

# FISCAL YEAR 2014 BUDGET



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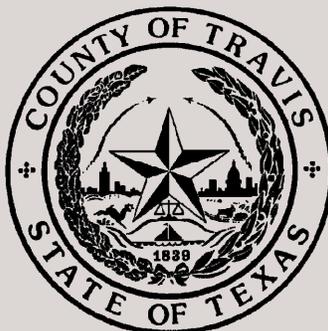
## EXECUTIVE SUMMARY

*Adopted by Commissioners Court on September 24, 2013*

Samuel T. Biscoe  
*County Judge*

Ron Davis  
*County Commissioner, Pct. 1*

Gerald Daugherty  
*County Commissioner, Pct. 3*



Bruce Todd  
*County Commissioner, Pct. 2*

Margaret J. Gómez  
*County Commissioner, Pct. 4*

# TRAVIS COUNTY ADOPTED BUDGET FOR FISCAL YEAR 2014

This budget will raise more revenue from property taxes than last year's budget by an amount of \$23,309,953, which is a 4.61 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$11,525,619.

## Record Vote of Commissioners Court

Samuel T. Biscoe	(In favor of budget)
Ron Davis	(In favor of budget)
Bruce Todd	(In favor of budget)
Gerald Daugherty	(Against budget)
Margaret Gómez	(Against budget)

## Property Tax Rates and Financial Information:

### Travis County Property Tax Rate for 2013 Fiscal Year

Property tax rate: \$0.5001 per \$100 valuation

### Travis County Property Tax Rates for 2014 Fiscal Year

Property tax rate:	\$0.4946 per \$100 valuation
Effective tax rate:	\$0.4802 per \$100 valuation
Effective maintenance and operations tax rate:	\$0.4049 per \$100 valuation
Rollback tax rate:	\$0.5128 per \$100 valuation
Debt rate:	\$0.0756 per \$100 valuation

Total Debt Obligations: \$632,884,735

# **TRAVIS COUNTY**

## **ADOPTED BUDGET**



**FISCAL YEAR 2014**  
**October 1, 2013 – September 30, 2014**

### **COMMISSIONERS COURT**

**Samuel T. Biscoe**  
**County Judge**

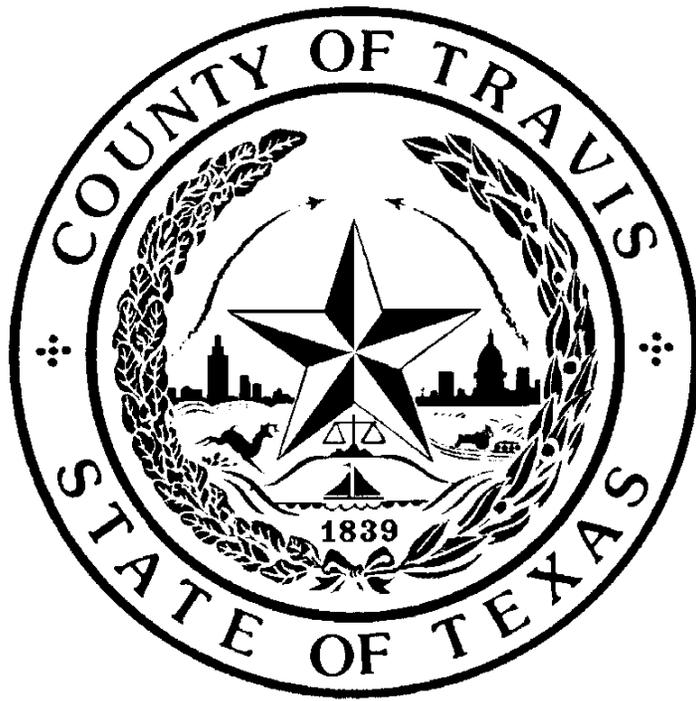
**Ron Davis**  
**Commissioner, Precinct 1**

**Gerald Daugherty**  
**Commissioner, Precinct 3**

**Bruce Todd**  
**Commissioner, Precinct 2**

**Margaret Gómez**  
**Commissioner, Precinct 4**

**Prepared by the Planning and Budget Office**  
**Revenue Forecast Developed by the Auditor's Office**



**FISCAL YEAR 2014 ADOPTED BUDGET  
EXECUTIVE SUMMARY**



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**Offices and Departments by Name:**

<b>Name</b>	<b>No.</b>
Centralized Computer Services	190
Centralized Rent & Utilities	191
Civil Courts	122
Civil Courts Legally Mandated Fees	193
Civil Service Commission	154
County Commissioner, Precinct 1	102
County Commissioner, Precinct 2	103
County Commissioner, Precinct 3	104
County Commissioner, Precinct 4	105
Community Supervision and Corrections	139
Constable, Precinct 1	131
Constable, Precinct 2	132
Constable, Precinct 3	133
Constable, Precinct 4	134
Constable, Precinct 5	135
Counseling and Education Services	140
County Attorney	119
County Auditor	106
County Clerk	120
County Judge	101
County Treasurer	107
Criminal Courts	124
Criminal Courts Legally Mandated Fees	194
Criminal Justice Planning	155
Dispute Resolution Center	136
District Attorney	123
District Clerk	121
Emergency Medical Services	159
Emergency Services	147
Facilities Management Department	114
General Administration	110
Health & Human Services & Veterans Service	158
Historical Commission	117
Human Resources Management	111
Information Technology Services (ITS)	112
Justice of the Peace, Precinct 1	126
Justice of the Peace, Precinct 2	127
Justice of the Peace, Precinct 3	128
Justice of the Peace, Precinct 4	129
Justice of the Peace, Precinct 5	130
Juvenile Probation	145
Juvenile Public Defender	143
Medical Examiner	138
Planning and Budget	109
Pretrial Services	142
Probate Court	125
Purchasing	115
Records Mgmt. & Comm. Resources (RMCR)	157
Sheriff	137
Tax Assessor - Collector	108
Transportation & Natural Resources (TNR)	149

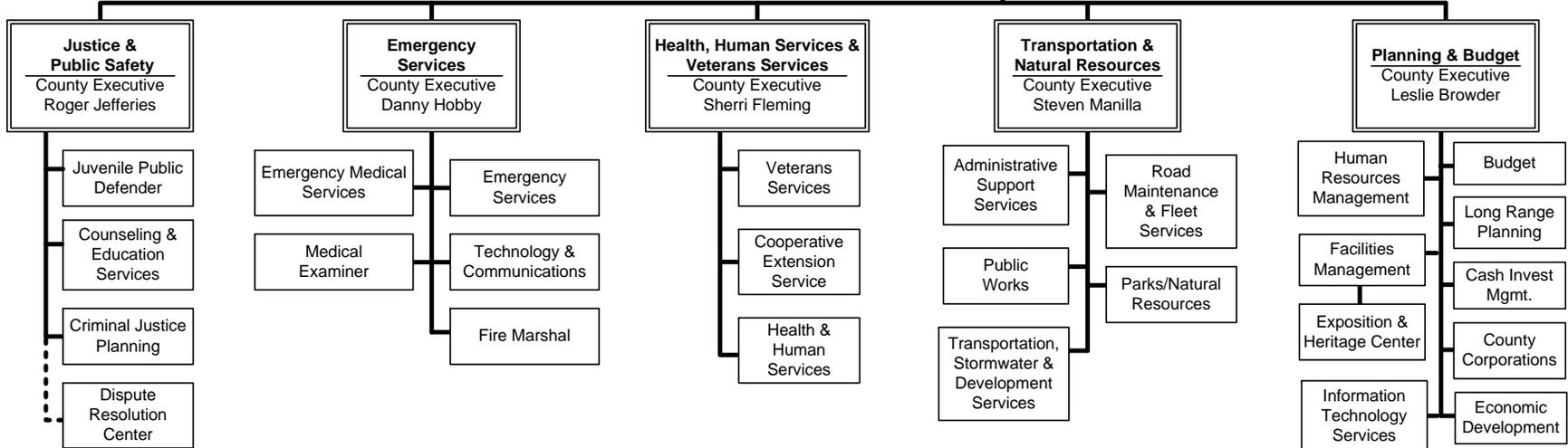
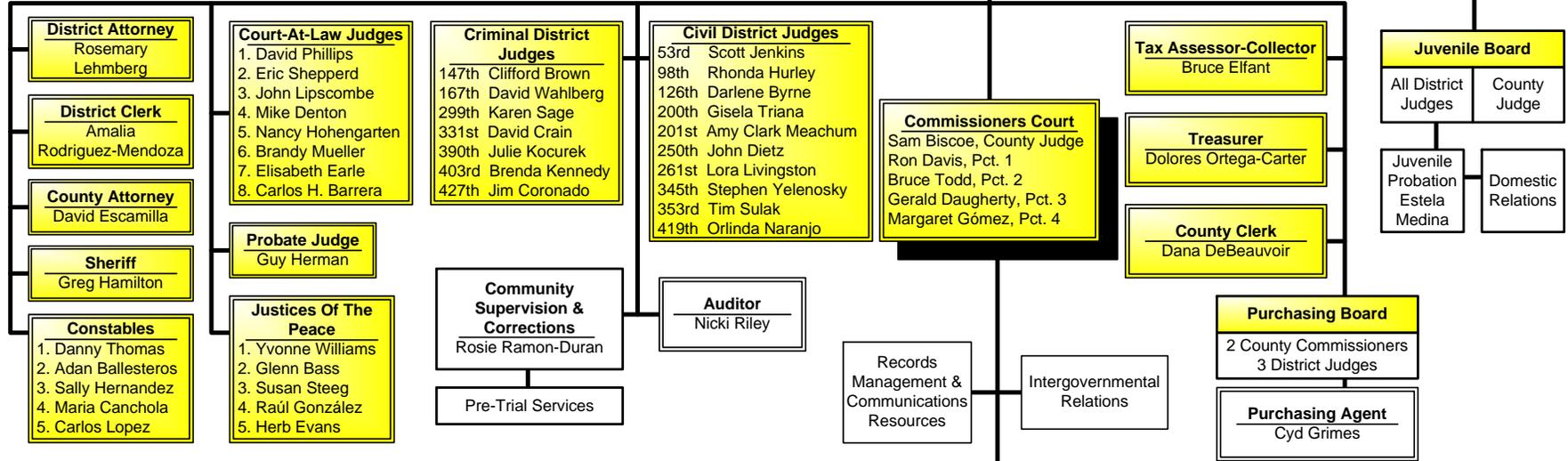
**Offices and Departments by Number:**

<b>No.</b>	<b>Name</b>
101	County Judge
102	County Commissioner, Precinct 1
103	County Commissioner, Precinct 2
104	County Commissioner, Precinct 3
105	County Commissioner, Precinct 4
106	County Auditor
107	County Treasurer
108	Tax Assessor - Collector
109	Planning and Budget
110	General Administration
111	Human Resources Management
112	Information Technology Services (ITS)
114	Facilities Management Department
115	Purchasing
117	Historical Commission
119	County Attorney
120	County Clerk
121	District Clerk
122	Civil Courts
123	District Attorney
124	Criminal Courts
125	Probate Court
126	Justice of the Peace, Precinct 1
127	Justice of the Peace, Precinct 2
128	Justice of the Peace, Precinct 3
129	Justice of the Peace, Precinct 4
130	Justice of the Peace, Precinct 5
131	Constable, Precinct 1
132	Constable, Precinct 2
133	Constable, Precinct 3
134	Constable, Precinct 4
135	Constable, Precinct 5
136	Dispute Resolution Center
137	Sheriff
138	Medical Examiner
139	Community Supervision and Corrections
140	Counseling and Education Services
142	Pretrial Services
143	Juvenile Public Defender
145	Juvenile Probation
147	Emergency Services
149	Transportation & Natural Resources (TNR)
154	Civil Service Commission
155	Criminal Justice Planning
157	Records Mgmt. & Comm. Resources (RMCR)
158	Health & Human Services & Veterans Service
159	Emergency Medical Services
190	Centralized Computer Services
191	Centralized Rent & Utilities
193	Civil Courts Legally Mandated Fees
194	Criminal Courts Legally Mandated Fees



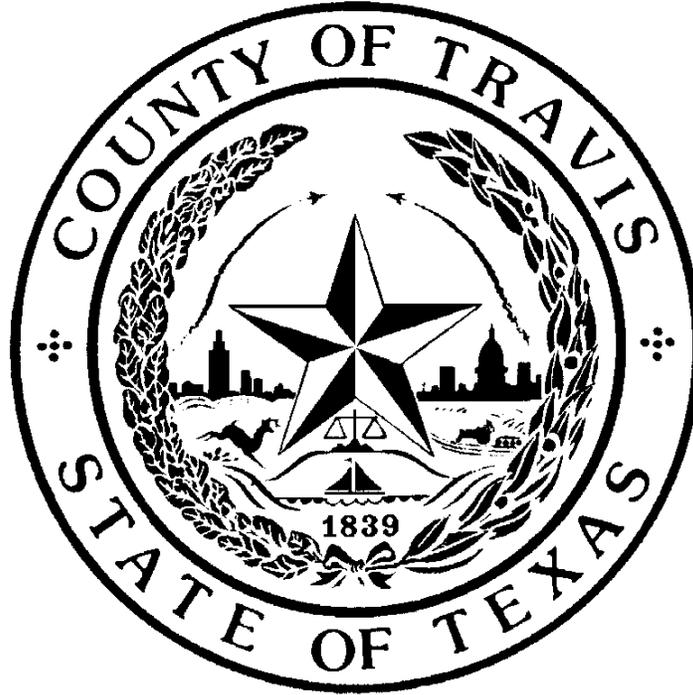
# TRAVIS COUNTY

## Travis County Voters



 Elected Officials

# TRAVIS COUNTY MISSION STATEMENT



For the people of Travis County, our mission is to:

- Preserve health
- Provide a safety net for the needy
- Ensure the public safety
- Facilitate the resolution of disputes
- Foster an efficient transportation system
- Promote recreational opportunities
- Manage County resources in order to meet the changing needs of the community in an effective manner



**PLANNING AND BUDGET OFFICE**  
**TRAVIS COUNTY, TEXAS**

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December 31, 2013

To: Members of the Commissioners Court, Travis County  
Elected Officials, Appointed Officials, Employees and Constituents

From: Leslie Browder, County Executive, Planning and Budget *LB*  
Jessica Rio, Budget Director *JR*

Re: Fiscal Year 2014 Adopted Budget

We are pleased to present the Fiscal Year 2014 Adopted Budget for Travis County. This document was submitted in accordance with all statutory requirements.

Adopting the budget and the ad valorem tax rate are two of the most important processes that Travis County undergoes each year. The Adopted Budget reflects the funding priorities of the Commissioners Court and is a balanced and structurally sound budget. As always, the Planning and Budget Office worked closely with the County Auditor's Office to provide the Commissioners Court with updated revenue information throughout the budget development process. The final budget was adopted by the Commissioners Court on September 24, 2013. The Adopted Budget for All Funds in Fiscal Year 2014 totals \$857.1 million, and includes \$618.7 million for the General Fund. The General Fund Adopted Budget includes \$68.1 million in "hard" or unallocated reserves that if appropriated during the year would need to be replenished within the remainder of the year.

Our local economy has suffered less than other metropolitan regions across the country, and we continue to experience strong demand for the services that we provide to Travis County residents. The Commissioners Court and Elected Officials across the County have maintained core services for their constituents within available resources and have carefully managed their budgets over time. Our employees have contributed to this effort through their hard work and dedication.

**Economic Conditions and Financial Management** Looking ahead, area economists are predicting stable economic performance over the next few years, with continued new job growth and activity in the real estate market. Slower growth rates are expected since growth will be measured against an improved base. The Fiscal Year 2014 Adopted Budget reflects this positive outlook. Nevertheless, the Planning and Budget Office continues to closely monitor the global economy, as well as developments at the federal and state level that could have an impact on Travis County operations. As in the past, the Fiscal Year 2014 Adopted Budget includes a number of contingencies and reserves to help manage this uncertainty as economic conditions evolve, especially in light of the recent State of Texas legislative session and additional special sessions that occurred into the summer.

Travis County has demonstrated its ability over a lengthy history to manage effectively during tough times, to carefully control spending, and to resist the urge to rely on one-time funding sources to pay for ongoing costs. All of these factors have contributed to our strong financial position, and have ultimately resulted in the affirmation of our AAA credit rating by Standard & Poor's and Moody's. This credit rating has been awarded by both agencies since 2001. Travis County is one of five out of 254 counties in the State of Texas receiving this designation. While we still face funding challenges and uncertainties for Fiscal Year 2014, prudent management and healthy reserve balances will position Travis County well into the future.

Because an accounting change in Fiscal Year 2013 will create a very rare addition of funds to the beginning balance of the General Fund for Fiscal Year 2014, the Adopted Budget reflects an increase in unallocated reserves in the General Fund. Management in both the County Auditor's Office and the Planning and Budget Office believe this is a prudent action and a wise use of a portion of this one-time funding.

**Property Taxes** Property tax revenue represents the most significant source of funding for the County's General Fund, where most of the County's core services are budgeted. Property taxes are considered a stable source of funding for local governments, largely due to the nature of the effective tax rate calculation. The Effective Tax Rate is a calculated rate that provides a taxing unit with about the same amount of revenue it received in the year before on properties taxed in both years. If property values rise, the effective tax rate will go down, and vice versa.

The Commissioners Court provided policy direction in February 2013 that the tax rate used to develop the Budget be "at or near" the effective tax rate. The Court provided further policy guidance that a tax rate within 3% of the effective tax rate is considered "near" for purposes of developing the Fiscal Year 2014 Budget. The underlying rationale that drives this policy is based on the premise that modest growth in the tax rate over time is the best approach to respond to the increasing cost of delivering services. Revenue realized from the effective tax rate is often not sufficient to keep pace with rising costs. Consistent with this policy direction, the Adopted Budget is balanced at a tax rate of 49.46 cents per \$100 of taxable value, which is 3.0% over the effective tax rate of 48.02 cents, or an increase of 1.44 cents.

The Fiscal Year 2014 Adopted Budget is balanced at a lower tax rate than the Fiscal Year 2013 adopted tax rate of 50.01 cents. The Chief Appraiser for the Travis Central Appraisal District has projected the total taxable property value will increase from \$101.3 billion certified last year to \$107.1 billion in Fiscal Year 2014. New property value is \$2.3 billion. This amount represents new value that has not before been on the tax rolls. This new value provides additional property tax revenue that can be used to help cover the increased cost of operations and maintenance, and to help respond to growth in demand for County services. Based on information from the Chief Appraiser, the median homestead value will change from \$159,756 last year to an estimated \$165,642 in Fiscal Year 2014, an increase of 3.7%. This estimated taxable value reflects the 20% homestead exemption that Travis County provides to its qualifying residents. Applying the adopted tax rate, the median homestead is expected to see a modest increase in the annual County tax bill of \$20, or \$1.67 per month. The average

taxable value of all Travis County homesteads has similarly increased, from \$214,567 to \$222,431, or 3.7%. This translates to an annual increase of \$27, which is an increase of \$2.25 per month.

**Program Funding** Departments and offices across the County submitted their target, or base, operating budgets for Fiscal Year 2014, some accompanied by requests for additional funding to respond to the needs of County residents. These needs have grown over recent years as demand for services has increased. The Planning and Budget Office carefully considered these requests, and made funding recommendations to the Commissioners Court during the budget process to help meet the most critical needs of our residents. The Adopted Budget includes funding needed to maintain delivery of current services, and changes are discussed more fully in the section entitled “Program Funding Priorities.”

Late in the County’s budget development process, it was confirmed that the Public Integrity Unit, a division of the Travis County District Attorney's Office that investigates public corruption, insurance fraud, and motor fuels tax fraud, would not receive funding from the State after August 2013. The District Attorney rescinded all earlier budget requests for Fiscal Year 2014 that were made before the State funding was cut, and requested that the Commissioners Court consider at least some level of replacement funding from the County for the Public Integrity Unit. Funding was not allocated or earmarked in the Preliminary Budget that was submitted to the Commissioners Court in July, but a combination of ongoing and one-time funding was approved by Commissioners Court as part of the budget mark-up process in August to keep the unit mostly intact in Fiscal Year 2014.

**Employee Compensation and Benefits** County services are delivered to our residents by the County’s employees, who are our most important asset. This past February, discussions with the Commissioners Court regarding budget development focused on a goal of providing some level of funding for wage adjustments for classified employees only. Although a comprehensive salary survey that was conducted in 2012 resulted in market adjustments for a number of classified employees, approximately 25% of these employees have not received a pay increase since October 2010. The Fiscal Year 2014 Adopted Budget includes funding for a wage increase of 3%. No funding was included for step or pay increases for employees on the peace officer pay scale who received an 11.4% pay increase as part of the Fiscal Year 2013 budget process. This decision was also consistent with budget development discussions with the Commissioners Court in February.

Travis County has capably managed the ongoing costs of providing health benefits to employees over time, through plan changes and a combination of contributions from the County and the workforce. The available health plans are reviewed each year by an engaged and knowledgeable employee committee representing a wide segment of the workforce. The Employee Health Benefits Committee provides valuable input to the Human Resources Management Department and the Commissioners Court regarding proposed adjustments to the health plans, as well as associated costs or savings.

**Capital Acquisition and Improvements Program** To meet the County's capital improvement and ongoing replacement needs, a total of \$103.1 million is included in the Adopted Budget from the following funding sources: the General Fund (\$18.1 million), proceeds from the issuance of Certificates of Obligation (\$39.0 million), proceeds from the issuance of bonds authorized by the voters in 2011 (\$40.9 million), and proceeds that will be issued as part of an agreement with the State for highway pass-through financing projects (\$5.0 million), and other County funds of \$85,000.

Funding in the Fiscal Year 2014 Adopted Budget has been included for critical capital replacement needs and capital improvement projects that represent established County planning priorities. This funding will cover several significant and critical projects, including the first phase of a new courts system office building on 11<sup>th</sup> Street. This new building will permit the District Attorney's Office to vacate the Criminal Justice Center to accommodate additional criminal courts in 2015. Other planned projects include improvements and renovations to County facilities as well as resources for roadway improvements in Southeast Travis County and the continued rehabilitation of County roads.

**Concluding Thoughts** The Adopted Budget represents a sound and balanced financial plan for Fiscal Year 2014 and includes funding to help address some of the most pressing service needs for our residents as identified by the Commissioners Court, our Elected Officials, County management, and community partners. Our budget development approach is intended to position the County for the uncertainties and challenges that may occur beyond the upcoming year.

The Planning and Budget Office would like to thank all departments and offices for their cooperation and assistance during this year's budget process, as well as their creative thoughts and ideas. We extend our thanks to the Commissioners Court for support and leadership throughout the year, and policy guidance during the budget process. The Fiscal Year 2014 Adopted Budget is available for inspection at the Travis County Clerk's Office. Additional copies are available in the Planning and Budget Office at 700 Lavaca Street, Suite 1560. It is also posted on Travis County's web site, [www.co.travis.tx.us](http://www.co.travis.tx.us).

FISCAL YEAR 2014 ADOPTED BUDGET  
SECTION I – EXECUTIVE SUMMARY

# PREFACE

## STRUCTURE AND ROLE OF TEXAS COUNTY GOVERNMENT

Texas county government focuses primarily on the judicial system, health and social service delivery, law enforcement and corrections, and upkeep of county maintained roads. In contrast to other parts of the country, Texas counties seldom have responsibility for schools, water and sewer systems, electric utilities, and commercial airports. County governments in Texas have no ordinance-making powers other than those explicitly granted by state legislative action.

The state's 254 counties have similar organizational features: a governing body (the Commissioners Court) consisting of one member elected county-wide (the County Judge), and four Commissioners elected from geographically unique precincts. The County Judge is so named because he or she often has actual judicial responsibility. In urban counties, the County Judge is primarily an executive and administrator in addition to being the presiding officer of the Commissioners Court. Other elected officials in each county are the County and District Clerks, the County Tax Assessor-Collector, the County Sheriff, a District and/or a County Attorney, the County Treasurer, and one or more Constables. All Judges (District Judges, County Court-at-Law Judges, and Justices of the Peace) are also elected. The state District Judges in each county select an Auditor, who serves as the County's financial officer.

The Commissioners Court serves as both the legislative and executive branch of county government, and exercises budgetary authority over virtually all county departments, including those headed by other elected officials. The high number of elected officials, including many with judicial authority, creates an organizational structure unlike more familiar public sector designs, which usually contain a chief executive or chief operating officer and a governing body that focus on broad policy matters.

County services in Texas are financed primarily by an ad valorem tax on real property and business inventory and an array of fees, fines, service charges and state payments. The Commissioners Court sets the property tax rate annually, after holding public hearings that are required by law. Most of the other revenue sources are established by state law and may be changed only through legislative action.

## TRAVIS COUNTY BUDGET DOCUMENT

This document includes an Executive Summary that provides an overview of the County's primary sources of revenue and funding, All Funds and General Fund financial summaries, and discussions of major changes in the Fiscal Year 2014 operating and capital budgets by program category. The Executive Summary is followed by a number of charts and financial summaries, as well as various supporting documents, including the County's financial policies. This document also includes information about the County's economic outlook, as well as statistical information about Austin and its economy.

In addition to a preliminary budget document that was submitted to the Commissioners Court in July, detailed information and analysis about each County department and office are provided to the Commissioners Court separately to aid in their deliberations. This information includes major service areas, an overview of any special revenue and funding, a summarized organizational chart, missions and goals, revenue and budget highlights, and significant changes, as well as workload indicators and performance targets. Summaries of this information are included in the Fiscal Year 2014 Adopted Budget.

Electronic copies of the Adopted Budget can be found on the Travis County website at [www.co.travis.tx.us/planning\\_budget](http://www.co.travis.tx.us/planning_budget). The Planning and Budget Office can be contacted by calling (512) 854-9106.

## **BASIS OF BUDGETING AND ACCOUNTING**

Travis County uses the modified accrual basis for governmental funds, which includes the General Fund, as the basis of budgeting. Revenue is recognized as soon as it is measurable and available. Revenue is considered to be available when it is collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the County considers revenue to be available if it is collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred. Debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due. Encumbrances are recognized by governmental funds in the year of commitment since they represent a commitment of funding for goods or services.

## **FINANCIAL AND DEBT POLICIES**

The Commissioners Court has adopted a comprehensive set of financial and debt policies to govern the financial management of the various County funds. These policies were developed to help ensure that the County's financial resources are managed prudently. The County has a long standing practice of structurally balancing each annual budget to achieve financial stability for constituents and taxpayers. The County's financial policies require that current ongoing revenue must be sufficient to support current ongoing expenditures. Unreserved fund balances in excess of what is required shall primarily be used to fund the capital assets and improvements. A copy of the financial and debt policies is contained in Section IV.

# **BUDGET DEVELOPMENT PROCESS AND GUIDELINES**

The Fiscal Year 2014 Adopted Budget covers a twelve-month period from October 1, 2013 through September 30, 2014.

## **BUDGET DEVELOPMENT PROCESS**

The purpose of the budget preparation process is to develop a financial plan for Travis County that supports the delivery of County services and support functions, and the resources that provide the funding for those services and functions. The budget document serves as a policy document to define issues that will aid the Commissioners Court in sound decision making. The goal of the Planning and Budget Office is to provide sufficient and relevant information to the Commissioners Court as part of the budget process so that they can make funding choices between programs and priorities across the County. The budget document outlines the work plans and programs of County departments and offices, and describes their respective missions, goals, objectives, and key indicators for the upcoming year. The budget itself provides the Planning and Budget Office and the County Auditor's Office with an approved financial plan to ensure that the County operates within its parameters. The budget also serves as a reference document that provides extensive information on County operations and services, as well as historical data that is of interest to County residents and taxpayers.

The budget development process includes several phases, including an analysis of the anticipated economic and financial outlook over the next three to five years, followed by initial planning and broad policy discussions with the Commissioners Court before developing budget targets for the departments and offices. Once these budget targets have been formulated and distributed, the budget development process begins in earnest. Departments and offices submit draft budgets, including any requests for new funding, in the late spring, and meet with the Planning and Budget Office during the early summer to discuss their proposed budgets. This process ultimately culminates in a Preliminary Budget that is submitted to the Commissioners Court in late July, and serves as a starting point to aid them in deliberations. The final budget is adopted by the Commissioners Court in September.

## **BUDGET GUIDELINES**

The Fiscal Year 2014 Budget Guidelines were approved by the Commissioners Court on February 26, 2013. These guidelines set the framework for the Planning and Budget Office to follow in developing the Fiscal Year 2014 Preliminary Budget. This policy guidance continues to be reflected in the Fiscal Year 2014 Adopted Budget.

The County's annual budget process provides departments and offices an opportunity to evaluate and prioritize their programs and reexamine how to efficiently and effectively execute their mission and goals. Likewise, the budget process provides the Commissioners Court a key tool for providing overarching direction regarding funding

policies, and the mission and goals for Travis County as a whole. The County's budget development process is best served by close collaboration between the Planning and Budget Office and all of the County departments and offices delivering services to Travis County residents.

As in the past, the primary goals of the Budget Guidelines include:

- Broad policy direction regarding funding levels for the upcoming fiscal year, which are largely dependent on the ad valorem tax rate during any given budget development process
- Criteria to help prioritize the addition of new resources to enhance services, or whether to repurpose existing funding in new directions
- More specific guidance and instructions for County departments and offices in the formulation of their budget submissions

Several key policies that were approved by the Commissioners Court and intended to guide budget development are summarized below.

#### **AD VALOREM TAX RATE**

The estimated tax rate for the Preliminary Budget shall be at or near the Effective Tax Rate. A tax rate within 3% of the Effective Tax Rate should be considered "near" for purposes of developing the Fiscal Year 2014 Preliminary Budget. The tax rate that was approved by the Commissioners Court on September 24, 2013, reflected this policy direction.

A tax rate within 3% of the Effective Tax Rate has been considered "near" for purposes of developing the Preliminary Budget for the last five fiscal years. This approach has allowed the Planning and Budget Office to bring a sound and balanced Preliminary Budget to the Commissioners Court for consideration in July, and provides continued funding for the Court's programmatic commitments in the upcoming year.

#### **TARGET BUDGETS FOR COUNTY DEPARTMENTS AND OFFICES**

Departmental budget targets for Fiscal Year 2014 were developed using the Fiscal Year 2013 Adopted Budget as the base, adjusting upward to account for the annual impact of any amendments approved in Fiscal Year 2013, and less any one-time expenses authorized in Fiscal Year 2013.

Over the past several budget cycles, the Commissioners Court approved moving funding for several programs from ongoing to one-time status. This change was primarily due to uncertainties related to program workload indicators. Any programs moved to one-time status in Fiscal Year 2013 were removed from Fiscal Year 2014 target budgets of departments and offices, and needed to be requested for reconsideration in Fiscal Year 2014.

Departments and offices were not asked to supplement budget submissions with a list of possible programmatic reductions. Annually, the Planning and Budget Office may

independently identify budgetary reductions based on a review of any program and related performance measures.

**EMPLOYEE COMPENSATION**

The Commissioners Court has invested significant resources over the last two fiscal years to ensure that its workforce is competitive with market conditions. A comprehensive market salary survey was completed and implemented in Fiscal Year 2012. In addition, a Compensation Committee appointed by the Commissioners Court was charged with presenting recommendations to the Commissioners Court in spring 2013 regarding performance-based pay and other compensation issues. For the Preliminary Budget, the Planning and Budget Office was authorized to plan for some level of compensation funding for classified employees. This approach was intended to give the Commissioners Court the flexibility of considering the Compensation Committee's recommendations when ready, and having at least some level of funding to implement any recommendations the Court deems appropriate. The Fiscal Year 2014 Preliminary Budget included funding for a pay increase of up to 3% for the classified workforce. An across-the-board pay increase of 3% for classified employees was approved by the Commissioners Court in August as part of the budget mark-up process.

Travis County has historically linked salary adjustments for elected officials to increases approved for employees on the Classified Pay Scale. In Fiscal Year 2013, the compensation staff in the Human Resources Management Department conducted a market salary review of elected officials who are not on the judicial pay scale. They also reviewed Justice of the Peace salaries and recommended that their salaries be taken off the judicial pay scale. Elected officials, as a whole, appeared to be behind their peers in other urban Texas counties. Based on the very limited market population in urban Texas counties from which to draw information for elected officials, the compensation staff did not recommend following a market-based approach in the future. For Fiscal Year 2014, the Human Resources Management Department recommended that the Commissioners Court continue to match salary adjustments for elected officials (who are not on the judicial pay scale) to adjustments that might ultimately be approved for classified employees. Salary increases for elected officials on the judicial pay scale are driven by the actions of the Texas Legislature. The Commissioners Court considers funding for changes to positions on the judicial pay scale based on the actions of the Texas Legislature. The Fiscal Year 2014 Adopted Budget reflects this methodology.

Law enforcement and corrections employees are covered by the Peace Officers Pay Scale (POPS) and are not considered part of the classified workforce. Funding was approved in the Fiscal Year 2013 budget for wage increases for employees covered by POPS. Although increases averaged 11.4%, wages for POPS employees in the Sheriff's Office had not been increased since 2008 with the exception of a 2.5% across the board adjustment in 2011. POPS employees elsewhere in the County had not received an increase in wages since 2009. During Fiscal Year 2013 budget discussions with the Commissioners Court, POPS employee representatives expressed a preference for a wage increase rather than receiving funding for step increases. Accordingly, no funding for step increases was approved for Fiscal Year 2013. The

Commissioners Court did not authorize funding in the Fiscal Year 2014 Preliminary Budget for step or wage increases in the budget guidelines adopted in February, nor was funding included in the Adopted Budget.

### **HEALTHCARE BENEFITS**

The Commissioners Court directed the Planning and Budget Office to include estimated funding in the Preliminary Budget for increased costs for employee and retiree healthcare based on recent trends. The Commissioners Court also relied on recommendations made by the Employee Health Benefits Committee, which helps manage the cost of healthcare through continued cost sharing of the plan's costs and carefully crafted plan design changes.

### **MAINTAINING CURRENT SERVICE LEVELS**

Departments and offices were required to first reprioritize within their existing budgets to fund any program enhancements or additional resources needed to respond to growth, increased workload, or rising costs. If additional positions were needed, management had the flexibility to create additional FTEs (full-time equivalents), excluding new FTEs for programmatic enhancements, if management could find the permanent resources within their existing budget.

The Fiscal Year 2013 Adopted Budget included resources to meet existing contractual and programmatic commitments, as well as targeted growth in areas like emergency medical services, drug court, lake patrol and highway enforcement deputies, social services programs, park amenities, bridge rehabilitation, and right-of-way clearing. Given this growth, it was important to refocus efforts for Fiscal Year 2014 on current programs and meeting needs within existing resources.

The Planning and Budget Office reviewed and made recommendations on the continuation of positions that were funded in previous budgets based on key workload indicators. The Planning and Budget Office worked closely with the Auditor's Office to ensure program revenues were accounted for accurately and validated expenditures before recommendations were made.

Funding for new contractual or statutory obligations and other expenses related to maintaining a department's current service levels took priority over proposed program enhancements or expansions. Departments are always urged to focus on efficiencies, increased productivity, and simplification.

### **CRITERIA FOR NEW STAFFING**

Any new FTEs must have met one of the following criteria for inclusion in the Preliminary Budget, and recommendations were based on the availability of resources.

1. Could be absorbed within the existing budget on a permanent basis for high priority needs for existing programs
2. Related to the opening of new County facilities
3. Related to voter approved bond programs

4. Related to new state or federally mandated programs
5. Support long standing programs approved by the Commissioners Court
6. Supported by an exceptional set of documented circumstances under which the Planning and Budget Office's analysis demonstrates that the overall benefit of the new FTE far outweighs the costs

**CRITERIA FOR FUNDING REQUESTS FROM EXTERNAL ORGANIZATIONS**

New funding requests from external organizations were expected to leverage county resources to maximize external monies to address compelling community needs or to seek to restore a loss of community resources that would result in an unacceptable impact to those in need.

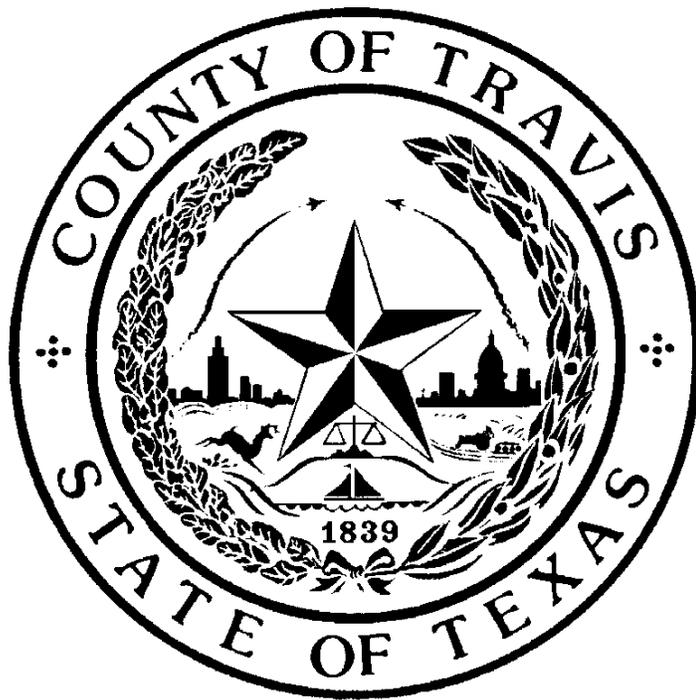
**OTHER FUNDING CRITERIA**

Continuation of pilot programs approved in any given year must have been supported by the appropriate performance measures and demonstrated achievement of performance, or a documented plan to achieve the appropriate level of performance within a reasonable amount of time.

Emphasis on efforts to achieve improvements or efficiencies that either reduce or avoid costs is strongly encouraged by the Commissioners Court and the Planning and Budget Office.

## BUDGET CALENDAR

April 24, 2013	Travis County departments and offices submitted budget requests.
May 23, 2013	County Auditor provided 2013 General Fund revenue estimates and preliminary 2014 revenue projections to Commissioners Court and Budget Office.
July 18, 2013	Chief Appraiser issued certified tax roll.
July 22, 2013	Preliminary budget was distributed to Commissioners Court, County Clerk and County Auditor.
August 7, 2013 – August 12, 2013	Commissioners Court considered budget requests from departments and offices not included in preliminary budget.
August 17, 2013	Tax Assessor–Collector published effective tax rate, rollback rate and other information.
September 4, 2013 – September 6, 2013	Commissioners Court amended, or “marked up”, preliminary budget prior to filing proposed budget.
September 17, 2013	1 <sup>st</sup> public hearing on proposed tax rate was held.
September 20, 2013	2 <sup>nd</sup> public hearing on proposed tax rate was held. Proposed budget was filed with the Commissioners Court, County Clerk and County Auditor.
September 24, 2013	Public hearing on proposed budget was held.
September 24, 2013	Commissioners Court adopted budget and approved tax rate.



## ALL FUNDS SUMMARY

The Fiscal Year 2014 Adopted Budget total for all funds is \$857.1 million, an increase of \$42.9 million compared to the Fiscal Year 2013 Adopted Budget for all funds of \$814.2 million. This represents a 5.3% increase from the Fiscal Year 2013 Adopted Budget. Key changes are summarized in the following table:

<b>ALL FUNDS BUDGET</b>				
	<b>FY 2013 Adopted Budget</b>	<b>FY 2014 Adopted Budget</b>	<b>\$ Change</b>	<b>% Change</b>
General Fund	\$588,105,592	\$618,685,261	\$30,579,669	5.20%
Road and Bridge Fund	18,457,012	16,780,312	-1,676,700	-9.08%
Debt Service Fund	89,667,539	96,948,783	7,281,244	8.12%
Internal Service Funds:				
Risk Management Fund	17,292,759	15,171,354	-2,121,405	-12.27%
Health Benefit Fund	75,953,168	79,799,845	3,846,677	5.06%
Other Funds (1)	39,931,740	45,005,865	5,074,125	12.71%
Less Transfers	-15,169,881	-15,287,057	-117,176	0.77%
<b>Total</b>	<b>\$814,237,929</b>	<b>\$857,104,363</b>	<b>\$42,866,434</b>	<b>5.26%</b>

1. Expenditures in these funds are supported by specific, often restricted, revenue sources, which are estimated by the County Auditor. Also includes some other funds that do not require approval by the Commissioners Court.

## GENERAL FUND SUMMARY AND SIGNIFICANT CHANGES

The Fiscal Year 2014 Adopted Budget total for the General Fund is \$618.7 million, an increase of \$30.6 million compared to the Fiscal Year 2013 Adopted Budget of \$588.1 million. This represents a 5.2% increase from the Fiscal Year 2013 Adopted Budget. Significant budgetary changes are outlined in the General Fund Summary on the next two pages. The discussion that follows in Section I, Introduction and Executive Summary, focuses on revenues, expenditures and reserves in the General Fund, the County's largest fund.

<b>GENERAL FUND SUMMARY</b>				
	FY 2013 Adopted	FY 2014 Adopted Budget		
		One-Time	Ongoing	Total
<b>Revenue Estimate:</b>				
Available Beginning Balance	\$114,021,855	119,966,236	-	\$ 119,966,236
Property Taxes	408,134,737	-	431,406,042	\$ 431,406,042
Other Revenue	65,949,000	-	67,312,983	\$ 67,312,983
<b>Revenue Estimate</b>	<b>\$588,105,592</b>	<b>\$ 119,966,236</b>	<b>\$498,719,025</b>	<b>\$ 618,685,261</b>
<b>Reserves:</b>				
Unallocated Reserve	57,195,853	68,085,598	-	\$ 68,085,598
Allocated Reserve	6,920,945	7,321,306	3,397,419	\$ 10,718,725
Civil & Family Justice Center Reserve	5,496,000	5,446,000	-	\$ 5,446,000
Reserve for Replacement of Integrated Justice System	2,164,795	5,235,265	-	\$ 5,235,265
Reserve for Emergencies & Contingencies	2,016,924	5,000,000	-	\$ 5,000,000
Capital Acquisition Resources Reserve	2,813,944	2,431,317	-	\$ 2,431,317
STAR Flight Maintenance Reserve	1,001,050	1,995,050	-	\$ 1,995,050
Reserve for Interlocal Agreements	2,166,175	-	1,950,308	\$ 1,950,308
Reserve for External Social Services Contracts	-	655,025	500,000	\$ 1,155,025
Reserve for 1115 Waiver Participation	1,000,000	-	1,000,000	\$ 1,000,000
Sheriff's Office Overtime Reserve	-	-	1,000,000	\$ 1,000,000
Juvenile Justice Reserve	418,959	504,726	-	\$ 504,726
Fuel & Utilities Reserve	1,000,000	-	300,000	\$ 300,000
Smart Building Maintenance Reserve	160,778	297,948	-	\$ 297,948
Reserve for State Cuts	250,000	-	250,000	\$ 250,000
Salary Savings Reserve	400,000	-	-	\$ -
Transition Reserve	101,889	-	-	\$ -
Annualization Reserve	65,768	-	-	\$ -
<b>Total Reserves</b>	<b>\$ 83,173,080</b>	<b>\$ 96,972,235</b>	<b>\$ 8,397,727</b>	<b>\$ 105,369,962</b>
<b>Departmental Base Budgets</b>	<b>\$429,623,589</b>	<b>\$ -</b>	<b>\$464,853,176</b>	<b>\$ 464,853,176</b>
<b>Budget Changes &amp; Reductions</b>				
Departmental Budgets Submitted Below Target	(89,333)	-	(191,177)	\$ (191,177)
Salary Savings	-	-	444,829	\$ 444,829
Eliminate Vacant positions and reduce operating budgets	-	-	(128,832)	\$ (128,832)
Other Changes	(100,168)	(319,495)	(411,246)	\$ (730,741)
<b>Total Budget Changes &amp; Reductions</b>	<b>\$ (189,501)</b>	<b>\$ (319,495)</b>	<b>\$ (286,426)</b>	<b>\$ (605,921)</b>
<b>Changes in Pay &amp; Benefits:</b>				
Proposed Pay Increase - Classified Pay Scale	-	48,436	5,666,637	\$ 5,715,073
Health Insurance Premiums	3,393,086	-	3,873,059	\$ 3,873,059
Retirement Contributions	1,454,417	-	1,344,572	\$ 1,344,572
Retiree Cost of Living Adjustment	-	-	624,154	\$ 624,154
Elected Officials	201,978	-	287,271	\$ 287,271
Pay Increase - Peace Officers Pay Scale	10,134,755	-	-	\$ -
Full-Year Funding for 2012 Market Salary Study Adjustments	6,320,281	-	-	\$ -
<b>Total Changes in Pay &amp; Benefits</b>	<b>\$ 21,504,517</b>	<b>\$ 48,436</b>	<b>\$ 11,795,693</b>	<b>\$ 11,844,129</b>

<b>GENERAL FUND SUMMARY</b>				
	FY 2013 Adopted	FY 2014 Adopted Budget		
		One-Time	Ongoing	Total
<b>PROGRAM FUNDING PRIORITIES</b>				
<b>Maintenance of Current Service Levels</b>				
County-Wide Fuel Costs	-	-	888,000	\$ 888,000
Critical Information Technology Systems Support	1,246,655	98,000	774,728	\$ 872,728
Sergeant Relief Factor	-	8,200	795,365	\$ 803,565
Indigent Attorneys Fees	478,036	-	600,000	\$ 600,000
Jail Inmate Services	-	200,000	304,609	\$ 504,609
Prosecutor Longevity	-	-	330,380	\$ 330,380
Maintenance of Emergency Aircraft	158,183	283,379	-	\$ 283,379
Restoration of Deferred Facilities Maintenance	306,800	-	236,915	\$ 236,915
Travis Central Appraisal District	-	-	202,690	\$ 202,690
Other Expenditures	3,846,977	114,246	875,298	\$ 989,544
<b>Total Maintenance of Current Service Levels</b>	<b>6,036,651</b>	<b>703,825</b>	<b>5,007,985</b>	<b>\$ 5,711,810</b>
<b>Programs and Changes Approved Mid Year</b>	<b>353,437</b>	<b>406,338</b>	<b>52,768</b>	<b>\$ 459,106</b>
<b>Transfers between Departments/Funds</b>				
Road & Bridge Fund Shortfall	1,370,114	-	2,115,407	\$ 2,115,407
Public Integrity Unit	-	884,380	809,617	\$ 1,693,997
Balcones Canyonlands Preservation	664,037	-	1,031,328	\$ 1,031,328
Other Departmental/Fund Transfers	774,292	86,927	162,331	\$ 249,258
<b>Total Transfers between Departments/Funds</b>	<b>2,808,443</b>	<b>971,307</b>	<b>4,118,683</b>	<b>\$ 5,089,990</b>
<b>Other Funding Priorities</b>				
Cooperative Health and Public Safety Agreements	702,458	1,611,765	190,231	\$ 1,801,996
Elections Funding and Voter Registration Mailings	-	1,707,518	-	\$ 1,707,518
Social Services Funding	1,928,358	1,468,975	-	\$ 1,468,975
Integrated Justice System Replacement	708,775	67,978	681,003	\$ 748,981
Tax Office	-	29,400	547,214	\$ 576,614
Parks Operations and Maintenance	744,180	109,500	354,555	\$ 464,055
Interagency Agreements	424,950	432,000	-	\$ 432,000
Security Improvements	-	71,585	286,902	\$ 358,487
New Financial System (BEFIT)	648,361	-	274,637	\$ 274,637
Parenting in Recovery Grant Match	-	-	269,071	\$ 269,071
Waller Creek Tax Increment Financing	235,112	-	235,000	\$ 235,000
Sheriff's Electronic Medical Records System	-	137,042	68,000	\$ 205,042
Hazardous Materials Services	-	-	163,717	\$ 163,717
New/Enhanced Emergency Medical Services Stations	2,217,995	-	-	\$ -
Bridge Rehabilitation and ROW Brush Clearing	1,000,000	-	-	\$ -
Planning and Assessment Studies	690,000	-	-	\$ -
Other Expenditures	2,998,202	798,107	743,455	\$ 1,541,562
<b>Total Other Funding Priorities</b>	<b>12,298,391</b>	<b>6,433,870</b>	<b>3,813,785</b>	<b>\$ 10,247,655</b>
Capital Acquisition and Improvements	32,496,985	14,749,720	965,634	\$ 15,715,354
<b>Total Program Funding Priorities</b>	<b>\$ 53,993,907</b>	<b>\$ 23,265,060</b>	<b>\$ 13,958,855</b>	<b>\$ 37,223,915</b>
<b>Total Expenditures</b>	<b>\$588,105,592</b>	<b>\$ 119,966,236</b>	<b>\$498,719,025</b>	<b>\$ 618,685,261</b>
<b>Available Ending Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# PROPERTY TAXES

Property tax revenue represents the most significant source of funding for the County’s General Fund, where most of the core services are budgeted. Property taxes are considered a stable source of funding for local governments, largely due to the nature of the effective tax rate calculation. The effective tax rate is a calculated rate that provides a taxing unit with about the same amount of revenue it received in the year before on properties taxed in both years. If property values rise, the Effective Tax Rate will go down, and vice versa.

The Commissioners Court provided policy direction in February 2013 that the tax rate used to develop the Adopted Budget be “at or near” the Effective Tax Rate. The Court provided further policy guidance that a tax rate within 3% of the Effective Tax Rate is considered “near” for purposes of developing the Budget. The underlying rationale that drives this policy is based on the premise that modest growth in the tax rate over time is the best approach to respond to the increasing cost of delivering services. Revenue realized from the effective tax rate is often not sufficient to keep pace with rising costs. Consistent with policy direction, the Adopted Budget is balanced at a Tax Rate of 49.46 cents, which is 3.0% over the effective tax rate of 48.02 cents, or an increase of 1.44 cents per \$100 of taxable value.

The Fiscal Year 2014 Adopted Budget is balanced at a lower tax rate than the Fiscal Year 2013 adopted tax rate of 50.01 cents. The Chief Appraiser for the Travis Central Appraisal District has projected the total taxable property value will increase from \$101.3 billion certified last year to \$107.1 billion in Fiscal Year 2014. New property value is \$2.3 billion. This amount represents new value that has not before been on the tax rolls. This new value provides additional property tax revenue that can be used to help cover the increased cost of operations and maintenance and respond to growth in demand for County services. The following is the breakdown in the tax rate between the operating portion and the debt service portion, which must be separately calculated and approved.

## ADOPTED TRAVIS COUNTY TAX RATES (Per \$100 of Taxable Value)

	2013 Tax Rate	2014 Tax Rate	Difference	% Change
Operations & Maintenance	42.17¢	41.90¢	-0.27¢	-0.6%
Debt Service	7.84¢	7.56¢	-0.28¢	-3.6%
Total	50.01¢	49.46¢	-0.55¢	-1.1%

Based on information from the Chief Appraiser, median and average homestead taxable values have increased. The table on the following page depicts these taxable values and reflects the 20% homestead exemption that Travis County provides to its qualifying residents. Applying the adopted tax rate for Fiscal Year 2014, the table also depicts the annual impact on a homestead owner’s tax bill.

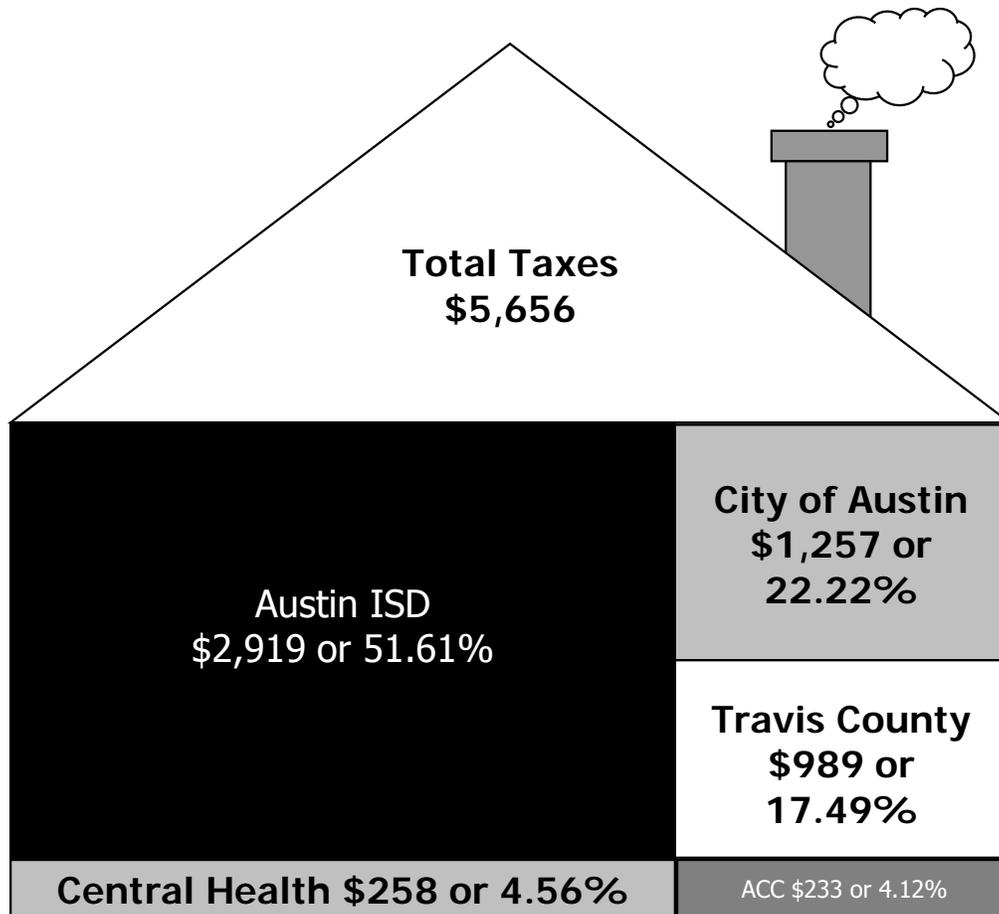
**ANNUAL TAX BILLS ON MEDIAN AND AVERAGE HOMESTEAD VALUES**  
 (All homestead values per Travis Central Appraisal District as of July 2013)

	2013	2014	Difference
Median Taxable Value*	\$159,756	\$165,642	\$5,886
Average Taxable Value*	\$214,567	\$222,431	\$7,864
Adopted Tax Rate	50.01¢	49.46¢	- 0.55¢
Annual Tax Impact on Median Homestead Value	\$799	\$819	\$20
Annual Tax Impact on Average Homestead Value	\$1,073	\$1,100	\$27

\* Homestead value reflects 20% homestead exemption only.

The graphic representation that follows shows the overlapping impact of local taxing jurisdictions on a homestead valued at \$250,000. The estimated annual tax bills reflect the homestead exemptions in place for each of these taxing entities.

**Fiscal Year 2014 Property Tax Bill for Travis County Homestead Valued at \$250,000**



# DEPARTMENTAL BASE BUDGETS AND PERSONNEL CHANGES

Table 2 in Section II of the Adopted Budget document contains a history of General Fund departmental budgets from Fiscal Year 2011 through 2013 compared to the Fiscal Year 2014 Adopted Budget. The adopted base budgets for all departments, excluding the capital budgets that are also discussed in Section II, increased from \$429.6 million in Fiscal Year 2013 to \$464.9 million in the Fiscal Year 2014 Adopted Budget.

## DEPARTMENTAL BASE BUDGETING APPROACH

Departments and offices were required to submit their budgets at a defined Fiscal Year 2014 target, or base, budget level. This target budget level represents the 2013 Adopted Budget plus the annualized impact of any increased funding approved for 2013, less any one-time expenses approved for 2013, and other appropriate revisions, including changes approved by the Commissioners Court. Every year, the Planning and Budget Office may independently identify potential budgetary reductions, if warranted, based on a review of the department's programs and performance measures. As always, departments and offices are urged to collaborate with the Planning and Budget Office to identify and implement opportunities for savings and efficiencies.

## DEPARTMENTAL BUDGET CHANGES AND REDUCTIONS

Travis County, like many other local government jurisdictions, saw a noticeable decrease in revenue from various sources due to economic conditions during the recent recession. As a result, departments and offices across Travis County were previously asked to supplement their budget submittals with a list of long-term programmatic reduction options that totaled roughly 5% of their target budgets for Fiscal Years 2010, 2011 and 2012. Some of these reductions were ultimately included in the Adopted Budget for the General Fund, and included a combination of one-time and ongoing spending cuts. The reductions allowed the County to operate within General Fund revenue estimates, while continuing to maintain healthy reserve levels in a declining economy. Most of the departmental reductions occurred in Fiscal Year 2010, and totaled \$4.6 million. While there were fewer reductions in Fiscal Years 2011 and 2012, they were no less important to the County's focus on managing within its means. Based on an improved local economic outlook, County departments and offices were not asked to submit a list of potential programmatic budget reductions for Fiscal Year 2013 or 2014.

A few departments submitted budgets that were below target budget levels for Fiscal Year 2014, including the Justice of the Peace for Precinct Two, the County Auditor's Office and Facilities Management. These reductions totaled \$191,177. The Adopted Budget also includes a one-time reduction of \$319,495 related to deferring the hiring dates of various new positions for three months. The savings generated by this action were needed to help close the shortfall in funding for the Public Integrity Unit that occurred when State funding was discontinued. Other changes resulted in an overall net

reduction of \$95,249 for a total net reduction of \$605,921. Also included was the elimination of an executive manager position that has been vacant for approximately four years and a reduction in funding required for the Courthouse Security Fund. This fund is used to account for revenue and expenditures associated with security services in buildings that house a district or county court. If revenue generated by fees related to courthouse security is insufficient to cover costs, the General Fund subsidizes this difference. Reduced funding was also needed for long distance telephone charges to reflect the “bundled” billing methodology utilized by the telephone services provider that does not differentiate between local and long distance minutes of service. Finally, these net changes included an increase the Adopted Budget to reflect trends in budgeted vacancy savings.

## **DEPARTMENTAL FUNDING REQUESTS**

The budget development process included an extensive review of numerous departmental requests for additional resources. The Planning and Budget Office carefully considered these requests, and made its best effort to recommend funding that helps to meet the most critical needs of County residents. The Commissioners Court reviewed these recommendations and allocated additional funding for various programs and priorities as part of the budget “mark-up” process that occurred in early September.

The discussion that follows throughout Section I, Introduction and Executive Summary, focuses on major changes in expenditures and programs that were approved by the Commissioners Court, based on recommendations from the Planning and Budget Office submitted in July or based on further deliberations during the mark-up process in early September. Personnel changes are summarized beginning on the next page. Then, major changes in the funding of various operating programs are described under “Program Funding Priorities.”

## PERSONNEL CHANGES

There is an increase of 79.42 FTEs (full-time equivalents) in the Fiscal Year 2014 General Fund Adopted Budget. The following table outlines the changes in FTEs from Fiscal Year 2013 to Fiscal Year 2014. These changes include new positions approved by the Commissioners Court during Fiscal Year 2013 subsequent to the adoption of the budget in September 2012, and total 17.50 FTEs. New positions and other changes, totaling 20.42 FTEs were proposed in the Preliminary Budget, and were recommended primarily to respond to increasing workload and demand for County services in a growing community. New positions and changes resulting from the budget mark-up process totaled 41.5 net FTEs, with corresponding rationale outlined in the table below.

<b>General Fund Position Changes</b>	
<b>Department/Description</b>	<b>Net Change</b>
New technology positions in County Clerk's Office, Criminal Courts, District Clerk, and Information Technology Services	6.00
Attorneys and paralegals for litigation support	4.00
Staff in Health and Human Services to support Neighborhood Conference Committee Program and Healthy Families Program and social service positions in Criminal Justice Planning	7.00
Grant positions in Family Violence Protection Team moved to General Fund	2.50
Elimination of two vacant positions that are now funded by City of Austin as part of the cooperative health services agreement with Travis County	-2.00
<b>Subtotal – Changes Approved in Mid-Year 2013 Prior to Preliminary Budget</b>	<b>17.50</b>
Four maintenance employees and a park ranger for Onion Creek open space and an environmental specialist for Transportation and Natural Resources	6.00
Additional positions to address workload in Constable Precinct 4, Pretrial Services and District Clerk offices	3.50
Additional evidence staff and staff psychologist in the Sheriff's Office	3.00
Business analyst in Juvenile Probation and in Probate Court and application development analyst in Information Technology Services	3.00
Tax specialists needed for new State-mandated inventory controls	2.00
Convert special project workers in Justice of the Peace, Precinct One to ongoing status	2.00
Application development manager and financial analyst in County Attorney's Office	2.00
Social services positions in Health and Human Services and Counseling & Education Services	1.95
Eliminate vacant positions in Justice of the Peace, Precinct Two, Information Technology Services, and Sheriff's Office and miscellaneous adjustments	-3.03
<b>Subtotal – New Positions and Other Changes Approved in Preliminary Budget</b>	<b>20.42</b>
District Attorney Public Integrity Unit employees no longer funded by state	15.00
Sheriff's corrections sergeants needed to improve relief factor	10.00
Tax Office reorganization to improve span of control	6.50
Facilities Management security positions for North Campus	5.00
Sheriff's officer for Combined Transportation, Emergency & Communications Center, medical examiner investigator, clerk in Constable, Pct. Four office, and conversion of grant position for Emergency Services	4.00
Positions for Juvenile Public Defender and Mental Health Public Defender	2.00
District park manager in Transportation and Natural Resources to provide forestry services	1.00
Eliminate vacant positions in Facilities Management and Purchasing Office, net change in District Attorney's state funded Workers Comp Prosecution Section, and other adjustments	-2.00
<b>Subtotal – Changes Approved after Preliminary Budget</b>	<b>41.50</b>
<b>Total Net Changes in General Fund FTEs</b>	<b>79.42</b>

# PROGRAM FUNDING PRIORITIES

As part of the Fiscal Year 2014 Budget Guidelines, departments and offices were asked to first reprioritize within their existing resources to maintain current service levels or to fund any new needs. This practice encourages managers to maximize the use of each budgeted dollar. Given the need to manage within available resources, departments and offices are given the flexibility to create additional FTEs if permanent resources can be found within the target budget and if the need for the new FTEs can be justified.

The following section highlights budget requests that, in most cases, required additional resources. Many of these requests are associated with the built-up demand that occurs when funding is constrained over a period of time, as well as increased costs associated with maintenance agreements, mandated services, and other cost drivers. These increases or changes also include pilot programs, programs approved during the current year by the Commissioners Court, transfers between departments and/or funds, and other miscellaneous changes.

## MAINTAINING CURRENT SERVICE LEVELS

The Fiscal Year 2014 Adopted Budget includes \$5.7 million to help provide the additional resources needed to deliver current services. This additional funding will allow departments and offices to continue executing approved programs. These increases are typically necessitated by factors that can include increased costs, warranty expirations, legal or other requirements.

### **1. County-wide Fuel Budget – \$888,000**

The budget for fuel across the County includes an \$888,000 increase above the Fiscal Year 2013 budget. This is due to sustained fuel price increases that have occurred over the past three years and an estimate that reflects current County-wide fuel consumption. The County's fleet services unit is part of the Transportation and Natural Resources Department, which carries the fuel budget centrally for all County equipment and vehicles.

### **2. Critical Information Technology Systems Support – \$872,728**

The Adopted Budget includes additional funds of \$774,728 for contract increases, primarily associated with existing maintenance and license agreements for software and hardware. This cost includes funding for the "true-up" of licenses as part of these agreements to account for growth in the number of users. This amount also includes funding for replacement batteries, fiber optic cable maintenance, routine end-of-life replacements, and other components.

Enhanced one-time operating funding of \$98,000 is included in this category for backup tapes associated with the implementation of a new Virtual Tape Library (VTL). The capital budget includes funding for the hardware, software, installation and first year of maintenance for the VTL. With the redundant VTL, data can be copied to disk, which is a much faster process. Once the data is on the VTL disk, it can be transferred to tape to

provide the needed redundancy without the same time restrictions and interference with network operations.

### **3. Relief Factor for Corrections Sergeants – \$803,565**

The 2014 Adopted Budget includes \$803,565 and 10 FTEs to increase the relief factor staffing for corrections sergeants. The additional FTEs will provide the office more supervisory positions to effectively manage assigned staff. Five of the positions have a start date of October 1, 2013, and the remaining five have a delayed start date of April 1, 2014. Only the amount directly required by the office was budgeted for Fiscal Year 2014. Funding will be provided in the Fiscal Year 2015 target budget so that the positions with a delayed start date will be fully budgeted for the next fiscal year.

### **4. Indigent Attorney Fees – \$600,000**

Additional ongoing funding of \$300,000 has been included in the Fiscal Year 2014 Adopted Budget for indigent attorney fees for the Civil Courts for expected increases in expenditures based on historical data and current year-end projections. A review by the Civil Courts and the Planning and Budget Office resulted in this recommendation to increase the budget to cover the anticipated increase in costs. An earmark of \$275,000 is also included against the General Fund Allocated Reserve in anticipation of further increases in indigent attorney fee expenditures to cover accrued fees at the end of the year.

During the budget mark-up process, the Commissioners Court approved an increase of \$300,000 to the Criminal Courts Legally Mandated Fees budget to partially fund an increase to the attorney fee schedule for indigent defense. The fee increase is expected to cost about \$640,000 more than that annually, but the Courts have indicated this cost can be absorbed within the existing budget.

### **5. Inmate Services – \$504,609**

Additional funding of \$400,000 was approved for inmate medical services in Fiscal Year 2014. At this time, it is unclear if this is an ongoing need or a short term spike in expenditures based on the current inmate population. Accordingly, the new funding is split between one-time and ongoing status with plans to reassess as a part of the Fiscal Year 2015 budget development process. An additional \$104,609 for psychiatric services was also approved to allow at least 90% of jail inmates identified with mental health issues to see a psychiatric service provider within one week of being identified as such. The Sheriff's Office projects that only 75% of inmates will be able to see a provider within one week without the additional resources. This increase in contracted services is actually \$165,773, which will be partially offset by a reduction of \$61,164 from eliminating a vacant nurse position.

### **6. Prosecutor Longevity Pay – \$330,380**

The State of Texas provides funding for civil and criminal assistant prosecutors to receive additional longevity pay (in addition to County longevity pay) after four years of service. The prosecutor longevity pay had previously been budgeted at the beginning of a fiscal year using a funding estimate from the Auditor's Office that forecast the amount

the District Attorney's Office and County Attorney's Office would receive each year. In recent years, the Auditor began certifying this revenue on a quarterly rather than yearly basis, and PBO budgeted expenditures quarterly as well. In FY 2014, the Auditor and PBO agreed to return to the original method of budgeting revenues and expenditures annually. Therefore, \$196,960 was added to the budget for prosecutor longevity costs in the District Attorney's Office on an ongoing basis. Funds for the same purpose totaling \$133,420 were also added to the budget of the County Attorney's Office.

#### **7. Maintenance of Emergency Aircraft – \$283,379**

Travis County's STAR Flight provides 24/7 aerial emergency medical services with medical transport, swift-water rescue, search and rescue, high-angle rescue, fire suppression/aerial reconnaissance and law enforcement support. The annual budget includes funding to cover routine maintenance costs and repairs, but there is a need for additional funding for items that exceed routine support. In Fiscal Year 2014, work plans include overhauling and replacing a variety of components on the helicopters. In addition, the Adopted Budget reflects an earmark of \$55,000 in the General Fund Capital Acquisition Resources reserve in the event that other aircraft components need overhaul or replacement.

#### **8. Restoration of Deferred Facilities Maintenance – \$236,915**

In Fiscal Year 2010, when County departments and offices were asked to identify budget reductions related to the economic downturn, the Facilities Management Department deferred maintenance in the areas of flooring and painting. In addition, spending for periodic facilities assessments was reduced. These assessments provide information about where maintenance funding can be best invested to help ensure that any deteriorating conditions are adequately addressed. Restoration of this maintenance funding in the amount of \$216,652 was approved in the Fiscal Year 2014 Adopted Budget. Additional budgeted funds for grounds maintenance were also approved in the amount of \$20,263. The previous funding levels for grounds maintenance were not sufficient to cover actual costs.

#### **9. Travis Central Appraisal District – \$202,690**

Increased funding is included to pay for valuation services provided by the Travis Central Appraisal District. The annual fee is based on the County's pro rata share of the value of the overall tax base. The total budget for these services in Fiscal Year 2014 is \$2,837,651.

#### **10. Constable Staffing, Precinct Four – \$136,948**

Funding of \$73,149 for a deputy constable position to staff the screening station at the Ray Martinez Building was approved to ease the strain caused by the lack of sufficient staffing. Currently, key personnel must be pulled routinely from other assigned duties to cover shifts at the screening station. The Constable's Office estimates that current staffing levels fall more than 2,000 hours short of the work hours needed to staff the screening station, to provide a bailiff in the Justice Court for 30 hours per week, and to provide adequate crossover security staffing for the after-hours Community Supervision and Corrections programming that is housed in the Precinct Four building. In addition,

funding of \$63,799 was added during the budget mark-up process to fund an additional full-time position for administrative support.

**11. Justice of the Peace Staffing, Precinct One – \$92,246**

The growth of cases over time necessitates the conversion of two temporary court clerk positions to ongoing status. The office has supplemented staffing with these temporary positions over the years to address workload issues, and would not likely be able to manage the current workload without the continuing support provided by these temporary employees.

**12. County-wide Multifunction Devices – \$82,244**

Travis County centrally funds the cost of leasing multifunction devices Countywide. These devices include copier, scanner, and printer functions. For FY 2014 the inflationary costs for existing leases and the cost of new leases resulted in an increase of \$82,244. The total budget dedicated towards these leases is \$803,622 for Fiscal Year 2014.

**13. Storm Sewer System Mandates and Water Quality Monitoring – \$80,376**

An Environmental Specialist position has been funded to help address the increased time necessary to review land development activity in the County's jurisdiction. This added time factor is due to new mandates on Municipal Separate Storm Sewer System operators from the Texas Commission on Environmental Quality. The budget for the new position is \$69,869. Operating expenses estimated at \$10,507 for consumables and laboratory services related to ongoing water quality monitoring have also been included.

**14. Health and Human Services Staffing – \$75,051**

Funding is included in the Adopted Budget for an additional social worker who will focus on serving the unincorporated areas of Travis County. Growth in the population and demand for services at the community centers has stretched the staff thin and increased the wait times for residents seeking appointments.

**15. County Attorney Financial Staff Support – \$70,598**

The County Attorney's Office received funding for a full-time senior financial analyst to fulfill the role of executing and coordinating financial, budgeting and accounting operations and to assist in the management of this mid-sized local government law office. The County Attorney's Office was the only County office of its size without such a position. The County Attorney's Office presently has 77 attorneys, with 45 attorneys handling criminal matters and 32 attorneys handling civil matters. A professional workforce of this size is the equivalent a mid-sized law firm in Austin. Such law firms typically employ an in-house financial and accounting manager. This individual runs the day-to-day financial, budgeting, and accounting business of the law firm, enabling the attorneys to focus on the practice of law.

**16. Evidence Storage – \$61,851**

Additional funding was included to add a full-time evidence storage specialist to improve the intake, custody and disposition processes regarding evidence. Further, handling of evidence items must take place under dual control, and it was difficult to accomplish this given current staffing levels. The Sheriff’s Office was also able to fund an additional specialist using existing resources.

**17. Medical Examiner Forensic Investigator – \$60,857**

One Forensic Investigator position was added during the budget mark-up process. Given predictions for population growth in Travis County, the additional investigator is needed to maintain existing standards of quality. No new investigator has been added to the staff since 2009. From 2010 to 2012, overall Travis County cases (autopsies and view-outs) have increased 4.8%. Most significantly, during this same period of time, scene investigations have increased 26%, straining existing investigative staff.

**18. Ignition Interlock Program – \$58,442**

The Fiscal Year 2014 Adopted Budget includes an additional pretrial services officer to support the Ignition Interlock Program. This FTE will help reduce the caseload of program staff who monitor defendants with a DWI case that are released from jail pending disposition of their case with the condition they install and pay for an ignition interlock device in their vehicle. The device does not allow the vehicle to be operated if the driver has consumed alcohol. Pretrial Services projects an 11% increase in the number of active cases next year.

**19. Other Funding Needed to Maintain Delivery of Current Services**

Funding increases of \$50,000 or less needed to maintain current service delivery throughout the County in the Fiscal Year 2014 Adopted Budget are summarized below.

Department	Purpose	One-Time	Ongoing	Total
Transportation and Natural Resources	Operating costs of new cemetery	\$0	\$49,500	\$49,500
Counseling and Education Services	SafePlace funding for administrator/volunteer coordinator	45,000	0	45,000
Juvenile Public Defender	Office assistant to handle workload	75	39,383	39,458
Sheriff’s Office	Replacement radio batteries	29,250	0	29,250
Tax Assessor – Collector	Increased mailing costs and accounting software support	0	8,500	8,500
Constable, Precinct Four	0.5 FTE to handle workload	1,200	19,366	20,566
Pretrial Services	Electronic monitoring program	0	20,000	20,000
Transportation and Natural Resources	Parks maintenance	0	15,072	15,072
District Attorney	Center for Child Protection	9,971	0	9,971
Justice of the Peace, Precinct Five	Visiting judges to cover additional workload	0	9,692	9,692

Department	Purpose	One-Time	Ongoing	Total
Counseling and Education Services	Crime Victims Fund	0	8,898	8,898
Purchasing Office	Supplies and training	8,000	0	8,000
Constable, Precinct One	Replace body armor	4,200	0	4,200
Various	Miscellaneous budget increases	0	2,824	2,824
<b>Total</b>		<b>\$97,696</b>	<b>\$173,235</b>	<b>\$270,931</b>

### PROGRAMS AND CHANGES APPROVED IN MID-YEAR 2013

During Fiscal Year 2013, the Commissioners Court approved several programs that require continued funding in Fiscal Year 2014. The Adopted Budget includes funding of \$459,106 for the programs described below.

#### 1. MERS Litigation Support – \$361,369

On March 5, 2013, the Commissioners Court approved the filing of a lawsuit against the Mortgage Electronic Registration System (MERS) for the loss of recording fees that the company helps banks avoid. MERS, which is backed by banks and mortgage lenders, can cause problems for property owners by not reporting or recording changing property ownership with the County Clerk. The County Clerk has indicated that potential fees were never charged by the County because transactions that were registered using MERS were not recorded. To provide the necessary legal resources related to the MERS lawsuit, the Commissioners Court approved four new positions in the County Attorney's Office, including two attorneys and two paralegals, on March 12, 2013. The Court also approved funding for the remainder of Fiscal Year 2013 in the amount of \$214,605. Full-year funding of \$361,369 is needed for this work in Fiscal Year 2014.

#### 2. Other Programs and Changes Approved During Mid-Year 2013

Increased funding approved by the Commissioners Court in Fiscal Year 2013 that has been included in the Fiscal Year 2014 Adopted Budget, and is \$50,000 or less, is summarized below.

Department	Purpose	One-Time	Ongoing	Total
Transportation and Natural Resources	Expanded recycling pilot program	\$44,969	\$0	\$44,969
Sheriff's Office	Additional costs related to transfer of bailiffs from criminal courts	0	30,673	30,673
Juvenile Probation	Ongoing fuel and maintenance costs for five grant-funded vehicles	0	18,565	18,565
Various	Miscellaneous budget increases	0	3,530	3,530
<b>Total</b>		<b>\$44,969</b>	<b>\$52,768</b>	<b>\$97,737</b>

## **TRANSFERS BETWEEN DEPARTMENTS AND FUNDS**

The Adopted Budget includes a net increase of \$5.1 million for transfers between departments and funds. The majority of this increase is related to the continued imbalance of the Road and Bridge Fund given past legislative changes and projected reductions in revenue, County funding of the Public Integrity Unit after loss of funding from the State, and the annual increase to the Balcones Canyonlands Preserve Fund. All changes impacting other funds are detailed below:

### **1. Road and Bridge Fund Subsidy – \$2,115,407**

Funding is included to maintain current service levels for the County's road system. The balance in the Road and Bridge Fund has been declining over the past several years. This is the third year that the General Fund has had to directly supplement the Road and Bridge Fund in excess of \$1 million. There is also \$2.2 million set aside in the capital improvements budget for road rehabilitation expenses that qualify for capitalization, which the Road and Bridge Fund cannot accommodate. As these subsidies grow, the County Auditor has indicated that the Road and Bridge Fund will no longer be considered a "major fund" for audit purposes, and the Commissioners Court may consider consolidating this fund into the General Fund in future years.

### **2. Public Integrity Unit – \$1,693,997**

In June 2013, the Governor line-item vetoed approximately \$3.7 million in annual funding for the entirely state-funded District Attorney's Public Integrity Unit (PIU). Effective August 31, 2013, the state no longer provides any funding for the PIU. During the budget mark-up process, the Commissioners Court approved \$884,380 in one-time funding and \$809,617 in ongoing funding to support the operations of a smaller PIU for a total of \$1,693,997 in funding from the General Fund. In addition to this funding, the District Attorney was able to identify one-time funding of \$734,422 available from accumulated forfeited funds. Because the great majority of PIU costs are ongoing, the County will face this funding gap as part of budget development for Fiscal Year 2015 if state funds do not become available in the future.

### **3. Increase in Transfer to Balcones Canyonlands Preserve Fund – \$1,031,328**

The Balcones Canyonlands Preserve (BCP) is not one single tract of land, but a system of preserves that exists as a multi-agency conservation effort operating under a regional Section 10(a) permit issued under the Endangered Species Act by the U.S. Fish and Wildlife Service (USFWS). The permit was issued jointly to the BCP's two managing partners, the City of Austin and Travis County, in 1996. The Adopted Budget includes an increase in the transfer from the General Fund to the BCP Fund, totaling \$1,031,328. The General Fund transfer is based on the increased tax revenue from new construction on land covered by BCP permits and individual 10(a) permits through the USFWS. The total transfer for Fiscal Year 2014 is budgeted at \$11.958 million.

### **4. Increase in Transfer to Risk Management Fund – \$90,000**

Additional funding is included for insurance on the recently acquired firefighting helicopter. This amount represents the County's self-insured portion in the event of loss or damage. Acquisition of the helicopter was approved in the Fiscal Year 2013 Budget.

**5. Increase in Transfer to Truancy Court Fund – \$60,623**

The Fiscal Year 2013 Budget included increased funding along with the previous General Fund contribution to pay for the Truancy Court Associate Judge's position for an additional year, during which time a plan for the future of the program could be established. The total amount of the transfer was \$135,698. The Truancy Court began as a pilot project in 2001. The program was funded through contributions from Austin Independent School District, the City of Austin, and Title IV-E money from the Juvenile Probation Department. The expectation upon the program's launch was that the project could eventually be expanded beyond the four schools involved in the pilot. While the campuses participating in the program have changed over the past twelve years, the program has not expanded. The County no longer receives Title IV-E reimbursement, and the City of Austin decided to cease providing funding for the program in Fiscal Year 2013. The Juvenile Probation department continues to report that gradual incremental increases to salaries and fringe benefits have caused the costs to exceed the budget for the program each year, and has requested ongoing supplemental funding from the County's General Fund.

**6. Increase in Transfer to the Family Protection Fund – \$46,927**

Using revenue collected through the Family Protection Fund, the District Attorney's Office contracts with the Center for Child Protection for coordination of child abuse investigations. Family Protection Fund revenue has decreased, and the General Fund has provided the remaining funds needed for the \$100,000 Center for Child Protection contract in recent years. The Fiscal Year 2014 Budget includes \$53,073 of the Family Protection Fund's \$90,786 in resources allocated towards funding this contract, reserving the remaining fund balance for use in future years. The remaining \$46,927 of the \$100,000 contract cost is funded in the District Attorney's General Fund budget.

**7. Increase in Transfer to Dispute Resolution Center Fund – \$40,000**

The Dispute Resolution Center (DRC) accepts referrals from the Courts to resolve certain disputes outside the court system. Trials and lawsuits can be avoided with successful mediation of these cases, and therefore save Travis County funds. The overall number of dispute resolution sessions is roughly the same as in previous years; however, revenue from training sessions has decreased. The Commissioners Court approved a one-time General Fund transfer increase of \$40,000 to make up some of the difference in lost revenue and a lower ending fund balance. Service levels should remain the same at this time. The General Fund increase is budgeted in the General Administration department.

**8. Increase in Transfers for Compensation – \$11,708**

Total increases of \$6,118 and \$5,590 are included for increased General Fund transfers to the Juvenile Justice Alternative Education Program (JJAEP) and Truancy Court special funds related to the approved 3% pay increases for classified employees. The total General Fund transfer to the JJAEP Fund is \$195,431, and the General Fund transfer to the Truancy Court Fund is \$150,869.

## 9. Other Transfers between Departments and Funds

The Adopted Budget reflects the transfer of funding between several departments and offices to more accurately reflect where resources should be budgeted from a functional and oversight perspective. In total, these changes do not result in increased funding as outlined below.

- Funding of \$224,100 that was previously budgeted for the data center lease will be transferred from the centralized utilities and leases budget to Information Technology Services. The terms of the lease include information technology performance requirements that are best managed and monitored by subject matter experts in Information Technology Services.
- Funding of \$172,139 that was previously budgeted in Counseling and Education Services to assist felons reentering the community is being transferred to Criminal Justice Planning. This will include the consolidation of the Commitment to Change program with the Inside/Out Travis County program.
- Two FTEs budgeted at \$217,823 were transferred from Information Technology Services to Juvenile Probation to work on the transition to a new case management system starting in FY 2014. The management of the two departments has jointly concluded that those FTEs should be under the management of the Juvenile Probation department on a full time basis to assist in the conversion, implementation and maintenance of the new system.
- Various BEFIT-related expenditure budgets were transferred from Information Technology Services to the Auditor's Office. The purpose of this consolidation is to better align the core functions supporting the BEFIT system (Better Enterprise Financial Information for Travis County) within the Auditor's Office. Three positions were transferred from ITS to the Auditor's Office as their work is specifically dedicated to support of the BEFIT system. The total personnel cost for these three positions is \$355,291 and other ongoing operational costs is \$5,299. The BEFIT maintenance agreement budget of \$372,501 was also transferred and covers SAP application software maintenance, annual MS support, and bar code scanners maintenance.

## OTHER FUNDING PRIORITIES

The Fiscal Year 2014 Adopted Budget includes \$10.2 million for planning projects that have been reallocated from Fiscal Year 2013, agreements with other local governmental entities, grants, program additions funded by new revenue, as well as a variety of other increases highlighted as follows. In addition, the Adopted Budget reflects several adjustments to the base budget that served as a starting point for planning purposes.

### 1. Cooperative Public Safety Agreements – \$1,801,996

Travis County participates with the City of Austin and several other state and local partners in several cooperative public safety efforts. Funding of \$336,657 has been

included in the Adopted Budget to cover Travis County's portion of the increase in the annual budget for the Combined Transportation, Emergency & Communications Center (CTECC), which is governed through an interlocal agreement. In addition, \$1,465,339 has been included for the regional radio system, a similar cooperative agreement with local area partners. The primary factor driving the need for the increase in funding for the radio system is the replacement of the existing system infrastructure, which will be phased over a six-year period.

## **2. Election Management and Support – \$1,707,518**

The Adopted Budget contains \$1,475,518 for two additional elections in Fiscal Year 2014, a primary election and a primary runoff election. These elections require additional funding above what was budgeted in Fiscal Year 2013. The costs are offset by an additional \$1 million in revenue from other entities, certified by the County Auditor as payment from the Secretary of State for the cost of these primary elections.

In addition, the County is mandated by the State to mail voter registration card renewals every two years. The next mailing is scheduled in the fall of 2013 at an estimated cost of \$232,000. Due to the voter approval of the City of Austin's single-member district plan, the County may be required to send out revised voter registration cards. If this additional mailing is required, the maximum cost is anticipated at \$310,000 and the Fiscal Year 2014 Adopted Budget includes an earmark against the General Fund allocated reserve in this amount to provide for this contingency.

## **3. Third Party Social Services Contracts – \$1,468,975**

One-time funding totaling \$1,144,975 was approved for Fiscal Year 2014 to continue social services investments that were funded in Fiscal Year 2013. A portion of this funding was intended to continue programs that were approved by the Commissioners Court in 2012, thus allowing organizations to have additional time to establish a successful track record. Agencies with longstanding proven performance also received funding for Fiscal Year 2014. Funding approved includes:

- African American Men and Boys Harvest Foundation: Youth Resource Center, \$282,000
- American Youth Works Workforce Development, \$141,620
- BiGAUSTIN Small Business and Job Creation Ex-Offender Re-entry Program, \$25,000
- Boys and Girls Club – Great Futures Program, \$150,000
- Capital Area Food Bank Mobile Food Pantry, \$19,312
- Capital IDEA, \$75,000
- ECHO – Ending Community Homelessness Coalition, \$50,000
- Meals on Wheels and More - Congregate Meals Program, \$61,078
- Meals on Wheels and More \$52,350
- Skillpoint Alliance – Adult Workforce Division, \$248,615
- The Arc of the Capital Area – Guardianship Case Management, \$15,000
- The Overton Group, \$25,000

The Commissioners Court recently authorized Health and Human Services to develop a competitive procurement process to solicit proposals from external agencies with the goal of expanding services to address key issues and challenges that are of highest priority to the County.

As part of the budget mark-up process, the Commissioners Court approved \$200,000 for Criminal Justice Planning to continue its relationship with the Council on At Risk Youth. These funds are needed to support programs like the Youth Violence Prevention Program, as well as efforts to help reduce school absences and divert high-risk youth from the juvenile justice system.

Health and Human Services received an additional \$74,000 from unexpended Fiscal Year 2013 monies to “rebudget” Fiscal Year 2014 on a one-time basis, to expand services in the areas of roofing, plumbing, electrical, and septic, and to qualify homes for weatherization services. Health and Human Services also received \$50,000 for the Seedling Foundation’s school mentoring program. This one-time funding will help pay for operating costs associated with expanding the program to five additional schools.

#### **4. County-wide Project Support for the Integrated Justice System – \$748,981**

Travis County has joined the Conference of Urban Counties (CUC) in a consortium of Texas counties that need to replace components of their respective case management and document management systems for various justice and public safety departments. The participating counties desire to share technology in an effort to maximize efficiency, hence the project short name of “TechShare.” A reserve of \$5.2 million will provide the funding estimated for Fiscal Year 2014 to continue working toward the standardization of all justice systems on one platform. Special purpose reserves are discussed later in Section I, and this reserve essentially represents planned spending at the fund level, which has not yet been refined sufficiently for allocation to a particular County department or office. The reserve is largely targeted for Travis County’s share of the CUC’s development costs, as well as direct purchases for required hardware. These costs will be further refined in Fiscal Year 2014 before being allocated to specific departmental budgets.

In addition to the reserve, funding of \$748,981 has been included in the operating budgets of various departments and offices participating in planning and implementation of this major enterprise system.

- The budget of Information Technology Services includes \$248,145 in ongoing funding for project costs, including “software as a service” fees, the CUC enterprise module, and CUC quality assurance services for all five justice courts. Funding of \$94,534 is also recommended in Information Technology Services for the salary, benefits and other operating expenses of a new application development analyst to help support the criminal courts. This employee will be trained on the structure and implementation of the source code and will provide timely and appropriate end user and development support for the implementation of new features.

- The addition of an application development manager with an estimated cost of \$137,068 is included in the County Attorney's Office to support implementation of the prosecutor case management system that will ultimately reside in the TechShare enterprise system.
- Funding of \$88,628 for a business analyst in the Probate Court's staff is in the Adopted Budget.
- Funding of \$76,854 is budgeted for a business analyst in Juvenile Probation. In addition to the TechShare project, this new position will also help achieve critical business operations goals in compliance and reporting, evaluate and improve service delivery, and automate processes.
- Two positions were approved at midyear in 2013 for the District Clerk's Office resulting in net additional costs to the General Fund of \$57,922 for Fiscal Year 2014. A court clerk and associated funding of \$46,123 in ongoing expenses was shifted to the District Clerk's Records Management and Preservation Fund from the General Fund, while a business analyst with funding of \$104,045 in ongoing expenses was shifted back into the General Fund.
- One-time resources totaling \$45,830 for overtime in Pretrial Services are needed to implement this new initiative. The cost is calculated on 20 additional hours per week based on the average salaries of a full-time pretrial services officer and a senior pretrial services officer.

#### **5. Tax Assessor–Collector Workload Demands – \$576,614**

Funding of \$105,774 is budgeted for two tax specialists in the Motor Vehicle division to help manage increased state mandated inventory control for license plates. The Tax Office has indicated that these new mandates require all counties to increase the level of control and the new requirements cannot be adequately covered within current staffing levels. These new positions will help ensure the continued accountability of all current and expanded inventory items issued to the County by the Texas Department of Motor Vehicles and reduce the potential for fraudulent activities.

The Tax Office received funding of \$470,840 during the budget mark-up process for five tax supervisors in the Motor Vehicle and Property Tax divisions, one lead financial analyst for the accounting division, and a tax specialist funded as a 0.5 FTE in the communications and training division. These FTEs are part of a multi-year reorganization plan that the Tax Office has proposed to improve internal control systems and quality assurance, address workload demands of serving a growing population, and more effectively supervise frontline employees. The Tax Office has indicated a desire to continue working with Commissioners Court to implement this reorganization over time.

**6. Parks Operations and Maintenance – \$464,055**

In Fiscal Year 2014, the Onion Creek Open Space Parkland Project at Barkley Meadows, a voter-approved project from Proposition 2 of the 2005 Bond Program, becomes operational. To support this new addition to the County parks system, the Adopted Budget includes \$279,163 for four new maintenance employees and one Park Ranger, as well as other operating expenses.

The Transportation and Natural Resources department also received \$184,892 for a new Forester position. With some level of drought conditions expected to continue over the next ten years and the increasing scarcity of water resources, it was imperative that the County develop a sound management plan for the urban forest/tree cover in the county's parks, greenways and open spaces. As a step toward proactively monitoring and maintaining the many trees on County parkland, a forester position was added to the parks division to maintain the County's tree population and to cull unsafe and dead trees.

**7. Texas Mutual Insurance and Downtown Austin Alliance Agreements – \$432,000**

The District Attorney's Office is continuing an agreement with Texas Mutual Insurance to fund a Workers' Compensation Fraud Unit in the amount of \$412,000. The funds will again be used for the salaries and other operating expenses of two attorneys and two support staff.

In cooperation with the Downtown Austin Alliance and the City of Austin, the District Attorney's Office created a Downtown Neighborhood Assistant District Attorney position to more effectively address crime issues impacting downtown, working closely with the Austin Police Department. Funding of \$20,000 will be provided in Fiscal Year 2014 by the Downtown Austin Alliance, which will be used to help fund intern staffing for the program.

**8. Security Improvements – \$358,487**

The Adopted Budget includes personnel and other operating resources for various security program improvements for County facilities. This includes ongoing resources of \$194,074 for five FTEs for the Facilities Management Department, \$69,403 for contracted security staffing and \$23,425 for a one-month extension for Constable Precinct One staff. One-time resources consist of \$50,000 for a third party security assessment of a County facility, \$20,150 for various one-time purchases and \$1,435 related to equipment for the new Facilities Management Department FTEs.

**9. BEFIT Support – \$274,637**

"BEFIT" is the County's acronym for the SAP system, or Better Enterprise Financial Information for Travis County. The first phase of the SAP enterprise resource planning system went live on June 4, 2012. The second phase, which includes the human resources and payroll modules, was placed into production on January 1, 2013. The Adopted Budget includes additional funds of \$138,021 in the County Auditor's Office to cover the costs primarily associated with existing maintenance and license agreements for systems that are solely managed by the County Auditor's Office. These costs include

funding for the “true-up” of licenses as part of these agreements to account for growth in the number of users that typically occurs over time.

The Adopted Budget reflects the transfer of funding and employees from Information Technology Services to the County Auditor’s Office related to BEFIT post production support. These transfers do not result in any overall fiscal impact to the General Fund, but are noted here due to the significance of the change. Three FTEs and associated funding of \$360,590 will be transferred to the County Auditor’s Office to provide ongoing BEFIT support. These FTEs are currently budgeted in Information Technology Services, including two application development analysts and an application security administrator, but have been wholly dedicated to the BEFIT project during implementation, and are now needed to support the system on an ongoing basis. Funding of \$372,501 that was previously budgeted in Information Technology Services will also be transferred to the County Auditor’s Office for existing hardware and software maintenance agreements directly related to the BEFIT system.

The County’s Purchasing Board authorized the Purchasing Office to obtain two temporary employees in Fiscal Year 2013 to address workload issues related to the implementation of SAP. The Adopted Budget includes continued funding in Fiscal Year 2014 for these two positions in the amount of \$136,616. Whether to convert these positions to ongoing status will be discussed as part of the budget development process for Fiscal Year 2015.

#### **10. Parenting in Recovery Grant Match – \$269,071**

The Parenting in Recovery grant has been extended for two additional years. The grant is awarded by the U.S. Department of Health and Human Services, and represents an extension of a five-year grant initially awarded in Fiscal Year 2007. The extension runs through the end of Fiscal Year 2014. The funding will be used in conjunction with state funded substance abuse treatment and eligible healthcare benefits. As part of the grant application, the County committed to fund a project director position who also serves as a substance abuse clinical manager, as well as funding services that support recovery. These can include funding for housing, utilities, documents (birth certificates, ID), child care, mental health care, psychiatric services, medical/dental care, parenting education, and other services that are individualized to the needs of the participant and family. These funds are used as the “payer of last resort” when other resources are unavailable to meet the immediate need of the participant and/or family. This two-year extension funds a portion of services for the Family Drug Treatment Court, as well as two new grant positions, a child therapist and a child’s attorney. The local match budgeted in the Health and Human Services department is included in the Fiscal Year 2014 Adopted Budget.

At the end of the grant period, the long-range sustainability plan is for the Family Drug Treatment Court to continue functioning as currently designed with each partner contributing to ongoing support. This would entail retaining the funding for recovery support services, as well as the substance abuse clinical manager.

**11. Waller Creek Tax Increment Financing – \$235,000**

An increase of \$235,000 is included in the Fiscal Year 2014 Adopted Budget for the annual Travis County Waller Creek Tax Increment Financing (TIF) payment to the City of Austin. The total budget for this estimated payment is \$763,019.

**12. Electronic Medical Records System – \$205,042**

The Fiscal Year 2014 Adopted Budget includes funding for the implementation of Phase II of an Electronic Medical Records System that provides improved tracking of medical record data for inmates in the Travis County Jail. This amount includes \$137,042 in one-time upgrades and \$68,000 in ongoing costs for annual licenses and maintenance.

**13. Constable Staffing, Precinct Two – \$179,163**

The workload specific to Travis County appears to be decreasing. In accordance with County budgeting practices, funding for a deputy position and two clerk positions was moved to one-time status in Fiscal Year 2013. The Constable's Office has indicated that they are assisting other smaller communities outside of Travis County in serving warrants. If the workload related to Travis County continues to decrease or stabilizes at these lower levels, these positions are planned to be eliminated through attrition in the office. In the meantime, one-time funding will continue to be allocated to the office until trends become clearer.

**14. Hazardous Materials Services – \$163,717**

Travis County will continue the existing Hazardous Materials Coordinator position funded through an Urban Area Security Initiative grant since 2010 to maintain the grant funded equipment and provide technical expertise to fire departments in the County and other County departments. This position is also responsible for the identification and disposal of illegally dumped Hazardous Material (HazMat) on County right-of-way and oversight of an existing contract for these services. Additional funding of \$80,000 is included to fund City of Austin interlocal services to expand HazMat services to the unincorporated areas of the County.

**15. Counterfeit Motor Vehicle Inspection – \$140,557**

In May 2010, the Commissioner's Court approved a pilot program called the Counterfeit Motor Vehicle Inspection Program (CMVIP). This program was intended to identify vehicles that have counterfeit, fake, or expired state inspection certificates. The goal of the pilot program was to ensure that vehicles on roadways with fake, expired, or counterfeit certificates are brought into compliance. Continued funding is included in Constable Precinct Three for two Warrant Deputies to support the CMVIP in Fiscal Year 2014. The recently elected Constable in Precinct Three plans to monitor performance of the program, adjust as needed, and attempt to obtain grant funds from the State. Moving this program to ongoing funding status will be assessed during the Fiscal Year 2015 budget development process.

**16. Sheriff's Office Staff Psychologist – \$113,580**

The Fiscal Year 2014 Adopted Budget includes funding for a staff psychologist in the Sheriff's Office to enhance existing employee programs. The position's duties will be

modeled after practices in place at the Austin Police Department for more than two decades that are very common in large law enforcement agencies. The staff person will also oversee the Peer to Peer program that connects employees in potential need with another coworker for peer advising on mental health issues. Professional standards and ethics suggest that such programs should have a clinical supervisor. The recommendation for additional resources is part of a two-year plan that began as part of last year's budget process when \$100,000 in one-time resources was allocated to develop enhancements to these programs. As a part of research completed in Fiscal Year 2013, contracting for services with a third party was explored, but an in-house program was determined to be more cost effective.

#### **17. Standby STAR Flight Services at Circuit of the Americas – \$94,500**

As part of the efforts to ensure safety at the Circuit of the Americas Formula One races and other special events, a contract with STAR Flight has been executed for helicopter(s) from the Emergency Medical Services department to be on standby during some events. These additional expenditures will be paid by the Circuit of the Americas, and estimates are based on projected usage in Fiscal Year 2013.

#### **18. Criminal Justice Planning – Mental Health Public Defender – \$83,869**

The office of the Mental Health Public Defender provides quality legal representation and intensive case management for mentally ill, indigent Travis County defendants charged with a misdemeanor criminal offense. One additional attorney was added during the budget mark-up process to enable the representation of more clients and to maintain reasonable caseload levels.

#### **19. Workload Reallocation in Constable, Precinct Two – \$77,697**

In the Fiscal Year 2013 Adopted Budget, two warrant teams, consisting of four FTEs, were moved to one-time funding based on workload trends in the department. Upon review in the Fiscal Year 2014 budget process, one deputy was reassigned to the security division to assist with coverage of the Travis County Justice Courts in Precinct Two on an ongoing basis.

#### **20. Family Violence Services – \$75,784**

A part-time social services director position has been classified as a temporary position since 2009 in the Counseling and Education Services department. The position was initially created to administer Safe Haven grants awarded by the U.S. Department of Justice, Office on Violence Against Women. Over time, this position has evolved, and the incumbent's responsibilities have been expanded to include implementation of initiatives for the Austin/Travis County Family Violence Task Force, which was formed in 2010. Increasing the position to full-time, ongoing status is included in the Fiscal Year 2014 Adopted Budget.

#### **21. Disparity Study Support – \$73,700**

HUB is an acronym for Historically Underutilized Business. The Adopted Budget includes funding in the Purchasing department for a special project temporary employee, a HUB specialist, to help support work associated with a planned disparity

study. The County is currently in discussions with the City of Austin regarding a partnership to fund and conduct the study jointly. The results of the disparity study are expected to help the County more effectively encourage and promote the use of minority- and woman-owned businesses in future procurement activities.

## **22. Constable Staffing, Precinct One – \$70,279**

In Fiscal Year 2013, a deputy position was placed on one-time funding status due to a projected decrease in warrant levels, but an increase in workload has occurred, which supports returning funding for the position to ongoing status.

## **23. Sheriff's Deputy for the Combined Transportation, Emergency and Communications Center (CTECC) – \$67,500**

The Adopted Budget includes \$67,500 and one FTE to provide additional security staffing for the CTECC program. This consists of \$63,768 in personnel and \$3,732 in other operating costs. The cost of the position will be shared by the program's partners and additional revenue is included in the budget to fully cover the position.

## **24. STAR Flight Maintenance – \$67,000**

The existing epoxy floor at the STAR Flight helicopter maintenance facility is deteriorating. Funding of \$35,000 is budgeted in Facilities Management for resurfacing the floor. The installation of energy efficient lighting is also budgeted at an estimated cost of \$32,000. The current lighting must be changed frequently and the expected life of the new LED fixtures is at least ten years.

## **25. Workforce Development Program – \$57,493**

Research in the field of criminal justice has determined that stable employment is critical to a successful transition from prison back into the community and reduces the likelihood of an ex-offender returning to prison. The Workforce Development program helps individuals with a criminal background acquire employment training and locate gainful employment. The program actively seeks to engage advocates and local employers to promote hiring of ex-offenders. One-time funding for this program has been included in the Fiscal Year 2014 Adopted Budget. Criminal Justice Planning intends to monitor the performance of this program and seek ongoing funding for Fiscal Year 2015 if the program produces results.

## **26. New Fleet System – \$56,000**

The Transportation and Natural Resources department maintains the County's fleet of approximately 1,800 vehicles, heavy equipment, trailers, and mowers. Currently, the County uses a legacy system to maintain the fleet information, which is scheduled to be phased out by September 2014. On April 2, 2013, the Commissioners Court approved moving forward with a new fleet management system. One-time funding of \$48,000 is included in the Fiscal Year 2014 Preliminary Budget for temporary staffing needed to implement the new system and \$8,000 for ongoing software maintenance.

**27. Passport Services – \$51,923**

The District Clerk has been providing passport services for several years. Demand for this service has grown, and associated revenue has grown as well. The addition of a full-time passport clerk has been funded to reduce wait times for customers.

**28. Other Miscellaneous Budget Increases**

Miscellaneous budget increases throughout the County in the Fiscal Year 2014 Adopted Budget less than \$50,000 are summarized below.

Department	Purpose	One-Time	Ongoing	Total
Justice of the Peace, Precinct Two	Temporary accounting clerk during system implementation	\$43,726	\$0	\$43,726
Records Management and Communication Resources	Part-time temporary attorney for unrepresented defendants seeking occupational drivers licenses	0	43,042	43,042
Tax Assessor – Collector	Automation software and technology training	36,155	8,313	44,468
Pretrial Services	Pretrial defendant monitoring	0	40,000	40,000
Criminal Justice Planning	Reentry Round Table operating expenses	0	35,000	35,000
Transportation and Natural Resources	Bus passes	30,000	0	30,000
County Attorney	Salary adjustment for lead staff counsel assigned to, and funded by, Central Health	0	27,092	27,092
Community Supervision and Corrections	Door windows added for better security	10,300	0	10,300
Civil Courts Legally Mandated Fees	State-reimbursed salary supplements for Justices of the 3 <sup>rd</sup> Court of Appeals	0	9,708	9,708
Medical Examiner	Inspection fees and other operating costs	3,500	3,873	7,373
Emergency Medical Services	Cellular air time for helipad camera programs reimbursed by area hospitals	0	7,680	7,680
Civil Service Commission	Reclassification with salary adjustment	0	6,564	6,564
Historical Commission	Local match for federal grant	6,000	0	6,000
Various	ACC Internship Program	8,388	0	8,388
Various	Miscellaneous budget increases	4,477	8,699	13,176
<b>Total Other</b>		<b>\$142,546</b>	<b>\$189,971</b>	<b>\$332,517</b>

# INVESTMENTS IN THE WORKFORCE

An important goal in developing the Adopted Budget for Fiscal Year 2014 was to provide some level of funding to invest in the County's active workforce and retirees, helping them to keep pace with the rising cost of living.

## COMPENSATION

The Commissioners Court has invested significant resources to ensure that its workforce is competitive with market conditions over the last two fiscal years. The Commissioners Court implemented recommendations resulting from a comprehensive market salary survey of the County's classified workforce that became effective in April 2012. In September 2012, pay increases for law enforcement and corrections employees covered by the Peace Officers Pay Scale (POPS) were approved. Although these pay increases for law enforcement and corrections officers increased by an average of 11.4%, wages for these employees had not been adjusted for several years. POPS employees in the Sheriff's Office had not received a pay increase since late 2007, with the exception of a 2.5% across the board adjustment in October 2010. POPS employees elsewhere in the County had not received an increase in wages since 2009. No funding for POPS step increases was approved for Fiscal Year 2013.

This past February, discussions with the Commissioners Court regarding budget development focused on a goal of providing some level of funding for wage adjustments for classified employees only. Although the previous salary survey resulted in market adjustments for a number of classified employees in 2012, approximately 25% of these employees have received no pay increase during the past two years. The Fiscal Year 2014 Adopted Budget includes funding in the General Fund totaling \$5.7 million for a wage increase of up to 3% for employees on the classified pay scale. Similar funding was also included in other County funds, such as the Road and Bridge Fund. An employee compensation committee previously appointed by the Commissioners Court presented its recommendations regarding performance-based pay this spring, although the Commissioners Court has yet to take action on the recommendations. No funding has been included for step increases or pay increases for POPS employees consistent with discussions in February regarding budget guidelines for the upcoming year.

Travis County has historically linked salary adjustments for elected officials to increases approved for employees on the classified pay scale. For Fiscal Year 2013, the compensation staff in the Human Resources Management Department conducted a market salary review of elected officials who are not on the judicial pay scale. They also reviewed Justice of the Peace salaries and recommended that their salaries be taken off the judicial pay scale, which was approved by the Commissioners Court. Based on the very limited market population in urban Texas counties from which to draw information for elected officials, the County's compensation staff recommended continuing to link salary adjustments for elected officials not on the judicial pay scale to match to adjustments that might ultimately be approved for classified employees. Funding of approximately \$287,000 is included in the Fiscal Year 2014 Adopted Budget

to increase salaries of elected officials by 3%, consistent with pay adjustments approved for the classified workforce. Salary increases for elected officials on the judicial pay scale are driven by the actions of the Texas Legislature. During the 83<sup>rd</sup> legislative session, salary increases were approved that affected judicial officials at Travis County. The majority of these salaries are funded by the state. The Commissioners Court approved increased funding in the Adopted Budget for salary increases that are funded in whole or in part by the County.

## **HEALTH BENEFITS**

Travis County began a self-insured health benefits plan in 2002. Under a self-insured program, the actual insurance claims made by employees are paid directly from County resources with an insurance carrier hired to administer claims processing. The primary benefits from being self-insured are that the plan can provide a better level of benefits for employees and provide more control over increasing health premiums for the County. Despite this added control, a self-insured plan does not necessarily reduce overall health care expenses. The Commissioners Court determines the plan funding and benefit structure on an annual basis.

Travis County continues to have success with wellness initiatives that have allowed employee, retiree, and dependent healthcare coverage costs to remain relatively constant for four of the last six years. The cost of providing healthcare to each employee did not change from Fiscal Year 2008 to Fiscal Year 2010. There was a modest cost increase in Fiscal Year 2011 and no required increase in Fiscal Year 2012 with the exception of the cost for anticipated new retirees remaining on the plan. Modest increases were needed in Fiscal Year 2013, and will be needed for the upcoming year as well.

During spring 2013, the Employee Health Benefits Committee, in close coordination with the County's external actuary, reviewed various options, costs, and affordability of different plans in preparation for budget development. The original cost estimate for Fiscal Year 2014 with no plan design changes required a 8.7% increase in the County's contribution for active employees with a 6.7% increase in the amount paid by employees. There were similar increases for retirees covered by the plan if there were no plan design changes. Given these potential increases in costs, several plan design changes, such as changes to calendar year deductibles, hospital admission copays and maximum out of pocket amounts, emergency room copays, and other changes were recommended by the Employee Health Benefits Committee to help moderate overall costs.

The Commissioners Court approved health insurance rates and the recommended plan design changes for Fiscal Year 2014 on June 25, 2013, after receiving input from employees at a public meeting. With the implementation of these approved plan design changes, the estimated cost impact to the County, employees and retirees was reduced to a more manageable increase. The increase for the General Fund is \$3.4 million for active employees, as well as current and new retirees. This is \$1.4 million less than the projected cost increase if plan design changes had not been made.

The Fiscal Year 2014 County monthly composite contribution rate for active employees will be \$779, which is a 5.8% increase compared to the previous \$736 per month per regular employee. The actual amount budgeted within departments and offices in the Fiscal Year 2014 Preliminary Budget will be based on the actuarial cost of the coverage selected during open enrollment. The County’s monthly composite contribution for retirees under 65 years of age will be \$1,414, which is a 5.8% increase compared to the previous \$1,337 per month. The County’s monthly composite contribution for retirees who are 65 and older will be \$407, which is a 6.3% increase compared to the previous \$383 per month. The costs for retirees who are 65 years of age and older are less compared to those under 65 since Medicare is the primary payer of claims. Rates paid by active employees with dependents and retirees will incur similar increases in Fiscal Year 2014. The County will continue to fully fund the healthcare premium of the employee portion (without dependents) of the Preferred Provider Organization and Co-Insured Exclusive Provider Organization plans.

The Employee Health Benefits Fund was established in Fiscal Year 2002 with funding of \$18.3 million and has grown to \$79.8 million in the Fiscal Year 2014 Adopted Budget. The Auditor’s revenue estimate includes a beginning balance in this fund of \$18.8 million, plus \$60.8 million in premium income, and approximately \$133,000 in interest income for a total of \$79.8 million. The allocated reserve for the fund is \$18.4 million. The budget in the Employee Health Benefit Fund reflects coverage selected by employees and retirees for FY 2014.

**Employee Health Benefits Fund  
Fiscal Years 2002 to 2014**

<b>Fiscal Year</b>	<b>Available Resources</b>
<b>2002</b>	<b>\$18,334,435</b>
<b>2003</b>	<b>\$22,162,255</b>
<b>2004</b>	<b>\$31,585,857</b>
<b>2005</b>	<b>\$38,342,713</b>
<b>2006</b>	<b>\$48,807,721</b>
<b>2007</b>	<b>\$64,424,670</b>
<b>2008</b>	<b>\$70,683,196</b>
<b>2009</b>	<b>\$68,982,664</b>
<b>2010</b>	<b>\$64,299,767</b>
<b>2011</b>	<b>\$68,012,914</b>
<b>2012</b>	<b>\$69,172,817</b>
<b>2013</b>	<b>\$75,953,168</b>
<b>2014</b>	<b>\$79,799,845</b>

**RETIREMENT**

The Adopted Budget includes funding of \$1.95 million in the General Fund for additional retirement contributions. According to the Texas County and District Retirement System, Travis County’s contribution rate per employee for retirement benefits will

increase from 12.89% of salary to 13.67% of salary to maintain adequate funding levels and to provide a 2% cost of living adjustment for retirees, who have not received an adjustment since Fiscal Year 2011. The additional funding needed to support the cost of living adjustment is approximately \$624,000 of the \$1.95 million total.

# CAPITAL ACQUISITION AND IMPROVEMENTS PROGRAM

A total of \$103.1 million in capital funding is included in the Fiscal Year 2014 Adopted Budget from the following basic sources:

- General Fund Capital Acquisition Resources Account of \$18.1 million, including a reserve of \$2.4 million
- Proceeds from the issuance of new Certificates of Obligation in the amount of \$39.0 million, including issuance costs of approximately \$157,000
- Debt proceeds of \$40.9 million that will be issued as part of the long-term bonds authorized by the voters in 2011
- Debt proceeds that will be issued as part of an agreement with the State for state highway pass through financing projects totaling \$5.0 million
- Other funds of approximately \$85,000

Every year, the County budgets resources for routine capital equipment and projects, as well as special endeavors like the purchase of the main County administration building in Fiscal Year 2010. These more routine projects and Court-approved, multi-year planning initiatives are funded either through the issuance of Certificates of Obligation (COs) or available cash funding in the General Fund that is allocated for capital acquisitions or improvements. This last funding source, often referred to as “pay-as-you-go” financing, is segregated in an account within the General Fund that is called the Capital Acquisition Resources Account. This fund is referred to as the CAR Account.

The Fiscal Year 2014 Adopted Budget includes \$57.1 million in capital projects to be funded in the CAR Account (\$18.1 million, including the reserve) and through the issuance of COs (\$39.0 million). These projects are listed in detail in Section II. In Fiscal Year 2012, pay-as-you-go funding totaled \$20.4 million and proceeds from the issuance of COs provided capital funding of \$29.2 million. In Fiscal Year 2013, pay-as-you-go funding totaled \$35.3 million and proceeds from the issuance of COs provided capital funding of \$22.5 million. Projects are often finalized after the publication of the Adopted Budget. The above amounts have been updated to reflect the actual amount of COs issued in previous years. The average planned capital spending for these two prior years was \$53.7 million, which is similar to the Fiscal Year 2014 Adopted Budget.

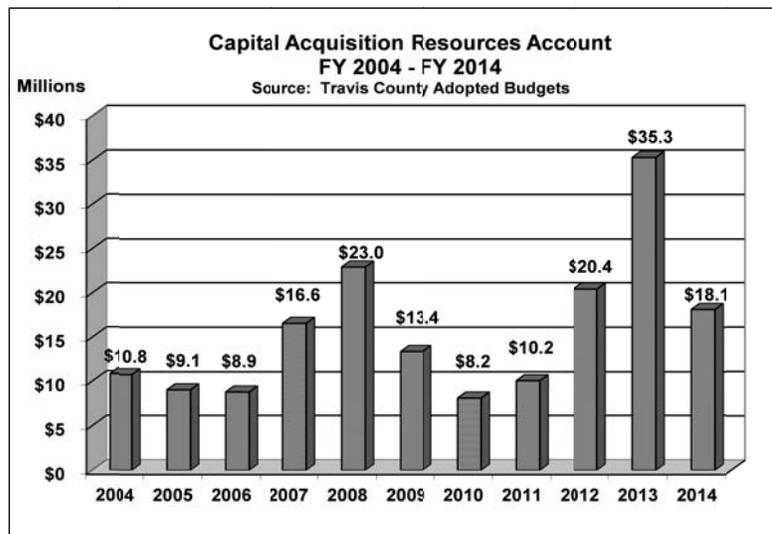
The Adopted Budget includes funding for capital projects and equipment that meet the following criteria:

- Projects either in the middle or end of their multi-year phased implementation,

- Projects where there is little choice but to fund them for health and safety purposes or to avoid future expenses that would be greater,
- Equipment that continues the maintenance of County-wide information systems infrastructure,
- Projects that have already been partially funded by the Commissioners Court or have a contractual obligation to implement,
- Projects that have revenue certified to cover their cost, or
- Projects that the Court has already provided directions to include for funding.

## GENERAL FUND CAPITAL ACQUISITION RESOURCES

The General Fund CAR Account is used to fund capital equipment and facilities. This account has been quite variable over the years, driven by economic circumstances, capital needs, and other sources and constraints on debt financing. Since 2004, it has ranged from a low of \$8.9 million in 2006 to a high of \$35.3 million in 2013.



The Adopted Budget establishes the CAR Account at \$18.1 million. This amount includes a Reserve of \$2.4 million and planned expenditures of \$15.7 million that includes \$2.1 million for projects “rebudgeted” from Fiscal Year 2013. The need to “rebudget” projects approved in the previous year occurs when planned spending does not take place as quickly as anticipated, or funds are not encumbered before the end of the fiscal year. The list of CAR-funded items or projects included in the Fiscal Year 2014 Adopted Budget is located in Section II.

## DEBT FINANCING

Three of the five funding sources for capital equipment and projects are for debt, either issued in the form of Voter Approved Bonds, Certificates of Obligation, or State Highway Bonds.

The Commissioners Court has established a debt limitation policy that is intended to maintain a prudent approach toward the issuance of debt. Among other things, this policy indicates that the Commissioners Court will not issue long-term debt (i.e., with a repayment period in excess of five years) without the approval of such a bond issue by the voters through an election, except under at least one of the following circumstances:

1. The expenditure is legally required of the County, where penalties or fines could be imposed on the County if the expenditure is not made.
2. When a financial analysis demonstrates that during a stipulated term Travis County would spend significantly less.
3. The voters have previously approved the issuance of general obligation bonds but, for valid reasons, certificates of obligation must be substituted for such bonds in order to carry out the voters' authorization.
4. When the expense is for necessary planning services or acquiring options for a future capital project that will be submitted to the voters.

**VOTER AUTHORIZED BONDS**

In the last decade, the two separate bond authorizations that voters have approved are outlined below.

- **November 2005 Bond Authorization**

A total of \$150,875,000 in roads, parks, and jail projects was approved by voters. This included \$65,225,000 for roads, road-related drainage, and right-of-way; \$62,150,000 for parks and open space parkland; and \$23,500,000 for jail facility replacement beds and renovations. All authorized amounts were issued by Fiscal Year 2011.

- **November 2011 Bond Authorization**

Voters authorized the Commissioners Court to issue \$214,945,000 for road, drainage, bridge and bike/pedestrian projects, as well as park and land conservation projects. The table below shows the amount of the original authorization and how much is scheduled to be issued in Fiscal Year 2014, along with the remaining authorization.

Project	Original Authorization	Issued Through 2013	Proposed Issuance in 2014	Remaining Authorization
Prop. 1: Roads, Drainage, Bridge and Bike/Pedestrian Projects	\$132,840,000	\$53,625,000	\$25,220,000	\$53,995,000
Prop. 2: Parks and Land Conservation Projects	82,105,000	42,995,000	15,665,000	\$23,445,000
<b>Total - November 2011 Bonds</b>	<b>\$214,945,000</b>	<b>\$96,620,000</b>	<b>\$40,885,000</b>	<b>\$77,440,000</b>

**CERTIFICATES OF OBLIGATION**

The amount of total debt proposed to be issued through COs in Fiscal Year 2014 is \$39,020,000. Issuance costs estimated at \$157,434 are also included in the total. This funding will cover several significant and critical projects, including the first phase of a new courts system office building on 11<sup>th</sup> Street. This new building will permit the District Attorney's Office to vacate the Criminal Justice Center to accommodate additional criminal courts in 2015. Other planned projects include improvements and renovations to County facilities, as well as resources for roadway improvements in Southeast Travis County and the continued rehabilitation of County roads. The complete list of projects and equipment funded from COs can be found in Section II.

**STATE HIGHWAY PROJECTS**

The County has the authority to issue bonds for state highway pass-through financing projects. In January 2012, Travis County entered into an agreement with the State for two projects: Farm to Market Road (FM) 1626 and FM 969 in two phases. The FM 1626 Project will widen the shoulders of FM 1626 from west of Brodie Lane to FM 2304. The FM 969 Project will be done in two phases and will widen and reconstruct FM 969 from FM 3177 to Hunter’s Bend Road. The first phase will widen the roadway to provide a continuous left turn lane, shoulders and a sidewalk on one side of the roadway from FM 3177 to FM 973. Phase II will provide two additional travel lanes along with a continuous left turn lane, shoulders and a sidewalk on the other side of the road from Phase I. Travis County has an agreement with the State for the partial reimbursement of direct construction costs. The table below shows the amount of the original authorization and how much is scheduled to be issued in Fiscal Year 2014, along with the remaining authorization.

Project	Original Authorization	Issued Through 2013	Proposed Issuance in 2014	Remaining Authorization
FM 1626	\$12,223,300	\$1,750,000	\$2,370,000	\$8,103,300
FM 969 Phase I	10,361,000	1,015,000	1,475,000	7,871,000
FM 969 Phase II	7,767,600	735,000	1,105,000	5,927,600
Total – State Highway Bonds	\$30,351,900	\$3,500,000	\$4,950,000	\$21,901,900

**OTHER FUNDS**

In addition to the resources provided through the General Fund CAR Account, other special funds have a total of \$85,143 for a variety of capital needs. The list of projects and equipment budgeted in these funds is located in Section II.

# RESERVES

Travis County has three primary types of budgeted reserves, which are referred to as the Unallocated Reserve, the Allocated Reserve, and the Capital Acquisition Resources account reserve. In addition, special departmental or County-wide reserves may be established for special purposes from time to time that do not necessarily remain in the budget each year.

## UNALLOCATED RESERVE

The Unallocated Reserve is established as a buffer in the event of a disaster or an emergency of an extraordinary nature. The Commissioners Court has sometimes called it “the untouchable reserve.” Unallocated reserves can also be referred to as “hard” reserves that if appropriated during the year would need to be replenished within the remainder of the year. The balance in this reserve demonstrates the County’s fiscal soundness and is a key consideration in the credit rating process.

The County’s bond and financial advisors have historically recommended an Unallocated Reserve level of between 8% and 12% of budgeted spending during any given fiscal year to ensure that adequate contingency funding is in place. Maintenance of this reserve on an ongoing basis is one of the key factors in the County’s sound financial management practices. The Commissioners Court’s Financial and Budgeting Guidelines have established the goal for the Unallocated Reserve ratio between 10% and 12%. Since 1989, a ratio of 11% has been maintained by the Commissioners Court.

Due to an accounting rule issued in 1983, Travis County began reporting compensated absences (accumulated vacation and sick leave for employees) as a future liability in the County’s budgeted funds. At that time, this resulted in a \$294,425 decrease to available fund balance for the General Fund and a decrease of \$133,676 in the other budgeted funds. Since 1983, the total liability for compensated absences has increased exponentially due to an increase in the number of employees, as well as an increase in hourly wage rates. As of September 30, 2012, this liability totaled \$16.3 million for all funds, an increase of \$15.8 million from the initial liability in 1983.

An accounting rule has been issued since then that reverses the effect of the old rule. This rule states that compensated absences should not be recorded as a liability in any budgeted fund, including the General Fund. For Fiscal Year 2013, the County Auditor plans to prepare the Comprehensive Annual Financial Report in accordance with Generally Accepted Accounting Principles, which require governments to follow current accounting rules. Once implemented, this accounting rule will positively affect available fund balance in the amount of \$14.8 million in the General Fund and \$1.5 million in the remaining budgeted funds. Because this accounting change will create a large increase in the beginning balance of the General Fund for Fiscal Year 2014, the Adopted Budget reflects an increase in the Unallocated Reserve to 12% of proposed spending in the General Fund. Management in both the County Auditor’s Office and the Planning and Budget Office believe this is a prudent action and a wise use of a portion of this one-

time funding. The total Fiscal Year 2014 General Fund Unallocated Reserve in the Adopted Budget is \$68,085,598.

## **ALLOCATED RESERVE**

The Allocated Reserve is dedicated to known or potential expenditures, and some or all of this reserve is likely to be spent during the year. Potential claims against funds set aside in the Allocated Reserve are referred to as “earmarks”, and are used to signal to the Commissioners Court that a department or office may have a justified need for a mid-year transfer of resources to their budget for a specific purpose. The earmarks do not represent appropriations, and are not considered to be departmental resources unless allocation of an earmark is approved by the Commissioners Court during the year. These proposed earmarks against the Allocated Reserve total \$1,902,316 in the Fiscal Year 2014 Adopted Budget, and a listing of the earmarks is provided in Section II. The Fiscal Year 2014 Adopted Budget includes an Allocated Reserve of \$10,718,725.

## **CAPITAL ACQUISITION RESOURCES ACCOUNT RESERVE**

The Capital Acquisition Resources (CAR) Account Reserve is similar to the Allocated Reserve, but is used as a funding source for one-time capital expenditures. It may be used to fund additional capital outlay or project needs that are developed during the year or pay for cost increases associated with previously approved projects. The Fiscal Year 2014 Adopted Budget includes a CAR Account Reserve of \$2,431,317, and includes earmarks totaling \$1,728,420 that are detailed in Section II, as well as providing for cost increases or unexpected one-time projects.

## **SPECIAL PURPOSE RESERVES**

Special purpose reserves can represent planned future spending at the fund level that has not yet been refined sufficiently for budgetary allocation to a particular County department or office. These reserves can also be designated as contingency funds that could potentially be tapped if circumstances or events create the unexpected need for additional funds.

### **1. Civil and Family Courthouse Reserve – \$5,446,000**

This special reserve was established in Fiscal Year 2011 with initial funding of \$2.1 million for the planning and design of a new Civil and Family Courthouse. The reserve was increased to \$4.0 million in 2012, and tapped for \$504,000 to fund a feasibility study regarding various delivery options for the project, including design-build and Public Private Partnership (P3) approaches. A citizens committee was appointed by the Commissioners Court in May 2012, whose members brought a wide range of skills and experience relevant to a capital project of this significance. The committee was charged with reviewing the feasibility work completed to date and advising the Commissioners Court on preferred delivery options. They presented their report to the Commissioners Court in August 2012.

Additional funding of \$2.0 million was approved in the Fiscal Year 2013 Adopted Budget. The Purchasing Office subsequently issued a solicitation for program

management services, and the Commissioners Court selected URS Corporation to serve in this role. Commissioners Court authorized the firm to first perform a short-form scope of work in the amount of \$50,000. The purpose of this work was to assist the Commissioners Court in making their determination of the delivery method for the facility before negotiating and executing the contract for program management services. On July 23, 2013, the Commissioners Court chose a design-build delivery method. On November 5, 2013, the Commissioners Court approved the contract with URS Corporation for program management services.

The balance in this reserve is currently \$5,446,000, and has been carried forward to Fiscal Year 2014. These funds can be used for planning and preliminary design as the project moves forward.

## **2. Reserve for Replacement of Integrated Justice System – \$5,235,265**

Travis County has joined the Conference of Urban Counties (CUC) in a consortium of Texas counties that need to replace components of their respective case management and document management systems for various justice and public safety departments. The participating counties desire to share technology in an effort to maximize efficiency, hence the project short name of “TechShare.” This reserve has been established to provide funding to standardize all justice systems on one platform.

In Fiscal Year 2014, the reserve totals \$5,235,265. This amount includes funding for development, implementation, maintenance and hardware. Also included is funding for conversion services and interface development. The courts module is estimated at \$2,667,100, and \$545,000 has been included for case management associated with the juvenile courts. The prosecutor module is estimated at \$2,023,165. The funding for this major project will be refined as updated cost estimates become available.

A reserve of \$2,164,795 was approved in the Fiscal Year 2013 Adopted Budget. The prosecutor module will be used by the District Attorney and County Attorney Offices, and approximately \$718,000 was allocated from this reserve in Fiscal Year 2013 for the project. The second module is for the courts system, and \$1,146,000 was allocated to begin development. Implementation of the “On Base” document management system has also begun. This system will replace the current Vista system and complement the case management modules. Funding for document management required an allocation of approximately \$295,000 from the reserve, leaving a balance of approximately \$6,000 at the end of Fiscal Year 2013.

## **3. Reserve for Emergencies and Contingencies – \$5,000,000**

An Emergency Reserve was first established in Fiscal Year 2010 with funding of \$4,950,000. The original purpose of the reserve was to provide one-time contingency funding in the event that worsening economic conditions at the national or state level had a significant impact on Travis County. The reserve was tapped for several one-time needs that totaled approximately \$2.9 million during the budget mark-up process for Fiscal Year 2013. The County Auditor is implementing an accounting change in Fiscal Year 2013 that will create a very rare increase in the beginning balance of the General

Fund for Fiscal Year 2014. Management in both the County Auditor's Office and the Planning and Budget Office believe it is a prudent action and a wise use of a portion of this one-time funding to restore the balance in this special purpose reserve.

#### **4. STAR Flight Maintenance Reserve – \$1,995,050**

In FY 2011, a Memorandum of Understanding was signed between the Seton Family of Hospitals and Travis County for the dedicated basing rights of an additional STAR Flight aircraft at the Dell Children's Medical Center. As part of the agreement, Seton provided the County with an unconditional contribution of \$3.2 million. The contribution is to be paid over a 5-year period, beginning in FY 2012, in annual installments of \$640,000. The Commissioners Court approved the use of the contributions for the establishment of a special maintenance reserve that would fund future major aircraft maintenance for the STAR Flight helicopter fleet.

A rescue hoist and fuel control unit, costing \$278,950, was approved for funding from this reserve in Fiscal Year 2012 and \$96,000 for inspections and replacement components was approved from the fund in Fiscal Year 2013. For Fiscal Year 2014, \$190,000 of these funds will be needed for an overhaul of a rescue hoist and two turbine replacements. This amount is funded in the STAR Flight budget. The balance of \$1,995,050 includes the fourth of five \$640,000 contributions and the projected 2013 ending balance of \$1,165,050.

#### **5. Reserve for Interlocal Agreements – \$1,950,308**

The County has entered into several cooperative interlocal agreements with area governments and agencies, including the City of Austin and several other state and local partners in these public-safety and public-service efforts. The annual payments for the services covered under these agreements are sometimes under negotiation during the budget development process and have not yet been finalized at the time the Budget is adopted. As a result of this timing issue, \$1,950,308 has been included as a reserve for estimated Fiscal Year 2014 payments associated with several interlocal agreements. The largest increase is estimated at \$1,544,218 for Emergency Medical Services base agreement with the City of Austin. This estimate is primarily comprised of an additional proposed charge of approximately \$800,000 for calls answered in Travis County by EMS units stationed in the City of Austin. The remainder of the estimated increase reflects the assumption that costs will grow by 3%, and new cost allocation formulas will result in a greater County share of the costs being identified. Other agreements with the City of Austin are expected to require funding, including \$254,347 for public health, and \$151,743 for animal services.

#### **6. Reserve for External Social Services Contracts – \$1,155,025**

Funding is included for a reserve that will fund external agency programming to address key issues and challenges of the highest priority to the County given available resources. The majority of the funds in this reserve would be disbursed using competitive procurement processes to fund expanded services under the oversight of the Health and Human Services department and the Purchasing Office. Management envisions one or several Requests for Services to solicit proposals to fund two key

service areas, expanded services that promote school-readiness and support low-income families with young children and effective, proven programs in external agencies that cover all other areas of social services that will best meet County needs. This process will help support effective prioritization of service needs and allow County resources to be allocated in the best manner.

#### **7. Reserve for 1115 Waiver Participation – \$1,000,000**

In December 2011, the federal government approved the State of Texas application for a Section 1115 Waiver, which would allow Texas to conduct demonstration projects with Medicaid funds that would otherwise conflict with provisions of the Social Security Act. This 1115 Waiver, as it is commonly called, expands existing Medicaid managed programs statewide, and establishes two federal funding pools to help providers cover the costs of uncompensated care and promote healthcare delivery system transformation. The 1115 Waiver will be in effect through September 30, 2016.

The Texas Health and Human Services Commission (HHSC) asked local government entities and public hospitals to anchor Regional Healthcare Partnerships. These Regional Healthcare Partnerships will include entities like hospital districts, counties, municipalities, local mental health authorities, local health departments, and school districts, as well as public and private hospitals and other participating providers. Each Regional Healthcare Partnership will write a regional plan that will identify and address areas for improvement and innovation in the health care delivery system.

HHSC has identified Central Health as the anchor of region 7 in Central Texas. The region includes Bastrop, Caldwell, Fayette, Hays, Lee, and Travis counties. In its role as anchor, Central Health will be responsible for certain administrative tasks, including holding meetings, collecting and reporting data, and liaising with HHSC. In September 2012, the Commissioners Court approved a resolution and agreement to participate with Central Health in the Regional Healthcare 1115 Waiver Project. This action was needed to enable Central Health to be designated as regional anchor.

Earlier during the year, at its meeting on July 17, 2012, the Commissioners Court approved the allocation of up to \$1 million in one-time funding to expand the Mobile Crisis Outreach Team. Started in 2007, the Mobile Crisis Outreach Team is a cooperative effort between Travis County and Austin/Travis County Integral Care (ATCIC). Composed of medical and mental health professionals, the team provides around-the-clock emergency response teams for psychiatric crises. This funding was approved in the Fiscal Year 2013 Adopted Budget. The commitment is expected to leverage additional federal funds of \$1.4 million under the 1115 Waiver Program. The County is working directly with ATCIC as this is not a program that falls under the umbrella of Central Health in its role as regional anchor. The leveraging payment of \$1 million was made in September 2013.

The Fiscal Year 2014 Adopted Budget includes \$1 million in this special purpose reserve, which can ultimately be directed as desired by the Commissioners Court.

**8. Sheriff Office's Overtime Reserve – \$1,000,000**

Over the last two years there have been changes to the pay cycle and pay scale for positions on the Peace Officer Pay Scale. Operational changes are also planned that are expected to result in increased overtime expenditures. The Sheriff's Office has typically been able to absorb overtime expenditures in excess of the budget through vacancy savings. The actual number of personnel vacancies and other factors impacting overtime, such as the jail population, can vary year by year. Having a reserve in addition to budgeted overtime in the Sheriff's Office is prudent in the event that additional resources are needed. The Planning and Budget Office will work closely with the Sheriff's Office to monitor overtime expenditures throughout the year and keep the Commissioners Court apprised of the status.

**9. Juvenile Justice Reserve – \$504,726**

The Fiscal Year 2013 Budget included \$418,959 in a Juvenile Justice Reserve to provide the Juvenile Probation Department with resources, should they be needed, to address some of the challenges from unsettled issues within the statewide system and other needs that might arise in Fiscal Year 2013. The reserve was first established in the Fiscal Year 2010 Budget and has been continued since that time. The Fiscal Year 2013 reserve was increased from the original amount of \$250,000 to provide additional funding flexibility for various issues. The department has indicated that \$168,959 will be spent in Fiscal Year 2013 to pay for an increase in external residential placement for juveniles and is expected to be needed in Fiscal Year 2014 as well. Accordingly, additional funding is recommended in the reserve to mitigate these additional placement needs. Service levels could also potentially be impacted because of new legislation that would allow more youth to be served.

**10. Fuel and Utilities Reserve – \$300,000**

A reserve in the amount of \$300,000 provides contingency funding in the event of increased fuel and utilities costs. The County-wide fuel budget is driven primarily by changes in the cost of fuel, and fuel prices can be very volatile. These additional contingency funds will help cushion the County if fuel prices were to rise sharply during the fiscal year. To ensure adequate funding levels for fuel, the budget of Transportation and Natural Resources has been increased by \$888,000 to reflect recent spending trends. Together, these two measures should ensure that there are sufficient funds in place to address the County's fuel needs for its fleet of vehicles and equipment.

Utility rates increased in October 2012. Centralized utilities are budgeted at the same levels as Fiscal Year 2013 since the County has spent less compared to the budget in recent years. It is reasonable to assume that these budgets will need to be "right sized" in the coming years as actual costs are incurred. This reserve will help accommodate such a need.

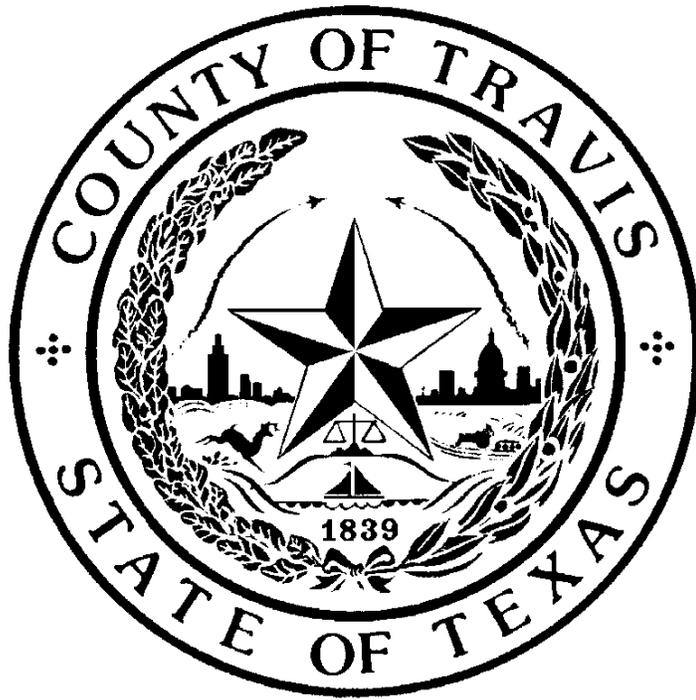
**11. SMART Building Maintenance – \$297,948**

The SMART Building Reserve will be continued in Fiscal Year 2014 to cover future maintenance costs for the SMART building purchased in Fiscal Year 2009, and starting in January 2012, those of the new SMART building constructed by the County in Fiscal

Year 2011. The Fiscal Year 2013 projected ending reserve balance of \$209,286 will fall to the General Fund ending fund balance and will be appropriated in the Fiscal Year 2014 reserve in addition to the new revenue of \$88,662.

#### **12. Reserve for State Funding Cuts – \$250,000**

This reserve was originally established during the 82<sup>nd</sup> Texas Legislative Session. The Commissioners Court set aside \$300,000 for potential shortfalls affecting Austin Travis County Integral Care (formerly MHMR). A general contingency of \$250,000 was included in the Fiscal Year 2013 Budget. This amount is continued into Fiscal Year 2014 to mitigate the potential loss of key state-funded FTEs in the Juvenile Probation Department. While the final result of potential state funding cuts to this program area from the Texas Department of Juvenile Justice are not yet known, current projections indicate a potential loss of funding for four juvenile probation officers assigned to the court services unit. These officers provide important services in preparing reports and investigations that are reviewed by the courts for dispositional hearings, and are vital to the operations of the Juvenile Probation department. It is recommended that this reserve be delineated for the purpose of funding these potential cuts if they occur.



**FISCAL YEAR 2014 ADOPTED BUDGET  
SECTION II – FINANCIAL SUMMARIES AND  
CHARTS**

Table 1

ALL FUNDS SUMMARY  
FISCAL YEAR 2014 ADOPTED BUDGET

	TOTAL ALL FUNDS Memorandum Only	ALL FUNDS EXCEPT INTERNAL SVC FUNDS	INTERNAL SVC FUNDS		GENERAL FUND	ROAD & BRIDGE FUND	DEBT SERVICE FUND	DEBT SERVICE TAXABLE FUND	OTHER FUNDS
			RISK MGMT FUND	HEALTH BENEFIT FUND					
<b>Beginning Balance</b>	\$186,814,947	\$157,939,929	\$10,044,382	\$18,830,636	\$119,966,236	\$2,655,127	\$16,683,194	\$781,740	\$17,853,632
<b>Revenues:</b>									
Taxes									
Current	507,645,292	507,645,292			428,519,135		74,616,002	4,510,155	
Delinquent	754,131	754,131			438,635		297,799	17,697	
Penalty & Interest	2,285,992	2,285,992			2,285,992				
Other	162,280	162,280			162,280				
Intergovernmental	10,505,187	10,505,187			10,260,483	72,735			171,969
Charges for services	76,386,931	76,386,931			56,164,308	9,881,318			10,341,305
Fines and forfeitures	4,800,966	4,800,966			722,716	4,078,250			
Investment Income	(1,886,897)	(2,115,382)	95,436	133,049	(2,331,423)	27,950	40,777	1,419	145,895
Miscellaneous	69,644,173	3,776,477	5,031,536	60,836,160	2,256,484	64,932			1,455,061
<b>Total Revenues</b>	<b>\$670,298,055</b>	<b>\$604,201,874</b>	<b>\$5,126,972</b>	<b>\$60,969,209</b>	<b>\$498,478,610</b>	<b>\$14,125,185</b>	<b>\$74,954,578</b>	<b>\$4,529,271</b>	<b>\$12,114,230</b>
<b>Other Financing Sources</b>									
Other (Not Budgeted)	(8,639) (1)	(8,639)							(8,639)
Transfers In	15,287,057 (2)	15,287,057			240,415				15,046,642
<b>Total Available</b>	<b>\$857,104,363</b>	<b>\$777,420,221</b>	<b>\$15,171,354</b>	<b>\$79,799,845</b>	<b>\$618,685,261</b>	<b>\$16,780,312</b>	<b>\$91,637,772</b>	<b>\$5,311,011</b>	<b>\$45,005,865</b>
<b>Expenditures:</b>									
General Government	172,222,275	104,691,899	6,185,804	61,344,572	100,495,246				4,196,653
Justice System	136,753,090	136,753,090			132,218,289				4,534,801
Corrections & Rehabilitation	107,742,471	107,742,471			107,550,546				191,925
Public Safety	81,952,794	81,952,794			78,581,145				3,371,649
Health & Human Services	53,482,582	53,482,582			53,182,458				300,124
Infrastructure & Environmental	33,598,733	33,598,733			16,057,671	16,579,580			961,482
Community & Economic Dev.	11,495,804	11,495,804			10,183,302				1,312,502
Allocated Reserves	94,822,233	67,406,410	8,960,550	18,455,273	37,284,364 (5)	200,732			29,921,314
Unallocated Reserves	84,211,595	84,211,595			68,085,598		15,273,856	852,141	0
Debt Service - Principal	56,270,000	56,270,000					52,740,000	3,530,000	
Debt Service - Interest	24,552,786	24,552,786					23,623,916	928,870	
<b>Total Expenditures</b>	<b>\$857,104,363</b>	<b>\$762,158,164</b>	<b>\$15,146,354</b>	<b>\$79,799,845</b>	<b>\$603,638,619</b>	<b>\$16,780,312</b>	<b>\$91,637,772</b>	<b>\$5,311,011</b>	<b>\$44,790,450</b>
<b>Other Financing Uses</b>									
Transfers Out	15,287,057 (2)	15,262,057	25,000		15,046,642				215,415
<b>Total Expenditures and Other Uses</b>	<b>\$857,104,363</b>	<b>\$777,420,221</b>	<b>\$15,171,354</b>	<b>\$79,799,845</b>	<b>\$618,685,261</b>	<b>\$16,780,312</b>	<b>\$91,637,772</b>	<b>\$5,311,011</b>	<b>\$45,005,865</b>
<b>Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Note 1: To balance transfers in and out for funds not included in the Adopted Budget.

Note 2: Total transfers are excluded in the "Total All Funds" column to prevent double counting.

Note 3: Transfer from funds not included in Adopted Budget includes \$168,713 from the County Corporations and \$39,000 from CAPSO to the General Fund.

Note 4: \$216,352 County Contributions to Grants.

Note 5: Allocated Reserves include the following amounts:

Capital Acquisition Resources Reserve	2,431,317
Allocated Reserve	10,718,725
Civil and Family Justice Center Reserve	5,446,000
Reserve for Replacement of Integrated Justice Systems	5,235,265
Reserve for Emergencies and Contingencies	5,000,000
STAR Flight Maintenance Reserve	1,995,050
Reserve for Interlocal Agreements	1,950,308
Reserve for External Social Services Contracts	1,155,025
Reserve for 1115 Waiver Participation	1,000,000
Sheriff's Office Overtime Reserve	1,000,000
Juvenile Justice Reserve	504,726
Fuel & Utilities Reserve	300,000
Smart Building Maintenance Reserve	297,948
Reserve for State Funding Cuts	250,000
<b>Grand Total</b>	<b>\$37,284,364</b>

Note 6: Estimates for the following amounts for ALL Funds will be added to the \$857,104,363 budget to establish a Total Adopted Budget for expenditures not to exceed \$1,767,104,363.

Re-Appropriated Grant Funds	260,000,000
Pre-Encumbrances and Encumbrances including Accruals	200,000,000
Bonds	200,000,000
Re-Appropriated Capital Funds	250,000,000

Table 1  
**ALL FUNDS SUMMARY**  
**FISCAL YEAR 2014 ADOPTED BUDGET**

TRAVIS COUNTY, TEXAS OTHER FUNDS COMBINING STATEMENT FISCAL YEAR 2014															
	700 Lavaca Complex Fund	Travis Co. Expo. Center	Law Library Fund	Dispute Resolution Fund	Voter Registration Fund	Juvenile Fee Fund	JJAEP Fund	Co. Clerk Records Mgmt Fund	LCRA-TC Parks CIP Fund	Records Mgmt Fund	Court- house Security Fund	Court Reporter Svc. Fund	Juvenile Deferred Prosecution Fund	Balcones Canyonland Preservation Fund	CSCD Equipment Fund
Beginning Balance	\$4,136,947	\$1,603,048	\$198,795	\$673	\$88,001	\$404,695	\$512,690	\$1,072,470	\$2,722,575	\$39,031	\$327,244	\$68,438	\$86,943	\$1,612,727	\$1,122
<b>Revenues:</b>															
Intergovernmental					92,725		79,244								
Charges for Services		253,400	838,495	343,279		5,000		2,361,251	140,900	260,678	460,047	333,579	3,463	178,880	
Investment Income	19,206	8,324	1,379	286		1,957	5,300	7,358	14,218	282	8,564	430	430	47,513	
Miscellaneous	560,747	691,120		4,069										119,125	
<b>Total Revenues</b>	\$579,953	\$952,844	\$839,874	\$347,634	\$92,725	\$6,957	\$84,544	\$2,368,609	\$155,118	\$260,960	\$468,611	\$334,009	\$3,893	\$345,518	\$0
<b>Other Financing Sources</b>															
Other (Not Budgeted)															
Transfers In				81,665			195,431				2,381,164			11,958,661	
<b>Total Available</b>	\$4,716,900	\$2,555,892	\$1,038,669	\$429,972	\$180,726	\$411,652	\$792,665	\$3,441,079	\$2,877,693	\$299,991	\$3,177,019	\$402,447	\$90,836	\$13,916,906	\$1,122
<b>Expenditures:</b>															
General Government	338,887				122,822			1,170,930		286,904					
Justice System			808,962	429,972		411,652	792,665					371,114	90,836		
Corrections & Rehabilitation															
Public Safety										3,177,019					
Health & Human Services															
Infrastructure & Environmental														961,482	
Community & Economic Dev.		1,112,502							200,000						
Allocated Reserves	4,378,013	1,443,390	229,707		57,904		2,270,149	2,677,693		13,087		31,333		12,955,424	1,122
Unallocated Reserve															
<b>Total Expenditures</b>	\$4,716,900	\$2,555,892	\$1,038,669	\$429,972	\$180,726	\$411,652	\$792,665	\$3,441,079	\$2,877,693	\$299,991	\$3,177,019	\$402,447	\$90,836	\$13,916,906	\$1,122
<b>Other Financing Uses</b>															
Transfers Out															
<b>Total Expenditures and Other Uses</b>	\$4,716,900	\$2,555,892	\$1,038,669	\$429,972	\$180,726	\$411,652	\$792,665	\$3,441,079	\$2,877,693	\$299,991	\$3,177,019	\$402,447	\$90,836	\$13,916,906	\$1,122
<b>Ending Balance</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Table 1**  
**ALL FUNDS SUMMARY**  
**FISCAL YEAR 2014 ADOPTED BUDGET**

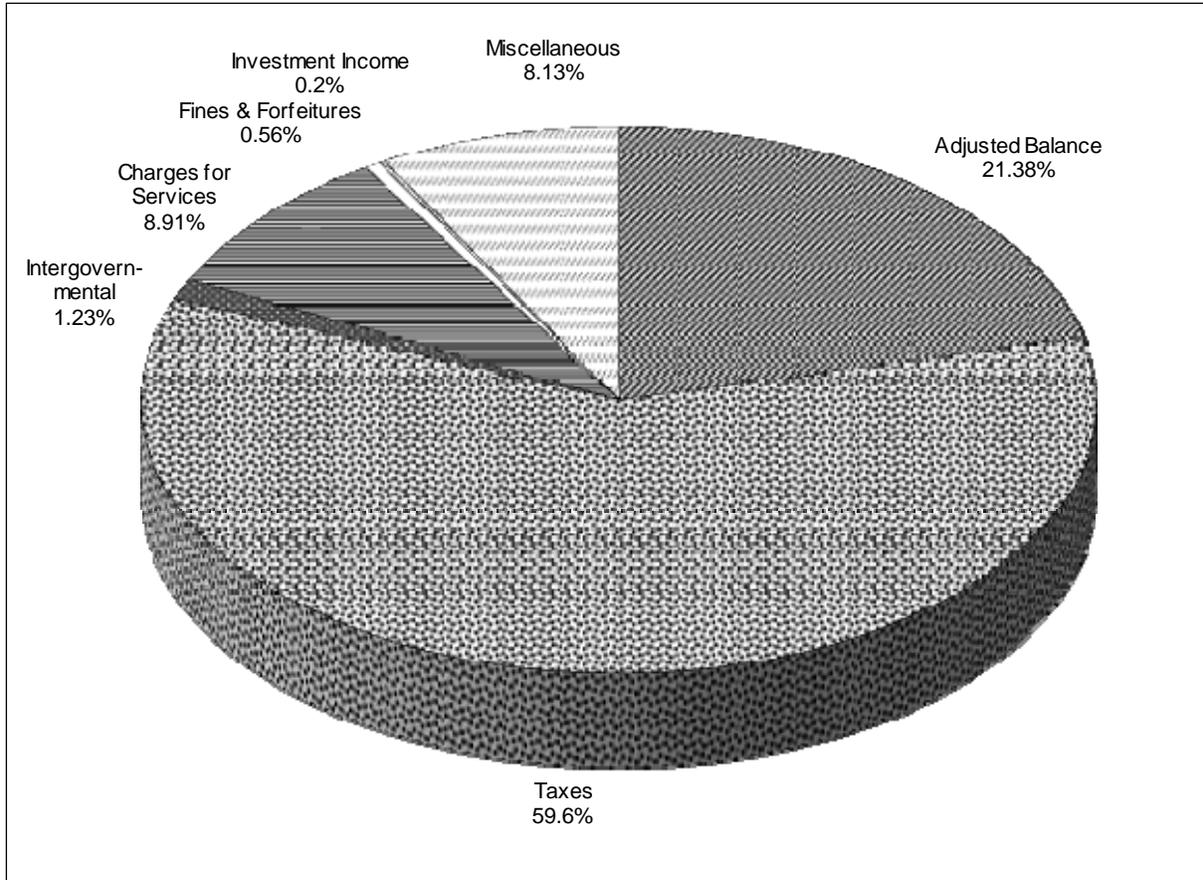
TRAVIS COUNTY, TEXAS OTHER FUNDS COMBINING STATEMENT FISCAL YEAR 2014																
	LEOSE Comm. Court Fund	Juvenile Delinquency Prevention Fund	Unclaimed Property Fund*	Professional Prosecutors Fund	Mary Quinlan Park Fund	Probate Judiciary Fee Fund	Justice Court Technology Fund	Truancy Court Fund	Dist. Clerk Records Mgmt Fund	Elections Contract Fund	County Clerk Archival Fund	Family Protection Fund	Drug Court Program Fund	Probate Guardian- ship Fund	Vital Statistic Preservation Fund	Fire Code Fund
Beginning Balance	\$8	\$688	\$17,471	\$6	\$278,132	\$194,763	\$366,911	\$82,046	\$258,472	\$181,322	\$770,666	\$37,715	\$171,928	\$225,241	\$36,615	\$425,405
<b>Revenues:</b>																
Intergovernmental																
Charges for Services						155,000	156,627	97,412	81,271	969,000	2,273,638	52,866	142,853	85,000	202	120,000
Investment Income			296		1,290	837	1,936	816	1,236	2,790	4,198	205	979	1,110	172	2,168
Miscellaneous			75,000		5,000											
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,296</b>	<b>\$0</b>	<b>\$6,290</b>	<b>\$155,837</b>	<b>\$158,563</b>	<b>\$98,228</b>	<b>\$82,507</b>	<b>\$971,790</b>	<b>\$2,277,836</b>	<b>\$53,071</b>	<b>\$143,832</b>	<b>\$86,110</b>	<b>\$374</b>	<b>\$122,168</b>
<b>Other Financing Sources</b>																
Other (Not Budgeted)																
Transfers In				62,500				150,869								
<b>Total Available</b>	<b>\$8</b>	<b>\$688</b>	<b>\$92,767</b>	<b>\$62,506</b>	<b>\$284,422</b>	<b>\$350,600</b>	<b>\$525,474</b>	<b>\$331,143</b>	<b>\$340,979</b>	<b>\$1,153,112</b>	<b>\$3,048,502</b>	<b>\$90,786</b>	<b>\$315,760</b>	<b>\$311,351</b>	<b>\$36,989</b>	<b>\$547,573</b>
<b>Expenditures:</b>																
General Government							25,597			1,153,112	837,202					
Justice System				62,500		221,653	150,614	311,143	320,301			55,324		79,000	3,000	
Corrections & Rehabilitation													191,925			
Public Safety																173,682
Health & Human Services																
Infrastructure & Environmental																
Community & Economic Dev.																
Allocated Reserves	8	688	92,767	6	284,422	128,947	349,263	20,000	20,678		2,203,598	35,462	123,835	232,351	33,989	373,891
Unallocated Reserves																
<b>Total Expenditures</b>	<b>\$8</b>	<b>\$688</b>	<b>\$92,767</b>	<b>\$62,506</b>	<b>\$284,422</b>	<b>\$350,600</b>	<b>\$525,474</b>	<b>\$331,143</b>	<b>\$340,979</b>	<b>\$1,153,112</b>	<b>\$3,040,800</b>	<b>\$90,786</b>	<b>\$315,760</b>	<b>\$311,351</b>	<b>\$36,989</b>	<b>\$547,573</b>
<b>Other Financing Uses</b>																
Transfers Out											7,702					
<b>Total Expenditures and Other Uses</b>	<b>\$8</b>	<b>\$688</b>	<b>\$92,767</b>	<b>\$62,506</b>	<b>\$284,422</b>	<b>\$350,600</b>	<b>\$525,474</b>	<b>\$331,143</b>	<b>\$340,979</b>	<b>\$1,153,112</b>	<b>\$3,048,502</b>	<b>\$90,786</b>	<b>\$315,760</b>	<b>\$311,351</b>	<b>\$36,989</b>	<b>\$547,573</b>
<b>Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\*Miscellaneous revenue for Unclaimed Property Fund is categorized as Fines and forfeits by the Auditor's Office.



Chart 1

**Where Does the Money Come From?  
All Funds**

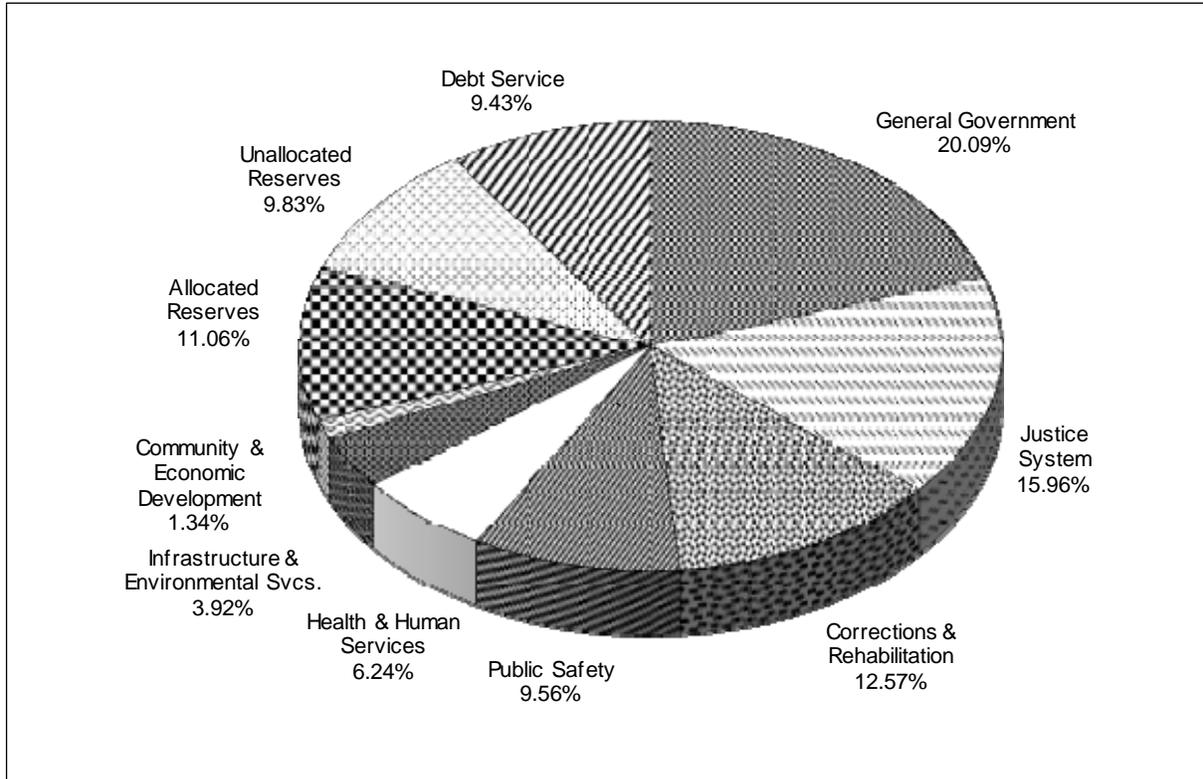


	FY 2013 ADOPTED BUDGET		FY 2014 ADOPTED BUDGET		CHANGE FROM FY 13 TO FY 14	
Adjusted Balance	\$177,897,223	21.85%	\$183,206,308	21.38%	\$5,309,085	2.98%
Beginning Balance	177,789,391		186,814,947		\$9,025,556	5.08%
Net Change Fair Value (1)	0		(3,600,000)		-\$3,600,000	N/A
Other (Not Budgeted)	107,832		(8,639)		-116,471	-108.01%
Taxes	486,033,387	59.69%	510,847,695	59.60%	24,814,308	5.11%
Intergovernmental	8,858,972	1.09%	10,505,187	1.23%	1,646,215	18.58%
Charges for Services	69,965,517	8.59%	76,386,931	8.91%	6,421,414	9.18%
Fines & Forfeitures	5,545,718	0.68%	4,800,966	0.56%	-744,752	-13.43%
Investment Income	1,041,371	0.13%	1,713,103	0.20%	671,732	64.50%
Miscellaneous	64,895,741	7.97%	69,644,173	8.13%	4,748,432	7.32%
<b>Total All Funds</b>	<b>\$814,237,929</b>	<b>100.00%</b>	<b>\$857,104,363</b>	<b>100.00%</b>	<b>\$42,866,434</b>	<b>5.26%</b>

(1) In accordance with Generally Accepted Accounting Principles, the County Auditor estimates the fair market value of Travis County investments will decrease by \$3.6 million in fiscal year 2014.

Chart 2

**Where Does the Money Go?  
All Funds**

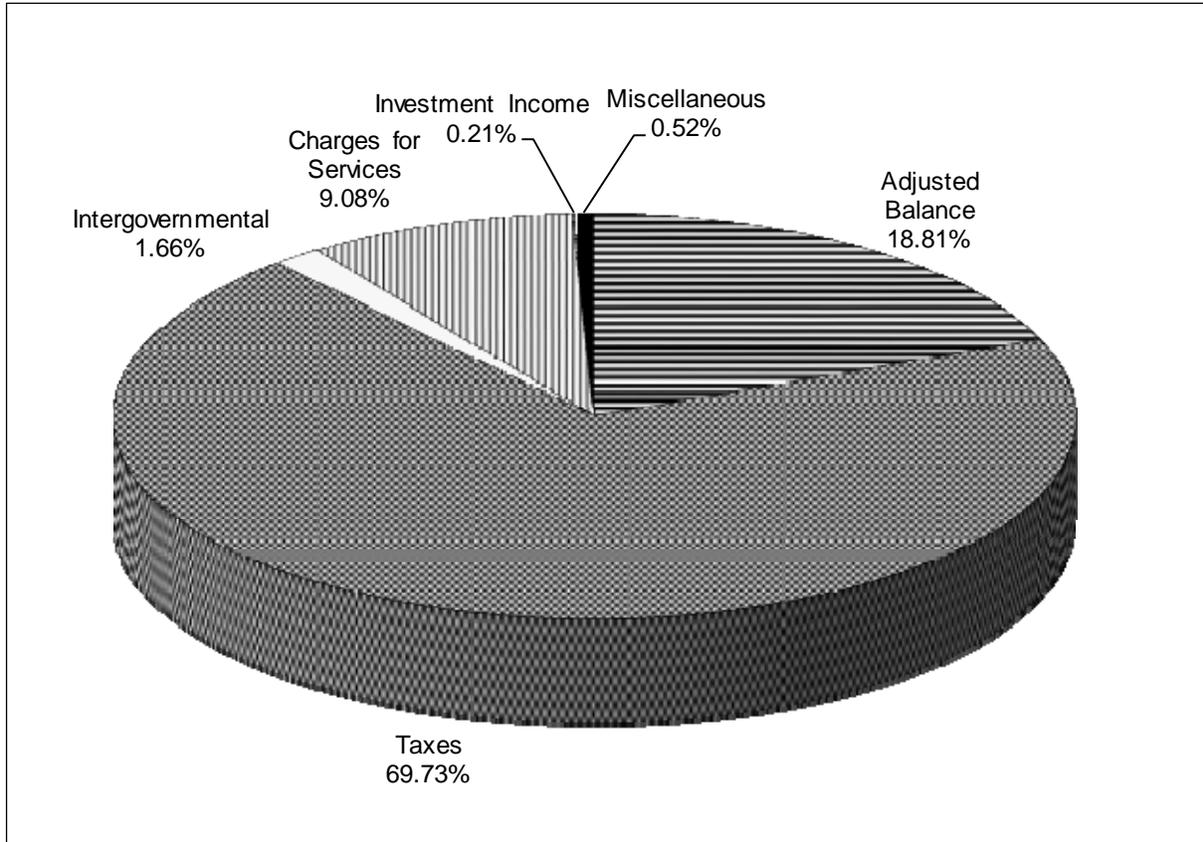


	FY 2013 ADOPTED BUDGET		FY 2014 ADOPTED BUDGET		CHANGE FROM FY 13 TO FY 14	
General Government (1)	20.00%	\$167,929,540	20.09%	\$172,222,275	\$4,292,735	2.56%
Justice System (1)	16.62%	134,769,491	15.96%	136,753,090	1,983,599	1.47%
Corrections & Rehabilitation (1)	13.86%	110,637,847 (2)	12.57%	107,742,471	-2,895,376	-2.62%
Public Safety (1)	8.91%	71,925,545	9.56%	81,952,794	10,027,249	13.94%
Health & Human Services (1)	6.37%	52,360,851	6.24%	53,482,582	1,121,731	2.14%
Infrastructure & Environmental (1)	4.09%	38,177,501	3.92%	33,598,733	-4,578,768	-11.99%
Community & Economic Dev. (1)	1.28%	10,580,827 (2)	1.34%	11,495,804	914,977	8.65%
Allocated Reserves (3)	9.99%	80,992,935 (2)	11.06%	94,822,233	13,829,298	17.07%
Unallocated Reserves (4)	8.18%	67,525,598	9.83%	84,211,595	16,685,997	24.71%
Capital (5)	0.00%	0	0.00%	0	0	N/A
Debt Service	10.69%	79,337,794	9.43%	80,822,786	1,484,992	1.87%
	<b>100.00%</b>	<b>\$814,237,929</b>	<b>100.00%</b>	<b>\$857,104,363</b>	<b>\$42,866,434</b>	<b>5.26%</b>

- (1) Budget differences between FY 2013 and FY 2014 are described for all funds in the Functional Areas Summary section in the FY 2014 Adopted Budget - Volume I.
- (2) FY 2013 amounts for these functional areas were incorrect when originally published in the FY 2013 Adopted Budget due to administrative error. The errors were insignificant, and have been corrected for this publication.
- (3) Increases in General Fund Allocated Reserves are detailed in the Executive Summary.
- (4) The Unallocated Reserve was increased to represent 12% of budgeted expenditures of the General Fund and Road and Bridge Fund. The Debt Service Funds and other special funds have dedicated reserves.
- (5) Bond funds, which are used for capital projects, are not budgeted in the FY 2013 Adopted Budget. They will be budgeted in FY 2014 as balances roll forward.

Chart 3

**Where Does the Money Come From?  
General Fund**



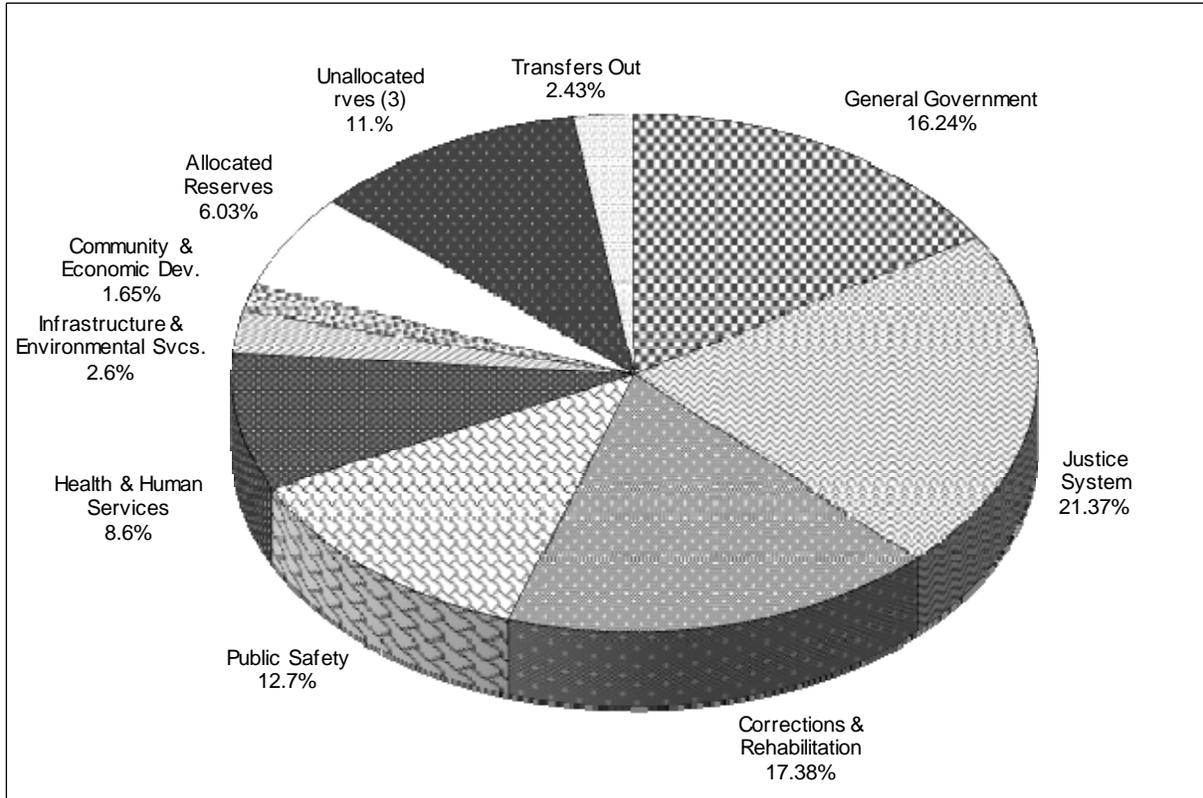
	FY 2013 ADOPTED BUDGET		FY 2014 ADOPTED BUDGET		CHANGE FROM FY 13 TO FY 14	
Adjusted Balance	\$114,021,855	17.66%	\$116,366,236	18.81%	\$2,344,381	2.06%
Beginning Balance	114,021,855		119,966,236		\$5,944,381	5.21%
Net Change Fair Value (1)	0		(3,600,000)		-\$3,600,000	N/A
Taxes	408,134,737	69.26%	431,406,042	69.73%	23,271,305	5.70%
Intergovernmental	8,599,534	1.87%	10,260,483	1.66%	1,660,949	19.31%
Charges for Services	52,505,442	9.91%	56,164,308	9.08%	3,658,866	6.97%
Fines & Forfeitures (2)	918,977	0.20%	722,716	0.12%	-196,261	-21.36%
Investment Income	462,840	0.20%	1,268,577	0.21%	805,737	174.09%
Miscellaneous (2)	2,377,709	0.36%	2,256,484	0.36%	-121,225	-5.10%
Transfers In (2)	1,084,498	0.54%	240,415	0.04%	-844,083	-77.83%
<b>Total General Fund</b>	<b>\$588,105,592</b>	<b>100.00%</b>	<b>\$618,685,261</b>	<b>100.00%</b>	<b>\$30,579,669</b>	<b>5.20%</b>

(1) In accordance with Generally Accepted Accounting Principles, the County Auditor estimates the fair market value of Travis County investments will decrease by \$3.6 million in fiscal year 2014.

(2) Fines & Forfeitures, Miscellaneous, and Transfers In are all combined in Miscellaneous on pie chart due to small percentages.

Chart 4

**Where Does the Money Go?  
General Fund**



	FY 2013		FY 2014		CHANGE FROM	
	ADOPTED BUDGET		ADOPTED BUDGET		FY 13 TO FY 14	
General Government (1)	16.22%	\$100,190,179	16.24%	\$100,495,246	\$305,067	0.30%
Justice System (1)	22.63%	130,386,468	21.37%	\$132,218,289	1,831,821	1.40%
Corrections & Rehabilitation (1)	19.80%	110,448,716	17.38%	\$107,550,546	-2,898,170	-2.62%
Public Safety (1)	11.90%	68,594,483	12.70%	\$78,581,145	9,986,662	14.56%
Health & Human Services (1)	9.09%	52,295,201	8.60%	\$53,182,458	887,257	1.70%
Infrastructure & Environmental Svcs. (1)	2.06%	19,634,978	2.60%	\$16,057,671	-3,577,307	-18.22%
Community & Economic Dev. (1)	1.58%	9,297,104	1.65%	\$10,183,302	886,198	9.53%
Allocated Reserves (2)	3.94%	25,977,227	6.03%	\$37,284,364	11,307,137	43.53%
Unallocated Reserves (3)	9.83%	57,195,853	11.00%	\$68,085,598	10,889,745	19.04%
Transfers Out	2.95%	14,085,383	2.43%	15,046,642	961,259	6.82%
	<b>100.00%</b>	<b>\$588,105,592</b>	<b>100.00%</b>	<b>\$618,685,261</b>	<b>\$30,579,669</b>	<b>5.20%</b>

- (1) Budget differences between FY 2013 and FY 2014 are described for all funds in the Functional Areas Summary section in the FY 2014 Adopted Budget - Volume I.
- (2) Increases in Allocated Reserves are detailed in the Executive Summary.
- (3) The Unallocated Reserve was increased to represent 12% of budgeted expenditures of the General Fund and Road and Bridge Fund. The Debt Service Funds have dedicated reserves.

Table 2

**GENERAL FUND DEPARTMENTAL BUDGET HISTORY**

Dept. Dept Name	Adopted Budget FY 2012*	Adopted Budget FY 2013*	Adopted Budget FY 2014*	Difference	% Change
122 Civil Courts	\$6,089,599	\$6,303,458	\$6,480,279	\$176,821	2.8%
193 Civil Court Legally Mandated Fees	\$2,784,040	\$2,940,573	\$3,250,651	\$310,078	10.5%
154 Civil Service Commission	\$92,428	\$92,376	\$110,170	\$17,794	19.3%
102 Commissioner, Precinct 1	\$351,924	\$365,899	\$380,120	\$14,221	3.9%
103 Commissioner, Precinct 2	\$350,524	\$364,831	\$376,901	\$12,070	3.3%
104 Commissioner, Precinct 3	\$340,489	\$359,096	\$380,108	\$21,012	5.9%
105 Commissioner, Precinct 4	\$340,394	\$352,920	\$363,594	\$10,674	3.0%
139 Community Supervision & Corrections	\$561,138	\$564,015	\$599,840	\$35,825	6.4%
131 Constable, Precinct 1	\$1,797,508	\$2,003,037	\$1,998,454	(\$4,583)	-0.2%
132 Constable, Precinct 2	\$2,548,815	\$2,735,301	\$2,797,352	\$62,051	2.3%
133 Constable, Precinct 3	\$2,200,901	\$2,307,681	\$2,336,987	\$29,306	1.3%
134 Constable, Precinct 4	\$1,402,469	\$1,624,701	\$1,781,104	\$156,403	9.6%
135 Constable, Precinct 5	\$4,074,189	\$4,385,174	\$4,427,839	\$42,665	1.0%
140 Counseling and Education Services	\$3,264,816	\$3,546,333	\$3,606,879	\$60,546	1.7%
119 County Attorney	\$15,676,888	\$16,959,561	\$18,233,184	\$1,273,623	7.5%
106 County Auditor	\$10,101,131	\$10,853,517	\$11,624,197	\$770,680	7.1%
120 County Clerk	\$9,122,132	\$9,633,213	\$11,403,396	\$1,770,183	18.4%
101 County Judge	\$440,887	\$454,781	\$485,013	\$30,232	6.6%
107 County Treasurer	\$563,097	\$809,468	\$836,920	\$27,452	3.4%
124 Criminal Courts	\$6,980,976	\$6,574,762	\$6,718,856	\$144,094	2.2%
194 Criminal Court Legally Mandated Fees	\$8,114,683	\$8,442,719	\$8,742,719	\$300,000	3.6%
155 Criminal Justice Planning	\$3,744,824	\$4,104,313	\$4,372,421	\$268,108	6.5%
123 District Attorney	\$16,526,503	\$17,524,583	\$20,016,046	\$2,491,463	14.2%
121 District Clerk	\$7,190,346	\$7,528,936	\$7,892,307	\$363,371	4.8%
159 Emergency Medical Services	\$16,599,439	\$19,407,179	\$20,006,815	\$599,636	3.1%
147 Emergency Services	\$4,339,583	\$4,781,918	\$6,648,650	\$1,866,732	39.0%
114 Facilities Management	\$9,497,220	\$10,073,725	\$10,624,849	\$551,124	5.5%
191 Centralized Rent & Utilities	\$4,921,469	\$4,837,821	\$4,537,130	(\$300,691)	-6.2%
110 General Administration	\$4,340,753	\$4,755,726	\$4,462,603	(\$293,123)	-6.2%
158 Health & Human Svcs & Veterans Svc <sup>1</sup>	\$28,226,235	\$32,293,147	\$33,053,308	\$760,161	2.4%
118 Texas AgriLife Extension <sup>1</sup>	\$1,010,187	\$0	\$0	\$0	0.0%
116 Veterans Services <sup>1</sup>	\$315,115	\$0	\$0	\$0	0.0%
889 Healthcare Contra Account <sup>2</sup>	(\$3,305,938)	(\$3,305,938)	\$0	\$3,305,938	-100.0%
117 Historical Commission	\$4,942	\$9,442	\$7,942	(\$1,500)	-15.9%
111 Human Resources Mgmt	\$10,376,533	\$12,984,047	\$14,207,163	\$1,223,116	9.4%
112 Information Technology Services	\$20,975,022	\$22,325,266	\$22,874,535	\$549,269	2.5%
190 Centralized Computer Services <sup>3</sup>	\$0	\$0	\$0	\$0	0.0%
126 Justice of the Peace, Precinct 1	\$933,028	\$1,004,962	\$1,039,364	\$34,402	3.4%
127 Justice of the Peace, Precinct 2	\$1,910,524	\$1,987,956	\$1,981,034	(\$6,922)	-0.3%
128 Justice of the Peace, Precinct 3	\$1,357,017	\$1,388,219	\$1,440,805	\$52,586	3.8%
129 Justice of the Peace, Precinct 4	\$937,852	\$956,273	\$998,180	\$41,907	4.4%
130 Justice of the Peace, Precinct 5	\$986,582	\$999,796	\$1,036,837	\$37,041	3.7%
145 Juvenile Probation	\$33,743,514	\$35,624,105	\$36,474,397	\$850,292	2.4%
143 Juvenile Public Defender	\$1,360,296	\$1,426,110	\$1,504,440	\$78,330	5.5%
138 Medical Examiner	\$4,009,231	\$4,407,871	\$4,627,769	\$219,898	5.0%
109 Planning and Budget	\$1,903,205	\$2,099,092	\$2,090,915	(\$8,177)	-0.4%
142 Pretrial Services	\$3,730,564	\$5,095,573	\$5,390,504	\$294,931	5.8%
125 Probate Court	\$1,660,932	\$1,779,865	\$1,871,490	\$91,625	5.1%
115 Purchasing	\$3,282,109	\$3,670,716	\$3,804,005	\$133,289	3.6%
157 Records Mgmt & Comm Resources	\$5,157,039	\$5,103,818	\$5,553,484	\$449,666	8.8%
137 Sheriff's Office	\$133,572,284	\$147,433,519	\$150,351,858	\$2,918,339	2.0%
108 Tax Assessor-Collector	\$7,791,062	\$8,367,827	\$9,275,652	\$907,825	10.8%
149 Transportation & Natural Resources	\$29,816,081	\$32,096,244	\$34,520,879	\$2,424,635	7.6%
192 Centralized Fleet Services <sup>4</sup>	\$0	\$0	\$0	\$0	0.0%
<b>Total Dept Budgets Excluding CAR</b>	<b>\$434,112,581</b>	<b>\$472,435,527</b>	<b>\$497,599,945</b>	<b>\$25,164,418</b>	<b>5.3%</b>
<b>Total CAR Budgets</b>	<b>\$19,001,378</b>	<b>\$32,496,985</b>	<b>\$15,715,354</b>	<b>(\$16,781,631)</b>	<b>-51.6%</b>
<b>Total Dept Budgets</b>	<b>\$453,113,959</b>	<b>\$504,932,512</b>	<b>\$513,315,299</b>	<b>\$8,382,787</b>	<b>1.7%</b>

Table 2

**GENERAL FUND DEPARTMENTAL BUDGET HISTORY**

Dept. Dept Name	Adopted Budget FY 2012*	Adopted Budget FY 2013*	Adopted Budget FY 2014*	Difference	% Change
<b>Reserves</b>					
Capital Acquisition Resources Reserve	\$1,433,446	\$2,813,944	\$2,431,317	(\$382,627)	-13.6%
Allocated Reserve	\$15,196,426	\$6,920,945	\$10,718,725	\$3,797,780	54.9%
Civil and Family Justice Center Reserve	\$4,000,000	\$5,496,000	\$5,446,000	(\$50,000)	-0.9%
Reserve for Replacement of IJS	\$4,700,000	\$2,164,795	\$5,235,265	\$3,070,470	141.8%
Reserve for Emergencies & Conting.	\$4,950,000	\$2,016,924	\$5,000,000	\$2,983,076	147.9%
STAR Flight Maintenance Reserve	\$640,000	\$1,001,050	\$1,995,050	\$994,000	99.3%
Reserve for Interlocal Agreements	\$0	\$2,166,175	\$1,950,308	(\$215,867)	-10.0%
Reserve for 1115 Waiver Participation	\$0	\$1,000,000	\$1,000,000	\$0	0.0%
Sheriff's Office Overtime Reserve	\$0	\$0	\$1,000,000	\$1,000,000	0.0%
Juvenile Justice Reserve	\$250,000	\$418,959	\$504,726	\$85,767	20.5%
Fuel & Utilities Reserve	\$1,000,000	\$1,000,000	\$300,000	(\$700,000)	-70.0%
Smart Building Maintenance Reserve	\$60,250	\$160,778	\$297,948	\$137,170	85.3%
Reserve for State Funding Cuts	\$300,000	\$250,000	\$250,000	\$0	0.0%
Transition Reserve	\$750,000	\$101,889	\$0	(\$101,889)	-100.0%
Other Allocated Reserves	\$3,470,927	\$465,768	\$1,155,025	\$689,257	148.0%
Unallocated Reserve	\$51,367,824	\$57,195,853	\$68,085,598	\$10,889,745	19.0%
<b>Total Reserves</b>	<b>\$88,118,873</b>	<b>\$83,173,080</b>	<b>\$105,369,962</b>	<b>\$22,196,882</b>	<b>26.7%</b>
<b>TOTAL GENERAL FUND</b>	<b>\$541,232,832</b>	<b>\$588,105,592</b>	<b>\$618,685,261</b>	<b>\$30,579,669</b>	<b>5.2%</b>

\* Departmental budgets exclude Capital Acquisition Resources (CAR) funds shown in Total CAR Budgets.

<sup>1</sup> Veterans Services and the Cooperative Extension Service merged with Health & Human Services in FY 2013.

<sup>2</sup> The Healthcare Contra Account amount (previously budgeted in Dept. 889) is now budgeted directly in relevant departments for FY 2014, resulting in decreases to those departments' budgets in comparison to FY 2013.

<sup>3</sup> Centralized Computer Services (Dept. 190) are budgeted in the Capital Acquisition Resources account.

<sup>4</sup> Centralized Fleet Services (Dept. 192) expenditures are budgeted in Transportation & Natural Resources (Dept. 149).

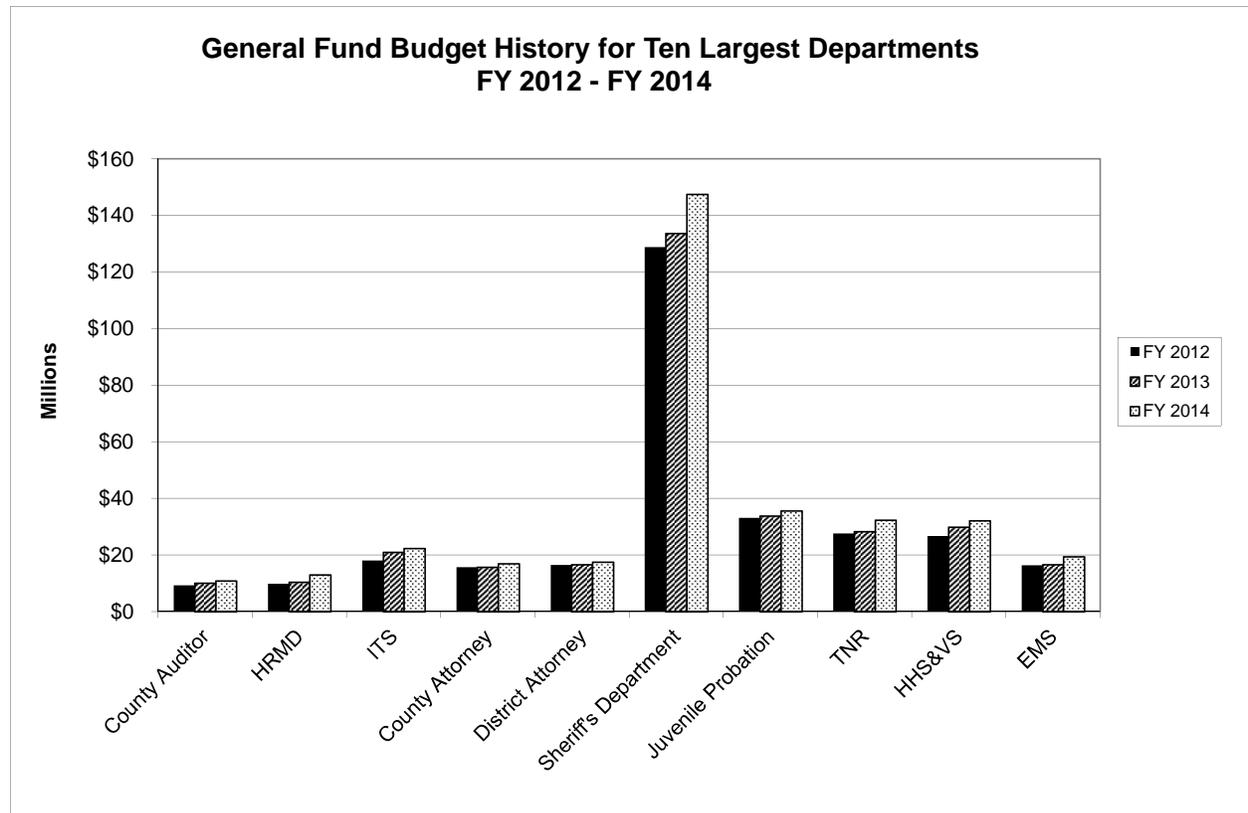


Table 3

**Position Changes List**

<b>I. Positions Added or Removed in the General Fund</b>						
<b>Department</b>	<b>Title*</b>	<b>Position #</b>	<b>Grade</b>	<b>FTE Change</b>	<b>Effective Date</b>	
Constable, Precinct 1	Constable Deputy	05872	061	(1.00)	10/01/13	
Constable, Precinct 1	Constable Deputy	05872	061	1.00	10/01/13	
Constable, Precinct 2	Court Clerk I	01753	013	(1.00)	10/01/13	
Constable, Precinct 2	Court Clerk I	01753	013	1.00	10/01/13	
Constable, Precinct 2	Constable Deputy Sr	01767	062	(1.00)	10/01/13	
Constable, Precinct 2	Constable Deputy Sr	01767	062	1.00	10/01/13	
Constable, Precinct 2	Court Clerk I	01772	013	(1.00)	10/01/13	
Constable, Precinct 2	Court Clerk I	01772	013	1.00	10/01/13	
Constable, Precinct 2	Constable Deputy Sr	01775	062	(1.00)	10/01/13	
Constable, Precinct 2	Constable Deputy Sr	01775	062	1.00	10/01/13	
Constable, Precinct 3	Constable Deputy	01802	061	(1.00)	10/01/13	
Constable, Precinct 3	Constable Deputy	01802	061	1.00	10/01/13	
Constable, Precinct 3	Constable Deputy	01808	061	(1.00)	10/01/13	
Constable, Precinct 3	Constable Deputy	01808	061	1.00	10/01/13	
Constable, Precinct 4	Court Clerk I	50169	013	0.50	01/01/14	
Constable, Precinct 4	Administrative Assoc	51651	016	1.00	10/01/13	
Constable, Precinct 4	Constable Deputy	51652	061	1.00	01/01/14	
Counseling and Education Services	Office Specialist Sr	03791	013	(1.00)	06/25/13	
Counseling and Education Services	Chemical Dependency Counselor Sr	03814	017	(1.00)	06/26/13	
Counseling and Education Services	Social Services Dir	03841	025	0.95	10/01/13	
County Attorney	Attorney II	00763	023	1.00	11/27/12	
County Attorney	Attorney VII	00781	030	0.50	11/27/12	
County Attorney	Attorney VII	50827	030	(1.00)	10/01/13	
County Attorney	Attorney VII	50827	030	1.00	03/12/13	
County Attorney	Attorney VII	50827	030	1.00	10/01/13	
County Attorney	Attorney IV	50828	027	(1.00)	10/01/13	
County Attorney	Attorney IV	50828	027	1.00	03/12/13	
County Attorney	Attorney IV	50828	027	1.00	10/01/13	
County Attorney	Paralegal	50829	018	(1.00)	10/01/13	
County Attorney	Paralegal	50829	018	1.00	03/12/13	
County Attorney	Paralegal	50829	018	1.00	10/01/13	
County Attorney	Paralegal Sr	50830	019	(1.00)	10/01/13	
County Attorney	Paralegal Sr	50830	019	1.00	03/12/13	
County Attorney	Paralegal Sr	50830	019	1.00	10/01/13	
County Attorney	Application Dev Mgr	51701	031	1.00	01/01/14	
County Attorney	Financial Analyst Sr	51702	020	1.00	01/01/14	
County Auditor	Project Mgr I	00342	027	1.00	10/01/13	
County Auditor	Application Dev Analyst III	00377	027	1.00	10/01/13	
County Auditor	Application Dev Analyst III	50184	027	1.00	10/01/13	
County Clerk	Court Services Program Mgr	50801	024	1.00	02/26/13	
Criminal Courts	Court Bailiff	01494	011	(1.00)	06/30/13	
Criminal Courts	Office Specialist Sr	01527	013	(1.00)	05/13/13	
Criminal Courts	Business Analyst III	50802	026	1.00	02/26/13	
Criminal Courts	Business Analyst I	50803	022	1.00	02/26/13	
Criminal Justice Planning	Office Specialist Sr	03791	013	1.00	06/25/13	
Criminal Justice Planning	Chemical Dependency Counselor Sr	03814	017	1.00	06/25/13	
Criminal Justice Planning	Social Services Program Specialist	50652	017	(1.00)	10/01/13	
Criminal Justice Planning	Social Services Program Specialist	50652	017	1.00	01/29/13	
Criminal Justice Planning	Social Services Program Specialist	50652	017	1.00	10/01/13	
Criminal Justice Planning	Chemical Dependency Counselor	51276	016	1.00	06/25/13	
Criminal Justice Planning	Attorney II	51676	023	1.00	10/01/13	
District Attorney	Attorney V	01351	029	0.50	01/31/13	
District Attorney	Attorney VI	01352	029	0.50	01/31/13	
District Attorney	Investigator	01405	067	1.00	10/01/13	

Table 3

**Position Changes List**

<b>I. Positions Added or Removed in the General Fund</b>						
<b>Department</b>	<b>Title*</b>	<b>Position #</b>	<b>Grade</b>	<b>FTE Change</b>	<b>Effective Date</b>	
District Attorney	Investigator	01407	067	1.00	10/01/13	
District Attorney	Investigator	01410	067	1.00	10/01/13	
District Attorney	Investigator	01411	067	1.00	10/01/13	
District Attorney	County/District Attorney Div Dir	01426	032	1.00	10/01/13	
District Attorney	Attorney VI	01431	029	1.00	10/01/13	
District Attorney	Legal Secretary	01432	015	0.50	10/01/13	
District Attorney	Forensic Analyst Sr	01433	022	1.00	10/01/13	
District Attorney	Attorney VI	01439	029	1.00	10/01/13	
District Attorney	Attorney VII	01440	030	1.00	10/01/13	
District Attorney	Legal Secretary	01441	015	1.00	10/01/13	
District Attorney	Attorney VI	01442	029	1.00	10/01/13	
District Attorney	Attorney VI	01443	029	1.00	10/01/13	
District Attorney	Forensic Analyst	01444	021	1.00	10/01/13	
District Attorney	Attorney VI	01445	029	1.00	10/01/13	
District Attorney	Forensic Analyst Sr	01446	022	1.00	10/01/13	
District Attorney	Office Specialist	01449	012	(1.00)	10/01/13	
District Clerk	Business Analyst Assoc	01175	019	0.03	10/01/13	
District Clerk	Business Analyst II	50804	024	1.00	10/01/13	
District Clerk	Court Clerk I	50805	013	(1.00)	10/01/13	
District Clerk	Court Clerk I	50805	013	1.00	02/26/13	
District Clerk	Court Clerk I	51605	013	1.00	01/01/14	
Emergency Services	Hazardous Material Coord	04584	020	1.00	10/01/13	
Facilities Management	Executive Asst	00437	017	(1.00)	10/01/13	
Facilities Management	Accountant Assoc	00438	014	0.40	10/01/13	
Facilities Management	Building Maintenance Worker Sr	00526	013	0.25	10/01/13	
Facilities Management	Building Maintenance Worker Sr	00583	013	0.25	10/01/13	
Facilities Management	Building Maintenance Worker Sr	00585	013	(0.75)	10/01/13	
Facilities Management	Building Maintenance Worker Sr	00591	013	(0.75)	10/01/13	
Facilities Management	Building Maintenance Worker Sr	00594	013	0.25	10/01/13	
Facilities Management	Building Maintenance Worker Sr	00598	013	0.25	10/01/13	
Facilities Management	Building Maintenance Worker Sr	00602	013	0.25	10/01/13	
Facilities Management	Building Maintenance Worker Sr	00605	013	0.25	10/01/13	
Facilities Management	Office Asst	51428	010	1.00	08/20/13	
Facilities Management	Building Security Guard	51677	009	1.00	10/01/13	
Facilities Management	Building Security Guard	51678	009	1.00	10/01/13	
Facilities Management	Building Security Guard	51679	009	1.00	10/01/13	
Facilities Management	Building Security Guard	51680	009	1.00	10/01/13	
Facilities Management	Building Security Guard Supv	51681	011	1.00	10/01/13	
General Administration	Special Asst to Commissioners Court	51328	NA	(0.50)	10/01/13	
Health & Human Svcs & Veterans Svc	Social Services Program Coord	05254	018	0.02	10/01/13	
Health & Human Svcs & Veterans Svc	Social Services Program Administrator	05255	021	0.04	10/01/13	
Health & Human Svcs & Veterans Svc	Social Services Program Specialist	05256	017	0.05	10/01/13	
Health & Human Svcs & Veterans Svc	Animal Control Supv	05498	NA	(1.00)	05/31/13	
Health & Human Svcs & Veterans Svc	Patient Representative	05499	NA	(1.00)	12/31/12	
Health & Human Svcs & Veterans Svc	Social Services Asst	50903	011	1.00	04/02/13	
Health & Human Svcs & Veterans Svc	Social Services Asst	50904	011	1.00	04/02/13	
Health & Human Svcs & Veterans Svc	Case Worker	51303	016	1.00	05/01/13	
Health & Human Svcs & Veterans Svc	Case Worker	51304	016	1.00	05/01/13	
Health & Human Svcs & Veterans Svc	Social Services Mgr	51305	019	1.00	05/01/13	
Health & Human Svcs & Veterans Svc	Social Worker	New	018	1.00	01/01/14	
Information Technology Services	Executive Mgr Adm Operations	00323	033	(1.00)	10/01/13	
Information Technology Services	Project Mgr I	00342	027	(1.00)	10/01/13	
Information Technology Services	Business Analyst II	00358	024	(1.00)	10/01/13	
Information Technology Services	Application Dev Analyst III	00377	027	(1.00)	10/01/13	

Table 3

**Position Changes List**

<b>I. Positions Added or Removed in the General Fund</b>					
<b>Department</b>	<b>Title*</b>	<b>Position #</b>	<b>Grade</b>	<b>FTE Change</b>	<b>Effective Date</b>
Information Technology Services	Business Consultant I	00380	027	(1.00)	10/01/13
Information Technology Services	Application Dev Analyst III	50184	027	(1.00)	10/01/13
Information Technology Services	Business Analyst II	51277	024	1.00	12/18/12
Information Technology Services	Application Dev Analyst II	51278	025	1.00	12/18/12
Information Technology Services	Application Dev Analyst II	51647	025	1.00	01/01/14
Justice of the Peace, Precinct 1	Court Clerk I	01617	013	1.00	10/01/13
Justice of the Peace, Precinct 1	Court Clerk I	01624	013	1.00	10/01/13
Justice of the Peace, Precinct 2	Court Clerk I	01634	013	(1.00)	10/01/13
Justice of the Peace, Precinct 2	Juvenile Case Mgr	01639	015	0.06	10/01/13
Justice of the Peace, Precinct 2	Court Clerk I	01649	013	(1.00)	10/01/13
Juvenile Probation	Business Analyst II	00358	024	1.00	10/01/13
Juvenile Probation	Business Consultant I	00380	027	1.00	10/01/13
Juvenile Probation	Chemical Dependency Counselor Sr	04143	017	(1.00)	10/01/13
Juvenile Probation	Counselor Sr	04148	017	1.00	10/01/13
Juvenile Probation	Registered Nurse II	04487	021	0.50	10/01/13
Juvenile Probation	Business Analyst I	51703	022	1.00	01/01/14
Juvenile Public Defender	Office Asst	51601	010	1.00	10/01/13
Medical Examiner	ME Investigator I	51602	018	1.00	10/01/13
Pretrial Services	Probation Div Dir	03475	001	(0.10)	10/01/13
Pretrial Services	Probation Div Dir	03554	001	(0.05)	10/01/13
Pretrial Services	Pretrial Officer II	51752	017	1.00	01/01/14
Probate Court	Business Analyst II	51704	024	1.00	01/01/14
Purchasing	Pur Support Specialist II	05582	015	(1.00)	10/01/13
Records Mgmt & Comm Resources	Records Analyst	05207	017	0.17	10/01/13
Sheriff's Office	Corrections Officer	01494	081	1.00	07/01/13
Sheriff's Office	Corrections Officer Sr	01527	083	1.00	05/14/13
Sheriff's Office	Licensed Vocational Nurse	01965	015	(1.00)	10/01/13
Sheriff's Office	Psychologist	51635	023	1.00	01/01/14
Sheriff's Office	Corrections Officer	51636	081	1.00	10/01/13
Sheriff's Office	Corrections Sergeant	51637	088	1.00	10/01/13
Sheriff's Office	Corrections Sergeant	51638	088	1.00	10/01/13
Sheriff's Office	Corrections Sergeant	51639	088	1.00	10/01/13
Sheriff's Office	Corrections Sergeant	51640	088	1.00	10/01/13
Sheriff's Office	Corrections Sergeant	51641	088	1.00	10/01/13
Sheriff's Office	Corrections Sergeant	51642	088	1.00	04/01/14
Sheriff's Office	Corrections Sergeant	51643	088	1.00	04/01/14
Sheriff's Office	Corrections Sergeant	51644	088	1.00	04/01/14
Sheriff's Office	Corrections Sergeant	51645	088	1.00	04/01/14
Sheriff's Office	Corrections Sergeant	51646	088	1.00	04/01/14
Sheriff's Office	Evidence Tech Lead	51851	020	1.00	10/01/13
Sheriff's Office	Evidence Room Technician	New	018	1.00	01/01/14
Tax Assessor-Collector	Tax Specialist I	00125	013	0.50	10/01/13
Tax Assessor-Collector	Financial Analyst Lead	51626	023	1.00	10/01/13
Tax Assessor-Collector	Tax Specialist II	51633	015	1.00	01/01/14
Tax Assessor-Collector	Tax Specialist III	51634	016	1.00	01/01/14
Tax Assessor-Collector	Tax Supv	51628-9	020	2.00	10/01/13
Tax Assessor-Collector	Tax Supv	51630-2	020	3.00	10/01/13
Transportation & Natural Resources	Road Maintenance Supv	05030	017	(0.15)	10/01/13
Transportation & Natural Resources	Park Forester	51653	022	1.00	10/01/13
Transportation & Natural Resources	Environmental Specialist	51753	018	1.00	01/01/14
Transportation & Natural Resources	Park Maintenance Worker Sr	51757	011	1.00	01/01/14
Transportation & Natural Resources	Park Ranger	51758	060	1.00	01/01/14
Transportation & Natural Resources	Park Maintenance Worker	51754-6	009	3.00	01/01/14
			Total	79.42	

Table 3

**Position Changes List**

<b>II. Positions Added or Removed in Other Funds</b>					
<b>Department</b>	<b>Title*</b>	<b>Position #</b>	<b>Grade</b>	<b>FTE</b>	<b>Effective Date</b>
District Clerk	Business Analyst Assoc	01175	019	(0.03)	10/01/13
District Clerk	Business Analyst II	50804	024	(1.00)	10/01/13
District Clerk	Business Analyst II	50804	024	1.00	02/26/13
District Clerk	Court Clerk I	50805	013	1.00	10/01/13
District Clerk	Court Clerk Asst	51603	011	1.00	10/01/13
District Clerk	Law Library Specialist	51604	015	0.50	10/01/13
Facilities Management	Accountant Assoc	00438	014	(0.40)	10/01/13
Facilities Management	Building Maintenance Worker Sr	00526	013	(0.25)	10/01/13
Facilities Management	Building Maintenance Worker Sr	00583	013	(0.25)	10/01/13
Facilities Management	Building Maintenance Worker Sr	00585	013	0.75	10/01/13
Facilities Management	Building Maintenance Worker Sr	00591	013	0.75	10/01/13
Facilities Management	Building Maintenance Worker Sr	00594	013	(0.25)	10/01/13
Facilities Management	Building Maintenance Worker Sr	00598	013	(0.25)	10/01/13
Facilities Management	Building Maintenance Worker Sr	00602	013	(0.25)	10/01/13
Facilities Management	Building Maintenance Worker Sr	00605	013	(0.25)	10/01/13
Health & Human Svcs & Veterans Svc	Education Instructional Specialist	50951	013	1.00	03/12/13
Health & Human Svcs & Veterans Svc	Education Instructional Specialist	50952	013	1.00	03/12/13
Health & Human Svcs & Veterans Svc	Office Specialist	50953	012	1.00	03/12/13
Justice of the Peace, Precinct 2	Juvenile Case Mgr	01639	015	(0.06)	10/01/13
Records Mgmt & Comm Resources	Law Library Specialist	05201	015	(1.00)	01/31/13
Records Mgmt & Comm Resources	Law Librarian	05201	017	0.50	01/31/13
Records Mgmt & Comm Resources	Records Analyst	05207	017	(0.17)	10/01/13
Records Mgmt & Comm Resources	Law Library Supv	05961	020	(0.50)	03/19/13
Records Mgmt & Comm Resources	Law Library Supv	50240	020	0.50	03/19/13
Transportation & Natural Resources	Road Maintenance Supv	05030	017	0.15	10/01/13
Community Supervision & Corrections	Various State-funded	NA	NA	(4.00)	10/01/13
			Total	0.49	

**Table 4**  
**Staffing Comparison in General Fund and Special Funds**

Dept	Department Name	FY 2010 FTEs	FY 2011 FTEs	FY 2012 FTEs	FY 2013 FTEs	FY 2014 FTEs	FY 2014 - FY 2013
122	Civil Courts	76.50	76.50	76.50	76.50	76.50	0.00
154	Civil Service Commission	1.00	1.00	1.00	1.00	1.00	0.00
102	Commissioner, Precinct 1	4.00	4.00	4.00	4.00	4.00	0.00
103	Commissioner, Precinct 2	4.00	4.00	4.00	4.00	4.00	0.00
104	Commissioner, Precinct 3	4.00	4.00	4.00	4.00	4.00	0.00
105	Commissioner, Precinct 4	4.00	4.00	4.00	4.00	4.00	0.00
139	Community Supervision & Corrections <sup>1</sup>	318.00	297.00	296.50	284.75	280.75	(4.00)
131	Constable, Precinct 1	22.00	22.00	24.00	24.00	24.00	0.00
132	Constable, Precinct 2	33.00	34.00	35.00	35.00	35.00	0.00
133	Constable, Precinct 3	30.00	29.00	29.00	29.00	29.00	0.00
134	Constable, Precinct 4	18.00	19.00	19.00	20.50	23.00	2.50
135	Constable, Precinct 5	55.00	55.00	55.50	56.00	56.00	0.00
140	Counseling & Education Services	44.00	44.00	43.00	43.00	41.95	(1.05)
119	County Attorney	179.50	185.50	185.50	190.00	197.50	7.50
106	County Auditor	81.00	82.00	82.00	84.00	87.00	3.00
120	County Clerk	118.00	120.00	120.00	121.00	122.00	1.00
101	County Judge	5.00	5.00	5.00	5.00	5.00	0.00
107	County Treasurer	6.00	6.00	6.00	8.00	8.00	0.00
124	Criminal Courts	84.50	85.50	85.50	72.00	72.00	0.00
155	Criminal Justice Planning	10.00	10.00	38.00	39.00	44.00	5.00
136	Dispute Resolution Center	7.00	7.00	7.00	7.00	7.00	0.00
123	District Attorney	167.13	167.13	168.63	171.13	186.63	15.50
121	District Clerk	108.00	109.00	108.00	111.00	115.50	4.50
159	Emergency Medical Services	33.00	33.00	33.00	32.00	32.00	0.00
147	Emergency Services	17.00	17.00	17.00	18.00	19.00	1.00
114	Facilities Management	135.00	137.00	137.00	140.00	145.00	5.00
110	General Administration	2.50	2.50	2.50	2.50	2.00	(0.50)
158	Health & Human Services & Veterans Service	178.29	178.04	181.04	209.29	216.40	7.11
118	Texas AgriLife Extension	14.00	14.00	14.00	0.00	0.00	0.00
116	Veterans Services	6.00	6.00	6.00	0.00	0.00	0.00
117	Historical Commission	0.00	0.00	0.00	0.00	0.00	0.00
111	Human Resource Management	38.00	38.00	37.50	38.50	38.50	0.00
112	Information Technology Services	107.00	106.00	107.00	114.00	111.00	(3.00)
126	Justice of the Peace, Precinct 1	13.00	15.00	15.00	14.00	16.00	2.00
127	Justice of the Peace, Precinct 2	31.50	32.00	33.00	33.00	31.00	(2.00)
128	Justice of the Peace, Precinct 3	25.50	25.50	25.50	25.50	25.50	0.00
129	Justice of the Peace, Precinct 4	15.00	16.00	16.00	16.00	16.00	0.00
130	Justice of the Peace, Precinct 5	13.00	15.00	15.00	15.00	15.00	0.00
145	Juvenile Probation	438.50	462.50	462.50	467.50	471.00	3.50
143	Juvenile Public Defender	13.00	13.00	13.00	13.00	14.00	1.00
138	Medical Examiner	35.00	35.50	35.50	37.00	38.00	1.00
109	Planning and Budget	16.00	16.00	18.00	18.00	18.00	0.00
142	Pretrial Services	57.18	57.18	57.18	77.98	78.83	0.85
125	Probate Court	10.67	10.67	11.67	12.00	13.00	1.00
115	Purchasing	32.00	33.00	35.00	37.00	36.00	(1.00)
157	Records Management & Communications Resources	41.00	41.00	41.00	44.75	44.25	(0.50)
137	Sheriff's Office	1,486.50	1,510.50	1,588.50	1,621.50	1,636.50	15.00
108	Tax Assessor-Collector	129.00	130.00	131.00	134.00	142.50	8.50
149	Transportation & Natural Resources	401.55	401.55	402.05	410.80	417.80	7.00
<b>TOTALS</b>		<b>4,668.82</b>	<b>4,716.57</b>	<b>4,836.07</b>	<b>4,925.20</b>	<b>5,005.10</b>	<b>79.91</b>

<sup>1</sup> Community Supervision and Corrections FTEs totals include state funded employees.

**Table 5**  
**FY 2014 ADOPTED BUDGET**  
**GENERAL FUND CAPITAL OUTLAY AND IMPROVEMENT PROJECTS**  
**CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT**

Description	New Cost	Replace Cost	Total Cost
Maintenance of Current Operations (Technology)	-	145,492	145,492
Data Visualization Software	40,000	-	40,000
Capital Budget Furniture	-	24,950	24,950
Disaster Recovery Infrastructure	75,000	-	75,000
Judges Workbench Maintenance and Expansion	172,425	-	172,425
<b>Civil Courts (122) Total</b>	<b>287,425</b>	<b>170,442</b>	<b>457,867</b>
Panasonic Arbitrators Cameras	18,900	-	18,900
<b>Constable Precinct 2 (132) Total</b>	<b>18,900</b>	<b>-</b>	<b>18,900</b>
Panasonic Arbitrator Cameras	-	25,200	25,200
<b>Constable Precinct 3 (133) Total</b>	<b>-</b>	<b>25,200</b>	<b>25,200</b>
Replacement Radios	-	24,552	24,552
<b>Constable Precinct 4 (134) Total</b>	<b>-</b>	<b>24,552</b>	<b>24,552</b>
Radio for Security Coverage at 1010 Lavaca	6,305	-	6,305
<b>Counseling and Education Services (140) Total</b>	<b>6,305</b>	<b>-</b>	<b>6,305</b>
Document Management System Misdemeanor Module Review and Correction of Vista System Data*	225,000	-	225,000
Phase 1 of the Replacment of County Voting System	1,000,000	-	1,000,000
Kroll Report County Clerk Category A Recommendations	40,000	-	40,000
New Carts, Network Switches and Replacement Server for Elections	25,320	7,000	32,320
<b>County Clerk's Office (120) Total</b>	<b>1,290,320</b>	<b>7,000</b>	<b>1,297,320</b>
Maintenance of Current Effort - Technology	-	244,614	244,614
Disaster Recovery Infrastructure	75,000	-	75,000
Data Visualization Software	40,000	-	40,000
Staff Ergonomic Chairs	-	7,000	7,000
<b>Criminal Courts (124) Total</b>	<b>115,000</b>	<b>251,614</b>	<b>366,614</b>
Replacement Ambulance for EMS Interlocal Base Agreement*	-	198,191	198,191
New Ambulance for Austin Colony/969*	198,191	-	198,191
<b>Emergency Medical Services (159) Total</b>	<b>198,191</b>	<b>198,191</b>	<b>396,382</b>
Annual Motorola Lease/Purchase Payment	-	473,445	473,445
<b>Emergency Services (147) Total</b>	<b>-</b>	<b>473,445</b>	<b>473,445</b>
Granger Renovations Facility Systems*	273,707	-	273,707
Granger Renovations and Improvements*	187,500	-	187,500
University Savings Bank Building Improvements*	156,000	-	156,000
Criminal Justice Center-Replacement of Two 5,000 MBH Boilers*	-	112,077	112,077
Install Fire Alarm at 2501 S. Congress*	30,000	-	30,000
Structural Foundation Repairs-Collier Building*	17,000	-	17,000
700 Lavaca Renovation*	11,145	-	11,145
Demolition of Building at 5325 Airport Blvd*	5,000	-	5,000
Criminal Justice Center New Criminal Courts Design	51,525	-	51,525
Space Related Costs for Tax Office Reorganization	270,572	-	270,572
Space Related Costs for Mental Health Public Defender Attorney	19,425	-	19,425
Holt Building Improvements	45,386	-	45,386
Criminal Justice Center - Energy Efficiency and Various Improvements	-	371,450	371,450

**Table 5**  
**FY 2014 ADOPTED BUDGET**  
**GENERAL FUND CAPITAL OUTLAY AND IMPROVEMENT PROJECTS**  
**CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT**

Description	New Cost	Replace Cost	Total Cost
West Command Center Improvements	-	75,786	75,786
Heman Marion Sweatt Travis County Courthouse-Various Improvements	-	83,223	83,223
Heman Marion Sweat County Courthouse-County Clerk Remodel	-	39,000	39,000
5501 Airport Blvd-County Clerk Remodel	109,093	-	109,093
Ballistic Glass Security Upgrade	45,280	-	45,280
Kroll Report Arch Security Category A Recommendations	233,450	-	233,450
Kroll Report Operational Security Category A Recommendations	15,000	-	15,000
Kroll Report District Clerk Jury Division Category A Recommendations	2,500	-	2,500
Kroll Report Ruiz Building Category A Recommendations	20,000	-	20,000
Kroll Report Tax Assessor Collector Category A Recommendations	8,200	-	8,200
Heman Marion Sweatt Travis County Courthouse-JP5 Improvements	-	19,200	19,200
Heman Marion Sweatt Travis County Courthouse-Elevators Upgrade	325,000	-	325,000
South Community Center - Del Valle Renovation	-	168,000	168,000
Precinct Three Office Bldg - New Classroom and JP3 Expansion	17,600	-	17,600
Gault Bldg and Travis County Jail Renovations	76,500	-	76,500
Gault Bldg - Decommission Data Center Equipment	35,000	-	35,000
Granger Parking Garage Improvements	213,196	-	213,196
San Antonio Parking Garage Improvements	116,800	-	116,800
Space Costs related to new District Clerk Passport FTE	25,009	-	25,009
Design and Regulatory Phase for New Purchasing Warehouse	416,800	-	416,800
<b>Facilities Management (114) Total</b>	<b>2,726,688</b>	<b>868,736</b>	<b>3,595,424</b>
Centrally Budgeted ITS (Budgeted in Dept 190)	154,434	1,996,865	2,151,299
Infrastructure Completion at 700 Lavaca*	160,000	-	160,000
Facilities Management Department HVAC Enterprise Front End*	25,700	-	25,700
Unified Communication Phase III*	15,000	-	15,000
Technology Space Related Costs for Tax Office Reorganization	45,000	-	45,000
Storage/SAN Fabric/Virtual Tape Library	850,000	-	850,000
<b>Information and Technology Services (112/190) Total</b>	<b>1,250,134</b>	<b>1,996,865</b>	<b>3,246,999</b>
Funding for Replacement of Two Courtroom Tables	-	5,000	5,000
<b>Justice of the Peace Precinct 4 (129) Total</b>	<b>-</b>	<b>5,000</b>	<b>5,000</b>
Video Surveillance Upgrades*	211,725	-	211,725
HVAC Unit Replacement	-	90,000	90,000
Water Heater Replacement	-	37,000	37,000
Carpet Replacement	-	30,500	30,500
Radios	36,842	-	36,842
<b>Juvenile Probation Department (145) Total</b>	<b>248,567</b>	<b>157,500</b>	<b>406,067</b>
Nitrogen Generator for 3200Q Trap	19,000	-	19,000
Gas Chromatograph/Mass Spectrometer (GC/MS)	-	90,000	90,000
<b>Medical Examiner's Office (138) Total</b>	<b>19,000</b>	<b>90,000</b>	<b>109,000</b>
Video Server Memory Expansion	35,000	-	35,000
Digital Video Editors	-	22,098	22,098
Television Lighting for Multifunction Room B	40,000	-	40,000

**Table 5**  
**FY 2014 ADOPTED BUDGET**  
**GENERAL FUND CAPITAL OUTLAY AND IMPROVEMENT PROJECTS**  
**CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT**

Description	New Cost	Replace Cost	Total Cost
Replacement Book Scanner	-	90,000	90,000
<b>Records Management and Communication Resources (157) Total</b>	<b>75,000</b>	<b>112,098</b>	<b>187,098</b>
Hot Water Return Loop for the Health Services Building*	-	176,360	176,360
Vehicle Radios*	35,745	33,203	68,948
Security Electronics*	-	8,681	8,681
Marketable Skills Roofing	-	115,000	115,000
E-Citation Handheld Equipment Replacements	-	56,290	56,290
License and Weight Scales	-	19,580	19,580
Equipment for Combined Transportation, Emergency and Communications Center (CTECC) Security Deputy	6,435	-	6,435
Security Camera Monitoring at Central Booking Screening Area	-	11,588	11,588
Reseal Seams on Building 1 Smoke Exhaust Vents	-	135,000	135,000
Laundry Building Roof Replacement	-	165,000	165,000
Kitchen Equipment Replacement List	5,406	-	5,406
Chapel Building Roof Restoration	-	60,000	60,000
Cameras and Recorders for Prison Rape Elimination Act Compliance	250,000	-	250,000
Fire Alarm Monitoring Equipment (Phase 2)	75,000	-	75,000
Building 1 Weatherization	-	135,000	135,000
Building 3 Weatherization	-	115,000	115,000
Health Services Building Shower Cabinets	-	60,000	60,000
Health Services Building Shower Doors	-	10,000	10,000
TCJ Shower Refurbish/Epoxy Total	-	240,000	240,000
Kitchen Building Repairs, Upgrades to Air Handler Units & Controls	-	32,000	32,000
Building 1 Hot Water Heater System Upgrade (Phase 1)	-	220,000	220,000
TCCC Road Repairs	-	100,000	100,000
TCCC Water Softener Projects	-	55,000	55,000
New Contained Paint Booth Marketable Skills Program at the TCCC	11,000	-	11,000
Upgrade the Access Turnstile at the Criminal Justice Center	30,000	-	30,000
Roof Replacement for Training Academy Buildings CCF & CCG	-	32,000	32,000
Laundry Building Repairs to Dock Drain	-	55,000	55,000
<b>Travis County Sheriff's Office (137) Total</b>	<b>413,586</b>	<b>1,834,702</b>	<b>2,248,288</b>
Water Quality Monitoring Equipment	3,535	-	3,535
Centrally Budgeted Vehicles and Accessories	25,000	434,750	459,750
Playground Safety Request	80,000	-	80,000
Maintenance of Current Effort - Road Materials	2,200,000	-	2,200,000
Concrete Hike & Bike Trail Upgrade	100,000	-	100,000
GPS for New Forester Position	7,608	-	7,608
<b>Transportation and Natural Resources (149) Total</b>	<b>2,416,143</b>	<b>434,750</b>	<b>2,850,893</b>
<b>Project Total</b>	<b>9,065,259</b>	<b>6,650,095</b>	<b>15,715,354</b>
<b>CAR Reserve</b>	-	-	<b>2,431,317</b>
<b>Grand Total</b>	-	-	<b>18,146,671</b>

\* Rebudgeted from FY 2013. These projects total \$2,080,225.

Table 6 FY 2014 ADOPTED BUDGET CENTRALLY BUDGETED COMPUTER AND TELECOMMUNICATIONS OUTLAY CAPITAL ACQUISITIONS RESOURCES (CAR) ACCOUNT					
Description	Unit Cost	Qty	New Cost	Replace Cost	Total Cost
Computer Network Port	250	1	250	-	250
Personal Computer	1,300	1	1,300	-	1,300
Security/Network Related Licenses-Desktops	220	1	220	-	220
ISM Software - VOIP	180	1	180	-	180
Desktop Enterprise Software	607	1	607	-	607
UC (voip) 7945 Branded Phone	205	1	205	-	205
Computer Network Port Maintenance	20	1	20	-	20
Security/NW Related Software Maint-Desktop	47	1	47	-	47
Standard Communication Voice & Data	550	1	550	-	550
Standard Communication Voice & Data (VOIP)	825	1	825	-	825
Installation and Data Transfer	185	1	185	-	185
Dell Part #DP1913: dual 19" screen monitor w/MDS14 monitor Stand	490	1	490	-	490
<b>Equipment for Security Staff @ Ray Martinez Building Total</b>			<b>4,879</b>	<b>-</b>	<b>4,879</b>
Computer Network Port	250	2	500	-	500
Personal Computer	1,300	2	2,600	-	2,600
Security/Network Related Licenses-Desktops	220	2	440	-	440
ISM Software - VOIP	180	1	180	-	180
Desktop Enterprise Software	607	2	1,214	-	1,214
UC (voip) 7965 Branded Phone	290	1	290	-	290
Headset w/base (VOIP)	150	1	150	-	150
Computer Network Port Maintenance	20	2	40	-	40
Security/NW Related Software Maint-Desktop	47	2	94	-	94
Standard Communication Voice & Data	550	2	1,100	-	1,100
Standard Communication Voice & Data (VOIP)	825	1	825	-	825
Installation and Data Transfer	185	2	370	-	370
Two 19-inch Widescreen Panels with MDS14 Dual Monitor Stand	490	1	490	-	490
<b>Equipment for Required Support Staff Total</b>			<b>8,293</b>	<b>-</b>	<b>8,293</b>
<b>Constable Precinct 4 (134)</b>			<b>13,172</b>	<b>-</b>	<b>13,172</b>
Computer Network Port	250	1	250	-	250
Standard Workstation Notebook	2,300	1	2,300	-	2,300
Security/Network Related Licenses-Notebooks	220	1	220	-	220
ISM Software - VOIP	180	1	180	-	180
Desktop Enterprise Software	607	1	607	-	607
UC (voip) 7945 Branded Phone	205	1	205	-	205
Computer Network Port Maintenance	20	1	20	-	20
Security/NW Related Software Maint-Notebook	56	1	56	-	56
Standard Communication Voice & Data	550	1	550	-	550
Standard Communication Voice & Data (VOIP)	825	1	825	-	825
Installation and Data Transfer	185	1	185	-	185
<b>Equipment for Application Development Manager Total</b>			<b>5,398</b>	<b>-</b>	<b>5,398</b>
Computer Network Port	250	1	250	-	250
Personal Computer	1,300	1	1,300	-	1,300
Security/Network Related Licenses-Desktops	220	1	220	-	220
ISM Software - VOIP	180	1	180	-	180
Desktop Enterprise Software	607	1	607	-	607
UC (voip) 7945 Branded Phone	205	1	205	-	205
Computer Network Port Maintenance	20	1	20	-	20
Security/NW Related Software Maint-Desktop	47	1	47	-	47
Standard Communication Voice & Data	550	1	550	-	550
Standard Communication Voice & Data (VOIP)	825	1	825	-	825
Installation and Data Transfer	185	1	185	-	185
<b>Equipment for Financial Analyst Senior Total</b>			<b>4,389</b>	<b>-</b>	<b>4,389</b>
<b>County Attorney's Office (119)</b>			<b>9,787</b>	<b>-</b>	<b>9,787</b>

Table 6 FY 2014 ADOPTED BUDGET CENTRALLY BUDGETED COMPUTER AND TELECOMMUNICATIONS OUTLAY CAPITAL ACQUISITIONS RESOURCES (CAR) ACCOUNT					
Description	Unit Cost	Qty	New Cost	Replace Cost	Total Cost
Computer Network Port	250	1	250	-	250
Standard Workstation Notebook	2,300	1	2,300	-	2,300
Security/Network Related Licenses-Notebooks	220	1	220	-	220
ISM Software - VOIP	180	1	180	-	180
Desktop Enterprise Software	607	1	607	-	607
UC (voip) 7945 Branded Phone	205	1	205	-	205
Computer Network Port Maintenance	20	1	20	-	20
Security/NW Related Software Maint-Notebook	56	1	56	-	56
Standard Communication Voice & Data	550	1	550	-	550
Standard Communication Voice & Data (VOIP)	825	1	825	-	825
Installation and Data Transfer	185	1	185	-	185
<b>Equipment for Mental Health Public Defender Attorney II Total</b>			<b>5,398</b>	-	<b>5,398</b>
<b>Criminal Justice Planning (155)</b>			<b>5,398</b>	-	<b>5,398</b>
Computer Network Port	250	1	250	-	250
Personal Computer	1,300	1	1,300	-	1,300
Security/Network Related Licenses-Desktops	220	1	220	-	220
Desktop Enterprise Software	607	1	607	-	607
Headset w/base (VOIP)	150	1	150	-	150
Computer Network Port Maintenance	20	1	20	-	20
Security/NW Related Software Maint-Desktop	47	1	47	-	47
Standard Communication Voice & Data	550	1	550	-	550
Installation and Data Transfer	185	1	185	-	185
<b>Equipment for Passport Court Clerk I Total</b>			<b>3,329</b>	-	<b>3,329</b>
<b>District Clerk's Office (121)</b>			<b>3,329</b>	-	<b>3,329</b>
Computer Network Port	250	1	250	-	250
Standard Workstation Notebook	2,300	1	2,300	-	2,300
Security/Network Related Licenses-Notebooks	220	1	220	-	220
ISM Software - VOIP	180	1	180	-	180
Desktop Enterprise Software	607	1	607	-	607
UC (voip) 7945 Branded Phone	205	1	205	-	205
Computer Network Port Maintenance	20	1	20	-	20
Security/NW Related Software Maint-Notebook	56	1	56	-	56
Standard Communication Voice & Data	550	1	550	-	550
Standard Communication Voice & Data (VOIP)	825	1	825	-	825
Installation and Data Transfer	185	1	185	-	185
<b>Equipment for Social Worker Dedicated to the Unincorporated Area - FSS Total</b>			<b>5,398</b>	-	<b>5,398</b>
<b>Health and Human Services (158)</b>			<b>5,398</b>	-	<b>5,398</b>
Computer Network Port	250	1	250	-	250
Personal Computer	1,300	1	1,300	-	1,300
Security/Network Related Licenses-Desktops	220	1	220	-	220
ISM Software - VOIP	180	1	180	-	180
Desktop Enterprise Software	607	1	607	-	607
UC (voip) 7945 Branded Phone	205	1	205	-	205
Computer Network Port Maintenance	20	1	20	-	20
Security/NW Related Software Maint-Desktop	47	1	47	-	47
Standard Communication Voice & Data	550	1	550	-	550
Standard Communication Voice & Data (VOIP)	825	1	825	-	825
Installation and Data Transfer	185	1	185	-	185
<b>Equipment for Conference of Urban Counties/ACMS Application Support FTE Total</b>			<b>4,389</b>	-	<b>4,389</b>
<b>Information and Technology Services (112)</b>			<b>4,389</b>	-	<b>4,389</b>
Countywide Replacement Computers	1,996,865		-	1,996,865	1,996,865
<b>Centralized Computer Services (190)</b>			-	<b>1,996,865</b>	<b>1,996,865</b>

Table 6 FY 2014 ADOPTED BUDGET CENTRALLY BUDGETED COMPUTER AND TELECOMMUNICATIONS OUTLAY CAPITAL ACQUISITIONS RESOURCES (CAR) ACCOUNT					
Description	Unit Cost	Qty	New Cost	Replace Cost	Total Cost
Computer Network Port	250	1	250	-	250
Personal Computer	1,300	1	1,300	-	1,300
Security/Network Related Licenses-Desktops	220	1	220	-	220
ISM Software - VOIP	180	1	180	-	180
Desktop Enterprise Software	607	1	607	-	607
UC (voip) 7945 Branded Phone	205	1	205	-	205
Computer Network Port Maintenance	20	1	20	-	20
Security/NW Related Software Maint-Desktop	47	1	47	-	47
Standard Communication Voice & Data	550	1	550	-	550
Standard Communication Voice & Data (VOIP)	825	1	825	-	825
Installation and Data Transfer	185	1	185	-	185
<b>Equipment for Business Analyst I Total</b>			<b>4,389</b>	-	<b>4,389</b>
<b>Juvenile Probation (145)</b>			<b>4,389</b>	-	<b>4,389</b>
Mobile Data Computer (MDC)	7,400	2	14,800	-	14,800
Security/Network Related Licenses-Notebooks	220	2	440	-	440
Desktop Enterprise Software	607	2	1,214	-	1,214
Computer Network Port Maintenance	20	2	40	-	40
Security/NW Related Software Maint-Notebook	56	2	112	-	112
Standard Communication Voice & Data	550	2	1,100	-	1,100
Vehicle Mounting HW	500	2	1,000	-	1,000
Vehicle Mounting Install	300	2	600	-	600
<b>Field Computers for Mass Disaster Total</b>			<b>19,306</b>	-	<b>19,306</b>
<b>Medical Examiner's Office (138)</b>			<b>19,306</b>	-	<b>19,306</b>
Computer Network Port	250	1	250	-	250
Personal Computer	1,300	1	1,300	-	1,300
Security/Network Related Licenses-Desktops	220	1	220	-	220
ISM Software - VOIP	180	1	180	-	180
Desktop Enterprise Software	607	1	607	-	607
UC (voip) 7965 Branded Phone	290	1	290	-	290
Computer Network Port Maintenance	20	1	20	-	20
Security/NW Related Software Maint-Desktop	47	1	47	-	47
Standard Communication Voice & Data	550	1	550	-	550
Standard Communication Voice & Data (VOIP)	825	1	825	-	825
Installation and Data Transfer	185	1	185	-	185
<b>Equipment for Ignition Interlock Program Total</b>			<b>4,474</b>	-	<b>4,474</b>
<b>Pretrial Services (142)</b>			<b>4,474</b>	-	<b>4,474</b>
UC (voip) 7945 Branded Phone	205	1	205	-	205
Computer Network Port	250	1	250	-	250
Personal Computer	1,300	1	1,300	-	1,300
Security/Network Related Licenses-Desktops	220	1	220	-	220
ISM Software - VOIP	180	1	180	-	180
Desktop Enterprise Software	607	1	607	-	607
Computer Network Port Maintenance	20	1	20	-	20
Security/NW Related Software Maint-Desktop	47	1	47	-	47
Standard Communication Voice & Data	550	1	550	-	550
Standard Communication Voice & Data (VOIP)	825	1	825	-	825
Installation and Data Transfer	185	1	185	-	185
<b>Equipment for Business Analyst II Total</b>			<b>4,389</b>	-	<b>4,389</b>
<b>Probate Court (125)</b>			<b>4,389</b>	-	<b>4,389</b>
Computer Network Port	250	1	250	-	250
Personal Computer	1,300	1	1,300	-	1,300
Security/Network Related Licenses-Desktops	220	1	220	-	220
ISM Software - VOIP	180	1	180	-	180
Desktop Enterprise Software	607	1	607	-	607

Table 6 FY 2014 ADOPTED BUDGET CENTRALLY BUDGETED COMPUTER AND TELECOMMUNICATIONS OUTLAY CAPITAL ACQUISITIONS RESOURCES (CAR) ACCOUNT					
Description	Unit Cost	Qty	New Cost	Replace Cost	Total Cost
UC (voip) 7965 Branded Phone	290	1	290	-	290
Computer Network Port Maintenance	20	1	20	-	20
Security/NW Related Software Maint-Desktop	47	1	47	-	47
Standard Communication Voice & Data	550	1	550	-	550
Standard Communication Voice & Data (VOIP)	825	1	825	-	825
Installation and Data Transfer	185	1	185	-	185
<b>Equipment for Occupational License Assistance Total</b>			<b>4,474</b>	<b>-</b>	<b>4,474</b>
Computer Network Port	250	1	250	-	250
Standard Workstation Notebook	2,300	1	2,300	-	2,300
Security/Network Related Licenses-Notebooks	220	1	220	-	220
Desktop Enterprise Software	607	1	607	-	607
Computer Network Port Maintenance	20	1	20	-	20
Security/NW Related Software Maint-Notebook	56	1	56	-	56
Standard Communication Voice & Data	550	1	550	-	550
Installation and Data Transfer	185	1	185	-	185
<b>Computers for Television Control Rooms and Media Staff Total</b>			<b>4,188</b>	<b>-</b>	<b>4,188</b>
<b>Records Management and Communication Resources (157)</b>			<b>8,662</b>	<b>-</b>	<b>8,662</b>
Computer Network Port	250	2	500	-	500
Personal Computer	1,300	2	2,600	-	2,600
Security/Network Related Licenses-Desktops	220	2	440	-	440
ISM Software - VOIP	180	2	360	-	360
Desktop Enterprise Software	607	2	1,214	-	1,214
UC (voip) 7945 Branded Phone	205	2	410	-	410
Computer Network Port Maintenance	20	2	40	-	40
Security/NW Related Software Maint-Desktop	47	2	94	-	94
Standard Communication Voice & Data	550	2	1,100	-	1,100
Standard Communication Voice & Data (VOIP)	825	2	1,650	-	1,650
Installation and Data Transfer	185	2	370	-	370
<b>Equipment for Evidence Staff Total</b>			<b>8,778</b>	<b>-</b>	<b>8,778</b>
Computer Network Port	250	1	250	-	250
Standard Workstation Notebook	2,300	1	2,300	-	2,300
Security/Network Related Licenses-Notebooks	220	1	220	-	220
ISM Software - VOIP	180	1	180	-	180
Desktop Enterprise Software	607	1	607	-	607
UC (voip) 7945 Branded Phone	205	1	205	-	205
Computer Network Port Maintenance	20	1	20	-	20
Security/NW Related Software Maint-Notebook	56	1	56	-	56
Standard Communication Voice & Data	550	1	550	-	550
Standard Communication Voice & Data (VOIP)	825	1	825	-	825
Installation and Data Transfer	185	1	185	-	185
<b>Equipment for Staff Psychologist Total</b>			<b>5,398</b>	<b>-</b>	<b>5,398</b>
Computer Network Port	250	1	250	-	250
Standard Workstation Notebook	2,300	1	2,300	-	2,300
Security/Network Related Licenses-Notebooks	220	1	220	-	220
Desktop Enterprise Software	607	1	607	-	607
Computer Network Port Maintenance	20	1	20	-	20
Security/NW Related Software Maint-Notebook	56	1	56	-	56
Standard Communication Voice & Data	550	1	550	-	550
Installation and Data Transfer	185	1	185	-	185
<b>Equipment for Jail Mental Health Services-Contract Psychiatric Services Total</b>			<b>4,188</b>	<b>-</b>	<b>4,188</b>
<b>Travis County Sheriff's Office (137)</b>			<b>18,364</b>	<b>-</b>	<b>18,364</b>
Computer Network Port	250	8	2,000	-	2,000
Personal Computer	1,300	7	9,100	-	9,100

Table 6  
**FY 2014 ADOPTED BUDGET**  
**CENTRALLY BUDGETED COMPUTER AND TELECOMMUNICATIONS OUTLAY**  
**CAPITAL ACQUISITIONS RESOURCES (CAR) ACCOUNT**

Description	Unit Cost	Qty	New Cost	Replace Cost	Total Cost
Standard Workstation Notebook	2,300	1	2,300	-	2,300
Security/NW Related Software Maint-Notebook	56	1	56	-	56
Security/Network Related Licenses-Notebooks	220	1	220	-	220
Security/Network Related Licenses-Desktops	220	7	1,540	-	1,540
ISM Software - VOIP	180	8	1,440	-	1,440
Desktop Enterprise Software	607	8	4,856	-	4,856
UC (voip) 7965 Branded Phone	290	7	2,030	-	2,030
UC (voip) 7945 Branded Phone	205	1	205	-	205
Headset w/base (VOIP)	150	2	300	-	300
Computer Network Port Maintenance	20	8	160	-	160
Security/NW Related Software Maint-Desktop	47	7	329	-	329
Standard Communication Voice & Data	550	8	4,400	-	4,400
Standard Communication Voice & Data (VOIP)	825	8	6,600	-	6,600
Installation and Data Transfer	185	8	1,480	-	1,480
<b>Equipment for Tax Office Reorganization Total</b>			<b>37,016</b>	<b>-</b>	<b>37,016</b>
<b>Tax Office (108)</b>			<b>37,016</b>	<b>-</b>	<b>37,016</b>
Computer Network Port	250	1	250	-	250
Standard Mobile Notebook	1,700	1	1,700	-	1,700
Security/Network Related Licenses-Notebooks	220	1	220	-	220
ISM Software - VOIP	180	1	180	-	180
Desktop Enterprise Software	607	1	607	-	607
UC (voip) 7945 Branded Phone	205	1	205	-	205
Computer Network Port Maintenance	20	1	20	-	20
Security/NW Related Software Maint-Notebook	56	1	56	-	56
Standard Communication Voice & Data	550	1	550	-	550
Standard Communication Voice & Data (VOIP)	825	1	825	-	825
Installation and Data Transfer	185	1	185	-	185
<b>Equipment for Environmental Specialist Total</b>			<b>4,798</b>	<b>-</b>	<b>4,798</b>
Mobile Data Computer (MDC)	7,400	1	7,400	-	7,400
Security/Network Related Licenses-Notebooks	220	1	220	-	220
Desktop Enterprise Software	607	1	607	-	607
CAD Mobile Client Software	1,550	1	1,550	-	1,550
Computer Network Port Maintenance	20	1	20	-	20
CAD Mobile Client Maintenance	360	1	360	-	360
Persysent Software Maintenance	-	1	-	-	-
Security/NW Related Software Maint-Notebook	56	1	56	-	56
Standard Communication Voice & Data	550	1	550	-	550
Vehicle Mounting HW	500	1	500	-	500
Vehicle Mounting Install	300	1	300	-	300
<b>Equipment for Onion Creek Phase I (Barkley Meadows) Total</b>			<b>11,563</b>	<b>-</b>	<b>11,563</b>
<b>Transportation and Natural Resources (149)</b>			<b>16,361</b>	<b>-</b>	<b>16,361</b>
<b>Grand Total for Centrally Budgeted Computer and Telecommunications Outlay Budgeted in ITS</b>			<b>154,434</b>	<b>1,996,865</b>	<b>2,151,299</b>

**Table 7**  
**FY 2014 ADOPTED BUDGET**  
**CAPITAL ACQUISITION AND IMPROVEMENTS**  
**CERTIFICATES OF OBLIGATION PROPOSED FUNDING\***

<b>Projects Proposed to be Funded with Five-Year Certificates of Obligation</b>			
Description	New Cost	Replace Cost	Total Cost
416 W 11th St Office Courts System Building (Phase 1)	5,167,288	-	5,167,288
StarFlight Hangar Phase 2 Expansion	494,404	-	494,404
Planning and Design for a New Medical Examiner Facility**	2,200,000	-	2,200,000
Collier - TCSO Evidence Warehouse Expansion	512,400	-	512,400
Executive Office Building - Renovation Floors 4 - 11	1,774,058	-	1,774,058
5501 Airport Blvd 2nd floor Remodel and Wellness Clinic Expansion	99,025	-	99,025
<b>Facilities Management Department (114) Total</b>	<b>10,247,175</b>	<b>-</b>	<b>10,247,175</b>
TechShare Enterprise License/Source Code	1,095,302	-	1,095,302
Information Security Policy Compliance and Security Tools	500,000	-	500,000
Network Equipment End of Life Replacement	-	525,500	525,500
<b>Information Technology Services (112) Total</b>	<b>1,595,302</b>	<b>525,500</b>	<b>2,120,802</b>
Phase II of Upgrade to Perimeter Security Fencing at the Travis County Correctional Complex (TCCC)	-	435,000	435,000
Kitchen Equipment Replacement	-	172,848	172,848
<b>Travis County Sheriff's Office (137) Total</b>	<b>-</b>	<b>607,848</b>	<b>607,848</b>
HMAC and Alternative Paving Projects	4,050,000	-	4,050,000
Centrally Budgeted Vehicles and Heavy Equipment	224,500	5,006,241	5,230,741
<b>Transportation and Natural Resources (149) Total</b>	<b>4,274,500</b>	<b>5,006,241</b>	<b>9,280,741</b>
<b>Short-Term Project Total</b>	<b>16,116,977</b>	<b>6,139,589</b>	<b>22,256,566</b>
<b>Short-Term Issuance Costs</b>	<b>-</b>	<b>-</b>	<b>88,434</b>
<b>Five-Year Short-Term Certificates of Obligation Total</b>	<b>-</b>	<b>-</b>	<b>22,345,000</b>
<b>Projects Proposed to be Funded with Twenty-Year Certificates of Obligation</b>			
Description	New Cost	Replace Cost	Total Cost
Maha Loop Road: Pearce Lane to State Highway 71 Project	16,606,000	-	16,606,000
<b>Transportation and Natural Resources (149) Total</b>	<b>16,606,000</b>	<b>-</b>	<b>16,606,000</b>
<b>Long-Term Project Total</b>	<b>16,606,000</b>	<b>-</b>	<b>16,606,000</b>
<b>Long-Term Issuance Costs</b>	<b>-</b>	<b>-</b>	<b>69,000</b>
<b>Twenty-Year Long-Term Certificates of Obligation Total</b>	<b>-</b>	<b>-</b>	<b>16,675,000</b>
<b>FY 2014 Proposed Certificates of Obligation*</b>			<b>39,020,000</b>
* Approved project list as of November 19, 2013. Amounts and projects subject to change prior to planned issuance in spring 2014.			
** The design study for a new Medical Examiner Facility is approved as a placeholder contingent upon approval of a site.			

**Table 8**  
**FY 2014 ADOPTED BUDGET**  
**CAPITAL ACQUISITION AND IMPROVEMENTS**  
**FUNDED WITHIN EXISTING CERTIFICATES OF OBLIGATION**

Description	New Cost	Replace Cost	Total Cost
Building 12 Digital Mixing Valves - Dual Boilers Engine System Upgrade Phase 1 Total in Fund 4038 (2003 COs)	-	534,520	534,520
Upgrade to Perimeter Security Fencing at the Travis County Correctional Complex (TCCC) Phase 2 Project Total in Fund 4081 (2013 COs)	-	65,000	65,000
<b>Travis County Sheriff's Office (137) Total</b>	-	<b>599,520</b>	<b>599,520</b>
Centrally Budgeted Vehicles and Heavy Equipment Project Fund 4059 (2009 COs)	-	241,065	241,065
Centrally Budgeted Vehicles and Heavy Equipment Project Fund 4063 (2010 COs)	-	378,072	378,072
Centrally Budgeted Vehicles and Heavy Equipment Project Fund 4068 (2011 COs)	-	81,122	81,122
Centrally Budgeted Vehicles and Heavy Equipment Project Fund 4072 (2012 COs)	-	420,000	420,000
<b>Transportation and Natural Resources Department (149) Total</b>	-	<b>1,120,259</b>	<b>1,120,259</b>
<b>Grand Total</b>	<b>-</b>	<b>1,719,779</b>	<b>1,719,779</b>

**Table 9  
FY 2014 ADOPTED BUDGET  
CENTRALLY BUDGETED VEHICLES AND HEAVY EQUIPMENT**

Dept	Description	Unit Cost	Qty	New Cost	Replace Cost	Total Cost
137	Centrally Budgeted Vehicle Accessories	Various		-	125,000	125,000
137	TCSO Patrol Vehicles (Units# 2718,2839,2840,2841 & 2842)	46,250	5	-	231,250	231,250
123	DA's Office (Unit DA1)	27,500	1	-	27,500	27,500
114	Facilities Management SUV (Unit 3161)	24,500	1	-	24,500	24,500
149	Transportation and Natural Resources Road and Bridge Hybrid Vehicle (Unit SU2644H)	26,500	1	-	26,500	26,500
149	1/2 ton Extended Cab Pickup for Forester Position	25,000	1	25,000	-	25,000
<b>Total for Centrally Budgeted Vehicles and Heavy Equipment in the Capital Acquisition Resources (CAR) Account</b>				<b>25,000</b>	<b>434,750</b>	<b>459,750</b>
Dept	Description	Unit Cost	Qty	New Cost	Replace Cost	Total Cost
137	Patrol Vehicles (2830,2831,2832,2890,2903,2904,2905,3003,3088,3090,3995,3096,3097,3099,3100,3101,3103,3108,3111,3112,3118,3120,3122,3126,3127,(3128,3129,3134,3136,3145,3188,3189,3200,3201,3213,3214,3218,3219,3224,3226,3227,3229,3350,3351,3352,3354,3355,3359,3361,3364,3366,3367,3368,3370,2742,2734,2918,2919,2920,2922,2923,2926,2928,2930,3159) \$125,000 of cost budgeted in CAR for vehicle accessories.	46,250	65	-	2,881,250	2,881,250
149	PU Crew Cab LB 2WD 1T Drw (P2556) 65.53% of Cost in 2014 COs	45,000	0.66	-	29,491	29,491
149	Tractor 65Hp /Flail (TNR3304)	57,500	1	-	57,500	57,500
149	Truck Dump 12YD (DU1882,DU1883,DU1884,TNR2191,TNR2197)	96,500	5	-	482,500	482,500
149	Backhoe Fr Loader (TNR3208)	100,000	1	-	100,000	100,000
149	Roller R/R 12T (TNR2812)	125,000	1	-	125,000	125,000
149	Roller S/S Vibr (2724)	135,000	1	-	135,000	135,000
149	Tractor Slope mower (TNR3365)	135,000	1	-	135,000	135,000
149	Dozer Crawler /6WAY Tilt (TNR2610)	145,500	1	-	145,500	145,500
149	Loader Wheel 4WD (TNR2517)	160,000	1	-	160,000	160,000
149	Trk Distributor (TNR2344)	165,000	1	-	165,000	165,000
149	Truck Knuckle Boom Atch (CL2415)	172,250	1	-	172,250	172,250
149	Excavator Tlscp Arm Wheel (EX2271)	355,500	1	-	355,500	355,500
149	Tractor 2WD 65HP W/attachments (TNR3310)	57,500	1	-	57,500	57,500
149	PU Ext Cab LB 2WD 3/4T (P2545)	27,500	1	-	27,500	27,500
149	Light Truck (p2061P,P2548,TNR1341P)	27,500	3	-	82,500	82,500
149	Mower Riding Rotary 52" (For Barkley Meadows)	12,500	1	12,500	-	12,500
149	Brush Chipper (For Barkley Meadows)	44,500	1	44,500	-	44,500
149	Sweeper (For Barkley Meadows)	62,250	1	62,250	-	62,250
<b>Total for Centrally Budgeted Vehicles and Heavy Equipment Within Proposed 2014 Certificates of Obligation</b>				<b>119,250</b>	<b>5,111,491</b>	<b>5,230,741</b>
Dept	Description	Unit Cost	Qty	New Cost	Replace Cost	Total Cost
132	Black Chevy Tahoe Units # 2661 & 2618	36,250	2	-	72,500	72,500
132	Black Charger #3204 (Village of the Hills Program)	36,250	1	-	36,250	36,250
133	4 Door Car #2594	36,250	1	-	36,250	36,250
134	Unmarked Police Sedan #2595	36,250	1	-	36,250	36,250
135	Sedan #2598	36,250	1	-	36,250	36,250
149	PU Crew Cab LB 2WD 1T Drw (P2556) 11.26% of Cost in Fund 4059	45,000	0.11	-	5,065	5,065
155	Sedan #2598	18,500	1	18,500	-	18,500
<b>Total for Fund 4059 (Funded Within Existing Certificates of Obligation Balances)</b>				<b>18,500</b>	<b>222,565</b>	<b>241,065</b>
Dept	Description	Unit Cost	Qty	New Cost	Replace Cost	Total Cost
147	Unit 2529	36,250	1	-	36,250	36,250
147	Unit 2607	36,250	1	-	36,250	36,250
147	Unit 2608	36,250	1	-	36,250	36,250

**Table 9**  
**FY 2014 ADOPTED BUDGET**  
**CENTRALLY BUDGETED VEHICLES AND HEAVY EQUIPMENT**

Dept	Description	Unit Cost	Qty	New Cost	Replace Cost	Total Cost
147	Unit 2609	36,250	1	-	36,250	36,250
147	Unit 2614	36,250	1	-	36,250	36,250
147	Unit 2615	36,250	1	-	36,250	36,250
147	Unit 2616	36,250	1	-	36,250	36,250
149	SUV Mid 4WD 4D Explorer (2530)	36,250	1	-	36,250	36,250
149	PU Crew Cab LB 2WD 1T Drw (P2556) 2.94% of Cost in Fund 4063	45,000	0.03	-	1,322	1,322
149	Ranger Vehicle	36,250	1	36,250	-	36,250
149	3/4 ton Pickup Truck	27,000	1	27,000	-	27,000
149	Utility Vehicle Diesel Dump Bed	23,500	1	23,500	-	23,500
<b>Total for Fund 4063 (Funded Within Existing Certificates of Obligation Balances)</b>				<b>86,750</b>	<b>291,322</b>	<b>378,072</b>
Dept	Description	Unit Cost	Qty	New Cost	Replace Cost	Total Cost
119	Vehicle Replacement, Criminal #2591	29,000	1	-	29,000	29,000
119	Vehicle Replacement, Civil #2144	29,000	1	-	29,000	29,000
149	Personnel Carrier (TNR3325)	14,000	1	-	14,000	14,000
149	PU Crew Cab LB 2WD 1T Drw (P2556) 20.27% of Cost in Fund 4068	45,000	0.20	-	9,122	9,122
<b>Total for Fund 4068 (Funded Within Existing Certificates of Obligation Balances)</b>				<b>-</b>	<b>81,122</b>	<b>81,122</b>
Dept	Description	Unit Cost	Qty	New Cost	Replace Cost	Total Cost
137	Full Size Prisoner Sprinter Van (2514 & 2515)	42,000	2	-	84,000	84,000
137	Sedan (3152) and Crossover (3154)	26,500	2	-	53,000	53,000
137	Patrol Vehicle PU (2741,2924,2927,2929)	32,500	4	-	130,000	130,000
139	CAR Full 4D P73	24,500	1	-	24,500	24,500
139	Van Mini 8 Pass CM 11006	23,000	1	-	23,000	23,000
149	SUV Mid 4WD 4D Explorer (SU2200)	25,500	1	-	25,500	25,500
149	Trk Box 188"WB Commodity (TNR2340)	80,000	1	-	80,000	80,000
<b>Total for Fund 4072</b>				<b>-</b>	<b>420,000</b>	<b>420,000</b>
<b>Total for Centrally Budgeted Vehicles and Heavy Equipment (All Funding Sources)</b>				<b>249,500</b>	<b>6,561,250</b>	<b>6,810,750</b>

<u>Table 10</u> <b>FY 2014 ADOPTED BUDGET</b> <b>PROJECTS FUNDED WITH VOTER APPROVED</b> <b>AND STATE HIGHWAY BONDS</b> <b>FY 2014 ISSUANCE*</b>	
<b>2011 Voter Approved Authorization</b>	
<b>Proposition</b>	
<b>FY 14 Issuance</b>	
Prop 1: Roads, Drainage, Bridge and Bike/Pedestrian Projects	25,220,000
Prop 2: Parks and Land Conservation Projects	15,665,000
<b>2011 Voter Approved Authorization Total</b>	<b>40,885,000</b>
<b>State Highway Bonds</b>	
<b>Project</b>	
<b>FY 14 Issuance</b>	
State Highway Projects - FM 1626	2,370,000
State Highway Projects - FM 969 Phase I	1,475,000
State Highway Projects - FM 969 Phase II	1,105,000
<b>State Highway Bonds Total</b>	<b>4,950,000</b>
*As of November 19, 2013. Amounts subject to change prior to planned issuance in spring 2014.	

**Table 11**  
**FY 2014 ADOPTED BUDGET**  
**CAPITAL OUTLAY AND IMPROVEMENT PROJECTS**  
**OTHER FUNDS**

Description	New	Replace	Cost
New Technology Related Purchases Budgeted in Justice of the Peace, Pct. 3	8,278	-	8,278
Replacement of Computers and Other Technology Equipment Centrally Budgeted for Justice of the Peace, Pct. 1	-	1,545	1,545
Replacement of Computers and Other Technology Equipment Centrally Budgeted for Justice of the Peace, Pct. 2	-	27,340	27,340
Replacement of Computers and Other Technology Equipment Centrally Budgeted for Justice of the Peace, Pct. 5	-	1,945	1,945
<b>Justice Court Technoloy Fund Total</b>	<b>8,278</b>	<b>30,830</b>	<b>39,108</b>
Description	New Cost	Replace Cost	Total Cost
Water Quality Monitoring Equipment	3,535	-	3,535
BCP Parking Area for Visitor Center	42,500	-	42,500
<b>LCRA Fund Total</b>	<b>46,035</b>	<b>-</b>	<b>46,035</b>
<b>Total Capital in Other Funds</b>			<b>85,143</b>

Table 12

**Adopted Earmarks on Reserves  
Earmarks on Allocated Reserve**

<b>Department</b>	<b>Description</b>	<b>Amount</b>
Records Management	Postage Cost of City of Austin Redistricting	\$ 310,200
Constables	Airport Staffing	278,506
Civil Courts-Legally Mandated Fees	Civil Indigent Attorney Fees	275,000
Criminal Courts	Veterans Court	228,552
Criminal Courts-Legally Mandated Fees	Attorney Fees for Capital Cases	175,000
Human Resources	Tuition Reimbursement Program	150,000
Civil Courts	Family Drug Treatment Court	144,233
Criminal Justice Planning	Paralegal for OPR	62,350
Criminal Justice Planning	Paralegal for OCR	65,291
Criminal Courts	Bailiff Transition to Sheriff's Office	38,972
Criminal Courts-Legally Mandated Fees	Forced Medication Hearings	35,000
Human Resources	Travis County/Austin Community College Internship Program	33,130
Civil Courts-Legally Mandated Fees	Foreign Language Court Interpreters	33,000
Probate Court	Administrative Judge Pay	28,482
Human Resources	ADA Program Funding	25,000
Pretrial Services	Electronic Monitoring Services	19,600
<b>Total Allocated Reserve Earmarks</b>		<b>\$ 1,902,316</b>

**Earmarks on Capital Acquisition Resources Reserve**

<b>Department</b>	<b>Description</b>	<b>Amount</b>
Transportation and Natural Resources	Road Materials	\$ 500,000
Information Technology Services	Support for Facilities Remodel/Construction Projects	400,000
Juvenile Probation	Juvenile Probation Master Plan	320,000
Transportation and Natural Resources	Failing Vehicles	192,750
Transportation and Natural Resources	Guardrail Replacement	100,000
Medical Examiner	Replacement Headspace Auto Sampler – Gas Chromatograph	70,000
Emergency Services (StarFlight)	STAR Flight Maintenance	55,000
Transportation and Natural Resources	ADA Sidewalk Upgrades	50,000
Counseling and Education	Computers for Automated Assessments	19,074
Criminal Justice Planning	Paralegal for OCR	15,798
Criminal Justice Planning	Paralegal for OPR	5,798
<b>Total Capital Acquisition Resources Reserve Earmarks</b>		<b>\$ 1,728,420</b>

Table 13  
**TAX RATE HISTORY**  
**FY 2003 - FY 2014 ADOPTED**

	MAINTENANCE AND OPERATING (M&O) TAX RATE	DEBT SERVICE TAX RATE	TOTAL TAX RATE	CURRENT PROPERTY TAX REVENUE
FY 2003	\$0.3626	\$0.1034	\$0.4660	\$223,996,311 M&O
				\$63,796,025 Debt Service
				\$287,792,336 Total
FY 2004	\$0.3926	\$0.0992	\$0.4918	\$232,788,164 M&O
				\$58,819,628 Debt Service
				\$291,607,792 Total
FY 2005	\$0.3850	\$0.1022	\$0.4872	\$231,751,831 M&O
				\$61,519,577 Debt Service
				\$293,271,408 Total
FY 2006	\$0.3994	\$0.0999	\$0.4993	\$249,762,493 M&O
				\$62,471,890 Debt Service
				\$312,234,383 Total
FY 2007	\$0.3623	\$0.0876	\$0.4499	\$264,776,544 M&O
				\$64,019,943 Debt Service
				\$328,796,487 Total
FY 2008	\$0.3405	\$0.0811	\$0.4216	\$287,600,941 M&O
				\$68,500,547 Debt Service
				\$356,101,488 Total
FY 2009	\$0.3394	\$0.0728	\$0.4122	\$318,500,480 M&O
				\$68,317,133 Debt Service
				\$386,817,613 Total
FY 2010	\$0.3517	\$0.0698	\$0.4215	\$328,626,332 M&O
				\$65,220,694 Debt Service
				\$393,847,026 Total
FY 2011	\$0.3858	\$0.0800	\$0.4658	\$345,968,222 M&O
				\$71,740,430 Debt Service
				\$417,708,652 Total
FY 2012	\$0.4085	\$0.0770	\$0.4855	\$380,618,089 M&O
				\$71,744,413 Debt Service
				\$452,362,502 Total
FY 2013	\$0.4217	\$0.0784	\$0.5001	\$418,763,915 M&O
				\$77,854,140 Debt Service
				\$496,618,055 Total
FY 2014	\$0.4190	\$0.0756	\$0.4946	\$439,735,292 M&O
				\$79,341,259 Debt Service
				\$519,076,551 Total
DIFFERENCE FY 14 - 13	(\$0.0027)	(\$0.0028)	(\$0.0055)	\$20,971,377 M&O
				\$1,487,119 Debt Service
				\$22,458,496 Total

Chart 5

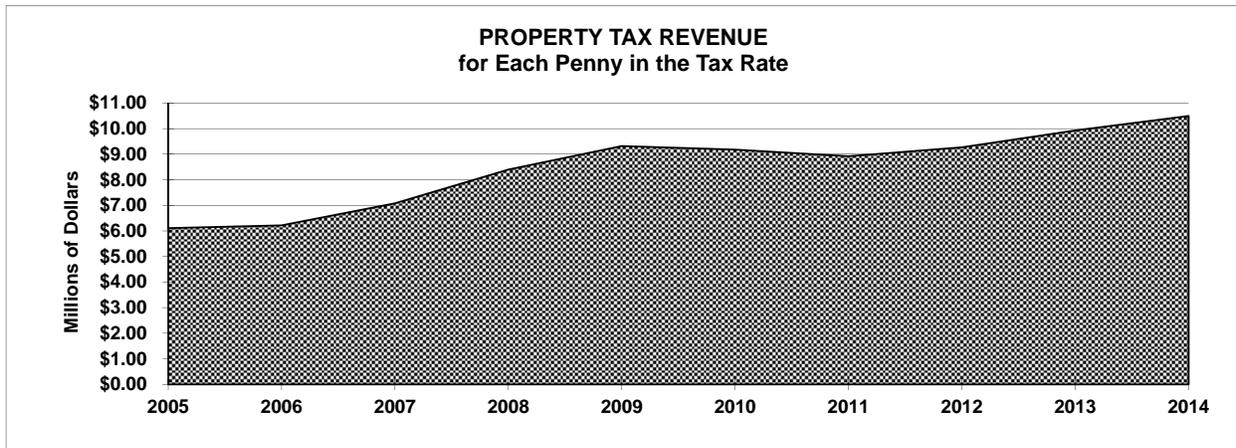
TRAVIS COUNTY TAXES ON THE AVERAGE/MEDIAN HOMESTEAD AND PROPERTY TAX REVENUE

FISCAL YEAR	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
<b>Avg. Appraised Value of a Homestead</b>	\$197,874	\$203,526	\$225,014	\$243,800	\$282,894	\$287,732	\$272,820	\$272,931	\$270,774	\$282,909
<b>Taxable Value</b>	\$158,299	\$162,080	\$180,011	\$195,040	\$211,388	\$218,761	\$217,812	\$215,829	\$214,567	\$222,431
<b>Tax Rate</b>	\$0.4872	\$0.4993	\$0.4499	\$0.4216	\$0.4122	\$0.4215	\$0.4658	\$0.4855	\$0.5001	\$0.4946
<b>Tax</b>	\$771.23	\$809.27	\$809.87	\$822.29	\$871.34	\$922.08	\$1,014.57	\$1,047.85	\$1,073.05	\$1,100.14

FISCAL YEAR	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
<b>Med. Appraised Value of a Homestead</b>	NA	\$204,559	\$200,794	\$209,509						
<b>Taxable Value</b>	NA	\$162,417	\$159,756	\$165,642						
<b>Tax Rate</b>	\$0.4872	\$0.4993	\$0.4499	\$0.4216	\$0.4122	\$0.4215	\$0.4658	\$0.4855	\$0.5001	\$0.4946
<b>Tax</b>	NA	\$788.53	\$798.94	\$819.27						

Average and median appraised values of a Homestead are values for each year according to the Travis Central Appraisal District at time of certification.



FISCAL YEAR	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
<b>Revenue (Millions)</b>	\$6.11	\$6.22	\$7.08	\$8.40	\$9.32	\$9.18	\$8.92	\$9.27	\$9.93	\$10.49

Each one cent of the FY 2014 General Fund tax rate generates approximately \$10.49 million in tax revenue. Figures are based upon the Total Projected Net Taxable Property Value of \$107,087,701,114.

Chart 6

**TOTAL ASSESSED VALUE OF ALL TAXABLE TRAVIS COUNTY PROPERTY  
FISCAL YEAR 2003 THROUGH FISCAL YEAR 2014**

Source: Travis Central Appraisal District

FISCAL YEAR	TOTAL TAXABLE VALUE	NEW CONSTRUCTION VALUE	APPRECIATION VALUE	TOTAL CHANGE IN VALUE
2003	62,380,510,051	3,131,069,949	2,151,692,942	5,282,762,891
2004	60,195,309,362	2,147,865,248	(4,333,065,937)	(2,185,200,689)
2005	61,110,246,072	1,874,961,058	(960,024,348)	914,936,710
2006	63,484,891,844	1,929,845,340	444,800,432	2,374,645,772
2007	74,193,296,448	2,583,228,287	8,125,176,317	10,708,404,604
2008	85,096,373,147	3,260,766,707	7,642,309,992	10,903,076,699
2009	95,071,022,975	3,971,894,250	6,002,755,578	9,974,649,828
2010	98,355,097,325	2,926,977,219	357,097,131	3,284,074,350
2011	94,389,607,881	1,881,549,946	(5,847,039,390)	(3,965,489,444)
2012	97,054,517,458	3,544,836,553	(879,926,976)	2,664,909,577
2013	101,328,056,027	3,549,742,494	723,796,075	4,273,538,569
2014	107,087,701,114	2,330,290,888	3,429,354,199	5,759,645,087

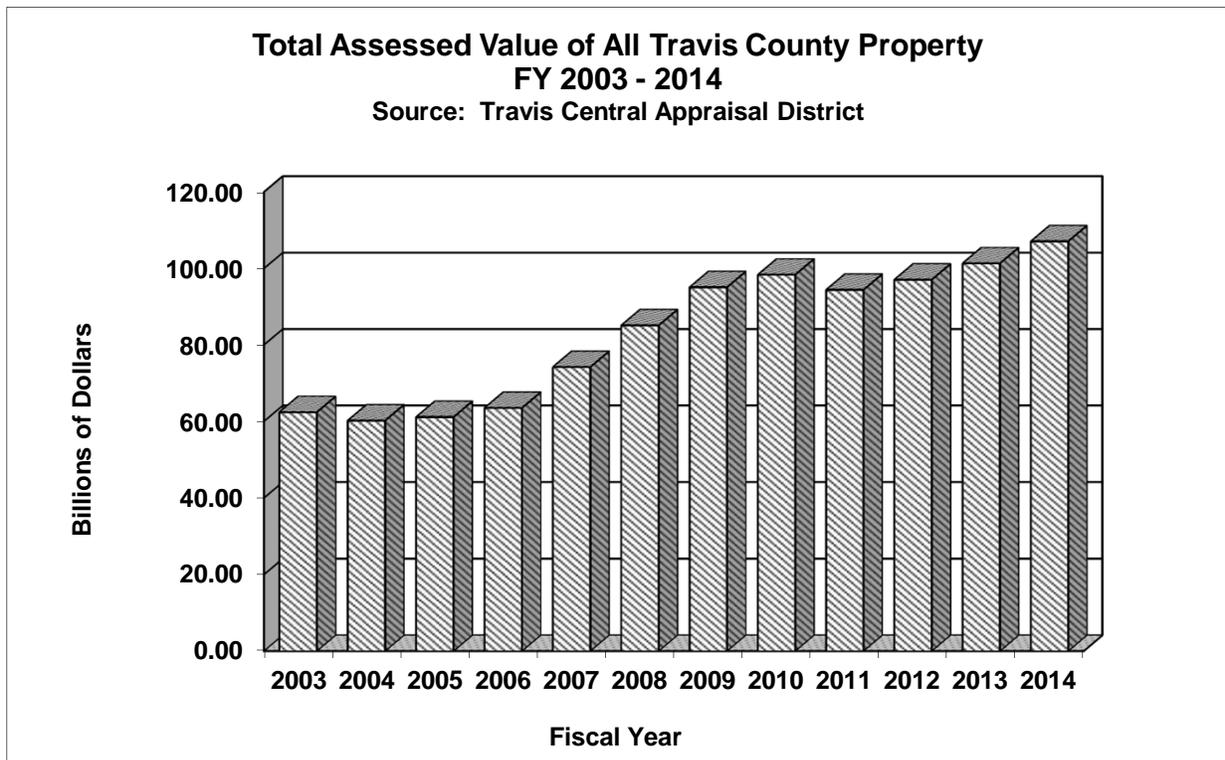
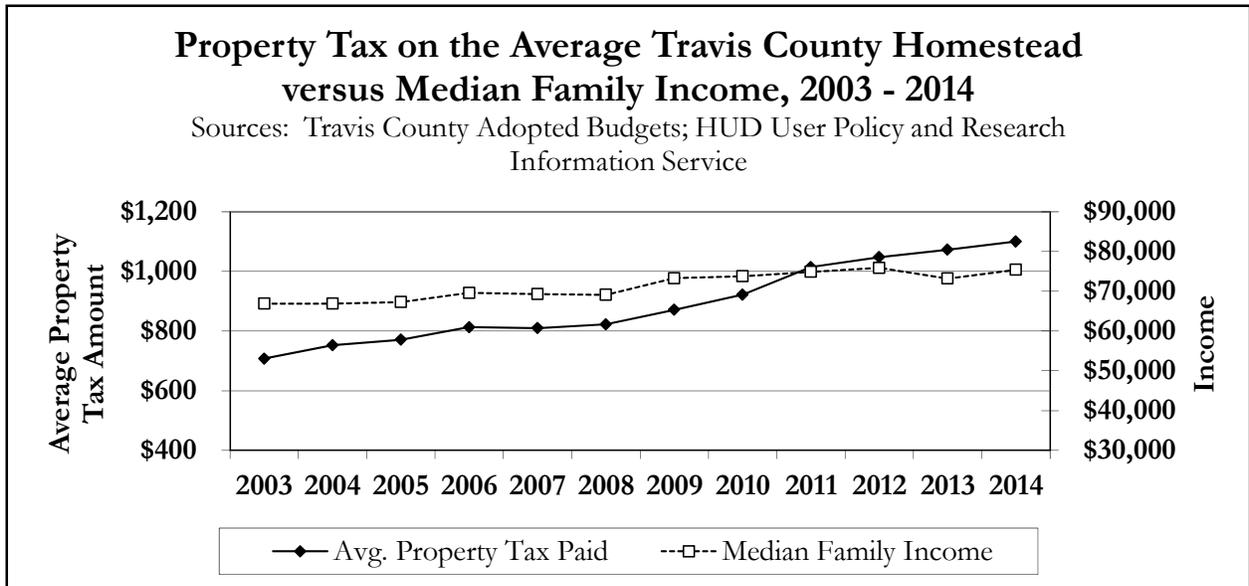


Chart 7



**Table 14**  
**Travis County, Texas**  
**Combined Balance Sheet**  
**September 30, 2013**  
**(Unaudited)**

	Governmental Fund Type			Capital Projects	Proprietary Fund Type	Non-Appropriated Funds*
	General	Special Revenue	Debt Service		Self Insurance	
<b>Assets:</b>						
Cash and pooled cash	\$ 202,023,716	\$ 25,686,174	\$ 23,032	189,680,882	\$ 46,431,748	\$ 21,923,420
Investments	-	-	18,813,492	-	-	1,513,664
Interest receivable	232,917	29,024	7,904	209,071	51,171	14,925
Other receivables	8,188,012	229,020	1,919	13,620,514	1,301,882	4,697,076
Taxes receivable (net of allowances for estimated uncollectibles)	-	-	1,028,765	-	-	20,366
Prepaid items/Other Assets	205,000	-	-	-	3,746,875	-
Cash - restricted	-	-	-	17,335	-	67,445
<b>Total Assets</b>	<b>\$ 212,714,963</b>	<b>\$ 25,944,218</b>	<b>\$ 19,875,112</b>	<b>\$ 203,527,802</b>	<b>\$ 51,531,676</b>	<b>\$ 28,236,896</b>
<b>Liabilities and Fund Balances/Net Assets:</b>						
Accounts payable	\$ 14,658,939	\$ 554,501	\$ -	\$ 2,420,850	\$ 110,720	\$ 733,837
Other liabilities	34,099,971	701,848	962,129	324,288	16,905,283	5,861,573
Deferred revenues	2,065,618	-	1,028,765	40,967	-	10,722,050
<b>Total Liabilities</b>	<b>50,824,528</b>	<b>1,256,349</b>	<b>1,990,894</b>	<b>2,786,105</b>	<b>17,016,003</b>	<b>17,317,460</b>
<b>Fund Balances:</b>						
<i>Nonspendable</i>						
Prepaid items	205,000	-	-	-	-	-
<i>Restricted</i>						
Debt service	-	-	17,884,218	-	-	380,250
Capital projects	-	-	-	200,741,697	-	-
Special revenue funds	-	10,911,441	-	-	-	5,377,217
County schools	-	-	-	-	-	3,246,561
<i>Committed</i>						
Special revenue funds	-	13,776,428	-	-	-	1,915,408
Justice, corrections, and rehabilitation programs	4,742,928	-	-	-	-	-
Roads, parks, and preserves	5,118,901	-	-	-	-	-
Information technology services	2,598,796	-	-	-	-	-
Facilities management	2,658,899	-	-	-	-	-
Health and human services	3,941,410	-	-	-	-	-
Other purposes	1,088,011	-	-	-	-	-
<b>Unassigned Fund Balances/Net Assets - NOTE 1</b>	<b>141,536,490</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>34,515,673</b>	<b>-</b>
<b>Total Liabilities and Fund Balances/Net Assets</b>	<b>\$ 212,714,963</b>	<b>\$ 25,944,218</b>	<b>\$ 19,875,112</b>	<b>\$ 203,527,802</b>	<b>\$ 51,531,676</b>	<b>\$ 28,236,896</b>

Please Note - Fiduciary Funds are not included above.

Also, General Fund includes the Expo Center Fund and 700 Lavaca Complex Fund, in a manner consistent with the County's financial reporting practices.

\* This column includes funds which are a part of the County's finances, but are not included in the annual appropriation process. This includes grant funds which are not appropriated based on the County's fiscal year and other funds which are legally budgeted under the jurisdiction of the responsible elected official. This column also includes blended component units.

**NOTE 1:**

The fund balance amounts reported on the Combined Balance Sheet are the actual balances recorded on the County's financial records for fiscal year 2013. At this time, these balances have not been audited by the County's external auditors; however, the County does not foresee any significant changes that will need to be made to these balances.

The estimated beginning fund balances for the FY14 budget may differ from actuals due to the adoption of the FY14 budget prior to the closing of the County's 2013 fiscal year. The estimate is the County's best estimation of the ending fund balances as of the budget adoption date. It is a combination of actual balances as of the budget adoption date plus, based on input from County offices/departments, Planning & Budget Office and the County Auditor's Office, projected additional revenue earned and expenditures incurred, under the modified accrual basis of accounting, that should be recognized on the County's financial records.

**Table 14**  
**Travis County, Texas**  
**Combined Revenues and Expenditures**  
**For the Year Ended September 30, 2013**  
**(Unaudited)**

	Governmental Fund Type				Proprietary Fund Type	Non-Appropriated Funds*
	General	Special Revenue	Debt Service	Capital Projects	Self Insurance	
<b>Revenues and Other Financing Sources:</b>						
Taxes	\$ 414,723,210	\$ -	78,951,431	\$ -	\$ -	\$ 1,637,048
Intergovernmental	10,446,141	406,764	-	-	-	34,546,526
Charges for services	58,752,113	19,420,947	-	13,474,188	-	9,028,877
Fines and forfeitures	2,126,330	4,429,047	-	-	-	827,820
Investment income	(364,978)	162,618	49,315	424,427	35,363	285,000
Miscellaneous	6,013,670	242,191	-	1,168,942	2,237,534	203,584
Insurance premiums	-	-	-	-	58,271,941	-
Other financing sources	1,326,911	13,873,988	64,071,544	67,374,660	-	5,575
<b>Total</b>	<b>\$ 493,023,397</b>	<b>\$ 38,535,555</b>	<b>143,072,290</b>	<b>\$ 82,442,217</b>	<b>\$ 60,544,838</b>	<b>\$ 46,534,430</b>
<b>Expenditures and Other Financing Uses:</b>						
General Government	\$ 90,344,622	\$ 3,201,938	-	\$ 16,115	\$ 64,222,267	\$ 426,505
Justice System	119,141,353	3,072,250	-	-	-	12,010,125
Public Safety	70,839,795	3,589,230	-	-	-	1,676,395
Corrections and Rehabilitation	106,089,039	150,153	-	1,264	-	20,052,670
Health and Human Services	47,951,030	186,210	-	-	-	6,568,954
Infrastructure and Environ. Svcs	8,758,821	16,312,719	-	2,190,596	-	29,098
Community and Econ. Develop.	9,225,328	26,026	-	4,439	-	8,155
Capital Outlay	21,737,289	9,278,880	-	44,012,515	-	2,812,704
Debt Service	473,444	-	77,222,452	984,780	-	1,741,663
Other Financing Uses	13,879,563	789,248	61,848,695	25,719,874	-	280,613
<b>Total</b>	<b>\$ 488,440,284</b>	<b>\$ 36,606,654</b>	<b>139,071,147</b>	<b>\$ 72,929,583</b>	<b>\$ 64,222,267</b>	<b>\$ 45,606,882</b>

Please Note - Fiduciary Funds are not included above.

Also, General Fund includes the Expo Center Fund and the 700 Lavaca Complex Fund, in a manner consistent with the County's financial reporting practices.

\* This column includes funds which are a part of the County's finances, but are not included in the annual appropriation process. This includes grant funds which are not appropriated based on the County's fiscal year and other funds which are legally budgeted under the jurisdiction of the responsible elected official. This column also includes blended component units.

Table 15  
 Travis County, Texas  
 Legal Debt Margin Information  
 Bonds Issued Under Article 3, Section 52  
 of the Texas Constitution  
 Last Ten Fiscal Years  
 (unaudited)

	Fiscal Year Ended September 30			
	2003	2004	2005	2006
Assessed value of <i>real</i> property	\$ 66,863,306,587	\$ 63,566,576,847	\$ 69,852,496,817	\$ 74,296,405,220
Debt limit rate	x 25 %	x 25 %	x 25 %	x 25 %
Amount of debt limit	16,715,826,647	15,891,644,212	17,463,124,204	18,574,101,305
Unlimited Tax Bonds	198,093,479	197,033,445	186,960,893	193,822,299
Legal debt margin	<u>\$ 16,517,733,168</u>	<u>\$ 15,694,610,767</u>	<u>\$ 17,276,163,311</u>	<u>\$ 18,380,279,006</u>
Total debt applicable to the limit as a percentage of debt limit	1.19%	1.24%	1.07%	1.04%

Article 3, Section 52 of the Texas Constitution allows counties to issue bonds upon a vote of two-thirds majority of the voting qualified voters affected by the issuance so long as the amount does not exceed one-fourth of the assessed valuation of the real property, and levy and collect taxes to pay the interest and provide a sinking fund for the redemption.

Section 52 bonds may be issued for 1) improvement of rivers, creeks, and streams to prevent overflows, to permit navigation and irrigation and in aid of such purposes, 2) construction and maintenance of pools, lakes, reservoirs, dams, canals, and waterways for the purposes of irrigation, drainage, or navigation or in aid of such purposes, and 3) construction, maintenance, and operation of macadamized, graveled, or paved roads and turnpikes, or in aid of such purposes. For those bonds levied for roads and turnpikes, the County may levy and collect taxes to pay the interest on the bonds as it becomes due and to provide a sinking fund for redemption of the bonds.

**Notes:** Excludes applicable exemptions.  
 This schedule includes blended component units.

Table 15 is from Travis County, Texas Fiscal Year 2012 Comprehensive Annual Financial Report, Schedule 15

Fiscal Year Ended September 30					
2007	2008	2009	2010	2011	2012
\$ 87,385,224,698	\$ 99,318,629,135	\$ 111,469,687,610	\$ 115,805,577,308	\$ 111,502,473,706	\$ 113,340,515,940
x 25 %	x 25 %	x 25 %	x 25 %	x 25 %	x 25 %
21,846,306,175	24,829,657,284	27,867,421,903	28,951,394,327	27,875,618,427	28,335,128,985
219,375,445	246,505,212	235,218,567	211,230,905	189,426,777	198,166,335
<u>\$ 21,626,930,730</u>	<u>\$ 24,583,152,072</u>	<u>\$ 27,632,203,336</u>	<u>\$ 28,740,163,422</u>	<u>\$ 27,686,191,650</u>	<u>\$ 28,136,962,650</u>
1.00%	0.99%	0.84%	0.73%	0.68%	0.70%

**Table 16**  
**Travis County, Texas**  
**Legal Debt Margin Information**  
**Bonds and Certificates of Obligation Issued Under Texas General Laws**  
**Last Ten Fiscal Years**  
 (unaudited)

	<b>Fiscal Year Ended September 30</b>			
	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>
Assessed value of all taxable property	\$ 75,142,738,899	\$ 71,388,112,436	\$ 77,884,808,976	\$ 82,557,628,306
Debt limit rate	x 5 %	x 5 %	x 5 %	x 5 %
Amount of debt limit	<u>3,757,136,945</u>	<u>3,569,405,622</u>	<u>3,894,240,449</u>	<u>4,127,881,415</u>
Amount of debt applicable to debt limit:				
Gross bonded debt <sup>(1)</sup>	484,731,970	457,768,518	430,316,881	470,250,004
Less: Amounts set aside to repay general debt	<u>11,700,278</u>	<u>7,157,714</u>	<u>7,197,456</u>	<u>8,795,401</u>
Total amount of net debt applicable to debt limit	<u>473,031,692</u>	<u>450,610,804</u>	<u>423,119,425</u>	<u>461,454,603</u>
Legal debt margin	<u>\$ 3,284,105,253</u>	<u>\$ 3,118,794,818</u>	<u>\$ 3,471,121,024</u>	<u>\$ 3,666,426,812</u>
 Total net debt applicable to the limit as a percentage of debt limit	 12.59%	 12.62%	 10.87%	 11.18%

Bonds issued under the Texas General Laws have, in addition to the debt limit of 5 percent of assessed value of all taxable property, a constitutional limit on the tax rate which may be levied to service general law bonds and provide funds for the general operations of the County. This limit for Travis County is \$.80 annually on the \$100 assessed valuation plus a levy of \$.15 annually for the maintenance of public roads.

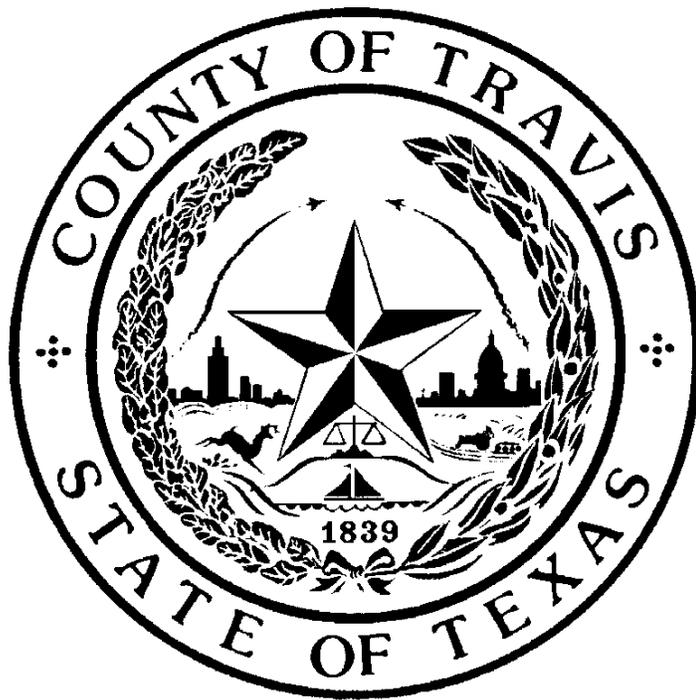
Article VIII, Section 9 of the Texas Constitution, as amended, specified that the Commissioners' Court "shall levy whatever tax rate may be needed for the four (4) constitutional purposes; namely, general fund, permanent improvement fund, road and bridge fund and jury fund so long as the Court does not impair any outstanding bonds or other obligations and so long as the total of the foregoing tax levies does not exceed Eighty Cents (\$.80) on the One Hundred Dollars (\$100) valuation in any one (1) year."

- Notes:** Excludes applicable exemptions.  
 This schedule includes blended component units.  
 (1) Includes General Obligation Bonds and Certificates of Obligation

Table 16 is from Travis County, Texas Fiscal Year 2012 Comprehensive Annual Financial Report, Schedule 16

Fiscal Year Ended September 30

2007	2008	2009	2010	2011	2012
\$ 96,239,193,035	\$ 109,233,886,893	\$ 122,147,526,968	\$ 126,199,553,706	\$ 120,562,406,243	\$ 123,337,210,719
x 5 %	x 5 %	x 5 %	x 5 %	x 5 %	x 5 %
4,811,959,652	5,461,694,345	6,107,376,348	6,309,977,685	6,028,120,312	6,166,860,536
535,569,525	557,055,286	540,353,567	622,255,905	620,551,777	655,566,335
11,300,206	13,872,599	13,608,314	14,140,251	14,910,298	14,377,853
524,269,319	543,182,687	526,745,253	608,115,654	605,641,479	641,188,482
<u>\$ 4,287,690,333</u>	<u>\$ 4,918,511,658</u>	<u>\$ 5,580,631,095</u>	<u>\$ 5,701,862,031</u>	<u>\$ 5,422,478,833</u>	<u>\$ 5,525,672,054</u>
10.90%	9.95%	8.62%	9.64%	10.05%	10.40%







**COVER ART PROVIDED BY A YOUTH IN  
THE PROJECT BRIDGE ARTS ENRICHMENT  
PROGRAM SPONSORED BY TRAVIS COUNTY'S  
JUVENILE PROBATION DEPARTMENT.**

Travis County

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