

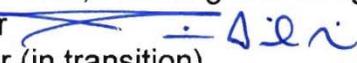


PLANNING AND BUDGET OFFICE
TRAVIS COUNTY, TEXAS

700 Lavaca Street, Suite 1560
Austin, Texas 78701

December 31, 2012

To: Members of the Commissioners Court, Travis County
Elected Officials, Appointed Officials, Employees and Constituents

From: Leslie Browder, County Executive, Planning and Budget 
Jessica Rio, Budget Director 
Leroy Nellis, Budget Director (in transition)

Re: Fiscal Year 2013 Adopted Budget

We are pleased to present the Fiscal Year 2013 Adopted Budget for Travis County. This document was submitted in accordance with all statutory requirements.

The Adopted Budget achieves a balanced and structurally sound budget within the policy direction provided by the Commissioners Court in the FY 2013 Budget Guidelines. As always, the Planning and Budget Office worked closely with the County Auditor's Office to provide the Commissioners Court with updated revenue information throughout the budget development process. The final budget was adopted by the Commissioners Court on Tuesday, September 25, 2012. The Adopted Budget for All Funds in FY 2013 totals \$ 814.2 million, including \$ 588.1 million for the General Fund.

Although Travis County has experienced difficult financial conditions over the last several years, our local economy has certainly suffered less than other metropolitan regions across the country. During this time, we have continued to experience strong demand for the services that we provide to Travis County residents. The Commissioners Court and Elected Officials across the County have maintained core services for their constituents in the face of constrained funding, and have carefully managed their budgets during this time. Our employees have greatly contributed to this effort through their hard work and dedication.

Economic Conditions and Financial Management Looking ahead, area economists are predicting fairly stable economic performance over the next few years, with continued improvement in the real estate market as new job growth creates demand for commercial space. The FY 2013 Adopted Budget reflects this changing economic news. Nevertheless, the Planning and Budget Office continues to closely monitor the global economy, as well as developments at the federal and state level that could have an impact on Travis County operations. As in the past, the FY 2013 Adopted Budget includes a number of contingencies and reserves to help manage this uncertainty as

economic conditions evolve, especially in light of the upcoming State of Texas legislative session.

Travis County has demonstrated its ability over a lengthy history to manage effectively during tough times, to carefully control spending, and to resist the urge to rely on one-time funding sources to pay for ongoing costs. All of these factors have contributed to our strong financial position, and have ultimately resulted in the affirmation of our AAA credit rating by Standard & Poor's and Moody's. This credit rating has been awarded by both agencies since 2001. Travis County is one of seven out of 254 counties in the State of Texas receiving such an honor. While we still face funding challenges and uncertainties for FY 2013, prudent management and healthy reserve balances will position Travis County well into FY 2013 and beyond.

Property Taxes Property tax revenue represents the most significant source of funding for the County's General Fund, where most of the County's core services are budgeted. Property taxes are considered a stable source of funding for local governments, largely due to the nature of the Effective Tax Rate calculation. The Effective Tax Rate is a calculated rate that provides a taxing unit with about the same amount of revenue it received in the year before on properties taxed in both years. If property values rise, the Effective Tax Rate will go down, and vice versa.

The Commissioners Court provided policy direction in February 2012 that the tax rate used to develop the budget be "at or near" the Effective Tax Rate. The Court provided further policy guidance that a tax rate within 3% of the Effective Tax Rate is considered "near" for purposes of developing the Adopted Budget. The underlying rationale that drives this policy is based on the premise that modest growth in the tax rate over time is the best approach to respond to the increasing cost of delivering services. Revenue realized from the Effective Tax Rate is often not sufficient to keep pace with rising costs. Consistent with this policy direction, the Adopted Budget is balanced at a Tax Rate of \$0.5001, which is 3.0% over the Effective Tax Rate of \$0.4856, or an increase of \$0.0145 per \$100 of Taxable Value.

The FY 2013 Adopted Budget is balanced at a higher tax rate than the FY 2012 Adopted Rate. The Tax Rate of \$0.5001 per \$100 of Taxable Value is \$0.0146 higher than the current tax rate. The Chief Appraiser for the Travis Central Appraisal District certified that the total taxable property value will increase from \$97.1 billion certified in FY 2012 to \$101.3 billion in FY 2013. New property value is \$3.5 billion. This amount represents new value that has not before been on the tax rolls. This new value, in turn, provides additional property tax revenue that can be used to help cover the increased cost of operations and maintenance, and to help respond to growth in demand for County services. Based on the information from the Chief Appraiser, the average homestead value will change slightly from \$215,829 in FY 2012 to \$214,567 in the FY 2013 tax bill and reflects the 20% homestead exemption that Travis County provides to its qualifying residents. Applying the Tax Rate that is reflected in the Adopted Budget, the average of all Travis County homesteads will see a modest increase in the annual County tax bill of approximately \$25, which is an increase of about \$2 per month.

Major Operations and Maintenance Funding Priorities Departments and offices across the County submitted their target operating budgets for FY 2013, some accompanied by requests for additional funding to respond to the needs of County residents. These needs have grown over recent years as demand for services has increased and funding has been constrained due to economic conditions. The Planning and Budget Office carefully considered these requests, and made funding recommendations to the Commissioners Court during the budget process to help meet the most critical needs of our residents. The Adopted Budget includes funding needed to maintain current service delivery, and changes are discussed more fully in the section entitled “Major Funding Priorities”. The Adopted Budget includes funding to meet the County’s existing contractual and program commitments while maintaining the County’s reserves at a level consistent with our financial policies.

Employee Compensation and Benefits County services are delivered to our residents by the County’s employees, who are our most important asset. Included in the Adopted Budget is funding for employee compensation and benefits. Effective April 1, 2012, the Commissioners Court implemented recommendations resulting from a comprehensive market salary survey conducted earlier in the year. These salary survey efforts were underway when budget guidelines and estimated funding parameters for FY 2013 were being developed. The salaries of positions covering almost 3,700 employees on the classified pay scale were analyzed to determine whether compensation needed to be adjusted upward to keep pace with the job market. Funding is included in the Adopted Budget to annualize the recommendations approved by the Commissioners Court in FY 2012, which represented an average increase of approximately 3.5% compared to the existing budget for the affected positions. Similar funding was approved for Elected Officials, and employees serving under the County Auditor and the Purchasing Agent. Funding was also approved in the budget for pay increases for law enforcement and corrections employees covered by the Peace Officers Pay Scale (POPS). Although these pay increases averaged 11.4% for FY 2013, wages for POPS employees in the Sheriff’s Office had not been increased since FY 2008 with the exception of a 2.5% across the board adjustment in FY 2011. POPS employees elsewhere in the County have not received an increase in wages since 2009. No funding for step increases was approved for FY 2013.

Travis County has capably managed the ongoing costs of providing health benefits to employees over time, through a combination of contributions from the County and the workforce. The available health plans are reviewed each year by an engaged and knowledgeable employee committee representing a wide segment of the workforce. The Employee Health Benefits Committee provides valuable input to the Human Resources Management Department and the Commissioners Court regarding proposed adjustments to the health plans, as well as associated costs or savings.

Capital Improvements and Replacement Program To meet the County’s capital improvement and ongoing replacement needs, a total of \$102.8 million is included in the Adopted Budget from the following basic sources: the General Fund Capital Acquisition Resources (CAR) Account (\$35.3 million), proceeds from the issuance of Certificates of

Obligation (\$25.3 million), proceeds from the issuance of Permanent Improvement Bonds authorized by the voters in 2011 (\$41.9 million), and capital projects budgeted in Other Funds (\$0.3 million).

Funding in the FY 2013 Adopted Budget has been included for critical capital replacement needs and capital improvements projects that represent established County planning priorities. The combined total of capital projects to be funded in the CAR Account and with Certificates of Obligation is \$60.6 million, and will cover several significant and critical projects for FY 2013. These planned projects include improvements to Kellam Road, various facilities improvements, continued resources for road improvements, and the final phase of the life extension project for the Travis County Jail. Our goal going into FY 2013 is to enhance the capital improvements planning process for FY 2014 and beyond, and begin moving toward a more comprehensive process that can help facilitate capital budget development in the future.

Concluding Thoughts The Adopted Budget represents a sound and balanced financial plan for FY 2013 and includes funding to help address some of the more pressing service needs for our residents as identified by the Commissioners Court, our Elected Officials, County management, and community partners. Our budget development approach was intended to position the County for the uncertainties and challenges that may occur beyond the upcoming year.

The Planning and Budget Office would like to thank all departments and offices for their cooperation and assistance during this year's budget process, as well as their creative thoughts and ideas. We extend our thanks to the Commissioners Court for support and leadership throughout the year, as well as policy guidance during the budget process.

The FY 2013 Adopted Budget is available for inspection at the Travis County Clerk's Office. Additional copies are available in the Planning and Budget Office at 700 Lavaca Street, Suite 1560. It is also posted on Travis County's web site, www.co.travis.tx.us.

**FY 2013 ADOPTED BUDGET
VOLUME I - OVERVIEW**

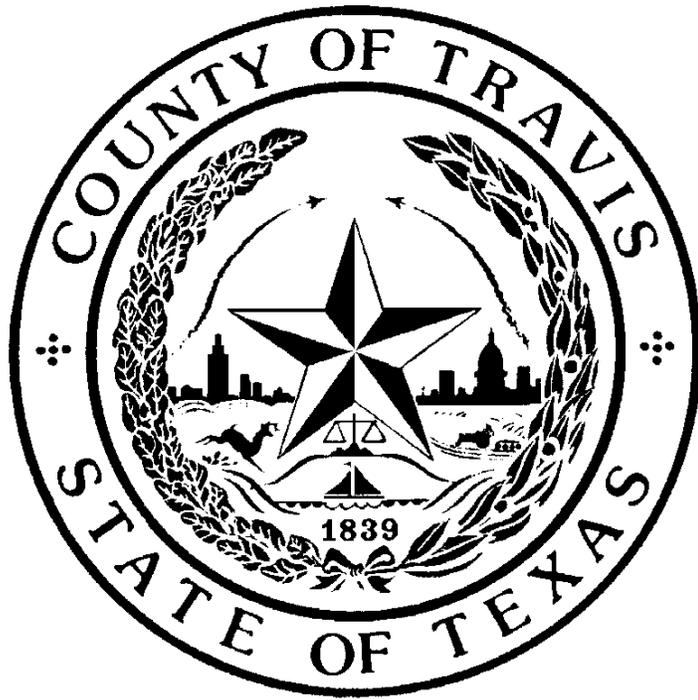


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Offices & Departments by Number:

No.	Name
101	County Judge
102	Commissioner - Precinct 1
103	Commissioner - Precinct 2
104	Commissioner - Precinct 3
105	Commissioner - Precinct 4
106	County Auditor
107	County Treasurer
108	Tax Assessor - Collector
109	Planning and Budget
110	General Administration
111	Human Resource Management
112	Information & Telecommunication Sys (ITS)
114	Facilities Management
115	Purchasing
117	Historical Commission
119	County Attorney
120	County Clerk
121	District Clerk
122	Civil Courts
123	District Attorney
124	Criminal Courts
125	Probate Court
126	Justice of Peace - Precinct 1
127	Justice of Peace - Precinct 2
128	Justice of Peace - Precinct 3
129	Justice of Peace - Precinct 4
130	Justice of Peace - Precinct 5
131	Constable - Precinct 1
132	Constable - Precinct 2
133	Constable - Precinct 3
134	Constable - Precinct 4
135	Constable - Precinct 5
136	Dispute Resolution Center
137	Sheriff
138	Medical Examiner
139	Community Supervision & Corrections
140	Counseling & Educations Svcs. (TCCES)
142	Pretrial Services
143	Juvenile Public Defender
145	Juvenile Probation
147	Emergency Services
149	Transportation & Natural Resources (TNR)
154	Civil Service Commission
155	Criminal Justice Planning
157	Records Mgmt. & Comm. Resources (RMCR)
158	Health and Human Services (HHS)
159	Emergency Medical Services
889	Hospitalization Contra
190	Centralized Computer Services (ITS)
191	Centralized Leases & Utilities (Facilities)
193	Civil Courts Legally Mandated Fees
194	Criminal Courts Legally Mandated Fees

Offices & Departments by Name:

Name	No.
Centralized Computer Services (ITS)	190
Centralized Leases & Utilities (Facilities)	191
Civil Courts	122
Civil Courts Legally Mandated Fees	193
Civil Service Commission	154
Commissioner - Precinct 1	102
Commissioner - Precinct 2	103
Commissioner - Precinct 3	104
Commissioner - Precinct 4	105
Community Supervision & Corrections	139
Constable - Precinct 1	131
Constable - Precinct 2	132
Constable - Precinct 3	133
Constable - Precinct 4	134
Constable - Precinct 5	135
Counseling & Educations Svcs. (TCCES)	140
County Attorney	119
County Auditor	106
County Clerk	120
County Judge	101
County Treasurer	107
Criminal Courts	124
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Criminal Justice Planning	155
Dispute Resolution Center	136
District Attorney	123
District Clerk	121
Emergency Medical Services	159
Emergency Services	147
Facilities Management	114
General Administration	110
Health and Human Services (HHS)	158
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Information & Telecommunication Sys (ITS)	112
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PREFACE
FOR READERS UNFAMILIAR WITH THE STRUCTURE AND ROLE OF TEXAS
COUNTY GOVERNMENT

Texas county government focuses primarily on the judicial system, health and social service delivery, law enforcement and corrections, and upkeep of county maintained roads. In contrast to other parts of the country, Texas counties seldom have responsibility for schools, water and sewer systems, electric utilities, and commercial airports. County governments in Texas have no ordinance-making powers other than those explicitly granted by state legislative action.

The state's 254 counties have similar organizational features: a governing body (the Commissioners Court) consisting of one member elected county-wide (the County Judge), and four Commissioners elected from geographically unique precincts. The County Judge is so named because he or she often has actual judicial responsibility. In urban counties, the County Judge is primarily an executive and administrator, in addition to being the presiding officer of the Commissioners Court. Other elected officials in each county are the County and District Clerks, the County Tax Assessor-Collector, the County Sheriff, a District and/or a County Attorney, the County Treasurer, and one or more Constables. All judges (District Judges, County Court-at-Law Judges, and Justices of the Peace) are also elected. The state District Judges in each county select the County Auditor, who serves as the financial officer.

The Commissioners Court serves as both the legislative and executive branch of county government, and exercises budgetary authority over virtually all county departments, including those headed by other elected officials. The high number of elected officials, including many with judicial authority, creates an organizational structure unlike more familiar public sector designs, which usually contain a chief executive or chief operating officer and a governing body that focus on broad policy matters.

County services in Texas are financed primarily by an ad valorem tax on real property and business inventory and an array of fees, fines, service charges and state payments. The County Commissioners Court sets the property tax rate annually, after holding public hearings required by law. Most of the other revenue sources are established by state law and may be changed only through legislative action.

ORGANIZATIONAL STRUCTURE OF TRAVIS COUNTY

This Fiscal Year 2013 Adopted Budget is organized around the following four basic program areas:

- Justice and Public Safety
- Health, Human and Veterans Services
- Transportation and Natural Resources
- General Government and Support Services

The next page shows the approved organization chart for Travis County as of the adoption of this budget.

VISION, VALUES AND MISSION OF TRAVIS COUNTY

The following statements have been developed by the Commissioners Court to describe Travis County's vision, values and mission.

Vision for Travis County

An open, diverse community where all people are safe and healthy and can fulfill their hopes and dreams; one which provides a good quality of life and protects our natural resources for ourselves and future generations

Values that Guide Travis County Government

Taking responsibility, public trust and accountability, good customer service, excellence in performance, sound fiscal policy, respect for the individual, honesty and openness, caring, collaboration and cooperation

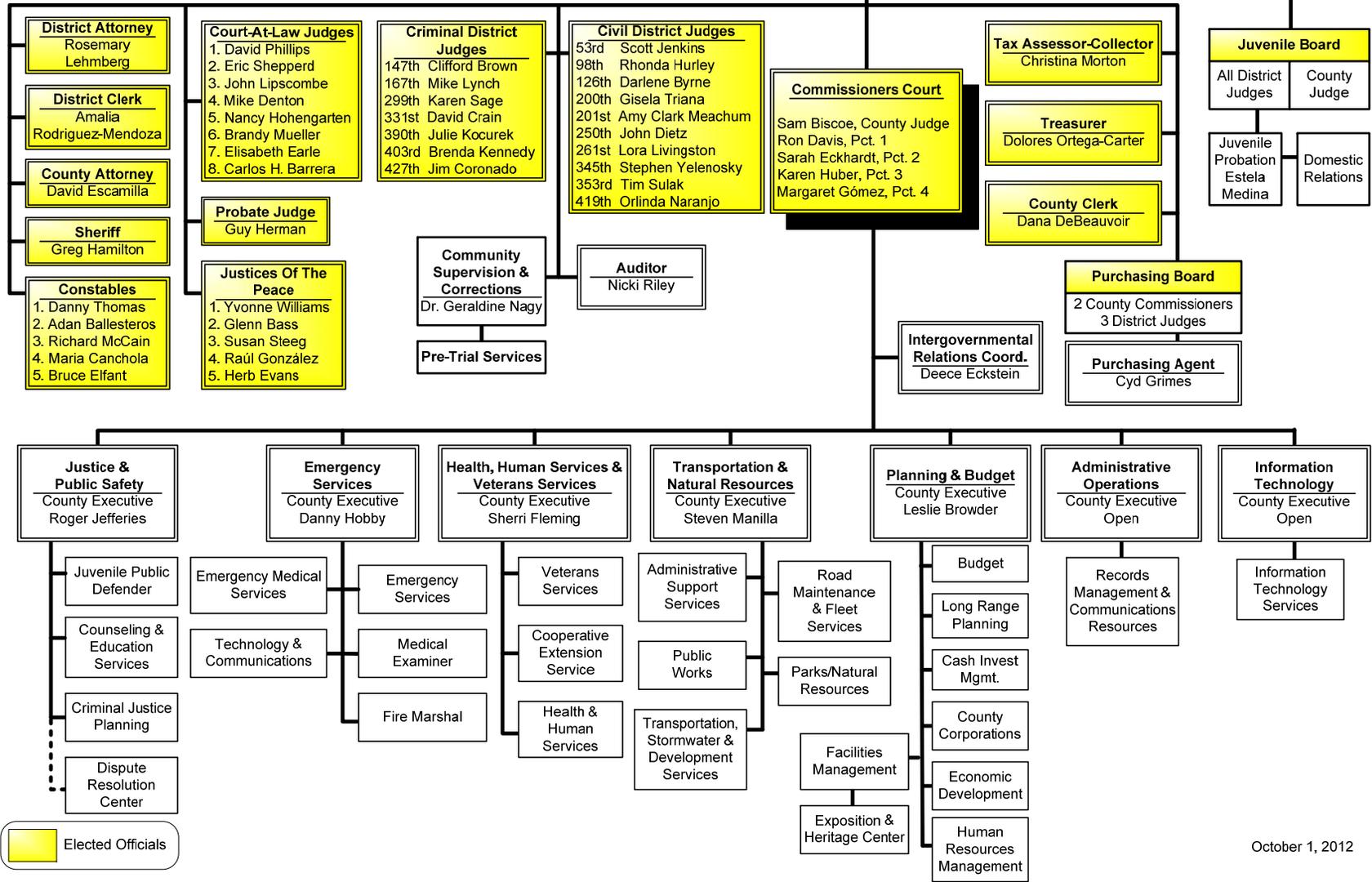
Mission of Travis County

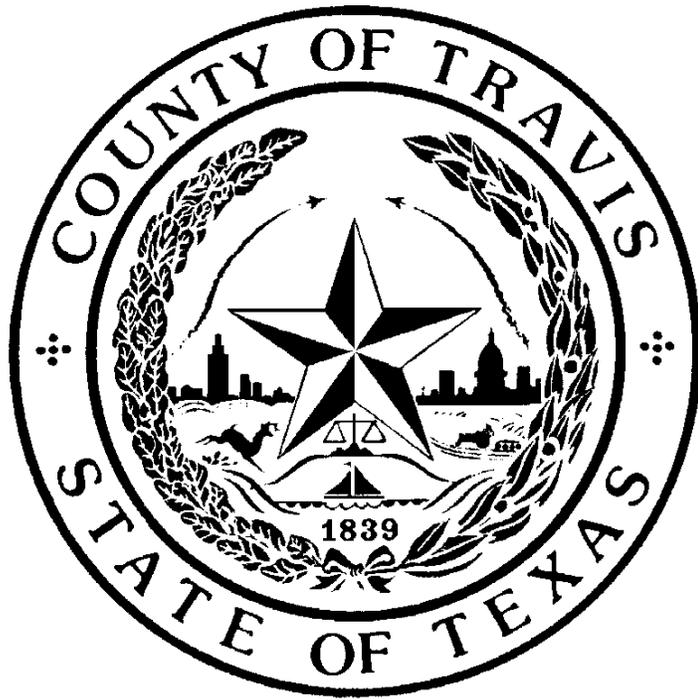
For the people of Travis County, our mission is to preserve health, provide a safety net for the needy, ensure the public safety, facilitate the resolution of disputes, foster an efficient transportation system, promote recreational opportunities, and manage county resources in order to meet the changing needs of the community in an effective manner.



TRAVIS COUNTY

Travis County Voters





BUDGET PROCESS AND KEY BUDGET COMPONENTS

The Travis County Commissioners Court follows a fiscal year starting on October 1st and ending on September 30th each year. The Planning & Budget Office begins the annual budget process by meeting with the Commissioners Court to discuss the policies that help frame the next fiscal year’s budget and by preparing a set of guidelines that will be used to develop budget recommendations for the Commissioners Court. The FY 2013 Budget Guidelines were approved by the Commissioners Court on February 14, 2012.

Elected and Appointed Officials submit their requested budgets in the early spring for review and evaluation. The Planning and Budget Office prepares a draft budget called the Preliminary Budget and presents the Preliminary Budget to the Commissioners Court in late July. The FY 2013 Preliminary Budget was submitted in accordance with statutory requirements on July 23, 2012.

The Preliminary Budget is used by the Commissioners Court as a basis for the deliberations that occur during August and September at public hearings, work sessions and voting sessions of the Commissioners Court. After receiving feedback from both internal and external stakeholders regarding the Preliminary Budget, the Commissioners Court conducts an open process known as “budget mark-up” in August. During the budget mark-up process, the Commissioners Court considers adjustments to the Preliminary Budget based on updated revenue estimates from the County Auditor, and in preparation for final consideration of the budget. Budget mark-up sessions were held on the 29th and 30th of August 2012.

The Adopted Budget is typically approved by the Commissioners Court in late September. The Commissioners Court adopted the FY 2013 Budget on September 25, 2012. A summarized calendar of the Travis County budget process is provided below.

Apr/May	June/July	Aug/Sept
Review Department Proposals/ Develop Funding Recommendations	Develop/Present Preliminary Budget	Budget Deliberations & Public Hearings/Adoption

The key policies that were approved by the Commissioners Court in February 2012 to guide budget development are summarized below.

- ▶ The estimated tax rate for the Preliminary Budget shall be at or near the Effective Tax Rate. A tax rate within 3% of the Effective Tax Rate should be considered “near” for purposes of developing the FY 2013 Preliminary Budget. The tax rate that was approved by the Commissioners Court on September 25, 2012, reflected this policy direction.
- ▶ Departmental budget targets for FY 2013 were developed using the FY 2012 Adopted Budget as the base, adjusting upward to account for the annual impact of any increases

approved in FY 2012, less any one-time expenses authorized in FY 2012, and other adjustments as approved by the Commissioners Court. Departments were not asked to supplement their budget submissions with a new list of possible programmatic cuts for FY 2013.

► The FY 2012 Adopted Budget included an earmark of \$5.9 million against the General Fund Allocated Reserve for potential compensation increases that could occur after the results of a comprehensive market salary survey were completed and implemented. The survey results were approved by the Commissioners Court and were implemented effective April 1, 2012. On the average, costs of the positions covered by the survey increased by 3.5%. The FY 2013 Preliminary Budget included a reserve for annualized funding for these FY 2012 compensation adjustments, as well as similar funding levels for employee groups that were not part of the market salary survey. These groups include law enforcement and corrections employees on the County's Peace Officer Pay Scale, as well as the employees serving under the County Auditor and the Purchasing Agent. Funding for a compensation adjustment of 3.5% for Elected Officials not capped by statutory limits was also included. Travis County's Elected Officials, as a whole, were considered to be behind their peers in other urban Texas counties based on a market survey conducted by the Human Resources Management Department.

► Based on an analysis of trends in the healthcare industry, the Planning and Budget Office estimated that additional resources would likely be needed in FY 2013 to fund the County's employee and retiree healthcare plans along with possible plan design changes. The FY 2013 Preliminary Budget included these additional resources, as well as plan design changes recommended by the County's actuary and the Employee Health Benefits Committee that will help manage the cost of healthcare in FY 2013 and beyond. These plan changes reduced the potential fiscal impact to the County by approximately \$926,000 by increasing plan deductibles and other out-of-pocket expenses. The FY 2013 Adopted Budget continued to reflect these assumptions.

► As part of the budget development process, departments and offices were asked to first reprioritize within their existing resources to fund any Maintenance of Current Effort (MCE) or new needs. If departmental management believed additional positions were needed, management had the flexibility to create additional FTEs (excluding new FTEs for programmatic enhancements) if they could find the permanent resources within their budget target.

► Any new FTEs must have met the following criteria for inclusion in the Preliminary Budget, and recommendations were based on the availability of resources. These criteria, as well as other factors deemed appropriate by the Commissioners Court, were considered as they deliberated whether additional resources should be added during the August mark-up process.

1. Could be absorbed within the department's existing budget on a permanent basis for high priority needs for existing programs, or

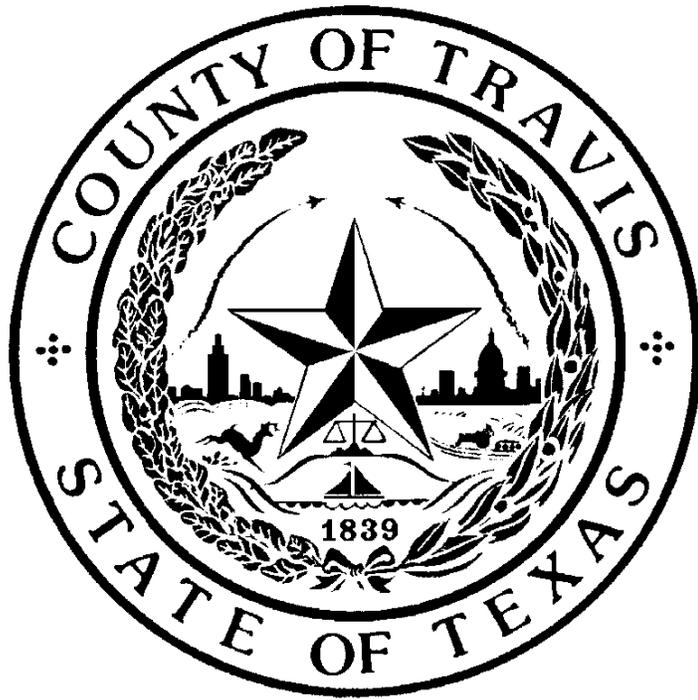
2. Related to the opening of new County facilities, or
3. Related to voter approved bond programs, or
4. Related to new state or federally mandated programs, or
5. Supported long standing programs approved by the Commissioners Court, or
6. Supported by an exceptional set of documented circumstances under which the Planning and Budget Office's analysis demonstrated that the overall benefit of the new FTE far outweighed the cost of the FTE.

► New funding requests from external organizations were expected to demonstrate the following, at a minimum:

1. Leveraged a County investment in order to receive a proportionately larger amount of new external resources and addressed a compelling community need, and
2. Sought to restore a loss of community resources that, if left unfunded, would result in a compelling and unsupportable impact to those in need.

► Continuation of pilot programs approved in FY 2012 were to be supported by appropriate performance measures, or a plan to achieve the appropriate measures within a reasonable amount of time.

► Emphasis on efforts to achieve improvements or efficiencies that either reduce or avoid costs were strongly encouraged by the Commissioners Court and the Planning and Budget Office.



**FY 2013 ADOPTED BUDGET
SECTION I - EXECUTIVE SUMMARY**

BUDGET HIGHLIGHTS

The FY 2013 Adopted Budget achieves a balanced and structurally sound budget within the policy direction provided by the Commissioners Court in the County's Budget Guidelines. The Planning and Budget Office worked closely with the County Auditor's Office to provide the Commissioners Court with updated revenue information throughout the budget development process. The FY 2013 Adopted Budget is balanced at a property tax rate of \$0.5001 per \$100 of taxable value, which represents an increase of 3% compared to the FY 2012 tax rate of \$0.4855.

Although Travis County has experienced difficult financial conditions over the last several years, the local economy has suffered less than other metropolitan regions across the country. During this time, the County has continued to experience strong demand for the services provided to Travis County residents. The Commissioners Court and Elected Officials across the County have maintained core services for their constituents in the face of constrained funding, and have carefully managed their budgets during this time. This budget meets the County's existing contractual and programmatic commitments, and reductions to departmental budgets were not required. The County's budget development policies have included modest growth in the tax rate over time to respond to the increasing cost of delivering services.

The FY 2013 Adopted Budget includes funding for compensation of 3.5% on average for classified positions studied under a market salary survey that was conducted in FY 2012. Salaries for Elected Officials were also increased by 3.5% based on the results of a market review of compensation in other urban Texas counties. Funding was also approved in the budget for pay increases for law enforcement and corrections employees covered by the Peace Officers Pay Scale (POPS). Although these pay increases averaged 11.4% for FY 2013, wages for POPS employees in the Sheriff's Office had not been increased since FY 2008 with the exception of a 2.5% across the board adjustment in FY 2011. POPS employees elsewhere in the County have not received an increase in wages since 2009. Nor was any additional funding for step increases approved for FY 2013.

Other noteworthy funding in the FY 2013 Adopted Budget includes:

- Resources for the Travis County Sheriff's Office to add personnel and support needs related to population growth in the community and the resulting demand for services
- A new EMS Station at Austin Colony, and full-time staffing for the Bee Caves and Kelly Lane Stations
- Funding for Travis County to develop the technology infrastructure needed for a collaborative justice/public safety case management system that will maximize efficiency by sharing technology with other Texas counties
- Funding to cover recent state and local grant funding cuts, and to respond to increasing costs for social services and job training agencies like Family

Eldercare, Meals on Wheels, Workforce Solutions, Boys and Girls Clubs, and Skillpoint Alliance

The FY 2013 Adopted Budget for all funds totals \$814.2 million and includes estimated beginning fund balances of \$177.8 million. This represents an increase of \$57.2 million, or 7.56%, compared to the FY 2012 Adopted Budget of \$757.0 million. Changes in the budget for the County’s major funds are summarized in the following table:

ALL FUNDS BUDGET

	FY 2012 Adopted Budget	FY 2013 Adopted Budget	\$ Change	% Change
General Fund (1)	\$541,232,832	\$588,105,592	\$46,872,760	8.66%
Road and Bridge Fund	18,902,356	18,457,012	-445,344	-2.36%
Debt Service Fund	85,793,147	89,667,539	3,874,392	4.52%
Internal Service Funds:				
Risk Management Fund	16,079,986	17,292,759	1,212,773	7.54%
Health Benefit Fund	69,172,817	75,953,168	6,780,351	9.80%
Other Funds	40,981,342	39,931,740	-1,049,602	-2.56%
Less Transfers	-15,158,096	-15,169,881	-11,785	N/A
Total	\$757,004,384	\$814,237,929	\$57,233,545	7.56%

(1) From the County Auditor’s Final Revenue Estimate for FY 2013.

PROPERTY TAXES

Property tax revenue represents the most significant source of funding for the County’s General Fund, where most of the County’s core services are budgeted. Property taxes are considered a stable source of funding for local governments, largely due to the nature of the Effective Tax Rate calculation. The Effective Tax Rate is a calculated rate that provides a taxing unit with about the same amount of revenue it received in the year before on properties taxed in both years. If property values rise, the Effective Tax Rate will go down, and vice versa.

The Commissioners Court provided policy direction in February 2012 that the tax rate used to develop the Adopted Budget be “at or near” the Effective Tax Rate. The Court provided further policy guidance that a tax rate within 3% of the Effective Tax Rate is considered “near” for purposes of developing the Adopted Budget. The underlying rationale that drives this policy is based on the premise that modest growth in the tax rate over time is the best approach to respond to the increasing cost of delivering services. Revenue realized from the Effective Tax Rate is often not sufficient to keep pace with rising costs. Consistent with policy direction, the Adopted Budget is balanced at a Tax Rate of \$0.5001, which is 3.0% over the Effective Tax Rate of \$0.4856, or an increase of \$0.0145 per \$100 of Taxable Value.

The FY 2013 Adopted Budget is balanced at a higher tax rate than the FY 2012 Adopted Rate. The Tax Rate of \$0.5001 per \$100 of Taxable Value is \$0.0146 higher than the FY 2012 Tax Rate. The Chief Appraiser for the Travis Central Appraisal District certified that the total taxable property value will increase from \$97.1 billion certified in FY 2012 to \$101.3 billion in FY 2013. New property value is \$3.5 billion. This amount represents new value that has not before been on the tax rolls. This new value, in turn, provides additional property tax revenue that can be used to help cover the increased cost of operations and maintenance, and to help respond to growth in demand for County services. The following is the breakdown in the tax rate between the operating portion and the debt service portion, which must be separately calculated and approved.

Adopted Travis County Tax Rates
(Per \$100 of Taxable Value)

	Adopted FY 2012 Rate	Adopted FY 2013 Rate	Difference	% Change
Operating Rate	\$0.4085	\$0.4217	\$0.0132	3.2%
Debt Service Rate	\$0.0770	\$0.0784	\$0.0014	1.8%
Total Tax Rate	\$0.4855	\$0.5001	\$0.0146	3.0%

Based on the information from the Chief Appraiser, the average homestead taxable value will change slightly from \$215,829 in FY 2012 to \$214,567 in the FY 2013 tax bill and reflects the 20% homestead exemption that Travis County provides to its qualifying residents. Applying the Tax Rate that is reflected in the Adopted Budget, the average of

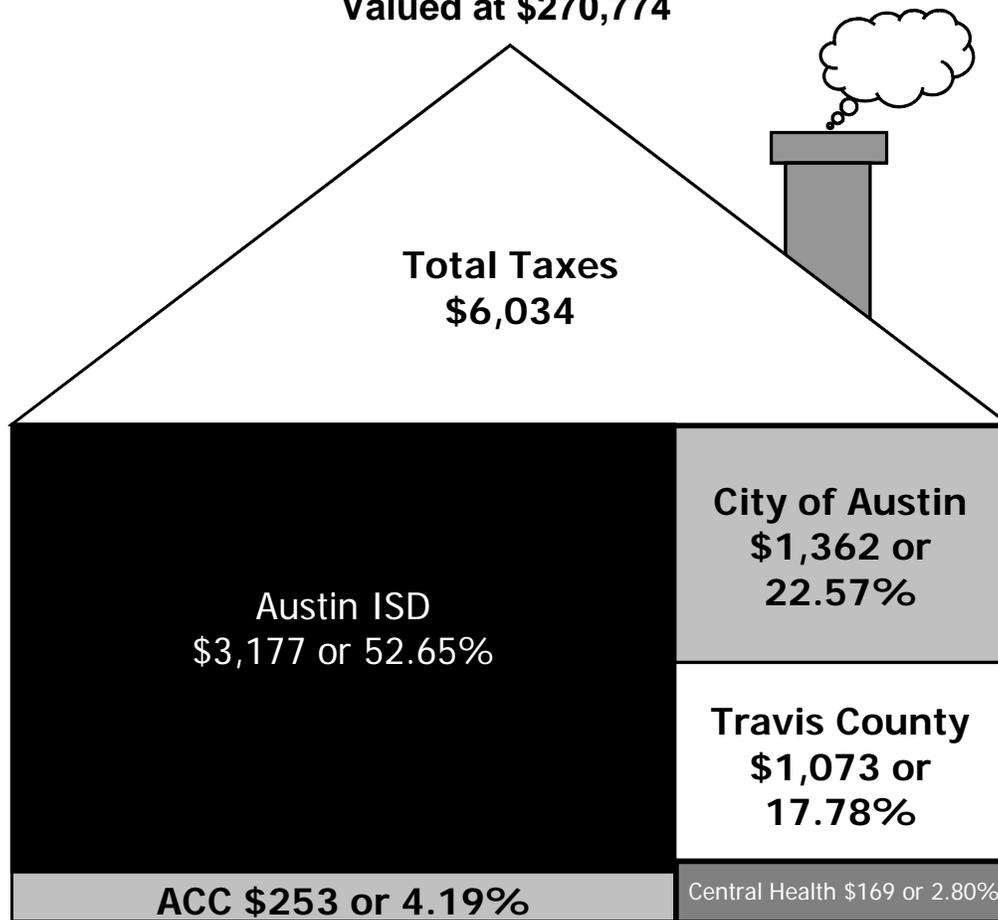
all Travis County homesteads will see a modest increase in the annual County tax bill of approximately \$25, which is an increase of about \$2 per month.

Tax Impact on Average Homestead
 All FY 2013 homestead values per Travis Central Appraisal District
 (Certified as of July 16, 2012)

	FY 2012	FY 2013	Change
Average Value of All Homesteads	\$272,931	\$270,774	(\$2,157)
Taxable Value of Average Homestead after Exemptions	\$215,829	\$214,567	(\$1,262)
Tax Rate	\$0.4855	\$0.5001	\$0.0146
Average Tax Bill	\$1,047.85	\$1,073.05	\$ 25.20

The graphic representation that follows shows the overlapping impact of local taxing jurisdictions on the average homestead owner in FY 2013. The estimated annual tax bills reflect the homestead exemptions in place for each of these taxing entities.

**FY 2013 Property Tax for Average Travis County Homestead
 Valued at \$270,774**



The following table summarizes the revenue, reserves and major expenditures in the FY 2013 General Fund Adopted Budget.

FY 2010 - FY 2013 Adopted Budget - General Fund						
	FY 2010 Adopted Budget	FY 2011 Adopted Budget	FY 2012 Adopted Budget	FY 2013 Adopted Budget		
				One-Time Expenses	Ongoing Expenses	Total
Revenue & Reserves:						
Beginning Fund Balance	\$ 61,938,184	\$ 87,322,976	\$ 107,337,902	\$ 114,021,855	\$ -	\$ 114,021,855
Property Taxes	322,347,490	337,449,376	362,706,119	-	408,134,737	\$ 408,134,737
Other Revenue	71,375,606	69,589,416	71,188,811	-	65,949,000	\$ 65,949,000
Third Revenue Estimate	\$ 455,661,280	\$ 494,361,768	\$ 541,232,832	\$ 114,021,855	\$ 474,083,737	\$ 588,105,592
Reserves:						
Unallocated Reserve	43,812,685	48,595,756	51,367,824	57,195,853	-	\$ 57,195,853
Regular - Allocated Reserve	6,639,865	8,953,199	15,196,426	6,112,216	808,729	\$ 6,920,945
Civil & Family Justice Center Reserve	-	2,100,000	4,000,000	3,496,000	2,000,000	\$ 5,496,000
Capital Acquisition Resources (CAR)	454,223	496,980	1,433,446	2,813,944	-	\$ 2,813,944
Reserve for Interlocal Agreements	-	-	-	-	2,166,175	\$ 2,166,175
Reserve for Replacement of Integrated Justice System	-	-	4,700,000	2,164,795	-	\$ 2,164,795
Emergency Reserve	4,950,000	4,950,000	4,950,000	2,016,924	-	\$ 2,016,924
StarFlight Maintenance Reserve	-	-	640,000	1,001,050	-	\$ 1,001,050
Reserve for 1115 Waiver Participation	-	-	-	-	1,000,000	\$ 1,000,000
Fuel & Utilities Reserve	1,000,000	1,000,000	1,000,000	-	1,000,000	\$ 1,000,000
Juvenile Justice Reserve	250,000	250,000	250,000	418,959	-	\$ 418,959
Salary Savings Reserve	-	-	330,703	-	400,000	\$ 400,000
Reserve for State Cuts/Grants	-	-	300,000	250,000	-	\$ 250,000
Smart Building Maintenance Reserve	43,092	51,280	60,250	160,778	-	\$ 160,778
Transition Reserve	-	-	750,000	101,889	-	\$ 101,889
Annualization Reserve	-	-	1,043,855	-	65,768	\$ 65,768
Sheriff's Office Pay Cycle Reserve	-	-	1,500,000	-	-	\$ -
New Financial System (BEFIT)	-	1,099,930	-	-	-	\$ -
Future Grant Requirements	500,000	596,369	596,369	-	-	\$ -
Security Reserve	238,489	289,860	-	-	-	\$ -
Subtotal Reserves	57,888,354	68,383,374	88,118,873	75,732,408	7,440,672	\$ 83,173,080
Departmental Base Budgets	\$ 391,422,900	\$ 392,349,384	\$ 416,540,662	\$ -	\$ 429,623,589	\$ 429,623,589
Wages & Benefits:						
FY 13 POPs Increases	-	-	-	-	10,134,755	\$ 10,134,755
Market Salary Survey FY 2013 (Budgeted In Offices and Departments)	-	-	-	-	6,320,281	\$ 6,320,281
Health Insurance Premium Increase (Including Projected New Retirees)	-	4,516,210	776,472	-	3,393,086	\$ 3,393,086
Retirement Contribution Rate Increase	1,584,541	190,809	1,313,848	-	1,454,417	\$ 1,454,417
Adjustment to Health Insurance for Actuarial Cost of Open Enrollment Selections	-	56,870	-	105,332	-	\$ 105,332
Elected Officials' Salaries	193	47,192	-	-	96,646	\$ 96,646
Compensation – Classified Employees and Peace Officer Pay Scale 2.5% COLA in FY 2011	-	6,206,617	-	-	-	\$ -
Adjustment to Health Contra for Projected Vacancies in Prior Years	452,704	424,838	-	-	-	\$ -
Retiree COLA	-	363,355	-	-	-	\$ -
Life Insurance Rate Increase	34,421	-	50,076	-	-	\$ -
2.5% for Temporary Employees in FY 2011	-	60,891	-	-	-	\$ -
Subtotal Wages & Benefits	\$ 2,071,859	\$ 11,866,782	\$ 2,140,396	\$ 105,332	\$ 21,399,185	\$ 21,504,517

FY 2010 - FY 2013 Adopted Budget - General Fund						
	FY 2010 Adopted Budget	FY 2011 Adopted Budget	FY 2012 Adopted Budget	FY 2013 Adopted Budget		
				One-Time Expenses	Ongoing Expenses	Total
Additions:						
Maintenance of Current Effort (MCE)						
MCE - Current Programs	2,294,384	3,695,989	7,116,949	838,902	5,197,749	\$ 6,036,651
Pilot Programs						
One-Time Pilots to Ongoing Funding and New Pilots	-	1,750,741	95,535	100,800	107,255	\$ 208,055
Pilot Programs Continued with One-Time Funding	1,963,487	1,429,481	930,915	129,706	-	\$ 129,706
External Social Services Contracts and Interagency Programs						
New Social Services Funding	-	-	-	1,633,644	294,714	\$ 1,928,358
Interagency Agreements	-	884,091	42,663	424,950	702,458	\$ 1,127,408
Programs Already Approved						
Mid Year Court Approvals	-	335,170	183,928	125,372	228,065	\$ 353,437
Security	-	-	302,464	-	291,581	\$ 291,581
Other Court Approved Funding	-	-	-	119,308	-	\$ 119,308
Transfers between Departments/Funds						
Road & Bridge Fund Subsidy	-	-	1,444,126	-	1,370,114	\$ 1,370,114
Balcones Canyonlands Preservation	-	670,098	673,756	-	664,037	\$ 664,037
Title IV-E Transition to General Fund	-	617,016	551,488	-	525,877	\$ 525,877
Other Expenditures Transferred from Other Funds	-	-	74,497	-	248,415	\$ 248,415
Other						
New/Enhanced Emergency Services Stations	-	-	-	442,162	1,775,833	\$ 2,217,995
Other Additions	472,247	396,295	1,712,722	316,819	718,882	\$ 1,035,701
TNR Bridge Rehabilitation and ROW Brush Clearing	-	-	-	1,000,000	-	\$ 1,000,000
Parks	-	-	-	325,887	418,293	\$ 744,180
Integrated Justice System Replacement	-	-	-	39,600	669,175	\$ 708,775
Planning and Assessment Studies	-	690,000	690,000	690,000	-	\$ 690,000
New Financial System (BEFIT)	299,919	-	-	22,799	625,562	\$ 648,361
Grant Related Expenses	-	-	-	356,737	-	\$ 356,737
New Doctor and Other National Association of Medical Examiner Related Requests	-	-	-	761	241,849	\$ 242,610
Waller Creek Tax Increment Financing	250,000	-	-	-	235,112	\$ 235,112
County Attorney Mental Health Team & Special Dockets	-	-	-	6,808	191,250	\$ 198,058
Family Violence Prosecution Position	-	-	-	-	116,701	\$ 116,701
Security	-	-	-	77,890	32,864	\$ 110,754
Revenue Related Programs	1,309,593	1,621,179	-	619	96,807	\$ 97,426
Sheriff's Office Newly Funded Positions	-	1,205,718	3,317,942	-	-	\$ -
Sheriff's Office Adjustment for Average Daily Population	430,966	-	-	-	-	\$ -
Juvenile Justice Pharmacy Costs	217,982	-	-	-	-	\$ -
Emergency Beds for Special Needs Probationers	-	89,425	-	-	-	\$ -
Planning & Budget Changes	(53,488)	-	-	-	(100,168)	\$ (100,168)
Capital Acquisition Resources (CAR)	7,754,080	9,658,678	19,001,378	31,531,351	965,634	\$ 32,496,985
Subtotal Additions	\$ 14,939,170	\$ 23,043,881	\$ 36,138,363	\$ 38,184,115	\$ 15,618,059	\$ 53,802,174
Reductions:						
Departmental Reductions	\$ (4,568,279)	\$ (81,653)	\$ (410,229)		\$ 91,565	\$ 91,565
Budgets Submitted Below Target	-	-	(95,233)	-	(89,333)	\$ (89,333)
One-Time Savings from Risk Fund	(1,200,000)	(1,200,000)	(1,200,000)			\$ -
One-Time Savings from Health Fund	(4,892,724)	-	-	-	-	\$ -
Subtotal Reductions	\$ (10,661,003)	\$ (1,281,653)	\$ (1,705,462)	\$ -	\$ 2,232	\$ 2,232
Total All Expenses	\$ 455,661,280	\$ 494,361,768	\$ 541,232,832	\$ 114,021,855	\$ 474,083,737	\$ 588,105,592
Available Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

DEPARTMENTAL BUDGETS

Section II contains a comparison of Adopted General Fund departmental budgets from FY 2010 through the FY 2013 Adopted Budget. The Adopted Budgets for all departments, excluding the capital budgets that are shown in Section II, increased from \$453.1 million in FY 2012 to \$504.9 million in the FY 2013 Adopted Budget.

PERSONNEL CHANGES

New FTEs (full-time equivalents) were added in the FY 2013 Adopted Budget primarily to respond to increasing workload and demand for County services.

The following table outlines the net changes in General Fund FTEs from FY 2012 to FY 2013, including a net increase of 102.15 positions. Many of these requests are associated with the built-up need that occurs when funding is constrained over a period of time, as Travis County experienced during recent years when the local economy slowed. New positions approved by the Commissioners Court during FY 2012, subsequent to the adoption of the FY 2012 Budget in September 2011, total 8.75 FTEs.

General Fund Position Changes	
Department/Description	Net Chg.
Midyear approval of security staffing for county facility in Sheriff's Office	5.00
Midyear increase for new park opening and water administration	2.00
Other FTEs approved by Commissioners Court in Criminal Justice Planning, Sheriff's Office, Human Resources Management, Criminal Courts, Pretrial Services, County Clerk's Office, and Justice of the Peace, Precinct 1	1.75
Subtotal – Previously Approved by Commissioners Court Mid-Year FY 2012	8.75
Net positions moved to General Fund from grant and special funds	11.08
Positions funded by departments within their existing budget	0.85
Correction of Special Project Temporary Position in Transportation and Natural Resources erroneously counted as 0.25 FTE in FY 2012	-0.25
Subtotal – FY 2013 Budget Changes Related to Existing FTEs	11.68
New Law Enforcement and Corrections personnel	7.00
Classified personnel for critical needs	14.00
Subtotal – New Travis County Sheriff's Office Positions	21.00
Positions related to revenue in Constables, Precincts 3 and 5	-1.50
New position in Juvenile Probation based on Integrated Child Support System funds	1.00
Subtotal – Revenue Related	-0.50
New enterprise resource planning system production support FTEs in County Auditor's Office, Human Resources Management and Information Technology Services	5.00
New positions for financial, administrative, reporting, media, and inventory workload in County Treasurer's Office, Tax Assessor Collector's Office, County Attorney's Office, Veterans' Services, Purchasing Office, Medical Examiner's Office, Records Management and Communication Resources, Health & Human Services, and Constable, Pct 4	19.14
New positions to support TechShare Courts implementation and other technology projects in Information Technology Services, Tax Assessor Collector's Office, Criminal Courts, District Attorney's Office, District Clerk's Office, and County Attorney's Office	11.50

General Fund Position Changes (Continued)	
Department/Description	Net Chg.
New FTEs in Facilities Management to provide maintenance and custodial services in new buildings	3.00
New FTEs in County Attorney's Office and Probate Court to address mental health caseload	3.33
New FTE to meet accreditation standards in Medical Examiner's Office	1.00
New FTEs in Pretrial Services for domestic violence screening and field release citation workload	3.00
New FTEs in Transportation and Natural Resources for new park openings and school crossing guard supervisor	5.25
New FTEs in Transportation and Natural Resources, as well as Health and Human Services for new cemetery opening	2.00
New FTEs in Pre-Trial Services for the Drug Court program	3.00
New FTEs in Criminal Justice Planning for offender re-entry services and Mental Health Public Defender	2.00
Restored FTEs in Constable, Pct. 3 for DPS-related workload	2.00
New FTE in District Attorney's Office for Family Violence team	1.00
Subtotal – Other Positions in Adopted Budget	61.22
Total General Fund Net FTE Changes	102.15

DEPARTMENTAL REDUCTIONS

Travis County, like many other local government jurisdictions, has experienced a noticeable decrease in revenue sources due to economic conditions in recent years. As a result, departments and offices across Travis County were asked to supplement their budget submittals with a list of long-term programmatic reduction options that totaled roughly 5% of their target budgets for FY 2010, FY 2011 and FY 2012. Some of these reductions were ultimately included in the Adopted Budget for the General Fund, and included a combination of one-time and ongoing spending cuts. The reductions allowed the County to live within General Fund revenue estimates, and to continue maintaining healthy reserve levels in a declining economy. Departmental reductions totaled \$4,568,279 in FY 2010, \$81,653 in FY 2011, and \$505,462 in FY 2012. While reductions in FY 2011 and FY 2012 were less in terms of size and scope, they were no less important to the County's focus on managing within its means. Total departmental reductions during this three-year period were \$5,155,394.

In addition, the County had previously begun a multi-year strategy to reduce the General Fund contributions to the Employee Health Benefits Fund and the Risk Management Fund to reflect the appropriate level of allocated reserves for these funds. Over time, savings had been generated within these funds, primarily the result of County contributions and good claims experience that added to fund balances over time. This allowed the County to reduce its General Fund contributions to these funds over several years with the last planned reduction occurring in FY 2012. These reduced contributions were part of a carefully phased plan recommended by the Planning and Budget Office and the Human Resources Management Department in consultation with the County Auditor's Office. Both the Health Benefits Fund and the Risk Management Fund continue to maintain reserve levels recommended by the actuary retained by the County to help monitor the ongoing fiscal condition of these funds.

Efforts such as those described above, as well as foregoing wage increases for employees in FY 2010, helped the County to maintain its sound financial condition during poor economic times. The outlook for the local economy in FY 2013 is stable and showing continued improvement compared to recent years. As a result, departments and offices were not asked to develop a list of potential spending reductions as part of the budget development process this year, and large reductions were not required to balance the FY 2013 Budget.

Continuation of funding for two court clerk positions in the Constable Precinct 3 budget was not recommended by the Planning and Budget Office in the FY 2013 Preliminary Budget, but was later restored by the Commissioners Court during the budget mark-up process in August as ongoing funding. These two positions were originally authorized to process citations issued by the Texas Department of Public Safety (DPS) for the Justice of the Peace Courts in Travis County. There was an expectation when these positions were approved that the increased fine and fee revenue would cover the additional costs. During 2013 budget development, initial analysis indicated that DPS fine and fee revenue had decreased significantly, and the majority of tasks performed by these

employees appeared to have evolved into administrative support for the DPS, rather than supporting Travis County revenue activity. After further discussions with DPS representatives, the Planning and Budget Office learned that these court clerks serve a key function as liaisons with District Attorney and County Attorney offices regarding criminal and traffic cases. Further, the revenue generated from citation activity in rural areas of Travis County appears to be covering associated costs. Ongoing costs of \$91,565 have been included in the FY 2013 Adopted Budget to fund the work done by the DPS court clerks.

MAJOR FUNDING PRIORITIES

As part of the FY 2013 Budget Guidelines, departments and offices were asked to first reprioritize within their existing resources to fund any Maintenance of Current Effort or new needs. This practice encourages managers to maximize the use of each budgeted dollar. Given the need to manage within available resources, departments and offices were given the flexibility to create additional FTEs if permanent resources could be found within the target budget and if the need for the new FTEs could be justified.

The following section highlights budget requests that were approved by the Commissioners Court, and in most cases, required additional resources. Many of these requests were associated with the built-up demand that occurs when funding is constrained over a period of time, as well as increased costs associated with maintenance agreements, mandated services, and other cost drivers. These increases or changes included Maintenance of Current Effort requests, pilot programs, external social services contracts and interagency programs, programs approved during the previous fiscal year by the Commissioners Court, transfers between departments and/or funds, and other miscellaneous changes.

Maintenance of Current Effort (MCE)

The FY 2013 Adopted Budget includes increased funding of \$6,036,651 for maintenance of current effort requests. These are requests for additional funding that allow departments and offices to continue executing current programs. These increases are typically necessitated by factors that can include increased costs, warranty expirations, legal or other requirements.

1. Travis County Sheriff's Office – Responding to County Growth and Demand for Services – \$1,269,501

The FY 2013 Adopted Budget includes funding in a number of units within the Sheriff's Office, and most of these needs are driven by the growth in the community and resulting demand for services.

Funding of \$204,385 has been included in the Adopted Budget for five additional FTEs for the Central Warrants unit. This is a 24/7 operation responsible for entering and maintaining the integrity, validity and upkeep of more than 70,000 records that include wanted persons, missing persons, protective orders, and stolen items. The five additional FTEs are needed to comply with state statute regarding records maintenance and will allow the office to manage workload with one Records Analyst and one Office Specialist for each of the three daily shifts for this round-the-clock operation.

The Adopted Budget includes \$193,533 for the personnel and operating expenses for three additional Law Enforcement Deputies for the Lake Patrol Unit. This unit is

responsible for public safety and law enforcement on Lake Travis. The additional staff will increase the unit's presence on the lake during the year.

Funding of \$159,394 is included for three additional FTEs for the Records and Classification program. Like many of the operations in the Sheriff's Office, the Records and Classifications program is a 24/7 operation. This unit is responsible for a multitude of duties, including calculating jail sentences and classifying inmates for housing. The additional funding will provide a classified supervisor from 7 pm to 3 am, and dedicated records staff from 11 pm to 7 am. Having the additional night staff will reduce document processing delays for the morning shift, which is the busiest shift of the day.

Additional communications staffing is a critical need within the Sheriff's Office and the Adopted Budget includes \$152,134 for three additional FTEs in this unit. The communications unit serves as the primary 911 point for Police, Fire and EMS for all of the unincorporated areas of Travis County, as well as the municipalities of Jonestown, Manor, Mustang Ridge, Rollingwood, and Sunset Valley. The unit also provides radio dispatch services. These new FTEs will be able to manage a third radio channel during peak hours. Communications staff has been operating with only two radio operators for more than 20 years and the County has reached a size that clearly warrants having this additional channel available during peak times.

Two FTEs have been included in the Adopted Budget to support increased training needs, with associated funding of \$121,950. The Training Academy staff provides all law enforcement, corrections and other related training for the office. The number of training staff has remained at eight FTEs since 1994 while the number of employees in the office has increased significantly over time. With these additional FTEs, corrections personnel will be able to participate in training each year rather than every other year, and the Basic Peace Officers Course can be held each year as well.

Two additional FTEs have been added to support the Sheriff's Weekend Alternative Program (SWAP) at a cost of \$110,906. SWAP provides an alternative program for the courts and offenders by providing weekend service opportunities in lieu of jail time and thereby reducing the average daily population in jail. The additional FTEs will support and supervise the anticipated number of participants in the program for FY 2013.

The FY 2013 Adopted Budget includes funding for other initiatives, including \$99,450 for on-going operating expenses for the Austin Regional Intelligence Center, a program designed to be a collaborative center for sharing and consolidating criminal intelligence information to detect and prevent criminal activity in Central Texas. A new Social Services Manager at a cost of \$63,676 will supervise various inmate support programs. A new Highway Enforcement Deputy has been added to the law enforcement unit that supports traffic law enforcement and accident investigation at a cost of \$61,876. One additional FTE was also approved to support required background investigations of potential employees in the Sheriff's Office at an estimated cost of \$57,322. This additional FTE will reduce the average time to complete an investigation and will reduce the time needed to fill a new position. Finally, the Adopted Budget includes \$44,875 for

half of the cost of moving an existing full-time Lead Accountant from the Inmate Welfare Fund to the General Fund. The Sheriff's Office has been able to absorb the remaining portion of the position. It has been determined by the County Auditor that the position's current job functions no longer meet the duties eligible to be paid by this special fund and should be supported with other resources.

2. Information Technology Services – Critical Systems Support – \$984,349

The Adopted Budget includes \$829,949 in additional funds for contract increases, primarily associated with existing maintenance and license agreements for software and hardware. This cost includes funding for the "true-up" of licenses as part of these agreements to account for growth in the number of users. This amount also includes funding for replacement batteries, fiber optic cable maintenance, and staff training. Also included is \$154,400 for needed enhancements to current information technology infrastructure that will improve speed, reliability and system redundancy. This enhanced funding will provide for fabric expansion of the County's Storage Area Network (SAN) to increase capacity.

Capital costs associated with the SAN expansion are included in the capital budget. Funding is also included for additional leased lines for voice communications that will allow key County employees who must be available by phone during working hours to forward their work phones to cell phones when not at their desk.

3. Civil and Criminal Courts – Indigent Attorney Fees – \$478,036

Additional ongoing funding of \$150,000 was included in the FY 2013 Adopted Budget for indigent attorney fees for the Civil Courts. A review by the Civil Courts, Criminal Justice Planning, and the Planning and Budget Office resulted in this recommendation to increase the budget, as well as provide an earmark of \$200,000 against the Allocated Reserve, to cover the anticipated increase in costs based on workload trends. During the budget mark-up process in August, the Commissioners Court approved \$328,036 to pay for an increase in the court-appointed attorney fee schedule for attorneys who represent indigent defendants in misdemeanor pleas. This rate, which has not been increased since 2002, will rise by \$25, from the current \$175 per plea to \$200 per plea. In addition to the increased funding in the Adopted Budget, the Court approved an earmark of \$175,000 against the Allocated Reserve related to potential costs associated with capital cases.

4. Facilities Management – Building Maintenance and Support – \$306,800

Additional funding in the Adopted Budget has been provided to help address some of the gaps that have been identified in the County's building maintenance and support. Three new positions were approved to provide support for HVAC refrigeration systems, general building maintenance, and custodial services at a combined estimated cost of \$135,300. Additional funding has also been included for the fire alarm and sprinkler

systems inspections and repairs, and moving expenses. The need for these additional resources is more fully described as follows.

Currently, there is only one HVAC Refrigeration Mechanic assigned to perform preventive maintenance and repair of the large chiller systems and hot water heating boilers in County buildings. This also includes cooling towers and all associated circulating pumps (chilled water, condenser and heating water). There are 16 chilled water systems, 14 large heating water systems and 13 cooling tower cells. The Facilities Management Department is averaging about 400 routine and preventive work orders per year for these systems, and the addition of one HVAC Refrigeration Mechanic will help the department keep up with the workload. The Adopted Budget includes funding for the HVAC Refrigeration Mechanic, as well as one Building Maintenance Worker to allow for appropriate staffing for this division. The division currently has 29 employees. Excluding the Division Manager, Superintendent, Contract Compliance Specialist, and a maintenance worker assigned to locksmith duties, this leaves 25 FTEs assigned to perform building maintenance. Several years ago, two workers were added to provide coverage for employees when off duty due to illness, vacations, or training, leaving 23 FTEs for ongoing building maintenance. The Facilities Management Department uses a staffing factor for maintenance work based on a system used in Dallas County. Although the model is dated, the factors are largely based on a common sense principle that as buildings age, the greater the maintenance expenses incurred. Out of the approximately 1.8 million square feet in buildings maintained by the County's workforce, 700,000 square feet is located in buildings that are over 25 years old. Applying the staffing factors to the square footage of buildings maintained by the County's workforce indicates that the department needs 25 FTEs permanently assigned to building maintenance. These two funded positions will bring the staffing to the appropriate level.

An additional Custodian was approved to meet additional workload needs. The Facilities Management Department uses a factor of 21,350 square feet per custodian to size its staff. The custodians are responsible for providing cleaning services for about 1.1 million square feet throughout County facilities. Funding for this additional Custodian will bring the staffing factor within industry standards.

The Adopted Budget includes additional funding for third party contracts, including \$10,000 for fire safety systems and equipment inspections and repairs for two new County buildings, the SMART Program Building and the Richard E. Scott Precinct 1 Office Building. This proposed cost increase is in line with industry standards for a municipal building and a community center/clinic. The industry standards range from \$0.21 per square foot to \$0.28 per square foot for fire protection inspections, maintenance and service. Also included is \$36,000 in one-time funding for contract services to disassemble and assemble modular furniture needed when carpet and flooring is being replaced, and \$125,500 for contractual moving services related to the following building/office renovations: Granger Building, Executive Office Building, Precinct 4 Office Building, Precinct 2 Office Building, and Post Road Office/Courts Building.

5. Information Technology Services – Mobile Data Program Support – \$262,306

Two Customer Support Analysts and one Business Analyst were approved by the Commissioners Court during the August budget mark-up process to provide added support of mobile data computers throughout the County. This program primarily provides technical support for mobile data computers installed in patrol cars. Currently, there is only one dedicated staff member to support all of these units for the Sheriff's Office, the Constable Offices, the Fire Marshal and the County's park rangers. Officers and other employees with mobile devices currently have to drive downtown for computer repair, which takes time away from patrol and other duties. These additional resources will provide for one employee on site at each of the east and west command centers, as well as one more staff member downtown to help reduce downtime.

6. Emergency Medical Services – Aircraft Maintenance and Revenue Collection Contract Fees – \$238,183

The Travis County Emergency Medical Services Department (EMS) has been allocated \$158,183 in additional resources for scheduled aircraft and other maintenance, as well as tools and other components. Funding of \$80,000 has also been included for the cost of the revenue collections contract with Intermedix. Although the contract has been in place for the past few years, EMS has absorbed this ongoing cost in their budget. Staff has indicated that the one-time budget savings that allowed them to cover these costs in the past are no longer available.

7. Purchasing Office – Inventory Management Resources – \$166,435

Travis County owns many items classified as fixed assets. These assets take many forms, from vehicles to land, buildings, and computer systems. Fixed assets are classified as either capital assets (assets with a useful life greater than one year and a value greater than their asset class threshold as stated in the capital asset guide) or "trackable" assets (assets with a value less than their asset class threshold but which must be secured and tracked because of liability issues). There are currently over 40,000 active assets (plus improvements), valued at more than \$168 million.

The addition of two Fixed Assets Associates and ongoing temporary salaries are needed to better handle the annual inventory reporting process. These FTEs will assume responsibilities for asset acquisition, tracking, reporting and disposal, and will assist the Purchasing Agent in meeting the statutory duties related to these responsibilities. Local Government Code 262.011 requires the Purchasing Agent to annually report inventory of all County property each July. In addition, to prevent unnecessary purchases, the Purchasing Agent is required to re-use (transfer) supplies, materials and equipment among County offices and departments.

8. County Treasurer – Managing Workload – \$204,867

The FY 2013 Adopted Budget includes funding for a new full-time Accountant and a Business Consultant in the County Treasurer's Office to provide support, manage system upgrades, provide ongoing process improvement, increase automation, and assist with increased volume in departmental entry of cash receipts and financial reporting.

9. General Administration – Travis Central Appraisal District – \$143,997

Increased funding is included in the FY 2013 Adopted Budget to pay for valuation services provided by the Travis Central Appraisal District. The annual fee is based on the value of the tax base during any given tax year. The total budget for these services in FY 2013 is \$2,602,650.

10. Health and Human Services – Child Reunification Project – \$138,422

Funding is included in the Adopted Budget for two FTEs to maintain the care coordination staff of the Child Protective Services Reintegration Project. The care coordination staff for this project has been funded by private foundations since 2007. Casey Family Programs of Austin has funded one FTE since October 2007, and the Marguerite Casey Foundation funded the other FTE from September 2009 – May 2012. The FTE funded by the Marguerite Casey Foundation has been covered by departmental salary savings since May 2012, and this practice will continue through the conclusion of FY 2012. The position funded by Casey Family Programs is covered through the end of calendar year 2012. Both positions require new Travis County funding in FY 2013 for the project to remain operational.

The Child Protective Services Reintegration Project partners with the child welfare system to safely reintegrate children and youth with complex mental health needs to family members in Travis County. This project is an effective collaboration between Child Protective Services, Casey Family Programs, Austin Travis County Integral Care, and Health and Human Services. This project ensures that children/youth and their families have the best opportunity to be successful in our community while concluding their involvement with Child Protective Services and reducing their future involvement with juvenile justice and mental health facilities. While this program serves a very small population, it is a population of very vulnerable children with the most difficult of mental health issues. Not continuing this program will result in these children/youths and their families entering the system in a state of crisis through the juvenile justice system and/or the crisis mental health system.

11. Justice of the Peace, Precincts 1 & 2 – Data Information System – \$133,922

Continuation of two temporary court clerks and one accountant associate is included to backfill for staff who are assigned to work on data conversion and other preparation for the case management system that is expected to go live during FY 2013.

12. Health and Human Services – Additional Financial Support – \$129,428

One Accountant Associate and one Contract Compliance Specialist were funded by the Commissioners Court during the August budget mark-up process to assist the Health and Human Services department with ongoing workload related to grants, contracts, interlocal agreements, and other duties.

13. Purchasing Office – Fixed Asset Management – \$120,325

The Travis County Purchasing Board recommended that the Commissioners Court fund one Purchasing Agent Assistant III and extend funding for two special project temporaries through the end of the FY 2013 to handle additional workload, primarily related to fixed asset management. These three positions will be re-evaluated by the Purchasing Board midyear to determine whether the positions should become regular positions. In addition, the Purchasing Board recommended decreasing temporary salaries and associated benefits for a Fixed Asset Associate temporary position to help pay for the cost of the three temporary positions, for a net overall increase of \$120,325.

14. Veterans Services Office – Administrative Support – \$116,469

Currently, this division of the Health and Human Services Department operates with six FTEs. The vacancy savings from one of these positions has been used to hire a temporary position to assist with front office/reception/administrative duties. Travis County serves a veterans population of 60,226. The number of veterans served has increased steadily over the past ten years, due in part to the wars in Iraq and Afghanistan. In addition, the number of veterans seeking services and benefits is growing with approximately 15,000 office contacts made in a given year. The addition of an administrative support FTE, as well as the restoration of funding for an Assistant Veterans Officer position that was previously frozen, will provide the division with the resources needed to serve a growing population of veterans.

15. Transportation and Natural Resources – Water Quality – \$114,802

The Texas Point Source Discharge Elimination System (TPDES) governs how Travis County must manage runoff from its roads, parks and construction projects. This funding will help meet the maintenance requirements of the state and federal water quality regulations and rules, which includes keeping detention and retention ponds in good working order.

16. Juvenile Probation – Integrated Child Support Services – \$107,755

The FY 2013 Adopted Budget includes funding to transfer an Attorney IV position at Domestic Relations from a grant fund to the General Fund. This position was previously funded through the Integrated Child Support Services (ICSS) agreement with the Office of the Attorney General. A State Auditor opinion indicates that this agreement is no longer considered a grant, but a contract for services. The funds generated from ICSS

must now be deposited in the General Fund, and the County can use this money to fund this position. The position will be fully funded by the revenue generated under the contract.

17. Records Management and Communications Resources – Law Books for Courts and Other Departments — \$104,497

Starting in FY 2012, the cost of purchasing law books used in the Criminal and Civil Courts was moved from the Law Library Fund to the General Fund. In FY 2013, the costs of online legal research tools for the Civil Courts have been included in the General Fund budget. These costs were previously budgeted in the Law Library Fund, but annual revenue in the Law Library Fund is not sufficient to cover these costs on an ongoing basis.

18. County Attorney – Staff Support – \$88,847

The Adopted Budget includes funding to provide much needed staff support of the County Attorney's information technology systems and Deferred Prosecution program. The conversion of one half-time Business Analyst to full-time will provide adequate back-up support for the numerous software applications that are unique to legal services and are not supported by the County's central information technology unit. In addition, an Office Specialist is recommended to support the Deferred Prosecution program. There are currently 14,200 active agreements that need to be administered, and there is no dedicated staff support within this unit. The administrative work is currently being handled by legal personnel, who are stretched thin to complete required legal work in addition to covering the associated administrative duties.

19. Tax Assessor-Collector – Internal Control Systems – \$86,130

The FY 2013 Adopted Budget includes funding for a new Financial Analyst position. This position would perform "audits" of an extensive number of daily transactions. This position would serve as a strong accountability control in a functional area that handles large amounts of monetary transactions on a daily basis.

20. Probate Court – Mental Health Public Defender and Family Eldercare – \$70,500

Funding in the amount of \$32,696 to increase the existing Mental Health Public Defender position from 0.67 FTE to 1.0 FTE has been included in the Adopted Budget. The number of cases that require the appointment of an attorney has steadily increased to the point where the current position needs to be expanded to full-time status to accommodate the workload.

Funding of \$37,804 in the County's contract with Family Eldercare will support two contracted Care Managers who will serve an additional 70 individuals. This will help address the increasing demand for guardianship services and allow the County to meet its obligation to provide legal guardianship for indigent adults.

21. Transportation and Natural Resources – County-wide Fuel and Maintenance – \$65,648

Additional funding was approved in the Adopted Budget for new vehicles in FY 2013. Fuel and vehicle maintenance is budgeted centrally in Transportation and Natural Resources for vehicles used by County departments. The fleet services division is responsible for all vehicle maintenance. The budgeted amount of \$65,648 is the incremental increase in expenses based on the addition to the County fleet of new vehicles. The new vehicles are for use by the Travis County Sheriff's Office, Facilities Management Department, and Constables' offices.

22. Health and Human Services – Indigent Burial Program– \$62,346

Funding was approved for one Case Worker to manage the indigent burial program. Travis County is required by State statute to bury indigent residents and residents who are relinquished to the County for burying. As the overall population in Travis County increases, so does the demand for indigent/default burials. Health and Human Services has dedicated two eligibility staff on a part-time basis to perform the duties required under the indigent burial program. Some of the most time-consuming work involves locating next of kin for the deceased, working with grieving family members, establishing eligibility of the deceased for the County program, working with funeral homes and the Medical Examiner's Office, and attending the funerals. Health and Human Services plans to bring a draft cremation policy to the Commissioners Court in the near future as an alternative to burial. Most county cremation policies require a relative to approve or reject cremation, making locating family members even more important—and possibly more time intensive. Another new aspect to the indigent burial program proposed for FY 2012 is establishing a clothing closet for suitable burial attire.

23. Tax Assessor-Collector – Geographical Information Systems – \$60,097

Funding is included for a GIS Analyst in the Tax Office. The additional resources are warranted due to the new Military and Overseas Voter Empowerment Act of 2010, which requires that ballots must be complete and ready for transmittal to absentee voters more than 45 days before an election. The additional workload sustained by the office over the past several years as well as the upcoming retirement of the current GIS coordinator make this new position critical.

24. Constable, Precinct 1 – Security Services – \$55,509

One-time funding was approved during the August budget mark-up process for overtime and related benefits to provide 24/7 security services for the November 2012 general election. These costs covered the period from October 1 through November 15.

25. Pretrial Services – Field Release Citation Initiative – \$54,927

An additional Pretrial Officer is included to handle the increase in field release citations by the Austin Police Department (APD). The field release initiative was approved by the Texas Legislature in 2007. In 2009, APD began to use field releases, which means that offenders who receive a citation are not necessarily arrested at the time of the violation. As a result, the number of these defendants coming through Pretrial Services has grown significantly over the last three years.

26. Records Management and Communications Resources – Media Services – \$53,627

During the budget mark-up process in August, the Commissioners Court approved the addition of an Administrative Associate for the media services unit. New public service programs have increased as have the number of web productions although not as significantly. The media services manager indicated to the Court that the number of television and web productions could be enhanced significantly in FY 2013 if the additional staffing were approved to meet the increased demand for services.

27. Emergency Services – Hazardous Materials Coordinator – \$51,050

This position is funded by an Urban Area Security Initiative Grant until December 31, 2012. Funding for the remainder of FY 2013 has been included in the Adopted Budget in order to continue the program for hazardous waste disposal, inventory and training for the County HazMat team and other agencies, as well as regional planning issues including emerging warning and alerting technologies.

28. Health and Human Services – Child Welfare Board Court Ordered Drug Testing – \$50,000

Funding for a \$50,000 increase to this budget was approved to cover the cost of increased expenses for drug testing of parents with children who are involved in the child welfare system. Drug testing is used to determine the risk to children/youth during Child Protective Services investigations, as well as their safety when planning their reintegration back into the care of their families.

29. Transportation and Natural Resources – Cemetery Maintenance – \$49,517

Funding is included for one Road Maintenance Worker and associated operating expenses to ensure the proper maintenance of both the existing International Cemetery and the new cemetery at Wells School Road. In addition to standard landscaping and routine maintenance, the new cemetery will require a higher level of service due to additional features such as burial vaults, more prominent signage, curbs and grave location markers that are more labor intensive to maintain.

30. Criminal Justice Planning – Transitional Housing – \$47,000

This ongoing funding will supplement the department’s transitional housing budget for clients of the Mental Health Public Defender’s Office and the Inside/Out Travis County re-entry program. Additional transitional housing funding is a cost effective means of keeping this high risk population more stable.

31. Records Management and Communications Resources – Information Booth Call Center – \$46,747

The Adopted Budget includes an additional position to staff the information booth in the Heman Marion Sweatt Courthouse. The information booth currently prioritizes walk-up customers over phone calls. The increase in users of the Courthouse complex has resulted in many more visitors utilizing the information booth and has caused a significant increase in telephone hold times and dropped calls.

32. Tax Assessor-Collector – Collections Support for Justices of the Peace – \$45,435

Funding is included to convert a temporary FTE to permanent status to keep up with ongoing workload, including collection calls and related follow-up to locate defendants and collect fines.

33. Other Maintenance of Current Effort Funding

Increased funding related to Maintenance of Current Effort throughout the County in the FY 2013 Adopted Budget that is approximately \$25,000 or less is summarized below:

Department	Purpose	One-Time	Ongoing	Total
Records Management & Communications Resources	Upgrade/Replace Equipment	\$ 0	\$25,677	\$25,677
Transportation and Natural Resources	School Crossing Guards	0	21,166	21,166
County Treasurer and Tax Assessor	Armored Car Services	0	18,996	18,996
Medical Examiner	DNA collection and storage supplies, conference hall rental	0	10,292	10,292
Tax Assessor	Software and Hardware	10,000	0	10,000
Tax Assessor	Collection Division Training	0	9,450	9,450
Counseling Center	Crime Victims Fund	0	8,475	8,475
Criminal Justice Planning	Vehicle Maintenance	0	7,700	7,700
County Treasurer	Web Reporting Requirements	5,000	0	5,000
Civil Court Legally Mandated Fees	3 rd Administrative Judicial Fees Region	0	5,736	5,736
Planning and Budget Office	Economic Incentive Analysis	0	5,000	5,000
Juvenile Probation	Copier Lease	0	1,685	1,685
Total Other Maintenance of Current Effort		\$15,000	\$114,177	\$129,177

Pilot Programs

The FY 2013 Adopted Budget includes \$337,761 for various pilot programs. This includes \$208,055 for two new pilot programs, as well as \$129,706 for the continuation of a counterfeit motor vehicle inspection program that has been funded on a year-by-year basis in the past. Many of these programs are re-evaluated each year during the budget process for continued funding.

1. Pretrial Services – Safety Screening Initiative – \$108,055

The funding included in the Adopted Budget will provide for the hiring of two Pretrial Officers for the coverage needed to implement the Ontario Domestic Assault Risk Assessment as a screening tool to determine the likelihood of future violent assaults by defendants to be released on personal bond while awaiting trial. This is expected to enable making more informed release recommendations to the Magistrates in Central Booking.

2. Travis County Sheriff's Office – Psychologist Services – \$100,000

The FY 2013 Adopted Budget includes \$100,000 of one-time resources to further develop an employee program that supports the specialized needs of the office's workforce. The Planning and Budget Office anticipates a request for ongoing resources in FY 2014 for a defined program based on best practices of similar law enforcement and corrections agencies to make psychological support and consultation readily available for the men and women who work in this often stressful field.

3. Constable Precinct 3 – Counterfeit Motor Vehicle Inspection Program –\$129,706

In May 2010, the Commissioner's Court approved a pilot program called the Counterfeit Motor Vehicle Inspection Program (CMVIP). This program was intended to identify vehicles that have counterfeit, fake, or expired state inspection certificates. The goal of the pilot program was to ensure that vehicles on roadways with fake, expired, or counterfeit certificates are brought into compliance. Continued funding is included for two Warrant Deputies to support the CMVIP in FY 2013 and will be reassessed for continuation during the FY 2014 budget development process.

External Social Services Contracts and Interagency Programs

The Commissioners Court approved additional funding for several programs in FY 2013 that are managed through contracts with external providers, or in partnership with local area governments or agencies. The Adopted Budget includes funding of \$3,055,766 for the programs described below.

1. Health and Human Services – Third Party Social Services Contracts – \$1,502,831

One-time funding of \$665,302 was recommended in the FY 2013 Preliminary Budget for external agency requests outlined as follows:

- African American Men and Boys Foundation Monthly Conferences, \$25,000
- African American Men and Boys Foundation Youth Resource Center, \$257,000
- American YouthWorks Annual Workforce Development Supplement, \$141,620
- Capital Area Food Bank, Mobile Food Pantry, \$19,312
- Capital IDEA Supplement, Workforce Development, \$75,000
- Family Eldercare, Money Management Program, \$95,020
- Meals on Wheels and More, Services Outside of Austin, \$52,350

These recommendations were based on continuing those programs that received a mid-year funding increase in FY 2012 from the Commissioners Court, allowing requests that were funded in the FY 2012 Adopted Budget as a one-time pilot to have additional time to establish a successful track record, and providing funding in FY 2013 to outside agencies with longstanding, proven track records of success. The Commissioners Court approved this funding recommendation for inclusion in the Adopted Budget.

Additional funding for external agencies totaling \$787,529 was approved as part of the Commissioners Court's budget mark-up process in August, including:

- Workforce Solutions (Quality Child Care Collaborative), \$10,000
- The ARC of Capital Area, \$15,000
- Green Doors, \$20,000
- La FUENTE Learning Center (Spanish Exchange Language), \$25,000
- Summer Youth Employment Program, \$58,832
- Austin Child Guidance Center (Latino Children's Mental Health Program), \$104,200
- Boys and Girls Club, \$150,000
- Workforce Solutions Enhanced Rapid Employment Model, \$155,882
- Skillpoint Alliance, Gateway Training Program, \$248,615

Lastly, increased funding of \$50,000 was approved to enhance the level of independent program evaluation services related to selected contracts for social services with external agencies.

2. Health and Human Services – Public Health Interlocal Agreement – \$439,691

Additional funding of \$250,827 associated with the Public Health interlocal agreement with the City of Austin is needed in FY 2013 to cover the County's portion of costs based on a growing population. Also included is \$188,864 for animal services.

3. District Attorney's Office – Texas Mutual Insurance Agreement and Downtown Austin Alliance– \$424,950

The District Attorney's Office is continuing an agreement with Texas Mutual Insurance to fund a Workers' Compensation Fraud Unit in the amount of \$404,950. The funds will be used for the salaries and operating expenses of two attorneys and two support staff.

In cooperation with the Downtown Austin Alliance and the City of Austin, the District Attorney's office created a Downtown Neighborhood Assistant District Attorney position to more effectively address crime issues impacting downtown, working closely with the Austin Police Department. Funding of \$20,000 will be provided in FY 2013 from the Downtown Austin Alliance, which will be used to help fund intern staffing for the program.

4. Emergency Services – CTECC Cooperative Agreement — \$262,767

An increase of \$262,767 in the annual budget for the Combined Transportation, Emergency & Communications Center (CTECC), as defined by an interlocal agreement, has been included in the Adopted Budget. Travis County participates with the City of Austin and several other state and local partners in this cooperative public safety effort.

5. Criminal Justice Planning – Council on At-Risk Youth – \$200,000

One-time funding was approved by the Commissioners Court as part of the budget mark-up process, which represents an increase of \$100,000 over FY 2012 funding levels. These funds will provide for 113 additional young people to join the Youth Violence Prevention program at the Alternative Learning Center, and at the Bedichek, Dobie and Webb middle schools. In addition, funding in FY 2013 will allow the expansion of a program at Garcia Middle School and the Alternative Learning Center to help reduce school absences and divert high-risk youth from the juvenile justice system.

6. Criminal Justice Planning – Road to Recovery – \$150,527

Another year of one-time funding was added during the August budget mark-up process to continue support of the Road to Recovery program. Road to Recovery is a six-month program serving individuals who have repeated, high-cost contact with the criminal justice system in misdemeanor cases. This program is carried out by Austin Travis County Integral Care, and is funded by Travis County and the City of Austin. Many of the program participants have a history of mental illness and substance abuse, as well

as multiple arrests over a lengthy period of time. Participants tend to be heavy users of emergency room services and are typically homeless. Because of all these factors, the success rates of recovery have been relatively low, and the program has evolved over time in an effort to yield more positive, lasting outcomes. Program results and funding will be reassessed for continuation during the FY 2014 budget development process.

7. Transportation and Natural Resources – Regional Planning and Air Quality Monitoring – \$40,000

During the August budget mark-up process, the Commissioners Court approved \$25,000 to help fund regional planning at Envision Central Texas and \$15,000 for the Capital Area Council of Governments (CAPCOG). The funding for CAPCOG compensates for a state budget cut of 50% to CAPCOG's air quality monitoring funding.

8. Criminal Justice Planning – Re-entry Roundtable – \$35,000

One-time funding was approved for FY 2013 for this ongoing forum that includes a collaborative group of local and state policy leaders, correctional leaders, service providers and others who support the mission of enhancing public safety and improving the success rate of offenders returning to the community from prison or jail. This represents an increase from the funding provided in the FY 2012 budget of \$30,000.

Programs Approved By Commissioners Court Mid-Year

During FY 2012, the Commissioners Court approved several programs that require funding in FY 2013. The Adopted Budget includes funding of \$764,326 for the programs described below.

1. Travis County Sheriff's Office – Security Services and School Resource Officer – \$426,470

In May 2012, the Commissioners Court approved five new FTEs in the Sheriff's Office to provide security at 700 Lavaca, the future location of the Commissioners Court. The FY 2013 Adopted Budget includes \$291,581 in ongoing funding for these staff. In July 2012, the Commissioners Court approved interlocal agreements with Del Valle and Eanes Independent School Districts that will provide each district with an additional law enforcement deputy that will serve as a School Resource Officer. The cost for both FTEs is \$134,889 and will be paid by the districts. Funding for associated vehicle maintenance and fuel is budgeted in Transportation and Natural Resources, and will also be paid by the districts.

2. County Auditor – Grants Management – \$93,176

The annualization cost of \$93,176 for the existing frozen Grants Auditor position that was approved for funding by Commissioners Court on May 1, 2012, has been included in the Adopted Budget. The FY 2013 Future Grants Requirements Reserve has been reduced by \$93,176 to reflect the addition of this ongoing position to the County Auditor's budget during FY 2012.

3. Health and Human Services – Food Pantry – \$80,872

Two food pantry workers were added to the budget during FY 2012 to cover work that was being done by the Transportation and Natural Resources (TNR) road and bridge staff. Over time, the workload had grown and TNR could no longer afford to have staff continue to handle this function. The Commissioners Court approved this additional funding for salaries, benefits, and related operating costs for two FTEs. These FTEs will pick up food at the local area food bank and then help stock the various community center food pantries.

4. Counseling Center – SafePlace Coordinator – \$45,000

In January 2012, the Commissioners Court approved a sub-recipient contract with SafePlace to operate PlanetSafe, a supervised visitation children's exchange service for families who have experienced domestic violence. In February, the Court approved \$45,000 from the Allocated Reserve to fund an administrator/volunteer coordinator at SafePlace. Continued funding of \$45,000 was approved for FY 2013. Funding will be re-evaluated as part of the FY 2014 budget development process.

5. Purchasing Office – Managing BEFIT Post “Go-Live” Workload – \$44,500

During FY 2012, the County implemented the new SAP enterprise resource planning system. “BEFIT” is the County’s acronym for the SAP system, or Better Enterprise Financial Information for Travis County. The system includes a public procurement module and the Purchasing Office has experienced an increase in workload associated with small-dollar purchases since the “go-live” date. This additional one-time funding, approved by the Commissioners Court in July 2012, will provide the Purchasing Office with the resources needed to retain the services of two temporary employees through January 2013 to help respond to the additional workload. The Planning and Budget Office will review the situation with the Purchasing Office in January to determine whether an extension is needed.

6. County Clerk – Transition Plan for New Elections Division – \$41,307

In April 2012, the Commissioners Court approved a plan proposed by the County Clerk to promote a smooth transition from the current director of the elections division to a new individual. The plan included funding for a transition position through the end of January 2013.

7. Emergency Medical Services – Circuit of the Americas Contract – \$20,001

A contract with the Circuit of the Americas was approved by the Commissioners Court in June 2012 to reimburse the County for EMS StarFlight overtime. Estimated costs total \$11,001 for the Formula 1 race in November 2012, and \$9,000 for a separate contract for stand-by air medical services during the race to assure 24/7 coverage of the County as a whole during that period. Actual costs incurred will be reimbursed.

8. Emergency Medical Services – StarFlight Accreditation – \$13,000

The budget includes funding for the costs related to reaccreditation by the Commission of Accredited Transport Systems of the StarFlight program. The Commissioners Court directed the department to seek this certification in 1999 and it was achieved in 2001. This accreditation is a requirement in all of the medical service contracts that Travis County has with the Seton and St. David’s Networks. This one-time funding is for the application, flat fee and site surveyor expenses for reaccreditation.

9. Criminal Justice Planning/Travis County Sheriff’s Office – Inmate Services Program – \$0

In June 2012, the Commissioners Court approved the budget and transfer of a Social Service Program Administrator from Criminal Justice Planning to the Sheriff’s Office to support the inmate services program. The FY 2013 Adopted Budget includes an increase of \$81,481 in the Sheriff’s Office for the position and a corresponding decrease in Criminal Justice Planning resulting in no overall cost increase.

Transfers between Departments and/or Funds

The Adopted Budget includes a net increase of \$2,808,443 for programmatic transfers between departments and/or funds. The majority of this increase is related to the continued imbalance of the Road and Bridge Fund given legislative changes and projected revenue decreases. Also listed below is the annual increase to the Balcones Canyonlands Preserve Fund and the third year of a planned process to minimize the impact of the loss of Title IV-E funds in Juvenile Probation. All changes impacting other funds are detailed below:

1. Road and Bridge Subsidy – \$1,370,114

Funding is included in the FY 2013 Adopted General Fund Budget to maintain current service levels for the County's road system. The balance in the Road and Bridge fund has been declining over the past several years. This is the second year that the General Fund has had to directly supplement the Road & Bridge Fund in excess of \$1 million. There is also \$2.2 million set aside in the Capital Acquisition Resources budget for road rehabilitation expenses that qualify for capitalization, which the Road and Bridge Fund cannot accommodate.

2. Transfer to the Balcones Canyonlands Preserve Fund – \$664,037

The Balcones Canyonlands Preserve (BCP) is not one single tract of land, but a system of preserves that exists as a multi-agency conservation effort operating under a regional Section 10(a) permit issued under the Endangered Species Act by the U.S. Fish & Wildlife Service (USFWS). The permit was issued jointly in 1996 to the BCP's two managing partners, the City of Austin and Travis County. The Adopted Budget includes an increase in the BCP transfer from the General Fund to the BCP Fund, totaling \$664,037. The General Fund transfer is based on the increased tax revenue from new construction on land covered by BCP permits and individual 10(a) permits through the USFWS. The total transfer for FY 2013 is budgeted at \$10,927,333.

3. Title IV-E Funds – \$525,877

Over the last decade, the Travis County Juvenile Probation Department has benefited from the receipt of Title IV-E Federal Reimbursement Funds for enhanced claims for foster care expenses. These funds have allowed Juvenile Probation to have additional resources for services that otherwise would have been funded by the County's General Fund. Unfortunately, due to changes outside of the department, the receipt of new Title IV-E funds for enhanced claims has ceased.

Juvenile Probation has consistently disclosed the level of committed costs covered by Title IV-E funds, with the caveat that should these funds ever cease, General Fund dollars would likely be requested to pay for these expenditures. During the FY 2011 budget process, the first phase of a potential multi-year plan was recommended. As a part of the plan to mitigate the loss of Title IV-E funds, the department identified

approximately \$850,000 in existing internal resources by freezing six positions and shifting some contracted services to state grant funds. These actions allowed the department to move 12 existing FTEs previously funded with Title IV-E resources to the General Fund.

The FY 2013 Adopted Budget includes \$525,877 to complete the third year of the multi-year plan for mitigating the ongoing impact from the loss of new Title IV-E funds. Six positions within the General Fund will be restored and four positions will be moved from Title IV-E funding to the General Fund. The balance of the Title IV-E funding will be used for one-time facilities costs and to maintain an emergency reserve in Juvenile Probation.

4. Transfer of Support Costs from the Law Library Fund to the General Fund – \$110,439

A review of the personnel budgeted in a special fund dedicated to the County's law library indicates that workload is steadily increasing related to pro se litigants who represent themselves in court. To provide for the additional staffing needs in the Law Library Fund, costs associated with other eligible costs will be shifted to the General Fund in FY 2013.

5. Transfer of Support Costs from the Records Management Fund to the General Fund – \$63,389

A review of the personnel budgeted in a special fund dedicated to records management indicates that a position budgeted in this special fund was actually providing general support for Records Management and Communications Resources, and should be budgeted in the General Fund.

6. Transfer to Truancy Court – \$59,495

The FY 2013 Adopted Budget includes an increase of \$59,495 in the General Fund transfer to the Truancy Court Fund. This increased funding along with the previous General Fund contribution will pay for the Truancy Court Associate Judge's position for an additional year, during which time a plan for the future of the program can be established. The total transfer amount is \$135,698 for FY 2013. The Truancy Court began as a pilot project in 2001. The program was funded through contributions from Austin Independent School District, the City of Austin, and Title IV-E money from the Juvenile Probation Department. The expectation upon the program's launch was that the project could eventually be expanded beyond the four schools involved in the pilot. While the campuses participating in the program have changed over the past twelve years, the program has not expanded. The County no longer receives Title IV-E reimbursement, and the City of Austin decided to cease its funding for the program in FY 2013. The Juvenile Probation department reports that gradual incremental increases to salaries and fringe benefits have caused the costs to yearly exceed the budget for the program, and covers shortages using General Fund resources.

7. Records Management and Preservation Fund – \$15,092

A review of the personnel budgeted in a special fund dedicated to records management and preservation did not contain sufficient funding to absorb eligible costs that were previously budgeted in this fund, which will require the General Fund to absorb these costs in FY 2013.

Other Changes

The FY 2013 Adopted Budget includes \$8,402,410 for planning projects that have been reallocated from FY 2012, grants, and program additions funded by new revenue, as well as a variety of other increases highlighted as follows. In addition, departments and offices submitted FY 2013 base budgets that totaled \$89,333 less than their target budgets, and the Planning and Budget Office further adjusted these base budgets down by \$100,168.

1. Emergency Medical Services – New Stations – \$2,217,995

Funding of \$1.1 million is included for the staffing and operating costs to support a new EMS Station at Austin Colony, currently scheduled to open on a full-time basis in July 2013, as well as the additional funding of \$1.1 million required to implement full-time staffing at the Bee Caves and Kelly Lane Stations. The Bee Caves and Kelley Lane Stations are currently operated on a half-time basis.

The Austin Colony area currently has no EMS units. The population and call volume has reached a point that a unit is needed according to the review and analysis by the City of Austin EMS Department. This unit will result in improved patient outcomes in this area, due to Priority 1 time compliance being improved.

The current half-time stations and Bee Caves and Kelly Lane Stations were requested for 24/7 staffing two years ago and achieved half-time status in FY 2012. In the Pflugerville area, the current population served is near 100,000 with increasing call volume. A further review and analysis by the City of Austin EMS Department continues to show that this increase to full-time status for these stations is needed due to population and call volume.

2. County-wide Project Support for the Integrated Justice System – \$708,775

Travis County has joined the Conference of Urban Counties (CUC) in a consortium of Texas counties that need to replace components of their respective case management systems for various justice and public safety departments. The participating counties desire to share technology in an effort to maximize efficiency, hence the project short name of "TechShare." A reserve of \$708,775 will provide the funding estimated for FY 2013 to standardize all justice systems on one platform.

In addition to the reserve funding, \$218,808 has been included in the FY 2013 Adopted Budget for a Business Analyst and Project Manager in Information Technology Services to backfill existing employees managing the CUC TechShare program. Because the system planning and implementation will affect other departments, the Adopted Budget also includes funding of \$98,646 for a Business Analyst in the District Attorney's Office, \$100,396 for a Business Analyst for the District Clerk's Office, and \$175,877 for a Business Analyst, as well as an ongoing maintenance agreement for the document management system in the County Clerk's Office. In the Criminal Courts, funding of

\$115,048 has also been included for a Business Analyst position. The addition of these staffing resources will assist these departments in preparing for the transition to a new system.

3. General Administration – Planning Projects – \$690,000

The FY 2012 budget for General Administration included \$690,000 for two program reviews and studies. The Information and Telecommunications Systems Strategic Planning & Assessment (ITS Study) is budgeted for \$200,000 and the Travis County Corrections Complex Master Plan Study (TCCC Master Plan) for \$490,000. Funding for these planning efforts has been carried over to the FY 2013 Adopted Budget.

Funding for an ITS Study would assist a new Chief Information Officer, who is expected to be hired in early calendar year 2013, with the development of a strategic technology plan that could include:

- A current assessment of the effectiveness of services provided
- Creation of a mission and vision and identification of measurable strategies to achieve goals outlined in the strategic plan
- Alignment of technology with business needs
- Development of performance measurements and benchmarking of other organizations
- A multi-year roadmap that includes tactical projects needed to accomplish the plan, establishment of formal review and governance structures, and development of County-wide guidelines and standards

The TCCC Master Plan would include the creation of a long-term plan to guide development through the year 2040. The last master plan, which was completed in 1996, has been largely implemented. The TCCC plan would study, assess and evaluate existing facility conditions, site analysis, conceptual site management, inmate movement, site utility development and redundancy, reinforcing complex security weaknesses, increasing energy and staffing efficiency of housing facilities and utilities, evolving from individual housing units towards more integrated and efficient facilities, providing adequate parking and support infrastructure, investigating energy efficiency opportunities and sustainable design features to reduce utility costs, and explore alternative constructability options.

4. County Auditor, Human Resources Management, and Information Technology Services – BEFIT Production Support – \$648,361

Under the leadership of the County Auditor's Office, the first phase of the SAP enterprise resource planning system went live on June 4, 2012. The second phase, which includes the human resources and payroll modules, goes live on January 1, 2013. "BEFIT" is the County's acronym for the SAP system, or Better Enterprise Financial Information for Travis County. The project was a major undertaking for the County, and the first "go-live" date was a success. The County Auditor, in consultation

with the Human Resources Management Department and Information Technology Services, recommended the addition of five FTEs in FY 2013 to provide technical support going forward. This is consistent with the project plan shared with the Commissioners Court in 2010 when the contract was originally approved. At that time, staff estimated that any added personnel beyond the implementation would likely be 10 FTEs or less.

Two FTEs will be budgeted in the County Auditor's Office, a database administrator and business intelligence architect. A business analyst is recommended in the Human Resources Management Department, and two FTEs are included in the operating budget of Information Technology Services, an application development analyst and a systems engineer. In addition, there is an earmark of \$83,182 against the FY 2013 Allocated Reserve for a customer support analyst for the help desk if workload dictates. After the second phase is implemented, staffing requirements will be reassessed.

5. Transportation and Natural Resources – Bridge Rehabilitation – \$500,000

One-time funding was approved by the Commissioners Court during the August budget mark-up process for maintenance and repair needs for County bridges. A review of the amount of work that can be done in one year, as well as the ongoing need for this funding, will be undertaken as part of the FY 2014 budget process.

6. Transportation and Natural Resources – Right of Way Brush Clearing and Tree Removal – \$500,000

One-time funding was approved by the Commissioners Court during the August budget mark-up process for contract services to clear and maintain County road right of way. The need to maintain right of way was surfaced recently during the 2011 and 2012 fire seasons, when several County roads were threatened by wildfires.

7. Transportation and Natural Resources – Northeast Metro and Milton Reimers Ranch Parks, General Parks Maintenance – \$434,493

In FY 2012, the Commissioners Court approved one FTE plus operating and capital funding related to the opening of the new skate park, splash pad and covered picnic area at Northeast Metro Park. The annualized, ongoing costs of \$123,695 have been added to the Adopted Budget. Prorated funding (March – September 2013) of \$108,046 is recommended for three new FTEs to manage the park improvements scheduled to open in April 2013 (one Park Ranger and two Park Maintenance Workers). An annualization reserve is included in the Adopted Budget, and contains the remaining funding needed for the full-year impact of this program increase. This latest round of improvements will include a BMX bicycle track with amenities, a restroom with up to ten stalls, and two additional parking lots.

In 2001, the Court approved the budget for Phase I of the Milton Reimers Ranch Park based upon the anticipated purchase of approximately 200 acres. In the November

2005 bond election, voters approved Phase II of the park and the acquisition of open space parkland to protect recreational resources and water quality. The 2005 bond-related budget request encompassed the needs to manage the additional acreage only. These requests did not include staffing resources needed to manage the park once the improvements were made. The Adopted Budget includes funding of \$189,870 for two Park Maintenance Workers, temporary employee salaries, and other operating costs. The staff at this park is charged with maintaining 513 acres of parkland that will offer, once the latest improvements are completed, 120 rock climbing routes, 18 miles of mountain bike trails, four miles of primitive/interpretive trails, 6.5 miles of multi-purpose trails, 2.5 miles of ADA compliant trails, entrance/fee station, picnic sites, public restrooms, group shelter/pavilion, a public water/wastewater system, as well as fence line and unimproved roadways. In addition, the park staff will handle cedar control on 2,400 acres and litter control on 220 acres.

Lastly, funding of \$12,882 is needed to make improvements to the County's parks infrastructure, such as sidewalks, irrigation systems, playground equipment, and fencing, to prevent deterioration or untimely replacement of these assets. This is the first of a four-year plan to gradually increase this budget.

8. Emergency Medical Services – Data Repository System — \$250,000

Funding is included in the FY 2013 Adopted Budget to develop a central data repository for emergency services information to more efficiently enable public safety agencies to measure performance and analyze trends, which can ultimately be used to help improve services. This will be an essential first step in moving toward unified services for Travis County, outside the City of Austin. This funding was approved by the Commissioners Court during the August budget mark-up process.

9. Medical Examiner – Doctor to Autopsy Ratios and Records Management – \$242,610

A Deputy Medical Examiner position is included in the FY 2013 Adopted Budget to address the National Association of Medical Examiner's doctor-to-autopsy ratio. This sixth doctor will allow the office to remain below the maximum recommended 325 autopsies per doctor per year that are required for accreditation with the Association, and funding of \$224,357 has been included.

One of the core missions of the Travis County Medical Examiner's Office is to take perishable evidence and convert it into systematically assembled and maintained records for later retrieval to resolve identification issues, civil litigation, and homicide prosecutions. Records must be carefully assembled, filed, microfilmed when appropriate, and retrieved for a variety of requests, such as open records requests, subpoenas in litigation, and requests from law enforcement authorities. The Office currently has 1.5 FTEs to handle records requests. Funding of \$18,253 for an additional 0.5 FTE will allow the office to handle workload increases for records requests.

10. General Administration – Waller Creek Tax Increment Financing – \$235,112

An increase of \$235,112 is included in the FY 2013 Adopted Budget for the annual Travis County Waller Creek Tax Increment Financing (TIF) payment to the City of Austin. The total FY 2013 funding for this estimated payment is \$528,019.

11. Criminal Courts – Rebudgeted Indigent Defense Grant Funds – \$230,886

The Criminal Courts receive funds from the State of Texas whereby indigent defendants are provided with legal counsel. Funds that were not expended in FY 2012 will be carried forward to FY 2013 and will be used for the development of an improved indigent defense software application.

12. Transportation and Natural Resources – Urban Forest Assessment – \$200,000

One-time funding was approved by the Commissioners Court for this request. The need to remove dead trees from several County parks is a safety issue for visitors and staff and will cost approximately \$800 per tree. This request also includes an assessment that involves having professionals inspect and collect data on randomly selected plots of County land stratified by developed or non-developed park land and other environmental features. The data will be analyzed to determine the health of the County land's trees and the consultant will provide a written report including recommendations for developing a tree management program that includes best practices for the management of the trees in county parks, greenways and open spaces. This assessment is estimated to cost between \$50,000 and \$100,000 with remaining funds being allocated to begin executing the plan. With some level of drought conditions expected to continue in the state over the next ten years and the increasing scarcity of water resources, it is imperative that the County develop a sound management plan for the urban forest/tree cover in the county's parks, greenways and open spaces.

13. County Attorney – Mental Health Team and Special Dockets– \$198,058

Funding of \$139,552 is needed for an additional Mental Health Team, including an Attorney and a Legal Secretary. The Mental Health Division was created to handle the involuntary civil commitment process of mentally ill persons or persons with developmental disabilities. Statutory changes since the program's inception in 1995 have dramatically increased the case load. The projected caseload in FY 2012 of 6,791 is significantly higher than the 1995 level of 2,157 cases, with no change in staffing during this period. The sensitive nature and complicated issues involved in these cases warrant the need for additional resources to help manage the heavy workload. Funding has also been included in the capital budget related to the new positions.

Funding of \$58,506 for a special docket Victim Witness Coordinator plus related capital of \$3,683, was approved in the Adopted Budget to supplement the Mental Health Special Docket. Having a Victim Witness Counselor dedicated solely to cases set on the

special dockets should increase the County Attorney's ability to resolve a larger percentage of these cases at their first setting.

14. Pretrial Services – Strengthening Drug Court Programs – \$164,782

Three Chemical Dependency Counselors and associated operating costs were approved by the Commissioners Court during the August budget mark-up process. The addition of these new counselors will provide the resources needed to expedite assessment and entry of defendants into treatment, to help prevent relapses, and to provide individualized intervention on a limited basis.

15. District Attorney – Child Protection Contract and Family Violence Resources – \$161,377

The District Attorney's Office manages the Center for Child Protection contract. The contract is in the amount of \$100,000 and is funded by the Family Protection Fund. When this fund cannot pay for the entire contract amount, the remainder is covered by the General Fund. The Adopted Budget includes \$44,676 for this purpose.

The Texas Legislature has expanded the list of Family Violence offenses that are punished as felonies. As a result, the District Attorney's Office has experienced a dramatic increase in the number and complexity of felony Family Violence cases filed in Travis County. One new Attorney has been included in the Adopted Budget to address the workload increase at a cost of \$116,701.

16. County Attorney – Document Management Enhancement – \$144,063

The County Attorney's document management system could greatly benefit from enhancements available from additional software modules available in their existing document management system. The purchase of these enhancements was recommended to enable more prompt document entry into the system. One-half of these costs will be covered by revenue generated from the County Attorney Processing Site Orders (hot check fees).

17. Criminal Justice Planning – Case Management Support – \$123,124

During the August budget mark-up process, the Commissioners Court approved additional resources for the Inside/Out of Travis County and the Mental Health Public Defender program. The addition of one social worker would help provide job readiness training inside the Travis County jail, assist with the monthly resource fairs at the jail with a focus on employment, and provide employment case management for ex-offenders in the community. The budgeted amount totals \$63,297 for personnel and other operating costs. An additional case worker was added to help manage workload, primarily due to longer case management durations in the Mental Health Public Defender program, at a cost of \$59,827.

18. District Clerk – Data Quality for State Reporting – \$111,339

Two Court Clerks are included in the District Clerk's budget to ensure accurate case data is being captured for records integrity and reporting to state agencies, specifically the Department of Public Safety's Electronic Disposition Reporting and the Office of the Court of Administration case activity. Significant resources have been added in previous budgets to address the state data reporting problems and maintain the County's grant funding from the Office of the Governor. Through the efforts of several County departments, the data reporting has greatly improved. Over 90% of case data through 2010 had been properly reported as mandated by the State.

19. Transportation and Natural Resources – Maintenance of Park Roads and Parking Lots – \$109,687

The Commissioners Court approved additional funding during the August budget mark-up process to help maintain County park roads and parking lots.

20. Health and Human Service – Carry Forward Weatherization Funding– \$100,000

Grant funds related to the Low Income Home Energy Assistance Program were received much later than expected, and not all of the funds could be expended in FY 2012.

21. Civil Courts – Business Continuity Planning – \$98,800

The Civil Courts requested a variety of technology replacement and improvement projects for FY 2013, including funding to develop a comprehensive and documented business continuity plan to ensure critical services or products are delivered in the event of a significant, prolonged disruption.

22. Constable Precinct 4 – School Zone Traffic Safety Initiative – \$76,534

The Adopted Budget includes funding of \$76,534 plus related capital for expansion of an existing internal School Zone Traffic Safety Initiative by adding a second Sergeant position based on estimated revenue of \$106,743 and the expansion of this public safety effort. Added supervisory oversight would enhance not only this program, but the rest of the Constable's programs, by improving the overall supervisory ratio from 1:10 to 1:6.

23. Facilities Management Department – Security Enhancements – \$50,000

During the August budget mark-up process, the Commissioners Court approved one-time funding in the Facilities Management Department for security-related projects for Health and Human Services. This funding will allow the finish-out of the security initiative for the Pflugerville Community Center, as well as updating the security assessments for the Del Valle and Palm Square Community Centers.

24. Pretrial Services – Drug Court Security – \$32,864

Ongoing funding was added during the August budget mark-up process to post a security guard at the County’s Drug Court.

25. Constable Precinct 4 – Civil Process Unit Support – \$27,648

Funding is included for Civil Process Unit support with a half-time Court Clerk plus related capital, based on a doubling of the caseload for the extremely complex Writs of Execution and an overall increase in year-to-year caseload of 12.3%.

26. Other Miscellaneous Budget Increases

There are a small number of other miscellaneous budget increases throughout the County in the FY 2013 Adopted Budget that are \$25,000 or less. These are summarized below:

Department	Purpose	One-Time	Ongoing	Total
Counseling and Education Services	Automated Addiction Severity Index Assessment	\$0	\$24,000	\$24,000
Constable Precinct 5	Disabled Parking Program Clerk	0	20,892	20,892
Health and Human Services	Healthy Families Certification and Curriculum	0	20,000	20,000
General Administration	Security Assessment	20,000	0	20,000
County Attorney	Grant Match for Underage Drinking Prevention Program	0	18,351	18,351
Criminal Courts	Hardware and Software	5,500	6,400	11,900
County Clerk	Replacement Equipment	9,680	0	9,680
Constable Precinct 4	Building Security Improvements	7,890	0	7,890
Historical Commission	Grant match	7,500	0	7,500
Pretrial Services	Ad Hoc Reclassifications	0	5,139	5,139
Constable Precinct 4	Software License	0	550	550
Total Other Changes		\$50,570	\$95,332	\$145,902

INVESTING IN THE WORKFORCE

Compensation

During FY 2011 and part of FY 2012, the Human Resources Management Department worked with departments and offices to conduct a Market Salary Survey for classified employees to provide the Commissioners Court with a comprehensive view of the County's overall competitive position in relation to the market. Depending on the position, it had been between three to five years since the County had conducted and implemented a market comparison for classified positions. Employees on the Peace Officer Pay Scale, Elected Officials, Associate Judges/Magistrates and positions in the Auditor's Office and Purchasing Office were not included in the study. The results that were finalized and shared with the Commissioners Court in March showed that 275 of the 464 job titles reviewed were below market. The FY 2012 Adopted Budget did not include funding within the budgets of departments and offices for increased employee compensation, but funds of \$5,941,788 were earmarked against the General Fund Allocated Reserve for potential compensation increases. The Commissioners Court approved the Market Salary Survey recommendations in March 2012 with an effective date of April 1, 2012. Employees whose compensation was found to be below the market received a salary adjustment based on the number of pay grades moved times 3.5% of the midpoint of the new pay grade. If this formula did not bring employees who were found to be below the market up to at least the minimum of the new pay grade, they were moved to the minimum of the new pay grade. Employees found to be at the market did not receive an increase. The overall salary base of positions included in the study increased by 3.5% as the result of the implementation of the survey results.

As a result of the study, it was determined that there were a number of reclassifications for positions in which the actual job function did not match the job function contained in the job description. These approved reclassifications included several positions going to lower pay grades, some remaining at the same pay grade but receiving a new job title, and others receiving new job titles and higher pay grades. The majority of increased reclassification costs that resulted in a position moving up one or more pay grades were absorbed within the existing budgets by the applicable departments and offices.

The Commissioners Court approved a 3.5% increase for employees in departments and offices that were not part of the Market Salary Survey, and the same percentage for Elected Officials. The Court also approved 6.7% market pay adjustments for Associate Judges and Magistrate Judges, who had not received a wage adjustment since 2007.

After a review of various options for adjusting the pay of employees on the Peace Officers Pay Scale (POPS), the Commissioners Court approved pay increases for these employees. The cost of this action totaled \$10,143,755. Although these pay increases averaged 11.4% for FY 2013, wages for POPS employees in the Sheriff's Office had not been increased since FY 2008, with the exception of a 2.5% across the board adjustment in FY 2011. POPS employees elsewhere in the County have not received

an increase in wages since 2009. No funding for step increases was approved for FY 2013.

The FY 2013 Adopted Budget includes \$16,551,682 for employee compensation. The table that follows summarizes the annualized General Fund costs associated with the Market Salary Survey, inclusive of payroll taxes and other salary-driven increases, along with pay increases for other employee groups, including POPS employees.

FY 2013 Compensation	
Increased Funding for Market Salary Survey (MSS)	\$5,632,933
Increased Overtime Related to MSS Pay Grade Changes	46,257
Increased Temporary Employee Expenses Related to MSS Pay Grade Changes	97,641
MSS Reclassifications	96,911
Subtotal MSS	\$5,873,742
3.5% Compensation Funding for Auditor's Office	284,495
3.5% Compensation Funding for Purchasing	96,320
Subtotal for Offices that did not participate in the MSS	\$380,815
3.5% Compensation Funding for Elected Officials	96,646
Associate Judges/Magistrates	65,724
Subtotal for Elected Officials and Associate Judges/Magistrates	\$168,370
11.4% Compensation Funding for Employees on Peace Officer Pay Scale	10,134,755
Total Compensation	\$16,551,682

Retirement Contributions

In order to maintain the current level of retiree pension benefits, the FY 2013 Adopted Budget includes funding of \$1,454,417 in additional retirement contributions. According to the Texas County and District Retirement System, Travis County's contribution rate per employee for retirement benefits will increase from 12.27% of salary to 12.89% of salary to maintain adequate funding levels and to provide the same level of pension benefits for retirees, which is a 5.1% increase.

Health Benefits

Travis County began a self-insured health benefits plan in FY 2002. Under a self-insured program, the actual insurance claims made by employees are paid directly from County resources with an insurance carrier hired to administer claims processing. The primary benefits from being self-insured are that the plan can provide a better level of benefits for employees and provide more control over increasing health premiums for the County. Despite this added control, a self-insured plan does not necessarily reduce

overall health care expenses. The Commissioners Court determines the plan funding and benefit structure on an annual basis.

Travis County continues to have success with wellness initiatives that have allowed employee, retiree, and dependent healthcare coverage costs to remain relatively constant for four of the last six years. The cost of providing healthcare to each employee was unchanged from FY 2008 to FY 2010. There was a modest increase in FY 2011 and no required increase for FY 2012 with the exception of the cost for anticipated new retirees remaining on the plan.

During spring 2012, the Employee Health Benefits Committee, in close coordination with the County's external actuary, reviewed various options, costs, and affordability of different plans for FY 2012. The original cost estimate for FY 2013 with no plan design changes required a 7.68% increase in the County's contribution for active employees with a 6.82% increase in the amount paid by employees. There were similar increases for retirees covered by the plan if there were no plan design changes. Given the potential large increases, plan design changes such as changes to calendar year deductibles, hospital admit copays and maximum out of pocket amounts were recommended by the Employee Health Benefits Committee.

The Commissioners Court approved the health insurance rates and the recommended plan design changes for FY 2013 on June 19, 2012, after discussion and input from employees. With the implementation of approved plan design changes, the estimated cost impact to the County, employees and retirees was reduced to a more manageable increase. The Commissioners Court voted to continue the current three-option plan, which allows employees to choose medical benefits in accordance with their medical needs, financial means, and family situations. The FY 2013 increase for the General Fund is \$3,393,086 for active employees, as well as current and new retirees. The rates paid by regular employees and retirees under 65 years of age will increase by 4.63%. Retirees who are 65 years of age and older will experience a 5% cost increase. The County will still continue to fully fund the healthcare premium of the employee portion (without dependents) of the Preferred Provider Organization (PPO) and Co-Insured Exclusive Provider Organization (CEPO) plans.

The FY 2013 County composite contribution rate for active employees will be \$735.63, which is a 5.68% increase compared to the previous \$696.08 per month per regular employee. The actual amount budgeted within departments and offices in the FY 2013 Adopted Budget will be based on the actuarial cost of coverage selected during open enrollment. The County's monthly contribution for retirees under 65 years of age will be \$1,336.53, which is a 4.95% increase compared to the previous \$1,273.45 per month. The County's composite contribution amount for retirees 65 and older will be \$383.06, which is a 3.97% increase compared to the previous \$368.43 per month. The costs for retirees who are 65 years of age and older are less compared to those under 65 since Medicare is the primary payer of claims.

As summarized in the table that follows, the Employee Health Benefits Fund was established in FY 2002 at \$18.33 million and has grown to \$75.95 million for the FY 2013 Adopted Budget. The Auditor's Final Revenue Estimate includes a beginning balance in this fund of \$19,899,002, plus \$55,860,837 in premium income, and \$193,329 in interest income for a total of \$75,953,168. The Allocated Reserve for the fund is \$18,563,124.

Employee Health Benefits Fund – FY 2002 to FY 2013

Fiscal Year	Size of Employee Health Benefits Fund
FY 2002	\$18,334,435
FY 2003	\$22,162,255
FY 2004	\$31,585,857
FY 2005	\$38,342,713
FY 2006	\$48,807,721
FY 2007	\$64,424,670
FY 2008	\$70,683,196
FY 2009	\$68,982,664
FY 2010	\$64,299,767
FY 2011	\$68,012,914
FY 2012	\$69,172,817
FY 2013	\$75,953,168

DEBT POLICY

The Commissioners Court has established a debt limitation policy that is intended to maintain a prudent approach toward the issuance of debt. Among other things, this policy indicates that the Commissioners Court will not issue long-term debt (i.e., with a repayment period in excess of five years) without the approval of such a bond issue by the voters through an election, except under the following circumstances:

1. The expenditure is legally required of the County, where penalties or fines could be imposed on the County if the expenditure is not made. Or,
2. When a financial analysis demonstrates that during a stipulated term Travis County would spend significantly less. Or,
3. The voters have previously approved the issuance of general obligation bonds but, for valid reasons, certificates of obligation must be substituted for such bonds in order to carry out the voters' authorization. Or,
4. When the expense is for necessary planning services or acquiring options for a future capital project that will be submitted to the voters.

CAPITAL BUDGET RECOMMENDATIONS

A total of \$102,817,433 in capital funding is included in the FY 2013 Adopted Budget from the following major funding sources – the General Fund Capital Acquisition Resources (CAR) Account of \$35,310,929 (including a \$2,813,944 Reserve), debt from new Certificates of Obligation of \$25,275,000 (including issuance costs of \$127,560), other funds of \$291,504, and debt proceeds from long-term bonds authorized by the voters in 2011 for \$41,940,000.

Every year, the County budgets resources for routine capital equipment and projects as well as special endeavors like the purchase of a new county-wide SAP enterprise resource planning system in FY 2012. These more routine projects and Court-approved, multi-year planning initiatives are funded either through the issuance of Certificates of Obligation (COs) or the use of the General Fund CAR Account. The FY 2013 Adopted Budget includes \$60.59 million in capital projects to be funded in the CAR Account (\$35.31 million) and with COs (\$25.28 million).

In FY 2011, Travis County funded projects that totaled \$10.16 million with CAR and \$43.91 million with COs. In FY 2012, CAR projects totaled \$20.43 million and COs totaled \$29.15 million.

The Adopted Budget includes capital projects and equipment for funding that meet the following criteria:

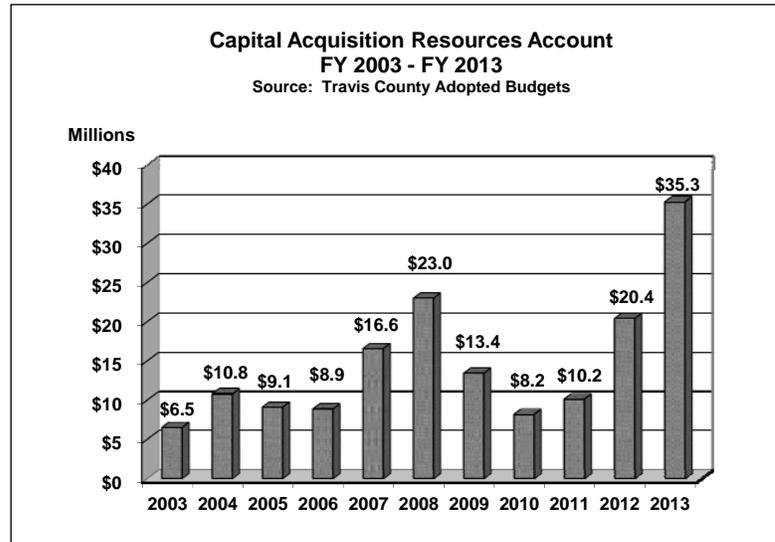
- Projects either in the middle or end of their multi-year phased implementation,
- Projects where there is little choice but to fund them for health and safety purposes or to avoid future expenses that would be greater,
- Equipment that continues the maintenance of County-wide information systems infrastructure,
- Projects which have already been partially funded by the Commissioners Court or have a contractual obligation to implement,
- Projects which have revenue certified to cover their cost, or
- Projects that the Court has already provided directions to include for funding.

The section that follows describes the various funding sources in FY 2013 for budgeted capital equipment and projects in more detail.

General Fund Capital Acquisition Resources (CAR) Account

The General Fund provides funding for capital equipment and facilities through the Capital Acquisition Resources (CAR) Account. The source of funding for the CAR account comes from cash on hand in the General Fund. The level of available funds has been quite variable over the years, driven by economic circumstances, capital needs, and other sources and constraints on debt financing. Since 2002, it has ranged from a low of \$6.5 million in FY 2003 to a high of \$35.3 million in the FY 2013 Adopted Budget.

The FY 2013 Adopted Budget establishes the CAR Account at \$35,310,929. This amount includes a reserve of \$2,813,944 and planned expenditures of \$32,496,965, including \$3,554,079 in funding for projects carried forward from prior years. The need to carry forward budgeted funds from the prior fiscal year typically occurs when planned spending does not take place as quickly as anticipated, or funds are not encumbered before the end of the fiscal year.



The list of CAR-funded items or projects included in the FY 2013 Adopted Budget is located in Section II.

Other Funds

In addition to the resources provided through the General Fund Capital Acquisition Resources (CAR) Account, other special funds have a total of \$291,504 on hand that can provide cash funding for a variety of capital needs. The list of projects and equipment budgeted in these funds is located in Section II.

Debt Financing

Other funding sources for capital equipment and projects include debt, either issued in the form of Road Bonds, Permanent Improvement Bonds, Certificates of Obligation, or State Highway Bonds.

Previous Bond Authorizations

Since 2000, there have been four separate bond authorizations that voters have approved, as outlined below:

- **November 2000 Bond Authorization** – In November 2000, voters authorized the Commissioners Court to issue \$28 million in General Obligation bonds for the purpose of acquiring right-of-way for state highway projects located within Travis County. All but \$485,000 has been issued.
- **November 2001 Bond Authorization** – In November 2001, voters authorized the Commissioners Court to issue \$184,955,000 in General Obligation bonds for road, park and right-of-way associated with state highway projects. \$182,565,000 of the authorization has been issued for approved projects. Remaining authorization totals \$2,390,000, as follows:
 - \$2,190,000 (Proposition 1: Local roads, drainage, bridges and pedestrian access)
 - \$200,000 (Proposition 2: County park projects)
- **November 2005 Bond Authorization** – A total of \$150,875,000 in roads, parks, and jail projects was approved by voters in 2005. This included \$65,225,000 for roads, road-related drainage, and right-of-way; \$62,150,000 for parks and open space parkland; and \$23,500,000 for jail facility replacement beds and renovations. All authorized amounts were issued by FY 2011.
- **November 2011 Bond Authorization** – In November 2011, voters authorized the Commissioners Court to issue \$214,945,000 for road, drainage, bridge and bike/pedestrian projects, as well as park and land conservation projects. The table below shows the amount of the original authorization and how much is scheduled to be issued in FY 2013, along with the remaining authorization.

Voter Proposition	Original Authorization	Issued Through 2012	Proposed Issuance in 2013	Remaining Authorization
Prop. 1: Roads, Drainage, Bridge and Bike/Pedestrian Projects	\$132,840,000	\$20,405,000	\$30,520,000	\$81,915,000
Prop. 2: Parks and Land Conservation Projects	82,105,000	32,240,000	11,420,000	\$38,445,000
Total - November 2011 Bonds	\$214,945,000	\$52,645,000	\$41,940,000	\$120,360,000

Certificates of Obligation

The amount of total debt proposed to be issued through Certificates of Obligation (COs) in FY 2013 is \$25,275,000. Issuance costs are also included in the total at an estimated amount of \$127,560. The projects and equipment funded from COs are listed in Section II. Projects and amounts are subject to change pending final Commissioners Court approval, anticipated in late February or early March of 2013.

State Highway Projects

The County has the authority to issue bonds for state highway pass-through financing projects. In January 2012, Travis County entered into an agreement with the State for two projects: FM 1626 and FM 969.

The FM 1626 Project will widen the shoulders of FM 1626 from west of Brodie Lane to FM 2304. The FM 969 Project will be done in two phases and will widen and reconstruct FM 969 from FM 3177 to Hunter’s Bend Road. Phase I will widen the roadway to provide a continuous left turn lane, shoulders and a sidewalk on one side of the roadway from FM 3177 to FM 973. Phase II will provide two additional travel lanes along with a continuous left turn lane, shoulders and sidewalk on the other side of the road from Phase I.

Travis County has an agreement with the State for the partial reimbursement of direct construction costs. The table below shows the amount of the original authorization, along with the remaining authorization. Given the current payout schedules, no issuance of debt in FY 2013 will be needed.

Project	Original Budget	Issued Through 2012	Remaining Budget
FM 1626	\$12,223,300	\$1,750,000	\$10,473,300
FM 969 Phase I	10,361,000	1,015,000	9,346,000
FM 969 Phase II	7,767,600	735,000	\$7,032,600
Total – State Highway Bonds	\$30,351,900	\$3,500,000	\$26,851,900

RESERVES

Travis County has three primary types of budgeted reserves: an Unallocated Reserve, an Allocated Reserve, and a Capital Acquisition Resources (CAR) Account Reserve. In addition, departmental or County-wide reserves may be established for special purposes that do not necessarily remain in the budget from year to year.

Unallocated Reserve

The Unallocated Reserve is established as a buffer in the event of a disaster or an emergency of an extraordinary nature. It has sometimes been called “the untouchable reserve.” The level of this reserve demonstrates the County’s fiscal soundness and is a key consideration in the credit rating process.

The County’s bond and financial advisors have recommended an Unallocated Reserve level of between 8% and 12% of budgeted expenditures during any given fiscal year to ensure that adequate contingency funding is in place. The Unallocated Reserve ratio calculation is based on budgeted expenditures (excluding transfers) in three funds: the General Fund, Debt Service Fund, and Road and Bridge Fund. Since FY 2000, the General Fund Unallocated Reserve carries the Unallocated Reserve requirements for the Road and Bridge Fund.

Maintenance of this reserve on an ongoing basis is sound financial management. The Commissioners Court’s Financial and Budgeting Guidelines have established the goal for the Unallocated Reserve ratio as between 10% and 12%. Since 1989, a ratio of 11% has been maintained by the Commissioners Court. The total FY 2013 General Fund Unallocated Reserve in the Adopted Budget is \$57,195,853.

The historical reserve ratios, as calculated each year by Standard and Poor’s as part of the credit rating agency’s analysis of Travis County’s financial position, are contained in a table in Section II. The table shows the relationship between the Unallocated Reserve for the General Fund, Road and Bridge Fund, and Debt Service Fund, as well as the adjusted expenditures for these funds.

Allocated Reserve

The Allocated Reserve is dedicated to known or potential expenditures, and some or all of this reserve is likely to be spent during the year. Potential claims against funds set aside in the Allocated Reserve are referred to as “earmarks”, and are used to signal to the Commissioners Court that a department or office may have a justified need for a mid-year transfer of resources to their budget for a specific purpose. The earmarks do not represent appropriations, and are not considered to be departmental resources unless allocation of an earmark is approved by the Commissioners Court during the year. These proposed earmarks against the Allocated Reserve total \$3,289,334 in the FY 2013 Adopted Budget, and a listing of the earmarks is provided in Section II. The FY 2013 Adopted Budget includes an Allocated Reserve of \$6,920,945.

Capital Acquisition Resources (CAR) Account Reserve

The Capital Acquisition Resources (CAR) Account Reserve is similar to the Allocated Reserve, but is used as a funding source for one-time capital expenditures. It may be used to fund additional capital outlay or project needs that are developed during the year or pay for cost increases associated with previously approved projects. The FY 2013 Adopted Budget includes a CAR Account Reserve of \$2,813,944, and includes earmarks totaling \$2,075,300, which are detailed in Section II, for cost increases or unexpected one-time projects.

Special Purpose Reserves

1. Civil and Family Justice Center Reserve – \$5,496,000

This special reserve was established in FY 2011 with initial funding of \$2.1 million for the planning and design of a new Civil and Family Justice Center. The reserve was increased to \$4.0 million in FY 2012, and tapped for \$504,000 to fund a feasibility study regarding various delivery options for the project, including Design Build and Public Private Partnership (P3) approaches. A citizens committee was appointed by the Commissioners Court in May 2012, whose members bring a wide range of skills and experience that are relevant to a capital project of this significance. The committee has been charged with reviewing the feasibility work completed to date and advising the Commissioners Court on preferred delivery options. They presented their report to the Court in August, and recommended that the County initially explore the P3 approach.

This reserve can be used for planning and preliminary design as the project moves forward, regardless of the delivery option ultimately approved by the Commissioners Court. Additional funding of \$2.0 million is recommended in FY 2013, which will bring the reserve balance to \$5,496,000. This funding was recommended as an ongoing allocation to begin gradually accumulating the funding needed for future operations and maintenance of a new court house.

2. Emergency Reserve – \$2,016,924

The Emergency Reserve has been in place since FY 2010 in the event that economic challenges unexpectedly resulted in the need for additional contingency funds. Local economic conditions have been steadily improving, and there has been no need to tap this reserve since its establishment. The Planning and Budget Office will reassess whether this contingency funding should be continued as part of the FY 2014 budget development process.

3. Reserve for Interlocal Agreements – \$2,166,175

The County has entered into several cooperative interlocal agreements with area governments and agencies, including the City of Austin and several other state and local partners in these public-safety and public-service efforts. The annual payments for

the services covered under these agreements are sometimes under negotiation during the budget development process and have not yet been finalized at the time the budget was adopted. As a result of this timing issue, funding has been included as a reserve for estimated FY 2013 payments associated with two interlocal agreements. The largest increase is estimated at \$1,502,034 for the Regional Radio System partnership in which a number of local agencies participate, and \$664,141 for the EMS base agreement with the City of Austin.

4. Reserve for Replacement of Integrated Justice System – \$2,164,795

Travis County has joined the Conference of Urban Counties (CUC) in a consortium of Texas counties that need to replace components of their respective case management and document management systems for various justice and public safety departments. The participating Counties desire to share technology in an effort to maximize efficiency, hence the project short name of “TechShare.” This reserve has been established to provide funding to standardize all justice systems on one platform, with estimated funding of \$2,164,795 needed in FY 2013.

The first module of the TechShare project will be used by the District Attorney and County Attorney Offices. The FY 2013 costs are expected to be \$710,795. The second module will be for the Courts system, and \$1,000,000 has been reserved for anticipated FY 2013 costs. Implementation of the “On Base” document management system is also expected to begin in FY 2013. This system will replace the current Vista system and complement the case management modules. Funding for the On Base contract will be allocated in the County Clerk’s Office; however, an additional \$454,000 is held in reserve for the potential addition of contract and associated hardware costs for Records Management and Communications Resources. The majority of costs associated with this project are expected to occur in FY 2014 and the funds set aside will be reassessed as more refined cost estimates become available.

5. StarFlight Maintenance Reserve – \$1,001,050

In FY 2011, a Memorandum of Understanding was signed between the Seton Family of Hospitals and Travis County for the dedicated basing rights of an additional StarFlight aircraft at the Dell Children’s Medical Center. As part of the agreement, Seton provided the County with an unconditional contribution of \$3.2 million. The contribution is to be paid over a 5-year period, beginning in FY 2012, in annual installments of \$640,000. The Commissioners Court approved the use of the contributions for the establishment of a special maintenance reserve that would fund future major aircraft maintenance for the StarFlight helicopter fleet. A rescue hoist and fuel control unit, costing \$278,950, was approved for funding from this reserve in FY 2012. The balance of \$1,001,050 includes the FY 2013 contribution of \$640,000 and the projected FY 2012 ending balance of \$361,050.

6. Reserve for 1115 Waiver Participation – \$1,000,000

In December 2011, the federal government approved the State of Texas application for a Section 1115 Waiver, which would allow Texas to conduct demonstration projects with Medicaid funds that would otherwise conflict with provisions of the Social Security Act. This 1115 Waiver, as it is commonly called, expands existing Medicaid managed programs statewide, and establishes two federal funding pools to help providers cover the costs of uncompensated care and promote health system transformation. The Waiver will be in effect through September 30, 2016.

The Texas Health and Human Services Commission (HHSC) asked local government entities and public hospitals to anchor Regional Health Partnerships. These Regional Health Partnerships will include entities like hospital districts, counties, municipalities, local mental health agencies, local health departments, and school districts, as well as public and private hospitals and other participating providers. Each Regional Health Partnership will write a regional plan that will identify and address areas for improvement and innovation in the health care delivery system.

HHSC has identified Travis County Central Health as the anchor of a region in Central Texas. The region currently includes Bastrop, Caldwell, Fayette, Hays, Lee, and Travis counties. In its role as anchor, Central Health will be responsible for certain administrative tasks, including holding meetings, collecting and reporting data, and liaising with HHSC.

At its meeting on July 17, 2012, the Commissioners Court approved the allocation of up to \$1 million to provide for additional investment to expand a program that provides specialized medical and behavioral health personnel to respond on the scene to emergency psychiatric crises. The Mobile Crisis Outreach Team (MCOT) is a cooperative effort between Travis County and Austin Travis County Integral Care. Composed of medical and mental health professionals, the team provides around-the-clock emergency response teams for psychiatric crises. Started in 2007, the MCOT program currently receives \$400,000 in annual funding. This commitment is expected to leverage additional federal funds of \$1.4 million if approved as part of the 1115 Waiver regional plan that will be submitted for consideration later this year. Those additional funds are also contemplated for expanding the MCOT's efforts.

7. Fuel and Utilities Reserve – \$1,000,000

A reserve in the amount of \$1,000,000 in the event of increased fuel and utilities costs is included in the FY 2013 Adopted Budget. The County-wide fuel budget is driven primarily by changes in the cost of fuel, and fuel prices can be very volatile. Although the County did not need to tap this reserve in FY 2012, these additional contingency funds will continue to help cushion the County if fuel prices were to rise sharply during FY 2013.

Utility prices are scheduled to increase in October 2012. Centralized utilities are budgeted at the same levels as FY 2012 since the County has spent less compared to the budget in recent years. It is reasonable to assume that these budgets will need to be “right sized” in the coming year as actual costs are incurred. This reserve may be used, if needed, to accommodate such a need.

8. Salary Savings and Annualization Reserve – \$465,768

The majority of departmental personnel budgets reflect some level of estimated salary savings, most of which is generated when budgeted positions become vacant during the year. The Planning and Budget Office annually reviews estimated salary savings to ensure that projections are consistent with current vacancy trends. During the FY 2012 budget process, the Planning and Budget Office adjusted estimates of County-wide salary savings to better reflect the minimal savings that were anticipated. These estimates would have resulted in up to \$700,000 in additional costs budgeted in departments and offices. This analysis resulted in the creation of a reserve totaling approximately half of the estimated salary savings that could be used in the event that departments and offices experienced fewer vacancies than budgeted and were unable to absorb these unexpected costs. The FY 2013 Adopted Budget continues this reserve approach at an estimated funding level of \$400,000. It is anticipated that a review during the FY 2014 budget development process will result in these funds being allocated to departments and offices as appropriate to help provide any cushion needed related to variances in salary savings.

The salary savings reserve includes \$65,768 for estimated FY 2013 annualization costs. Travis County typically includes funding for annualization costs associated with new ongoing positions with a start date later than October 1. This allows the amount needed for the actual position in the current year to be budgeted directly in the applicable department or office, and the remaining annualized amount to be budgeted in reserve. This practice avoids the spike in costs in the following year when the full-year expenditures will be incurred. For FY 2013, the amount noted above is related to staffing costs for Northeast Metro Park that are expected to be incurred beginning in spring 2013 and will require full-year funding in FY 2014.

9. Juvenile Justice Reserve – \$418,959

The FY 2013 Adopted Budget includes \$418,959 in a Juvenile Justice Reserve to provide the Juvenile Probation Department with resources, should they be needed, to address some of the challenges from the unsettled issues within the statewide system and other needs that may arise in FY 2013. The reserve was first established in the FY 2010 Adopted Budget and has been continued since that time. The FY 2013 reserve has been increased by \$168,959 from the original amount of \$250,000 to provide additional funding flexibility to respond to potential changes to the state system and other issues that may arise.

10. Reserve for State Cuts – \$250,000

This reserve was originally established during the 82nd Texas Legislative Session. The Commissioners Court set aside \$300,000 for potential shortfalls affecting Austin Travis County Integral Care (formerly MHMR). As the state enters a new budget cycle, additional cuts in funding are possible, but the size and extent are not currently known. State agencies have been asked to submit alternative budgets that include 5% and 10% reductions from current spending levels. Accordingly, additional reserve funding is recommended for the upcoming fiscal year, and \$250,000 has been included as a general contingency in the FY 2013 Adopted Budget.

11. SMART Building Maintenance – \$160,778

The SMART Building Reserve, totaling \$160,778, will be continued in FY 2013 to cover future maintenance costs for the SMART building purchased in FY 2009, and starting in January 2012, those of the new SMART building constructed by the County. The FY 2012 projected ending reserve balance of \$75,486 will fall to the General Fund ending fund balance and will be appropriated in the FY 2013 reserve in addition to the new revenue of \$85,292.

12. Transition Reserve – \$101,889

A transition reserve totaling \$750,000 was established in FY 2012 to fund potential transition slots for senior managers and other critical employees who will be retiring in the near future. Although future retirement dates have been announced by several key employees, the affected departments have so far been able to move forward with recruiting efforts while absorbing the transition slot funding within the existing budget. Nevertheless, in departments and offices where funding is tight, this reserve will provide resources needed to move quickly when retirements are announced, and fill key positions while the incumbent is still on the job to provide continuity. The reserve has been reduced as it is very likely that departments and offices will be able to continue absorbing any transition costs associated with pending retirements in the existing budget. Retaining this reserve beyond FY 2013 will be assessed as part of FY 2014 budget development.

SECTION II
FINANCIAL SUMMARIES & CHARTS

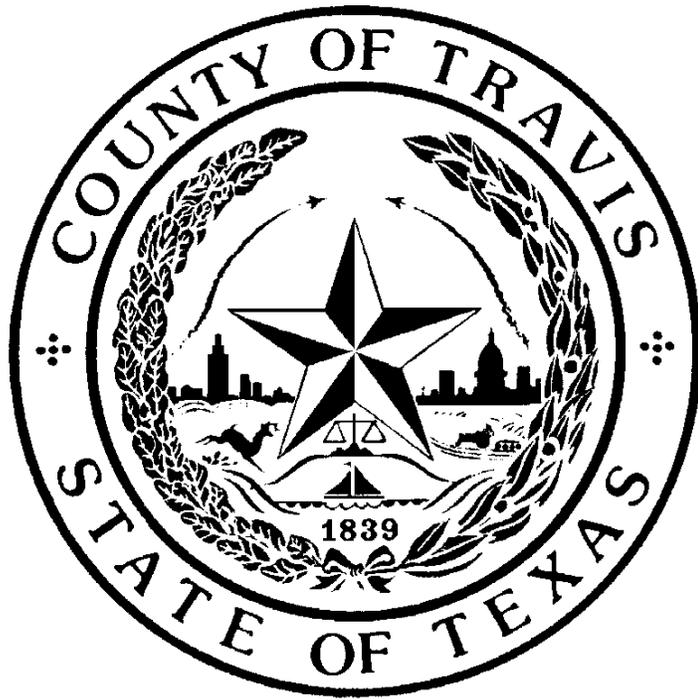


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Table 1

RECAPITULATION OF FISCAL YEAR 2013
ADOPTED BUDGET

	TOTAL ALL FUNDS Memorandum Only	ALL FUNDS EXCEPT INTERNAL SVC FUNDS	INTERNAL SERVICE FUNDS	GENERAL FUND	ROAD & BRIDGE FUND	DEBT SERVICE FUND	DEBT SERVICE TAXABLE FUND	OTHER FUNDS
Beginning Balance	\$177,789,391	\$145,818,410	\$31,970,981	\$114,021,855	\$3,354,596	\$11,069,906	\$652,201	\$48,690,833
Revenues:								
Taxes								
Current	482,525,531	482,525,531		404,967,631		73,310,078	4,247,822	
Delinquent	790,750	790,750		450,000		333,250	7,500	
Penalty & Interest	2,529,393	2,529,393		2,529,393				
Other	187,713	187,713		187,713				
Intergovernmental	8,858,972	8,858,972		8,599,534	106,049			153,389
Charges for services	69,965,517	69,965,517		52,505,442	10,280,000			7,180,075
Fines and forfeitures	5,545,718	5,545,718		918,977	4,626,741			
Interest	1,041,371	710,556	330,815	462,840	47,279	45,328	1,454	484,470
Miscellaneous	64,895,741	3,951,610	60,944,131	2,377,709	42,347			62,475,685
Total Revenues	\$636,340,706	\$575,065,760	\$61,274,946	\$472,999,239	\$15,102,416	\$73,688,656	\$4,256,776	\$70,293,619
Other Financing Sources								
Other (Not Budgeted)	107,832 (1)	107,832						107,832
Transfers In	15,169,881 (2)	15,169,881		1,084,498				14,085,383
Total Available	\$814,237,929	\$736,161,883	\$93,245,927	\$588,105,592	\$18,457,012	\$84,758,562	\$4,908,977	\$133,177,667
Expenditures:								
General Government	167,929,540	104,493,830	63,435,710	100,190,179				67,739,361
Justice System	134,769,491	134,769,491		130,386,468				4,383,023
Corrections & Rehabilitation	110,588,882	110,588,882		110,448,716				140,166
Public Safety	71,925,545	71,925,545		68,594,483				3,331,062
Health & Human Services	52,360,851	52,360,851		52,295,201				65,650
Infrastructure & Environmental	38,177,501	38,177,501		19,634,978	17,449,651			1,092,872
Community & Economic Dev.	10,606,003	10,606,003		9,297,104				1,308,899
Allocated Reserves	81,016,724	51,231,507	29,785,217	25,977,227 (5)	257,270			54,782,227
Unallocated Reserves	67,525,598	67,525,598		57,195,853		9,826,003	503,742	0
Debt Service	52,725,000	52,725,000				49,315,000	3,410,000	
Interest	26,612,794	26,612,794				25,617,559	995,235	
Total Expenditures	\$814,237,929	\$721,017,002	\$93,220,927	\$574,020,209	\$17,706,921	\$84,758,562	\$4,908,977	\$132,843,260
Other Financing Uses								
Transfers Out	15,169,881 (2)	15,144,881	25,000	14,085,383	750,091	0		334,407
Total Expenditures and Other Uses	\$814,237,929	\$736,161,883	\$93,245,927	\$588,105,592	\$18,457,012	\$84,758,562	\$4,908,977	\$133,177,667
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Note 1: To balance transfers in and out for funds not included in the Adopted Budget.

Note 2: Total transfers are excluded in the "Total All Funds" column to prevent double counting.

Note 3: \$193,873 County Contributions to Grants.

Note 4: \$301,705 Transfer from funds not included in Adopted Budget includes \$164,609 transfer from corporations, \$102,031 from CAPSO, and \$35,065 from DA Forfeited Property.

Note 5: Allocated Reserves include the following amounts:

Regular Allocated	6,920,945
Planning Reserve	5,496,000
Capital Acquisition Resources Reserve	2,813,944
Emergency Reserve	2,016,924
Interlocals Reserve	2,166,175
IJS & JP System Replacement Reserve	2,164,795
Starflight Maintenance Reserve	1,001,050
Reserve for 1115 Waiver Participation	1,000,000
Utilities & Fuel Reserve	1,000,000
Juvenile TYC Reserve	418,959
Salary Savings Reserve	400,000
Reserve for State Cuts	250,000
Smart Building Facility Maintenance Reserve	160,778
Transition Reserve	101,889
Annualization Reserve	65,768
Grand Total	\$25,977,227

Note 6: Estimates for the following amounts for All Funds will be added to the \$814,237,929 budget to establish a Total Adopted Budget for expenditures not to exceed \$1,914,237,929.

Pre-Encumbrances and Encumbrances including Accruals	200,000,000
Re-Appropriated Grant Funds	250,000,000
Bonds	400,000,000
Re-Appropriated Capital Funds	250,000,000

Table 1
**RECAPITULATION OF FISCAL YEAR 2013 BUDGET
 ADOPTED BUDGET**

TRAVIS COUNTY, TEXAS OTHER FUNDS COMBINING STATEMENT FISCAL YEAR 2013															
	700 Lavaca Complex Fund	Travis Co. Expo. Center	Law Library Fund	Dispute Resolution Fund	Voter Registration Fund	Juvenile Fee Fund	JUAEF Fund	Co. Clerk Records Fund	LCRA-TC Parks CIP Fund	Records Mgmt Fund	Court- house Security Fund	Court Reporter Svc. Fund	Juvenile Deferred Prosecution Fund	Balcones Canyonland Preservation Fund	CSCD Equipment Fund
Beginning Balance	\$3,544,875	\$1,264,355	\$135,967	\$27,234	\$76,391	\$391,712	\$826,610	\$608,543	\$2,607,197	\$458	\$162,885	\$46,945	\$82,838	\$2,871,475	\$1,119
Revenues:															
Intergovernmental					116,681		36,708								
Charges for Services	17,519	225,375	858,173	359,508	137	3,480	6,755	970,000	175,000	276,468	464,080	359,462	6,657	150,000	
Interest	750,580	7,714	963	436		2,163	6,755	6,535	16,104	153	(9,595)	340	410	84,552	
Miscellaneous		726,140		4,000										14,584	
Total Revenues	\$768,099	\$959,229	\$859,136	\$363,944	\$116,818	\$5,643	\$43,463	\$976,535	\$191,104	\$276,621	\$454,485	\$359,802	\$7,067	\$249,136	\$0
Other Financing Sources															
Other (Not Budgeted)															
Transfers In				41,665			189,313				2,526,548			10,927,333	
Total Available	\$4,312,974	\$2,223,584	\$995,103	\$432,843	\$193,209	\$397,355	\$1,059,386	\$1,585,078	\$2,798,301	\$277,079	\$3,143,918	\$406,747	\$89,905	\$14,047,944	\$1,119
Expenditures:															
General Government	335,723		847,648	432,843	122,822	397,355	1,059,386	1,080,335		271,091		359,913	83,723		
Justice System															
Corrections & Rehabilitation															
Public Safety											3,143,918				
Health & Human Services															
Infrastructure & Environmental															
Community & Economic Dev.	3,977,251	1,083,723	147,455		70,387		504,743	504,743	2,598,301	5,988		46,834	6,182	12,955,072	1,119
Allocated Reserves															
Unallocated Reserve															
Total Expenditures	\$4,312,974	\$2,223,584	\$995,103	\$432,843	\$193,209	\$397,355	\$1,059,386	\$1,585,078	\$2,798,301	\$277,079	\$3,143,918	\$406,747	\$89,905	\$14,047,944	\$1,119
Other Financing Uses															
Transfers Out															
Total Expenditures and Other Uses	\$4,312,974	\$2,223,584	\$995,103	\$432,843	\$193,209	\$397,355	\$1,059,386	\$1,585,078	\$2,798,301	\$277,079	\$3,143,918	\$406,747	\$89,905	\$14,047,944	\$1,119
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Table 1
**RECAPITULATION OF FISCAL YEAR 2013 BUDGET
 ADOPTED BUDGET**

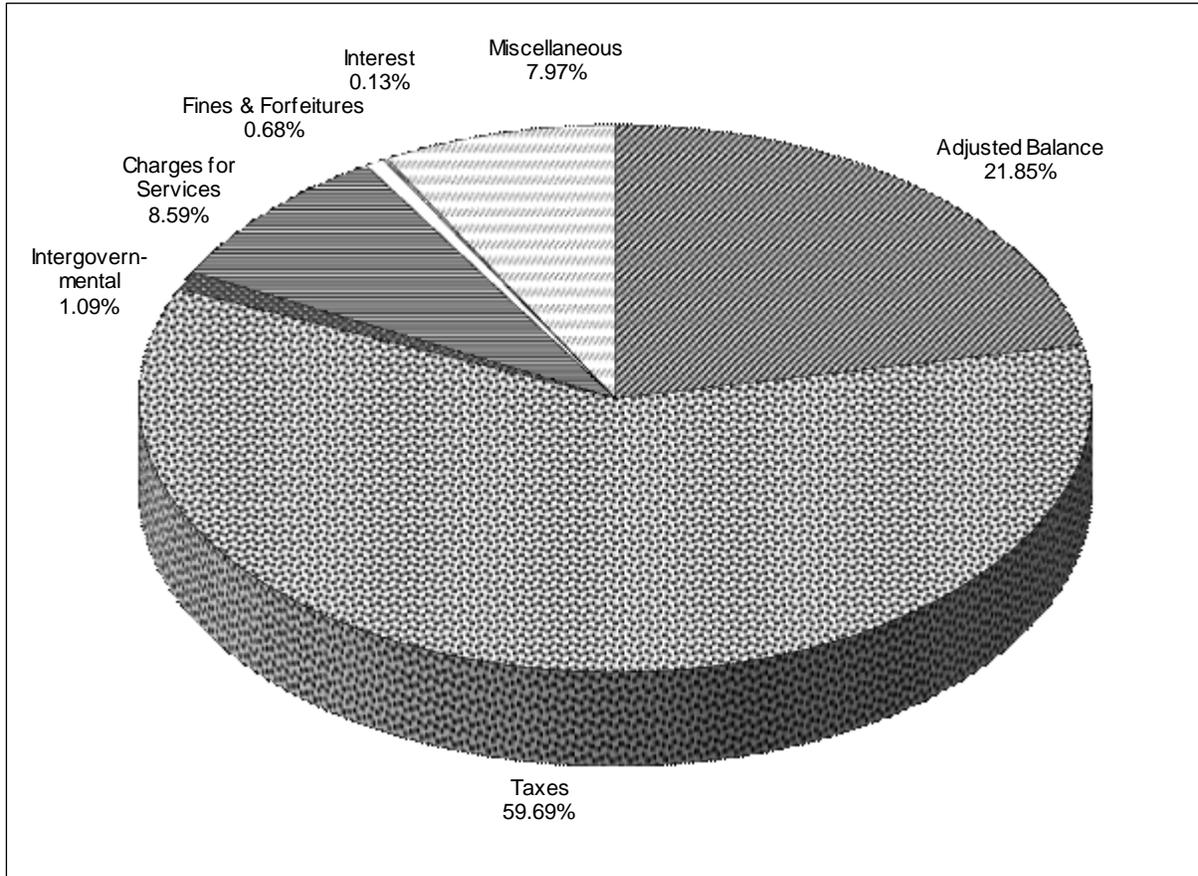
		TRAVIS COUNTY, TEXAS OTHER FUNDS COMBINING STATEMENT FISCAL YEAR 2013															
LEOSE	Juvenile	Unclaimed	Professional	Mary	Probate	Justice	Tuancy	Dist. Clerk	Elections	County	Family	Drug	Probate	Vital	Fire		
Comm.	Delinquency	Property	Prosecutors	Quinlan	Judiciary	Court	Court	Records	Contract	Clerk	Protection	Court	Guardian-	Statistic	Code		
Fund	Prevention	Fund	Fund	Fund	Fund	Fund	Fund	Mgmt	Fund	Archival	Fund	Program	ship	Preservation	Fund		
Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund	Fund		
\$3,789	\$600	\$110	\$6	\$270,782	\$233,163	\$387,870	\$31,889	\$202,810	\$182,782	\$502,954	\$1,341	\$149,916	\$153,266	\$34,796	\$132,369		
	75			148,337	176,874	97,411	78,122	853,500	928,000	53,862	201,606	79,000	658	120,000			
3	2	95	687	1,207	2,042	440	1,051	3,671	1,475	121	920	1,139	227	1,205			
		31,250	5,000														
\$3	\$77	\$31,345	\$0	\$5,687	\$149,544	\$178,916	\$97,851	\$79,173	\$857,171	\$53,983	\$202,526	\$80,139	\$885	\$121,205			
Other Financing Sources																	
Other (Not Budgeted)																	
Transfers In																	
			62,500				144,151										
\$3,792	\$677	\$31,455	\$62,506	\$276,469	\$382,707	\$566,786	\$273,891	\$281,983	\$1,039,953	\$1,432,429	\$55,324	\$352,442	\$233,405	\$35,681	\$253,574		
Expenditures:																	
General Government																	
Justice System																	
Corrections & Rehabilitation																	
Public Safety																	
Health & Human Services																	
Infrastructure & Environmental																	
Community & Economic Dev.																	
Allocated Reserves																	
Unallocated Reserves																	
	677	31,455		276,469	169,224	347,410	47,561	208,114	244,311		212,276	154,405	32,681	86,340			
\$3,792	\$677	\$31,455	\$62,506	\$276,469	\$382,707	\$566,786	\$273,891	\$281,983	\$1,039,953	\$1,424,727	\$55,324	\$352,442	\$233,405	\$35,681	\$253,574		
Other Financing Uses																	
Transfers Out																	
\$3,792	\$677	\$31,455	\$62,506	\$276,469	\$382,707	\$566,786	\$273,891	\$281,983	\$1,039,953	\$1,432,429	\$55,324	\$352,442	\$233,405	\$35,681	\$253,574		
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Ending Balance																	

Table 1
**RECAPITULATION OF FISCAL YEAR 2013 BUDGET
 ADOPTED BUDGET**

TRAVIS COUNTY, TEXAS OTHER FUNDS COMBINING STATEMENT FISCAL YEAR 2013															
	Child Abuse Prevention Fund	Justice Court Building Security Fund	Juvenile Case Manager Fund	Health Food Permits Fund	District Court Records Technology Fund	County & District Court Technology Fund	Court Records Preservation Fund	CAPCOG 911 Fund	Unclaimed Juvenile Restitution Fund	Gardner House Handicraft Fund	Lake Travis Economic Dev Study Fund	Internal Services Funds	Funds Not Included in Proposed Budget	Total Other Funds	
												Risk Management Fund	Health Benefit Fund		
Beginning Balance	\$7,143	\$309,379	\$1,081,623	\$75,792	\$77,958	\$48,891	\$104,705	\$20,810	\$28,011	\$3,340	\$25,153	\$12,071,979	\$19,899,002	\$0	\$48,690,833
Revenues:															
Intergovernmental															\$153,389
Charges for Services	2,500	42,464	213,062	67,000	60,575	18,515	187,486		2,825						\$7,180,075
Interest	18	1,617	6,070	478	574	243	679	(4,692)	161	13	23	137,486	193,329		\$484,470
Miscellaneous												5,083,294	55,860,837		\$62,475,685
Total Revenues	\$2,518	\$44,081	\$219,132	\$67,478	\$61,149	\$18,758	\$188,165	(\$4,692)	\$2,986	\$13	\$23	\$5,220,780	\$56,054,166	\$0	\$70,293,619
Other Financing Sources															
Other (Not Budgeted)														107,832 (1)	\$107,832
Transfers In														193,873 (3)	\$14,085,383
Total Available	\$9,661	\$353,460	\$1,300,755	\$143,270	\$139,107	\$67,649	\$292,870	\$16,118	\$30,997	\$3,353	\$25,176	\$17,292,759	\$75,953,168	\$301,705	\$133,177,667
Expenditures:															
General Government															\$67,739,361
Justice System			250,853		40,658		247,714			3,353		6,044,866	57,391,044		\$4,383,023
Corrections & Rehabilitation															\$140,166
Public Safety								16,118							\$3,331,062
Health & Human Services	5,050			60,600											\$65,650
Infrastructure & Environmental									30,997		25,176				\$1,092,872
Community & Economic Dev.			1,049,902	82,670	98,449	67,649	45,156					11,223,093	18,562,124		\$1,308,899
Allocated Reserves	4,611	353,460													\$54,782,227
Unallocated Reserves															\$0
Total Expenditures	\$9,661	\$353,460	\$1,300,755	\$143,270	\$139,107	\$67,649	\$292,870	\$16,118	\$30,997	\$3,353	\$25,176	\$17,267,759	\$75,953,168	\$0	\$132,843,260
Other Financing Uses															
Transfers Out												25,000		301,705 (4)	\$334,407
Total Expenditures and Other Uses	\$9,661	\$353,460	\$1,300,755	\$143,270	\$139,107	\$67,649	\$292,870	\$16,118	\$30,997	\$3,353	\$25,176	\$17,292,759	\$75,953,168	\$301,705	\$133,177,667
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Chart 1

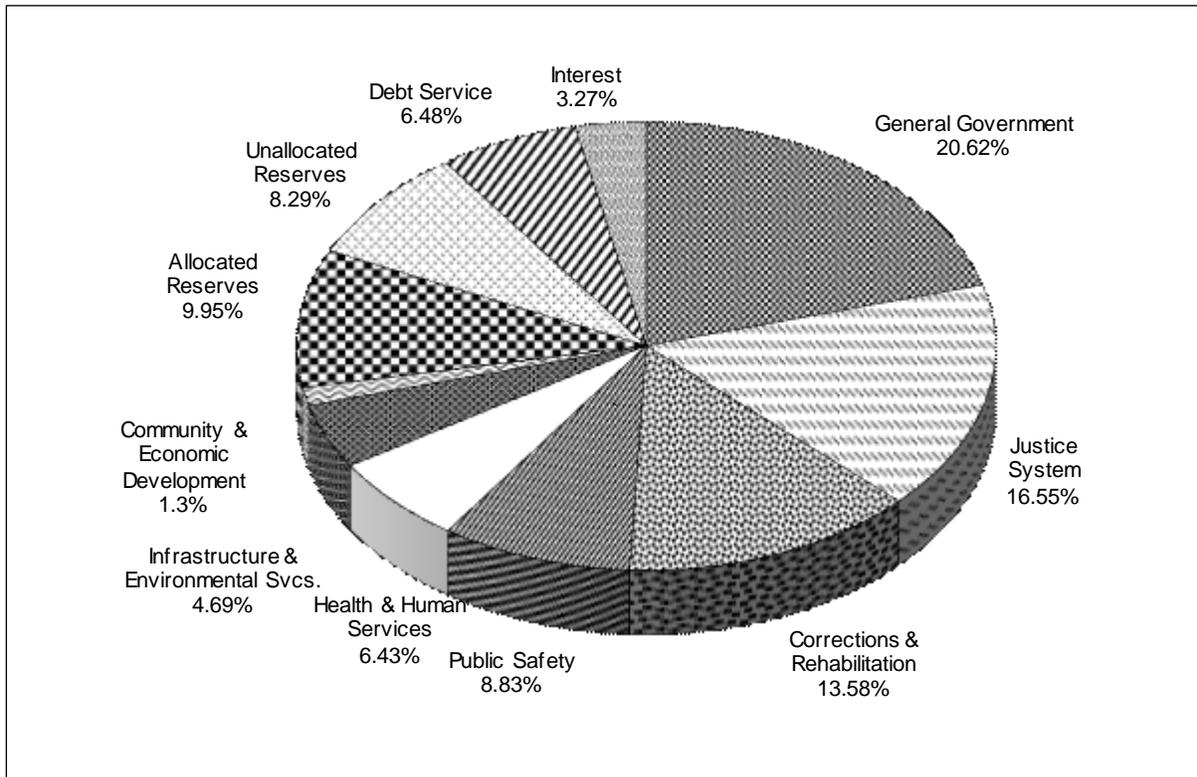
**Where Does the Money Come From?
All Funds**



	FY 2012 ADOPTED BUDGET		FY 2013 ADOPTED BUDGET		CHANGE FROM FY 12 TO FY 13	
Adjusted Balance	\$173,983,716	22.98%	\$177,897,223	21.85%	\$3,913,507	2.25%
Beginning Balance	174,144,813		177,789,391		\$3,644,578	2.09%
Other (Not Budgeted)	(161,097)		107,832		268,929	N/A
Taxes	439,471,231	58.05%	486,033,387	59.69%	46,562,156	10.60%
Intergovernmental	8,314,116	1.10%	8,858,972	1.09%	544,856	6.55%
Charges for Services	68,717,290	9.08%	69,965,517	8.59%	1,248,227	1.82%
Fines & Forfeitures	6,750,993	0.89%	5,545,718	0.68%	-1,205,275	-17.85%
Interest	1,009,083	0.13%	1,041,371	0.13%	32,288	3.20%
Miscellaneous	58,757,955	7.76%	64,895,741	7.97%	6,137,786	10.45%
Total All Funds	\$757,004,384	100.00%	\$814,237,929	100.00%	\$57,233,545	7.56%

Chart 2

**Where Does the Money Go?
All Funds**

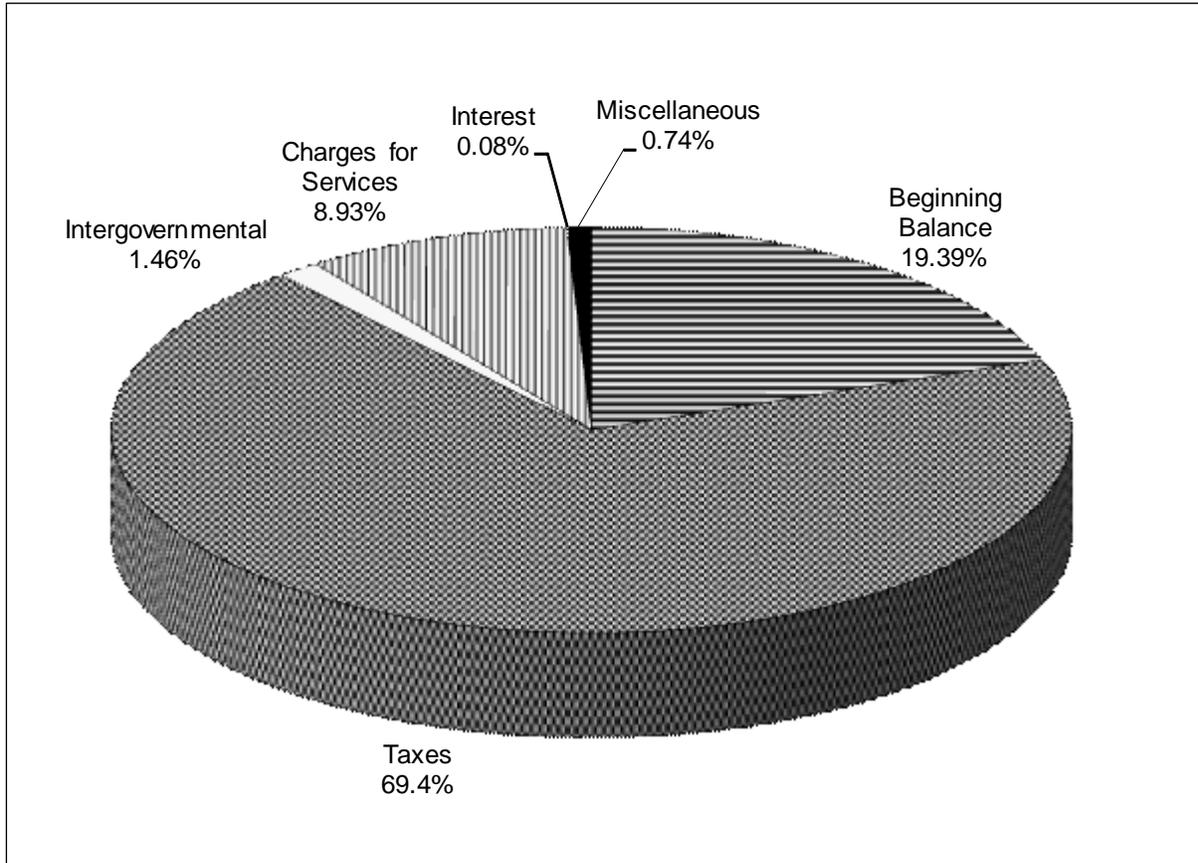


	FY 2012		FY 2013		CHANGE FROM	
	ADOPTED BUDGET		ADOPTED BUDGET		FY 12 TO FY 13	
General Government (1)	20.00%	\$154,439,018	20.62%	\$167,929,540	\$13,490,522	8.74%
Justice System (2)	16.62%	121,598,400	16.55%	134,769,491	13,171,091	10.83%
Corrections & Rehabilitation (2)	13.86%	101,038,206	13.58%	110,588,882	9,550,676	9.45%
Public Safety (2)	8.91%	64,949,540	8.83%	71,925,545	6,976,005	10.74%
Health & Human Services (2)	6.37%	45,655,155	6.43%	52,360,851	6,705,696	14.69%
Infrastructure & Environmental (2)	4.09%	32,706,906	4.69%	38,177,501	5,470,595	16.73%
Community & Economic Dev. (2)	1.28%	10,054,958	1.30%	10,606,003	551,045	5.48%
Allocated Reserves	9.99%	89,396,820	9.95%	81,016,724	-8,380,096	-9.37%
Unallocated Reserves	8.18%	62,552,198	8.29%	67,525,598	4,973,400	7.95%
Capital (3)	0.00%	0	0.00%	0	0	N/A
Debt Service	6.86%	48,930,000	6.48%	52,725,000	3,795,000	7.76%
Interest	3.83%	25,683,183	3.27%	26,612,794	929,611	3.62%
	<u>100.00%</u>	<u>\$757,004,384</u>	<u>100.00%</u>	<u>\$814,237,929</u>	<u>\$57,233,545</u>	<u>7.56%</u>

- (1) The increase in General Government is largely explained by the increases described in the General Fund and a \$6.8 million increase in the Health Benefit Fund for all employee health insurance.
- (2) Other funds also include increases for market salary adjustments, health insurance, and retirement. Other significant increases are related to the General Fund as mentioned in note (1).
- (3) Bond funds, which are used for capital projects, are not budgeted in the FY 13 Adopted Budget. They will be budgeted in FY 13 as balances roll forward.

Chart 3

**Where Does the Money Come From?
General Fund**

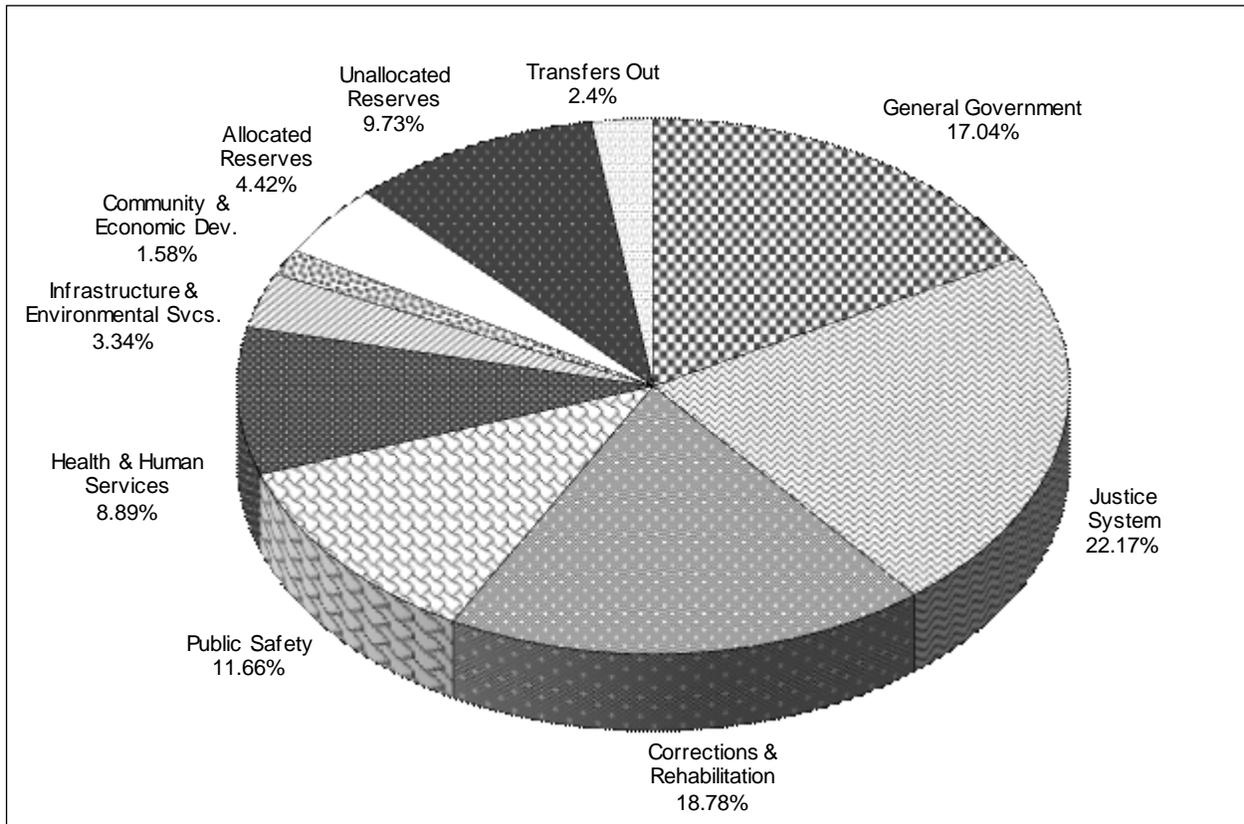


	FY 2012 ADOPTED BUDGET		FY 2013 ADOPTED BUDGET		CHANGE FROM FY 12 TO FY 13	
Beginning Balance	\$107,337,902	17.66%	\$114,021,855	19.39%	\$6,683,953	6.23%
Taxes	368,016,119	69.26%	408,134,737	69.40%	40,118,618	10.90%
Intergovernmental	8,003,066	1.87%	8,599,534	1.46%	596,468	7.45%
Charges for Services	52,129,414	9.91%	52,505,442	8.93%	376,028	0.72%
Fines & Forfeitures (1)	1,350,993	0.20%	918,977	0.16%	-432,016	-31.98%
Interest	654,250	0.20%	462,840	0.08%	-191,410	-29.26%
Miscellaneous (1)	2,104,664	0.36%	2,377,709	0.40%	273,045	12.97%
Transfers In (1)	1,636,424	0.54%	1,084,498	0.18%	-551,926	-33.73%
Total General Fund	\$541,232,832	100.00%	\$588,105,592	100.00%	\$46,872,760	8.66%

(1) Fines & Forfeitures and Transfers In combined with Miscellaneous on pie chart due to small percentages.

Chart 4

**Where Does the Money Go?
General Fund**



	FY 2012		FY 2013		CHANGE FROM	
	ADOPTED BUDGET		ADOPTED BUDGET		FY 12 TO FY 13	
General Government (1)	16.22%	\$91,689,627	17.04%	\$100,190,179	\$8,500,552	9.27%
Justice System (2)	22.63%	116,612,390	22.17%	\$130,386,468	13,774,078	11.81%
Corrections & Rehabilitation (2)	19.80%	101,038,206	18.78%	\$110,448,716	9,410,510	9.31%
Public Safety (2)	11.90%	61,736,722	11.66%	\$68,594,483	6,857,761	11.11%
Health & Human Services (2)	9.09%	45,589,505	8.89%	\$52,295,201	6,705,696	14.71%
Infrastructure & Environmental (2)	2.06%	15,061,309	3.34%	\$19,634,978	4,573,669	30.37%
Community & Economic Dev. (2)	1.58%	7,864,528	1.58%	\$9,297,104	1,432,576	18.22%
Allocated Reserves (3)	3.94%	36,751,049	4.42%	\$25,977,227	-10,773,822	-29.32%
Unallocated Reserves	9.83%	51,367,824	9.73%	\$57,195,853	5,828,029	11.35%
Transfers Out	2.95%	13,521,672	2.40%	14,085,383	563,711	4.17%
	100.00%	\$541,232,832	100.00%	\$588,105,592	\$46,872,760	8.66%

- (1) The increase in General Government includes market salary adjustments, increases in health insurance, and retirement costs; and funds for financial and court technology systems. The remainder includes maintenance agreement increases and other maintenance of current effort costs.
- (2) All programmatic areas included market salary adjustments and increases in health insurance and retirement costs. Other programmatic increases are detailed in the Executive Summary.
- (3) Allocated Reserves have been reduced to reflect an improvement in the overall economy, and to allocate a significant investment in the County's workforce.

Table 2

FY 11 - FY 13 GENERAL FUND DEPARTMENT BUDGETS

Dept. Dept Name	Adopted Budget FY 2011 ¹	Adopted Budget FY 2012 ¹	Adopted Budget FY 2013 ¹	Difference Adopted 13 Adopted 12	% Change
101 County Judge	\$436,267	\$440,887	\$454,781	\$13,894	3.2%
102 Commissioner-Pct 1	\$350,370	\$351,924	\$365,899	\$13,975	4.0%
103 Commissioner-Pct 2	\$349,000	\$350,524	\$364,831	\$14,307	4.1%
104 Commissioner-Pct 3	\$337,118	\$340,489	\$359,096	\$18,607	5.5%
105 Commissioner-Pct 4	\$338,869	\$340,394	\$352,920	\$12,526	3.7%
106 County Auditor	\$9,208,465	\$10,101,131	\$10,853,517	\$752,386	7.4%
107 County Treasurer	\$560,738	\$563,097	\$809,468	\$246,371	43.8%
108 Tax Assessor-Collector	\$7,755,998	\$7,791,062	\$8,367,827	\$576,765	7.4%
109 Planning and Budget	\$1,715,664	\$1,903,205	\$2,099,092	\$195,887	10.3%
110 General Administration	\$4,199,288	\$4,340,753	\$4,755,726	\$414,973	9.6%
111 Human Resource Mgmt	\$9,805,652	\$10,376,533	\$12,984,047	\$2,607,514	25.1%
112 ITS	\$17,973,728	\$20,975,022	\$22,325,266	\$1,350,244	6.4%
114 Facilities Management	\$9,552,758	\$9,497,220	\$10,073,725	\$576,505	6.1%
115 Purchasing	\$3,048,166	\$3,282,109	\$3,670,716	\$388,607	11.8%
116 Veterans Services ²	\$311,836	\$315,115	\$0	(\$315,115)	-100.0%
117 Historical Commission	\$1,942	\$4,942	\$9,442	\$4,500	91.1%
118 Cooperative Extension Service ²	\$1,005,243	\$1,010,187	\$0	(\$1,010,187)	-100.0%
119 County Attorney	\$15,668,034	\$15,676,888	\$16,959,561	\$1,282,673	8.2%
120 County Clerk	\$8,887,168	\$9,122,132	\$9,633,213	\$511,081	5.6%
121 District Clerk	\$7,058,279	\$7,190,346	\$7,528,936	\$338,590	4.7%
122 Civil Courts	\$5,833,942	\$6,089,599	\$6,303,458	\$213,859	3.5%
123 District Attorney	\$16,459,821	\$16,526,503	\$17,524,583	\$998,080	6.0%
124 Criminal Courts	\$7,193,301	\$6,980,976	\$6,574,762	(\$406,214)	-5.8%
125 Probate Court	\$1,652,133	\$1,660,932	\$1,779,865	\$118,933	7.2%
126 JP-Pct-1	\$984,906	\$933,028	\$1,004,962	\$71,934	7.7%
127 JP-Pct-2	\$1,892,564	\$1,910,524	\$1,987,956	\$77,432	4.1%
128 JP-Pct-3	\$1,348,488	\$1,357,017	\$1,388,219	\$31,202	2.3%
129 JP-Pct-4	\$972,539	\$937,852	\$956,273	\$18,421	2.0%
130 JP-Pct-5	\$1,051,613	\$986,582	\$999,796	\$13,214	1.3%
131 Constable-Pct-1	\$1,653,143	\$1,797,508	\$2,003,037	\$205,529	11.4%
132 Constable-Pct-2	\$2,451,366	\$2,548,815	\$2,735,301	\$186,486	7.3%
133 Constable-Pct-3	\$2,176,824	\$2,200,901	\$2,307,681	\$106,780	4.9%
134 Constable-Pct-4	\$1,395,941	\$1,402,469	\$1,624,701	\$222,232	15.8%
135 Constable-Pct-5	\$4,035,366	\$4,074,189	\$4,385,174	\$310,985	7.6%
137 Sheriff's Department	\$128,715,390	\$133,572,284	\$147,433,519	\$13,861,235	10.4%
138 Medical Examiner	\$3,982,890	\$4,009,231	\$4,407,871	\$398,640	9.9%
139 Comm Super & Corr	\$559,867	\$561,138	\$564,015	\$2,877	0.5%
140 TCCES	\$3,401,333	\$3,264,816	\$3,546,333	\$281,517	8.6%
142 Pretrial Services	\$3,687,910	\$3,730,564	\$5,095,573	\$1,365,009	36.6%
143 Juvenile Public Defender	\$1,350,131	\$1,360,296	\$1,426,110	\$65,814	4.8%
145 Juvenile Probation	\$33,021,091	\$33,743,514	\$35,624,105	\$1,880,591	5.6%
147 Emergency Services	\$4,369,890	\$4,339,583	\$4,781,918	\$442,335	10.2%
149 TNR	\$26,620,542	\$29,816,081	\$32,096,244	\$2,280,163	7.6%
154 Civil Service Commission	\$83,002	\$92,428	\$92,376	(\$52)	-0.1%
155 Criminal Justice Planning	\$3,098,843	\$3,744,824	\$4,104,313	\$359,489	9.6%
157 RMCR	\$4,722,953	\$5,157,039	\$5,103,818	(\$53,221)	-1.0%
158 Health & Human Services ²	\$27,614,979	\$28,226,235	\$32,293,147	\$4,066,912	14.4%
159 Emergency Medical Services	\$16,314,853	\$16,599,439	\$19,407,179	\$2,807,740	16.9%
889 Hospitalization Contra	(\$2,800,783)	(\$3,305,938)	(\$3,305,938)	\$0	0.0%
190 Centralized Computer Services (ITS) ³	\$0	\$0	\$0	\$0	0.0%
191 Centralized Rent & Utilities (Facilities)	\$4,796,177	\$4,921,469	\$4,837,821	(\$83,648)	-1.7%
192 Centralized Fleet Services (TNR) ⁴	\$0	\$0	\$0	\$0	0.0%
193 Civil Court Legally Mandated Fees	\$1,489,295	\$2,784,040	\$2,940,573	\$156,533	5.6%
194 Criminal Court Legally Mandated Fees	\$7,914,683	\$8,114,683	\$8,442,719	\$328,036	4.0%
Total Dept Budgets Excluding CAR	\$416,609,576	\$434,112,581	\$472,435,527	\$38,322,946	8.8%
Total CAR Budgets	\$9,658,678	\$19,001,378	\$32,496,985	\$13,496,607	71.0%
Total Dept Budgets	\$426,268,254	\$453,113,959	\$504,932,512	\$51,818,553	11.4%

Table 2

FY 11 - FY 13 GENERAL FUND DEPARTMENT BUDGETS

Dept. Dept Name	Adopted Budget FY 2011 ¹	Adopted Budget FY 2012 ¹	Adopted Budget FY 2013 ¹	Difference Adopted 13 Adopted 12	% Change
Reserves					
Capital Acquisition Resources	\$496,980	\$1,433,446	\$2,813,944	\$1,380,498	96.3%
Regular Allocated Reserves	\$8,953,199	\$15,196,426	\$6,920,945	(\$8,275,481)	-54.5%
Planning Reserve	\$2,100,000	\$4,000,000	\$5,496,000	\$1,496,000	37.4%
Emergency Reserve	\$4,950,000	\$4,950,000	\$2,016,924	(\$2,933,076)	-59.3%
Interlocals Reserve	\$0	\$0	\$2,166,175	\$2,166,175	0.0%
IJS Reserve	\$0	\$4,700,000	\$2,164,795	(\$2,535,205)	-53.9%
Starflight Maintenance Reserve	\$0	\$640,000	\$1,001,050	\$361,050	56.4%
Utilities & Fuel Reserve	\$1,000,000	\$1,000,000	\$1,000,000	\$0	0.0%
Reserve for 1115 Waiver Participation	\$0	\$0	\$1,000,000	\$1,000,000	0.0%
Transition Reserve	\$0	\$750,000	\$101,889	(\$648,111)	-86.4%
Reserve for State Cuts	\$0	\$300,000	\$250,000	(\$50,000)	-16.7%
Juvenile TYC Reserve	\$250,000	\$250,000	\$418,959	\$168,959	67.6%
Smart Building Facility Maint. Reserve	\$51,280	\$60,250	\$160,778	\$100,528	166.9%
Other Allocated Reserves	\$1,696,299	\$3,470,927	\$465,768	(\$3,005,159)	-86.6%
Unallocated Reserves	\$48,595,756	\$51,367,824	\$57,195,853	\$5,828,029	11.3%
Total Reserves	\$68,093,514	\$88,118,873	\$83,173,080	(\$10,773,822)	-12.2%
TOTAL GENERAL FUND	\$494,361,768	\$541,232,832	\$588,105,592	\$46,872,760	8.7%

¹ Departmental budgets exclude Capital Expenditures Reserve (CAR) funds shown in Total CAR Budgets.
² Veterans Services and the Cooperative Extension Service have been merged with Health & Human Services for FY 13.
³ Centralized Computer Services (Dept. 190) are budgeted in Certificates of Obligation.
⁴ Centralized Fleet Services (Dept. 192) expenditures are budgeted in TNR (Dept. 149).

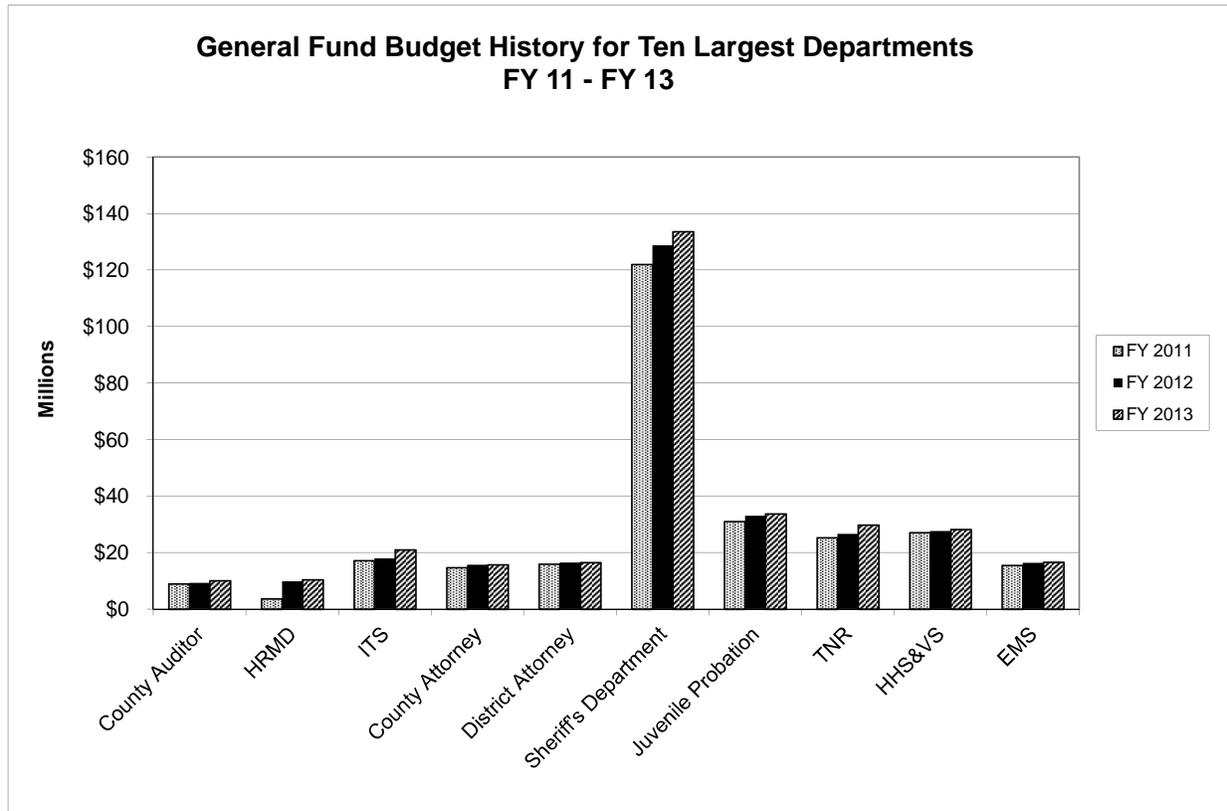


Table 3

FY 13 Travis County Job Changes List

I. Jobs Added or Removed in the General Fund

Funds Center	Fund%	Department	Title	Position #	Grd	FTE	Effect Date
1060010001	100%	County Auditor	AUD DATABASE ARCHITECT	50180-1	29	2.00	10/01/12
1070010001	100%	County Treasurer	ACCOUNTANT	50165	17	1.00	10/01/12
1070010001	100%	County Treasurer	BUSINESS CONSULTANT II	50166	28	1.00	10/01/12
1080030001	100%	Tax Assessor-Collector	TAX SPEC I	50183	13	1.00	10/01/12
1080080001	100%	Tax Assessor-Collector	GIS ANALYST	50182	18	1.00	10/01/12
1080090001	100%	Tax Assessor-Collector	AUD FINANC AUDITOR ANALYST II	New	21	1.00	10/01/12
1110040001	100%	Human Resource Management	BUSINESS ANALYST III	50167	26	1.00	10/01/12
1110010001	66%	Human Resource Management	HUMAN RESOURCES MGMT DIR	00278	30	(0.16)	05/29/12
1110010001	50%	Human Resource Management	HUMAN RESOURCES MGR II	00279	26	0.50	05/29/12
1120170001	100%	ITS	APPLICATION DEV ANALYST III	50184	27	1.00	10/01/12
1120040001	100%	ITS	SYSTEMS ENGINEER III	50185	27	1.00	10/01/12
1120140001	100%	ITS	BUSINESS ANALYST II	50186	24	1.00	10/01/12
1120140001	100%	ITS	PROJECT MGR I	50187	27	1.00	10/01/12
1120140001	100%	ITS	CUSTOMER SUPPORT ANALYST III	50188-9	24	2.00	10/01/12
1120140001	100%	ITS	BUSINESS ANALYST II	50190	24	1.00	10/01/12
1140030001	100%	Facilities Management Department	CUSTODIAN	50191	7	1.00	10/01/12
1140090001	100%	Facilities Management Department	BUILDING MAINT WORKER	50192	11	1.00	10/01/12
1140090001	100%	Facilities Management Department	BUILDING MAINT COORD	50193	14	1.00	10/01/12
1150010001	100%	Purchasing Office	PUR FIXED ASSET ASSOC	50194-5	16	2.00	10/01/12
1190010001	100%	County Attorney	BUSINESS ANALYST III	00708	26	0.50	10/01/12
1190020001	100%	County Attorney	ATTORNEY II	50200	23	1.00	10/01/12
1190020001	100%	County Attorney	LEGAL SECRETARY	50201	15	1.00	10/01/12
1190020001	100%	County Attorney	OFFICE SPEC	50203	12	1.00	10/01/12
1190020001	100%	County Attorney	VICTIM COUNSELOR SR	50204	17	1.00	10/01/12
1200010001	100%	County Clerk	BUSINESS ANALYST III	50073	26	1.00	06/01/12
1200010001	100%	County Clerk	CUSTOMER SUPPORT ANALYST I	00926	20	1.00	10/01/12
1200090001	11%	County Clerk	COUNTY DIST CLERK DIV DIR	01047	26	0.11	06/01/12
1210010001	100%	District Clerk	BUSINESS ANALYST III	50197	26	1.00	10/01/12
1210020001	100%	District Clerk	COURT CLERK II	50198	15	1.00	10/01/12
1210020001	100%	District Clerk	COURT CLERK II SR	50199	16	1.00	10/01/12
1220010001	48%	Civil Courts	COURT REPORTER	01220	25	(0.02)	10/01/12
1230010001	100%	District Attorney	ATTORNEY VI	50178	29	1.00	10/01/12
1230010001	100%	District Attorney	BUSINESS ANALYST III	50179	26	1.00	10/01/12
1230010001	100%	District Attorney	LEGAL SECRETARY	01285	15	0.50	10/01/12
1240010001	100%	Criminal Courts	BUSINESS ANALYST III	50244	26	1.00	10/01/12
1240010001	100%	Criminal Courts	COURT BAILIFF	NA	11	(1.00)	02/14/12
1240190001	50%	Criminal Courts	ASSOC JUDGE MAGISTRATE REFEREE	NA	97	(0.50)	11/01/11
1240010001	50%	Criminal Courts	ASSOC JUDGE MAGISTRATE REFEREE	50291	97	0.50	10/01/12
1240190001	50%	Criminal Courts	CASE WORKER	NA	16	(0.50)	11/01/11
1240190001	100%	Criminal Courts	COUNSELOR	NA	16	(1.00)	11/01/11
1240190001	100%	Criminal Courts	COUNSELOR	NA	16	(1.00)	11/01/11
1240190001	100%	Criminal Courts	COUNSELOR SR	NA	17	(1.00)	11/01/11
1240190001	100%	Criminal Courts	COUNSELOR SR	NA	17	(2.00)	11/01/11
1240190001	100%	Criminal Courts	INTAKE OFCR	NA	13	(1.00)	11/01/11
1240190001	100%	Criminal Courts	INTAKE OFCR	NA	13	(2.00)	11/01/11
1240190001	100%	Criminal Courts	JUDICIAL AIDE	NA	16	(1.00)	11/01/11
1240190001	100%	Criminal Courts	OFFICE SPEC SR	NA	12	(1.00)	11/01/11
1240190001	100%	Criminal Courts	SOCIAL SVCS PROGRAM ADMIN	NA	21	(1.00)	11/01/11
1240190001	100%	Criminal Courts	SOCIAL SVCS PRGM COORD	NA	18	(1.00)	11/01/11
1250010001	100%	Probate Court	ATTORNEY II	01606	23	0.33	10/01/12
1260020001	100%	Justice of the Peace, Pct 1	COURT CLERK I	NA	13	(1.00)	09/07/11
1330020001	100%	Constable, Precinct 3	COURT CLERK I	01797	13	(1.00)	09/30/12
1330020001	100%	Constable, Precinct 3	COURT CLERK I	01797	13	1.00	10/01/12
1330020001	100%	Constable, Precinct 3	COURT CLERK I	01794	13	(1.00)	09/30/12
1330020001	100%	Constable, Precinct 3	COURT CLERK I	01794	13	1.00	10/01/12
1330020001	100%	Constable, Precinct 3	DEPUTY CONSTABLE	01802	61	(1.00)	09/30/12
1330020001	100%	Constable, Precinct 3	DEPUTY CONSTABLE	01802	61	1.00	10/01/12
1330020001	100%	Constable, Precinct 3	DEPUTY CONSTABLE SR	01808	62	(1.00)	09/30/12
1330020001	100%	Constable, Precinct 3	DEPUTY CONSTABLE SR	01808	62	1.00	10/01/12
1340010001	50%	Constable, Precinct 4	COURT CLERK I	50169	13	0.50	10/01/12
1340020001	100%	Constable, Precinct 4	CONSTABLE SERGEANT	50170	64	1.00	10/01/12
1350020001	100%	Constable, Precinct 5	COURT CLERK I	05874	13	0.50	10/01/12
1370050001	23%	Sheriff's Department	ACCOUNTANT LD	01910	17	0.23	10/01/12

Table 3

FY 13 Travis County Job Changes List

I. Jobs Added or Removed in the General Fund

Funds Center	Fund%	Department	Title	Position #	Grd	FTE	Effect Date
1370090001	23%	Sheriff's Department	CORRECTIONS OFCR	50205	81	0.23	10/01/12
1370040001	23%	Sheriff's Department	CORRECTIONS OFCR	50206	81	0.23	10/01/12
1370090001	23%	Sheriff's Department	DEPUTY SHERIFF LAW ENFORCEMENT	50207	72	0.23	10/01/12
1370070001	23%	Sheriff's Department	OFFICE SPEC SR	50208	13	0.23	10/01/12
1370070001	23%	Sheriff's Department	OFFICE SPEC SR	50209	13	0.23	10/01/12
1370070001	23%	Sheriff's Department	OFFICE SPEC SR	50210	13	0.23	10/01/12
1370070001	23%	Sheriff's Department	RECORDS ANALYST	50213	17	0.23	10/01/12
1370070001	23%	Sheriff's Department	RECORDS ANALYST	50214	17	0.23	10/01/12
1370050001	77%	Sheriff's Department	ACCOUNTANT LD	01910	17	0.77	10/01/12
1370090001	77%	Sheriff's Department	CORRECTIONS OFCR	50205	81	0.77	10/01/12
1370040001	77%	Sheriff's Department	CORRECTIONS OFCR	50206	81	0.77	10/01/12
1370090001	77%	Sheriff's Department	DEPUTY SHERIFF LAW ENFORCEMENT	50207	72	0.77	10/01/12
1370070001	77%	Sheriff's Department	OFFICE SPEC SR	50208	13	0.77	10/01/12
1370070001	77%	Sheriff's Department	OFFICE SPEC SR	50209	13	0.77	10/01/12
1370070001	77%	Sheriff's Department	OFFICE SPEC SR	50210	13	0.77	10/01/12
1370070001	77%	Sheriff's Department	RECORDS ANALYST	50213	17	0.77	10/01/12
1370070001	77%	Sheriff's Department	RECORDS ANALYST	50214	17	0.77	10/01/12
1370320001	100%	Sheriff's Department	CERTF PEACE OFCR SR	50116-20	84	5.00	10/01/12
1370320001	100%	Sheriff's Department	CERTF PEACE OFCR SR	02382	84	1.00	10/01/12
1370320001	100%	Sheriff's Department	CERTF PEACE OFCR SR	02356	84	1.00	10/01/12
1370320001	100%	Sheriff's Department	CERTF PEACE OFCR SR	02381	84	1.00	10/01/12
1370320001	100%	Sheriff's Department	CORRECTIONS OFCR SR	02384	83	1.00	10/01/12
1370320001	100%	Sheriff's Department	CORRECTIONS OFCR SR	02370	83	1.00	10/01/12
1370320001	100%	Sheriff's Department	CORRECTIONS OFCR SR	02387	83	1.00	10/01/12
1370260001	100%	Sheriff's Department	TELECOMM 911 SPEC	50215-7	15	3.00	10/01/12
1370320001	100%	Sheriff's Department	CERTF PEACE OFCR SR	06015	84	1.00	02/14/12
1370320001	100%	Sheriff's Department	CERTF PEACE OFCR SR	06015	84	(1.00)	09/30/12
1370320001	100%	Sheriff's Department	CERTF PEACE OFCR SR	5909-11	84	(3.00)	09/30/12
1370320001	100%	Sheriff's Department	CERTF PEACE OFCR SR	50116-20	84	5.00	06/01/12
1370320001	100%	Sheriff's Department	CERTF PEACE OFCR SR	50116-20	84	(5.00)	09/30/12
1370740001	100%	Sheriff's Department	DETECTIVE LAW ENFORCEMENT	03062	75	1.00	10/01/12
1370740001	100%	Sheriff's Department	VICTIM COUNSELOR	03125	16	1.00	10/01/12
1370400001	100%	Sheriff's Department	CARPENTER SR	50218-9	16	2.00	10/01/12
1370440001	100%	Sheriff's Department	OFFICE SPEC SR	50211-2	13	2.00	10/01/12
1370440001	100%	Sheriff's Department	RECORDS ANALYST SUPV	50220	20	1.00	10/01/12
1370580001	100%	Sheriff's Department	SOCIAL SVCS MGR	50221	19	1.00	10/01/12
1370580001	100%	Sheriff's Department	SOCIAL SVCS PROGRAM ADMIN	50110	21	1.00	06/26/12
1370710001	100%	Sheriff's Department	LE SR DEPUTY SHERIFF	50137-8	74	2.00	07/31/12
1370670001	100%	Sheriff's Department	LE SR DEPUTY SHERIFF	50222-3,5	74	3.00	10/01/12
1370730001	100%	Sheriff's Department	LE SR DEPUTY SHERIFF	50224	74	1.00	10/01/12
1380010001	100%	Medical Examiner	DEPUTY MEDICAL EXAMINER II	50226	98	1.00	10/01/12
1380010001	100%	Medical Examiner	RECORDS ANALYST ASST	03457	13	0.50	10/01/12
1420010001	3%	Pretrial Services	FINANCIAL ANALYST SR	03880	20	(0.03)	10/01/12
1420130001	100%	Pretrial Services	PRETRIAL OFCR I	50171-3	16	3.00	10/01/12
1420150001	50%	Pretrial Services	ASSOC JUDGE/MAGISTRATE/REF	NA	97	0.50	11/01/11
1420150001	50%	Pretrial Services	ASSOC JUDGE/MAGISTRATE/REF	NA	97	(0.50)	10/01/12
1420150001	50%	Pretrial Services	CASE WORKER	05947	16	0.50	11/01/11
1420150001	10%	Pretrial Services	CHIEF DEPUTY CSCD	03469	30	0.10	11/29/11
1420150001	5%	Pretrial Services	COMM SUPV CORRECTIONS DIR	03879	33	0.05	11/29/11
1420150001	100%	Pretrial Services	COUNSELOR SR	5938-42	17	5.00	11/01/11
1420150001	3%	Pretrial Services	FINANCIAL ANALYST SR	03880	20	0.03	10/01/12
1420150001	100%	Pretrial Services	INTAKE OFCR	05944	13	1.00	11/01/11
1420150001	100%	Pretrial Services	CHEMICAL DEPEND COUNSELOR	05945	16	1.00	11/01/11
1420150001	100%	Pretrial Services	INTAKE OFCR	05946	13	1.00	11/01/11
1420150001	100%	Pretrial Services	JUDICIAL AIDE	05943	16	1.00	11/01/11
1420150001	100%	Pretrial Services	OFFICE SPEC SR	05948	12	1.00	11/01/11
1420150001	100%	Pretrial Services	CHEMICAL DEPEND COUNSELOR	50174-6	16	3.00	10/01/12
1420150001	5%	Pretrial Services	PROBATION DIV DIR	03554	25	0.05	11/29/11
1420150001	10%	Pretrial Services	PROBATION DIV DIR	03475	25	0.10	11/29/11
1420150001	100%	Pretrial Services	SOCIAL SVCS PROGRAM ADMIN	05937	21	1.00	11/01/11
1420150001	100%	Pretrial Services	SOCIAL SVCS PRGM COORD	05936	18	1.00	11/01/11
1450350001	100%	Juvenile Probation	JUVENILE PROBATION OFCR III	4047-9	17	3.00	10/01/12
1450210001	100%	Juvenile Probation	JUVENILE PROBATION OFCR III	04046	17	1.00	10/01/12

Table 3

FY 13 Travis County Job Changes List

I. Jobs Added or Removed in the General Fund

Funds Center	Fund%	Department	Title	Position #	Grd	FTE	Effect Date
1450470001	100%	Juvenile Probation	ATTORNEY IV	05953	27	1.00	10/01/12
1470030001	100%	Emergency Services	PUBLIC INFORMATION OFCR PS	50227	18	1.00	10/01/12
1490200001	25%	Transportation & Natural Resources	ENGINEER, SR	NA	26	(0.25)	10/01/11
1490220001	100%	Transportation & Natural Resources	PARK MAINT WORKER	50288-9	9	2.00	03/01/13
1490220001	100%	Transportation & Natural Resources	PARK MAINT WORKER	New	9	2.00	03/01/13
1490220001	100%	Transportation & Natural Resources	PARK RANGER	New	60	1.00	03/01/13
1490220001	100%	Transportation & Natural Resources	PARK SUPV I	50133	16	1.00	05/15/12
1490220001	100%	Transportation & Natural Resources	PLANNING PROJECT MGR	04670	23	0.10	10/01/12
1490220001	100%	Transportation & Natural Resources	OFFICE SPEC	05954	12	1.00	12/13/11
1490250001	100%	Transportation & Natural Resources	ROAD MAINT WORKER	50233	10	1.00	10/01/12
1490260001	100%	Transportation & Natural Resources	SCHOOL CROSSING GUARD SUPV	04617	11	0.25	10/01/12
1550010001	100%	Criminal Justice Planning	SOCIAL SVCS PROGRAM ADMIN	NA	21	(1.00)	06/26/12
1550010001	100%	Criminal Justice Planning	SOCIAL WORKER	50228	18	1.00	10/01/12
1550070001	100%	Criminal Justice Planning	CASE WORKER	50229	16	1.00	10/01/12
1570010001	100%	RMCR	OFFICE SPEC SR	50243	13	1.00	10/01/12
1570010001	10%	RMCR	RECORDS MGMT COMM RSRC DIR	05173	27	0.10	10/01/12
1570090001	100%	RMCR	ADMINISTRATIVE ASSOC	50242	16	1.00	10/01/12
1570060001	50%	RMCR	ATTORNEY III	05192	25	0.50	10/01/12
1570060001	20%	RMCR	LAW LIBRARY SUPV	05198	20	0.20	10/01/12
1570060001	87%	RMCR	LAW LIBRARY SUPV	50240	10	0.44	10/01/12
1580410001	100%	HHS&VS	ADMINISTRATIVE ASSOC	50196	16	1.00	10/01/12
1580040001	100%	HHS&VS	PLANNER	05422	19	0.25	10/01/12
1580190001	100%	HHS&VS	CASE WORKER	50285-6	16	2.00	10/01/12
1580190001	100%	HHS&VS	CASE WORKER	05383	16	1.00	10/01/12
1580030001	100%	HHS&VS	ACCOUNTANT ASSOCIATE	50236	14	1.00	10/01/12
1580030001	100%	HHS&VS	CONTRACT COMPLIANCE SPECIALIST	50237	21	1.00	10/01/12
1580100001	100%	HHS&VS	INVENTORY SPECIALIST	50238-9	10	2.00	10/01/12
1590010001	100%	Emergency Medical Services	PUBLIC INFORMATION OFCR PS	NA	18	(1.00)	10/01/12
						Total	102.15

Table 3

FY 13 Travis County Job Changes List

II. Jobs Added or Removed in Other Funds

Funds Center	Fund%	Department	Title	Position #	Grd	FTE	Effect Date
1570060100	10%	RMCR	RECORDS MGMT COMM RSRC DIR	05173	27	0.10	10/01/12
1570060100	50%	RMCR	ATTORNEY III	05192	25	(0.50)	10/01/12
1570060100	20%	RMCR	LAW LIBRARY SUPV	05198	20	(0.20)	10/01/12
1570060100	13%	RMCR	LAW LIBRARY SUPV	50240	10	0.06	10/01/12
1570060100	100%	RMCR	ATTORNEY III	05193	25	0.25	10/01/12
1570060100	100%	RMCR	LAW LIBRARIAN	50241	17	1.00	10/01/12
1200100108	45%	County Clerk	COUNTY DIST CLERK DIV DIR	01047	26	(0.05)	06/01/12
1570100110	20%	RMCR	RECORDS MGMT COMM RSRC DIR	05173	13	(0.30)	10/01/12
1370320111	100%	Sheriff's Department	CERTF PEACE OFCR SR	06015	84	1.00	10/01/12
1370320111	100%	Sheriff's Department	CERTF PEACE OFCR SR	5909-11	84	3.00	10/01/12
1370320111	100%	Sheriff's Department	CORRECTIONS OFCR SR	02384	83	(1.00)	10/01/12
1370320111	100%	Sheriff's Department	CORRECTIONS OFCR SR	02370	83	(1.00)	10/01/12
1370320111	100%	Sheriff's Department	CERTF PEACE OFCR SR	02382	84	(1.00)	10/01/12
1370320111	100%	Sheriff's Department	CERTF PEACE OFCR SR	02356	84	(1.00)	10/01/12
1370320111	100%	Sheriff's Department	CERTF PEACE OFCR SR	02381	84	(1.00)	10/01/12
1370320111	100%	Sheriff's Department	CORRECTIONS OFCR SR	02387	83	(1.00)	10/01/12
1220010113	52%	Civil Courts	COURT REPORTER	01220	25	0.02	10/01/12
1490120115	100%	Transportation & Natural Resources	NATURAL RESOURCES TECH	50234	16	1.00	10/01/12
1200100129	100%	County Clerk	CUSTOMER SUPPORT ANALYST I	00926	20	(1.00)	10/01/12
1200100129	44%	County Clerk	COUNTY DIST CLERK DIV DIR	01047	26	(0.06)	06/01/12
1240190131	100%	Pretrial Services	SUBSTANCE ABUSE MONITOR	50177	10	1.00	10/01/12
1420150131	100%	Criminal Courts	OFFICE SPEC SR	NA	13	(1.00)	11/01/11
1420150131	100%	Pretrial Services	OFFICE SPEC SR	05949	13	1.00	11/01/11
1570040141	20%	RMCR	RECORDS MGMT COMM RSRC DIR	05173	13	0.10	10/01/12
1490080145	100%	Transportation & Natural Resources	PROJECT PLANNING MANAGER	04670	23	(0.10)	10/01/12
1490190145	25%	Transportation & Natural Resources	ENGINEER SR	NA	26	(0.25)	10/01/11
1110048955	20%	Human Resource Management	HUMAN RESOURCES MGMT DIR	00278	31	(0.14)	05/29/12
1110048955	25%	Human Resource Management	HUMAN RESOURCES MGR II	00279	26	0.25	05/29/12
1110048955	0%	Human Resource Management	HUMAN RESOURCES MGR II	00297	26	(1.00)	05/29/12
1110068956	30%	Human Resource Management	HUMAN RESOURCES MGMT DIR	00278	31	0.30	05/29/12
1110068956	25%	Human Resource Management	HUMAN RESOURCES MGR II	00279	26	(0.75)	05/29/12
1110068956	100%	Human Resource Management	HUMAN RESOURCES MGR II	00297	26	1.00	05/29/12
						Total	(1.27)

Table 4

Staffing Comparison in FTEs - General Fund and Special Funds

Dept. Num.	Dept. Name	FY 07 FTEs	FY 08 FTEs	FY 09 FTEs	FY 10 FTEs	FY 11 FTEs	FY 12 FTEs	FY 13 FTEs	FY 13 - FY 12
101	County Judge	5.00	5.00	5.00	5.00	5.00	5.00	5.00	0.00
102	Commissioner-Pct 1	4.00	4.00	4.00	4.00	4.00	4.00	4.00	0.00
103	Commissioner-Pct 2	4.00	4.00	4.00	4.00	4.00	4.00	4.00	0.00
104	Commissioner-Pct 3	4.00	4.00	4.00	4.00	4.00	4.00	4.00	0.00
105	Commissioner-Pct 4	4.00	4.00	4.00	4.00	4.00	4.00	4.00	0.00
106	County Auditor	73.00	74.00	81.00	81.00	82.00	82.00	84.00	2.00
107	County Treasurer	6.00	6.00	6.00	6.00	6.00	6.00	8.00	2.00
108	Tax Assessor-Collector	122.00	126.50	129.00	129.00	130.00	131.00	134.00	3.00
109	Planning and Budget	14.00	14.50	14.50	16.00	16.00	18.00	18.00	0.00
110	General Administration	0.00	0.00	2.50	2.50	2.50	2.50	2.50	0.00
111	Human Resource Mgmt	33.00	33.00	39.00	38.00	38.00	37.50	38.50	1.00
112	ITS	98.00	103.00	107.00	107.00	106.00	107.00	114.00	7.00
113	Expo Center	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
114	Facilities Management	121.00	126.00	131.00	135.00	137.00	137.00	140.00	3.00
115	Purchasing & Inventory	30.00	30.00	32.00	32.00	33.00	35.00	37.00	2.00
116	Veterans Services	6.00	6.00	6.00	6.00	6.00	6.00	7.00	1.00
117	Historical Comm.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
118	Texas AgriLife Extension	14.50	15.00	15.00	14.00	14.00	14.00	14.00	0.00
119	County Attorney	177.50	179.50	181.50	179.50	185.50	185.50	190.00	4.50
120	County Clerk	114.00	114.00	118.00	118.00	120.00	120.00	121.00	1.00
121	District Clerk	106.00	107.00	107.00	108.00	109.00	108.00 ¹	111.00	3.00
122	Civil Courts	74.50	74.50	74.50	76.50	76.50	76.50	76.50	0.00
123	District Attorney	161.375	161.875	166.125	167.125	167.125	168.625	171.125	2.50
124	Criminal Courts	77.50	79.50	84.50	84.50	85.50	85.50	72.00	(13.50) ²
125	Probate Court	10.00	10.17	10.67	10.67	10.67	11.67	12.00	0.33
126	JP-Pct-1	13.00	13.00	13.00	13.00	15.00	15.00	14.00	(1.00)
127	JP-Pct-2	27.50	31.50	31.50	31.50	32.00	33.00	33.00	0.00
128	JP-Pct-3	19.50	24.50	24.50	25.50	25.50	25.50	25.50	0.00
129	JP-Pct-4	14.00	14.00	14.00	15.00	16.00	16.00	16.00	0.00
130	JP-Pct-5	12.00	12.00	13.00	13.00	15.00	15.00	15.00	0.00
131	Constable-Pct-1	17.00	20.00	20.00	22.00	22.00	24.00	24.00	0.00
132	Constable-Pct-2	26.00	27.00	27.00	33.00	34.00	35.00	35.00	0.00
133	Constable-Pct-3	27.00	27.00	30.00	30.00	29.00	29.00	29.00	0.00
134	Constable-Pct-4	18.00	18.00	18.00	18.00	19.00	19.00	20.50	1.50
135	Constable-Pct-5	51.00	53.00	55.00	55.00	55.00	55.50	56.00	0.50
136	Dispute Resolution Ctr.	7.00	7.00	7.00	7.00	7.00	7.00	7.00	0.00
137	Sheriff's Department	1,431.00	1,471.00	1,507.50	1,486.50	1,510.50	1,588.50	1,621.50	33.00
138	Medical Examiner	32.00	34.00	34.00	35.00	35.50	35.50	37.00	1.50
139	Comm Super & Corr	295.50	295.50	325.00	318.00	297.00	296.50	284.75	(11.75)
140	TCCES	39.00	42.00	44.00	44.00	44.00	43.00	43.00	0.00
142	Pretrial Services	51.18	55.18	57.18	57.18	57.18	57.18	77.98	20.80 ²
143	Juvenile Public Defender	13.00	13.00	13.00	13.00	13.00	13.00	13.00	0.00
145	Juvenile Probation	408.25	428.50	440.50	438.50	462.50	462.50	467.50	5.00
147	Emergency Services	16.76	16.76	17.00	17.00	17.00	17.00	18.00	1.00
149	TNR	405.55	406.55	410.55	401.55	401.55	402.05	410.80	8.75
154	Civil Service Commission	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00
155	Criminal Justice Planning	7.00	9.00	10.00	10.00	10.00	38.00	39.00	1.00
157	RMCR	41.00	41.50	41.50	41.00	41.00	41.00	44.75	3.75
158	Health & Human Services	199.87	179.66	175.66	178.29	178.04	181.04	188.29	7.25
159	Emergency Medical Services	10.00	10.00	32.00	33.00	33.00	33.00	32.00	(1.00)
TOTALS		4,442.49	4,532.20	4,688.19	4,668.82	4,716.57	4,836.07	4,925.20	89.13

Please note that this table reflects corrections to the FTE Slotlists and positions added mid-year.

Community Supervision and Corrections FTE totals include state employees.

¹ A late correction to the District Clerk led to a net 1.0 FTE reduction for FY 12.

² Per District Judge order, the Drug Court (14.00 FTEs) moved from Criminal Courts to Pretrial Services mid-year.

Table 5

**Reserve Ratio of General Fund, Road & Bridge Fund and Debt Service Combined
FY 2002 - FY 2013**

Formula:	(Unallocated Reserves)			
	[Net Expenses (not including unallocated Budgeted Reserves) and Transfers Out]			
FY 2013:	$\frac{(\$57,195,853(\text{GF}) + \$0(\text{R\&B}) + \$10,329,745(\text{Debt}))}{(\$516,824,356(\text{GF}) + \$17,706,921(\text{R\&B}) + \$79,337,794(\text{Debt}))}$	=	$\frac{\$67,525,598}{\$613,869,071}$	= 11.00%
FY 2012:	$\frac{(\$51,367,824(\text{GF}) + \$0(\text{R\&B}) + \$11,164,374(\text{Debt}))}{(\$476,343,336(\text{GF}) + \$17,518,002(\text{R\&B}) + \$74,613,183(\text{Debt}))}$	=	$\frac{\$62,532,198}{\$568,474,521}$	= 11.00%
FY 2011:	$\frac{(\$48,595,756(\text{GF}) + \$0(\text{R\&B}) + \$9,153,122(\text{Debt}))}{(\$431,199,675(\text{GF}) + \$18,320,781(\text{R\&B}) + \$75,469,335(\text{Debt}))}$	=	$\frac{\$57,748,878}{\$524,989,791}$	= 11.00%
FY 2010:	$\frac{(\$43,812,685(\text{GF}) + \$0(\text{R\&B}) + \$9,454,492(\text{Debt}))}{(\$397,894,703(\text{GF}) + \$17,299,489(\text{R\&B}) + \$68,630,712(\text{Debt}))}$	=	$\frac{\$53,267,177}{\$484,247,062}$	= 11.00%
FY 2009:	$\frac{(\$41,384,029(\text{GF}) + \$321,544(\text{R\&B}) + \$12,398,332(\text{Debt}))}{(\$401,415,226(\text{GF}) + \$21,008,355(\text{R\&B}) + \$69,430,097(\text{Debt}))}$	=	$\frac{\$54,103,905}{\$491,853,678}$	= 11.00%
FY 2008:	$\frac{(\$40,335,884 + \$224,050(\text{R\&B}) + \$11,866,327)}{(\$387,729,776 + \$20,219,540 + \$68,834,869)}$	=	$\frac{\$52,446,261}{\$476,784,185}$	= 11.00%
FY 2007:	$\frac{(\$37,715,712 + \$250,233(\text{R\&B}) + \$8,990,958)}{(\$342,144,983 + \$20,431,387 + \$64,304,577)}$	=	$\frac{\$46,956,904}{\$426,880,947}$	= 11.00%
FY 2006:	$\frac{(\$37,082,419 + \$1,229,204(\text{R\&B}) + \$6,545,758)}{(\$324,799,793 + \$19,523,302 + \$63,471,275)}$	=	$\frac{\$44,857,381}{\$407,794,370}$	= 11.00%
FY 2005:	$\frac{(\$35,241,525 + \$1,229,204(\text{R\&B}) + \$6,149,310)}{(\$302,228,756 + \$22,810,715 + \$62,469,976)}$	=	$\frac{\$42,620,039}{\$387,509,447}$	= 11.00%
FY 2004:	$\frac{(\$33,657,498 + \$416,306(\text{R\&B}) + \$6,283,982)}{(\$280,120,654 + \$22,998,434 + \$63,769,877)}$	=	$\frac{\$40,357,786}{\$366,888,965}$	= 11.00%
FY 2003:	$\frac{(\$29,217,120 + \$0(\text{R\&B}) + \$10,503,413)}{(\$274,577,357 + \$22,050,359 + \$64,468,030)}$	=	$\frac{\$39,720,533}{\$361,095,746}$	= 11.00%
FY 2002:	$\frac{(\$25,228,756 + \$0(\text{R\&B}) + \$11,898,630)}{(\$264,124,835 + \$21,180,062 + \$52,216,787)}$	=	$\frac{\$37,127,386}{\$337,521,684}$	= 11.00%

**Table 6
FY 2013 ADOPTED BUDGET
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING**

Dept	Description	*	Unit Cost	Qty	Recommended Cost		Total Cost
					New	Replace	
108	Modular Furniture		6,000	1	6,000	-	6,000
County Treasurer (108) Total					6,000	-	6,000
190	Centrally Budgeted ITS				287,191	2,698,800	2,985,991
112	Infrastructure Completion at 700 Lavaca	*	380,000	1	380,000	-	380,000
112	Data Center Relocation	*	117,997	1	117,997	-	117,997
112	2U-Server Replacement	*	164,846	1	-	164,846	164,846
112	Web Security Services	*	220,000	1	220,000	-	220,000
112	Maintenance Agreement for SAN Expansion		30,000	1	30,000	-	30,000
112	Expansion of GAATN Network		40,000	5	200,000	-	200,000
112	Patching Software		240,000	1	-	240,000	240,000
112	Patching First Year Maintenance		62,000	1	62,000	-	62,000
112	Patching Implementation Services		60,000	1	-	60,000	60,000
112	Large UPS		8,000	3	24,000	-	24,000
112	Small UPS		2,000	16	32,000	-	32,000
112	DWDM Implementation Service		20,000	1	20,000	-	20,000
112	DWDM Maintenance Agreement		30,000	1	30,000	-	30,000
112	Cisco 2950 Switches		1,500	50	-	75,000	75,000
112	Cisco PIX 515 Firewall		3,000	30	-	90,000	90,000
112	Cisco PIX 506 Firewall		3,000	10	-	30,000	30,000
112	SmartNet Maintenance		19,500	1	-	19,500	19,500
112	Server Maintenance		39,000	1	-	39,000	39,000
112	Storage Maintenance		55,000	1	-	55,000	55,000
112	Server Hardware		6,500	3	-	19,500	19,500
112	DHCP Software		69,600	1	-	69,600	69,600
112	DHCP Software 1st year Maintenance		15,900	1	-	15,900	15,900
112	DHCP Implementation		20,000	1	-	20,000	20,000
112	IBM "XIV" Software Maintenance		100,000	1	100,000	-	100,000
112	Unified Communications- 1000 Users		1,150	1,000	1,150,000	-	1,150,000
112	Video Equipment (Camera, Speaker & Microphone)		1,000	45	45,000	-	45,000
112	Video Equipment Installation		1,000	45	45,000	-	45,000
112	HVAC Monitoring System		11,000	3	33,000	-	33,000
112	HVAC Monitoring System Graphics Package		5,000	3	15,000	-	15,000
112	Hardware for HHS CABA upgrade		20,000	1	20,000	-	20,000
112	Software for HHS CABA upgrade		50,000	1	50,000	-	50,000
112	Implementation & Modification Services		80,000	1	80,000	-	80,000
112	Software for Microsoft System upgrade		20,000	1	20,000	-	20,000
112	Installation for Microsoft System upgrade		5,000	1	5,000	-	5,000
112	Helipad Cameras		2,500	15	37,500	-	37,500
112	Cabling for Helipad Cameras		7,500	1	7,500	-	7,500
112	Installation for Helipad Cameras		10,000	1	10,000	-	10,000
112	Tyler Technologies Project Management		193,536	1	193,536	-	193,536
112	Tyler Technologies Custom Development		29,800	1	29,800	-	29,800
112	Tyler Technologies Data Conversion		166,731	1	166,731	-	166,731
112	Tyler Technologies Training		93,840	1	93,840	-	93,840
112	Tyler Technologies Go Live Assistance		121,440	1	121,440	-	121,440
112	Tyler Technologies Set up & Configuration		103,555	1	103,555	-	103,555
112	Tyler Technologies Travel Expenses		104,897	1	104,897	-	104,897
112	CUC Conversion Contingency		106,335	1	106,335	-	106,335
112	CUC Odyssey User fees		210,038	1	210,038	-	210,038
112	CUC QA Oversight		19,490	1	19,490	-	19,490
112	Conversion Support		135,000	1	135,000	-	135,000
112	Odyssey Upgrades		57,072	1	57,072	-	57,072
112	Netmotion Software		7,500	1	7,500	-	7,500
112	Data Center Move to Cyrus One		1,800,000	1	1,800,000	-	1,800,000
ITS (112/190) Total					6,170,422	3,597,146	9,767,568
114	Replace Fire Alarm at Post Road North Side	*	56,325	1	-	56,325	56,325
114	Replace Fire Alarm at ME Facility	*	47,025	1	-	47,025	47,025
114	Install Fire Alarm at 2501 S. Congress	*	82,725	1	82,725	-	82,725
114	Bridging Documents for North Campus, Airport Blvd	*	350,000	1	350,000	-	350,000
114	Granger Renovations, Space	*	197,550	1	197,550	-	197,550
114	Granger Renovations, Systems	*	981,183	1	981,183	-	981,183
114	Improvements at HMS Courthouse	*	144,880	1	144,880	-	144,880

**Table 6
FY 2013 ADOPTED BUDGET
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING**

Dept	Description	*	Unit Cost	Qty	Recommended Cost		Total Cost
					New	Replace	
114	700 Lavaca Renovation	*	355,000	1	355,000	-	355,000
114	Central Austin Real Estate Purchase		7,250,000	1	7,250,000	-	7,250,000
114	CJC-Two 5,000 MBH gas fired boilers		137,470	1	137,470	-	137,470
114	20,000 CFM Air Handler for USB 1st Floor		108,000	1	108,000	-	108,000
114	Granger Building Renovations-Furniture		282,500	1	282,500	-	282,500
114	Security Gate		12,182	1	12,182	-	12,182
114	WAVE Panic System		24,370	1	24,370	-	24,370
114	Security Card Readers		16,965	1	16,965	-	16,965
114	Security Cameras		30,795	1	30,795	-	30,795
114	Security Item		9,570	1	9,570	-	9,570
114	USB Improvements-Includes refurbish tower elevator, replace drinking fountains that are not ADA compliant, replace CES reception area that is not ADA compliant, replace restrooms that are not ADA compliant and safety lighting.		303,550	1	303,550	-	303,550
114	USB Improvements -Renovate east lobby for lighting, finishes and furnishing		20,000	1	20,000	-	20,000
114	Reconfigure existing space at Ray Martinez Bldg. for Drug Court counseling rooms		74,541	1	74,541	-	74,541
114	Ray Martinez Bldg-Remodel Pct. 4 Constable		19,385	1	19,385	-	19,385
114	Ray Martinez Bldg-Cubicle relocations		500	1	500	-	500
114	Ray Martinez Bldg-Furniture for Drug Court		8,000	1	8,000	-	8,000
114	Pct. 2 Building Renovations-CSCD Furniture		6,000	1	6,000	-	6,000
114	Post Road Drug Court Renovations-Furniture		13,500	1	13,500	-	13,500
114	Various exterior SMART campus site improvements		22,540	1	22,540	-	22,540
114	Demolish building to slab at 5325 Airport		27,600	1	27,600	-	27,600
114	Full office space and capabilities for new doctor at the Medical Examiner's Building adjacent to the existing offices of other doctors		15,393	1	15,393	-	15,393
114	Furniture for new doctor at Medical Examiner's Building		5,000	1	5,000	-	5,000
114	Structural repairs to Collier Bldg.		150,000	1	150,000	-	150,000
Facilities Management (114) Total					10,649,199	103,350	10,752,549
120	Servers for IVR system		6,000	2	-	12,000	12,000
120	Misdemeanor Module One-time start up costs		225,000	1	225,000	-	225,000
County Clerk (120) Total					225,000	12,000	237,000
122	Computers		2,000	30	-	60,000	60,000
122	Laptops		2,600	2	-	5,200	5,200
122	Printers		641	17	-	10,900	10,900
122	Display Monitors		1,225	4	-	4,900	4,900
122	Facsimile Machines		1,300	2	-	2,600	2,600
122	Symantec		2,500	1	-	2,500	2,500
122	SAP Business Objects		700	1	-	700	700
122	MSDN Premium		5,092	1	-	5,092	5,092
122	RedGate Backup		5,995	1	-	5,995	5,995
122	Liquid Planner		3,000	1	-	3,000	3,000
122	Hardware		1,600	10	16,000	-	16,000
122	Software		16,918	10	169,180	-	169,180
122	Training		700	10	7,000	-	7,000
122	Maintenance Agreements		3,282	10	32,820	-	32,820
122	Electronic Equipment		6,500	4	-	26,000	26,000
122	Maintenance Agreement		10,000	1	10,000	-	10,000
122	Blade Server		25,000	1	25,000	-	25,000
Civil Courts (122) Total					260,000	126,887	386,887
124	Hardware, Software and Networking Needed for Digital Upgrades		32,190	2	-	64,380	64,380
124	Lapel Microphones		6,300	1	6,300	-	6,300
124	Hardware and Networking to Replace 12 Year Old Audio Systems in 6 Courtrooms		10,150	6	-	60,900	60,900
124	Replacement Computers		2,000	31	-	62,000	62,000
124	Replacement Laptops		2,200	10	-	22,000	22,000
124	Replacement Printers		575	8	-	4,600	4,600

Table 6
FY 2013 ADOPTED BUDGET
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING

Dept	Description	*	Unit Cost	Qty	Recommended Cost		Total Cost	
					New	Replace		
124	Replacement Display Monitors		1,300	11	-	14,300	14,300	
124	Replacement Fax Machines		1,100	3	-	3,300	3,300	
124	Software Assurance for 2 Computers		1,250	2	2,500	-	2,500	
124	Windows Server 2008R2		8,600	1	8,600	-	8,600	
124	10 Touch Screen Tablets for Judges' Benches		1,200	10	12,000	-	12,000	
124	12 Custom Built Counsel Tables with Modesty Panels for 6 Remaining Courts (2 Tables per Courtroom)		1,500	12	-	18,000	18,000	
Criminal Courts (124) Total						29,400	249,480	278,880
131	Radar Units		4,250	4	-	17,000	17,000	
Constable Pct. 1 (131) Total						-	17,000	17,000
132	Vehicle Cameras		6,950	2	-	13,900	13,900	
Constable Pct. 2 (132) Total						-	13,900	13,900
134	Digital Trunking Radios		6,566	3	-	19,698	19,698	
Constable Pct. 4 (134) Total						-	19,698	19,698
137	Vehicle Radios	*	153,203		153,203	-	153,203	
137	HSB Hot Water Return Loop	*	35,154	1	-	35,154	35,154	
137	HSB Hydronic Boiler Replacement	*	83,004	1	-	83,004	83,004	
137	HSB Violent Cell Conversion	*	35,238	4	140,953	-	140,953	
137	Handheld Radio, Law Enforcement		6,435	1	6,435	-	6,435	
137	Handheld Radio, Corrections		6,435	1	6,435	-	6,435	
137	Handheld Radio, Law Enforcement		6,435	3	19,305	-	19,305	
137	Vehicle Radio		6,094	3	18,282	-	18,282	
137	Handheld Radio, Corrections		6,035	2	12,070	-	12,070	
137	Handheld Radio, Law Enforcement		6,435	1	6,435	-	6,435	
137	Vehicle Radio		6,094	1	6,094	-	6,094	
137	Radar		5,780	1	5,780	-	5,780	
137	Boat Engines		19,023	2	-	38,046	38,046	
137	Radar, Stalker 2X		3,265	20	65,300	-	65,300	
137	Radar, Stalker Lidar		2,514	14	35,196	-	35,196	
137	Radar, Stalker Lidar (with Motorcycle Holster)		2,889	12	34,668	-	34,668	
137	TCCC Bldg. 12 Security Electronics		19,175	1	-	19,175	19,175	
137	TCCC Bldg. 3 Sprinklers		20,000	1	-	20,000	20,000	
137	Hot Water Return Loop		200,000	1	-	200,000	200,000	
137	TCCC Building 2 Windows		130,000	1	-	130,000	130,000	
137	Epoxy Coating for Shower Walls		213,000	1	-	213,000	213,000	
137	Epoxy Coating for Transportation Floors		30,000	1	-	30,000	30,000	
137	Floor Repair for TCJ Kitchen		200,000	1	-	200,000	200,000	
137	Battery Chargers		52,000	1	-	52,000	52,000	
137	Convection Oven		12,833	1	-	12,833	12,833	
137	UPS unit replacement		50,000	1	-	50,000	50,000	
137	Audio Visual Equipment for Training Academy		19,000	1	-	19,000	19,000	
Sheriff's Office (137) Total						510,156	1,102,212	1,612,368
138	Microscope		10,000	1	10,000	-	10,000	
138	Liquid Chromatograph		35,000	1	-	35,000	35,000	
138	GC/MS software upgrade		11,000	1	-	11,000	11,000	
138	Laboratory Freezer		4,000	1	-	4,000	4,000	
138	Rough Pump for one of the mass spectrometers		3,000	1	-	3,000	3,000	
138	Histology Microtome		16,000	1	-	16,000	16,000	
Medical Examiner's Office (138) Total						10,000	69,000	79,000
145	Database System for Food Service	*	15,893	1	15,893	-	15,893	
145	HVAC Chiller Compressor Replacement		67,000	1	-	67,000	67,000	
145	Video surveillance upgrade		211,725	1	211,725	-	211,725	
Juvenile Probation (145) Total						227,618	67,000	294,618
147	Motorola Lease Payment for Two-Way Radios		473,445	1	-	473,445	473,445	
Emergency Services (147) Total						-	473,445	473,445
149	Centrally Budgeted Vehicle Accessories				-	125,000	125,000	
149	Milton Reimers Ranch Park-Phase III Spray Washers (3 units)		1,950	1	1,950	-	1,950	
149	Contract for ROW Clearing and Tree Removal - Capital Portion		35,000	1	35,000	-	35,000	
149	For new TCSO and Constable, Pct. 2 Vehicles		500	6	3,000	-	3,000	
149	For new TCSO and Constable, Pct. 2 Vehicles		300	6	1,800	-	1,800	

Table 6
FY 2013 ADOPTED BUDGET
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING

Dept	Description	*	Unit Cost	Qty	Recommended Cost		Total Cost
					New	Replace	
149	Merrilltown Subgrade Investigation		200,000	1	200,000	-	200,000
149	Changeable Message Boards		25,000	1	25,000	-	25,000
149	Road Maint Materials		2,200,000	1	2,200,000	-	2,200,000
149	Kellam to Pearce Reconstruction and Extension		4,300,000	1	4,300,000	-	4,300,000
149	Kellam to Pearce Reconstruction ROW		250,000	1	250,000	-	250,000
149	Playground Safety Initiative		45,000	1	45,000	-	45,000
Transportation and Natural Resources (149) Total					7,061,750	125,000	7,186,750
157	700 Lavaca Mutli-purpose Room's Cameras, video monitors, microphones, automixer, integration		50,000	1	50,000	-	50,000
157	Field Camcorders and Accessories		16,000	3	48,000	-	48,000
157	SDI interface cards for current DSR 1500A to integrate to new system		1,600	4	6,400	-	6,400
157	Replacement Scanner for Engineering Drawings		28,000	1	-	28,000	28,000
RMCR (157) Total					104,400	28,000	132,400
159	Ventilator		16,700	4	16,700	50,100	66,800
159	Medical Cardiac Monitor/Defibrillator		37,750	4	37,750	113,250	151,000
159	Boscope with updated recording capabilities		11,800	1	-	11,800	11,800
159	AKV Cycle Counter		7,570	2	15,140	-	15,140
159	VXP Main Rotor Balancing Kit		6,182	1	6,182	-	6,182
159	Replacement Ambulances		187,000	2	-	374,000	374,000
159	Replacement Command Trucks		120,000	2	-	240,000	240,000
159	Ambulances for Austin Colony/969 Area		187,000	2	374,000	-	374,000
Emergency Medical Services (159) Total					449,772	789,150	1,238,922
Project Total					25,703,717	6,793,268	32,496,985
CAR Reserve							2,813,944
Grand Total							35,310,929

*Projects and items totaling \$3,525,738 are rebudgeted from FY 12.

Table 7
FY 2013 ADOPTED BUDGET
COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING

For Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
107 BEFIT Accountant						
107	Computer Network Port	250	1	250	-	250
107	Personal Computer	1,300	1	1,300	-	1,300
107	Security/Network Related Licenses-Desktops	160	1	160	-	160
107	ISM Software - Standard	50	1	50	-	50
107	Desktop Enterprise Software	741	1	741	-	741
107	Single Line Standard	50	1	50	-	50
107	PBX Port Cost	200	1	200	-	200
107	Computer Network Port Maintenance	20	1	20	-	20
107	Security/NW Related Software Maint-Desktop	47	1	47	-	47
107	Standard Communication Voice & Data	550	1	550	-	550
107	CATV-Cabling & Outlet	300	1	300	-	300
107	Installation and Data Transfer	165	1	165	-	165
107 Business Consultant						
107	Computer Network Port	250	1	250	-	250
107	Standard Workstation Notebook	2,300	1	2,300	-	2,300
107	Security/Network Related Licenses-Notebooks	206	1	206	-	206
107	ISM Software - Standard	50	1	50	-	50
107	Desktop Enterprise Software	741	1	741	-	741
107	Multi-line With Display (8 or 16 Button)	200	1	200	-	200
107	PBX Port Cost	200	1	200	-	200
107	Computer Network Port Maintenance	20	1	20	-	20
107	Security/NW Related Software Maint-Notebook	56	1	56	-	56
107	Standard Communication Voice & Data	550	1	550	-	550
107	Installation and Data Transfer	165	1	165	-	165
Treasurer (107) Total				8,571	-	8,571
108 GIS Analyst						
108	ISM Software - Standard	50	1	50	-	50
108	Multi-line With Display (8 or 16 Button)	200	1	200	-	200
108	PBX Port Cost	200	1	200	-	200
108	Standard Communication Voice & Data	550	1	550	-	550
108	CATV-Cabling & Outlet	300	1	300	-	300
108 Internal Auditor						
108	Computer Network Port	250	1	250	-	250
108	Standard Workstation Notebook	2,300	1	2,300	-	2,300
108	Security/Network Related Licenses-Notebooks	206	1	206	-	206
108	ISM Software - Standard	50	1	50	-	50
108	Desktop Enterprise Software	741	1	741	-	741
108	Multi-line With Display (8 or 16 Button)	200	1	200	-	200
108	PBX Port Cost	200	1	200	-	200
108	Computer Network Port Maintenance	20	1	20	-	20
108	Security/NW Related Software Maint-Notebook	56	1	56	-	56
108	Standard Communication Voice & Data	550	1	550	-	550
108	Installation and Data Transfer	165	1	165	-	165
Tax Office (108) Total				6,038	-	6,038
111 BEFIT HRMD Support						
111	Computer Network Port	250	1	250	-	250
111	Standard Workstation Notebook	2,300	1	2,300	-	2,300
111	Security/Network Related Licenses-Notebooks	206	1	206	-	206
111	ISM Software - VOIP	177	1	177	-	177
111	Desktop Enterprise Software	741	1	741	-	741
111	UC (VOIP) 7965 Branded Phone	270	1	270	-	270
111	Computer Network Port Maintenance	20	1	20	-	20
111	Security/NW Related Software Maint-Notebook	56	1	56	-	56
111	Standard Communication Voice & Data (VOIP)	250	1	250	-	250
111	Network Standard Communication Voice & Data Cable	550	1	550	-	550
111	Installation and Data Transfer	165	1	165	-	165

Table 7
FY 2013 ADOPTED BUDGET
COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING

For Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost	
				New	Replace		
111	Visio Professional	320	1	320	-	320	
111	Adobe Acrobat Professional	180	1	180	-	180	
111	Microsoft Project Server User License	105	1	105	-	105	
HRMD (111) Total				5,590	-	5,590	
112 Mobile Data Program							
112	Computer Network Port	250	3	750	-	750	
112	Standard Workstation Notebook	2,300	3	6,900	-	6,900	
112	Security/Network Related Licenses-Notebooks	206	3	618	-	618	
112	ISM Software - VOIP	177	3	531	-	531	
112	Desktop Enterprise Software	741	3	2,223	-	2,223	
112	UC (VOIP) 7965 Branded Phone	270	3	810	-	810	
112	Computer Network Port Maintenance	20	3	60	-	60	
112	Security/NW Related Software Maint-Notebook	56	3	168	-	168	
112	Standard Communication Voice & Data (VOIP)	250	3	750	-	750	
112	Network Standard Communication Voice & Data Cable	550	3	1,650	-	1,650	
112	Installation and Data Transfer	165	3	495	-	495	
112 CUC Prosecutor Module Backfill							
112	Computer Network Port	250	2	500	-	500	
112	Personal Computer	1,300	2	2,600	-	2,600	
112	Security/Network Related Licenses-Desktops	160	2	320	-	320	
112	ISM Software - VOIP	177	2	354	-	354	
112	Desktop Enterprise Software	741	2	1,482	-	1,482	
112	UC (VOIP) 7965 Branded Phone	270	2	540	-	540	
112	Computer Network Port Maintenance	20	2	40	-	40	
112	Security/NW Related Software Maint-Desktop	47	2	94	-	94	
112	Standard Communication Voice & Data (VOIP)	250	2	500	-	500	
112	Network Standard Communication Voice & Data Cable	550	2	1,100	-	1,100	
112	Installation and Data Transfer	165	2	330	-	330	
112 BEFIT Production Support							
112	Computer Network Port	250	2	500	-	500	
112	Standard Workstation Notebook	2,300	2	4,600	-	4,600	
112	Security/Network Related Licenses-Notebooks	206	2	412	-	412	
112	ISM Software - VOIP	177	2	354	-	354	
112	Desktop Enterprise Software	741	2	1,482	-	1,482	
112	UC (VOIP) 7965 Branded Phone	270	2	540	-	540	
112	Computer Network Port Maintenance	20	2	40	-	40	
112	Security/NW Related Software Maint-Notebook	56	2	112	-	112	
112	Standard Communication Voice & Data (VOIP)	250	2	500	-	500	
112	Network Standard Communication Voice & Data Cable	550	2	1,100	-	1,100	
112	Installation and Data Transfer	165	2	330	-	330	
112	Visio Professional	320	1	320	-	320	
112	Adobe Acrobat Professional	180	1	180	-	180	
112	Microsoft Project Server User License	105	2	210	-	210	
ITS (112) Total				14,505	33,495	-	33,495
115 New FTE in Purchasing Office							
115	ISM Software - VOIP	177	2	354	-	354	
115	UC (VOIP) 7965 Branded Phone	270	2	540	-	540	
115	Standard Communication Voice & Data (VOIP)	250	2	500	-	500	
115 Workload Staffing							
115	Computer Network Port	250	3	750	-	750	
115	Personal Computer	1,300	3	3,900	-	3,900	
115	Security/Network Related Licenses-Desktops	160	3	480	-	480	
115	ISM Software - VOIP	177	3	531	-	531	
115	Desktop Enterprise Software	741	3	2,223	-	2,223	
115	UC (VOIP) 7965 Branded Phone	270	2	540	-	540	

Table 7
FY 2013 ADOPTED BUDGET
COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING

For Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
115	Computer Network Port Maintenance	20	3	60	-	60
115	Security/NW Related Software Maint-Desktop	47	3	141	-	141
115	Standard Communication Voice & Data (VOIP)	250	2	500	-	500
115	Network Standard Communication Voice & Data Cable	550	3	1,650	-	1,650
115	Installation and Data Transfer	165	3	495	-	495
115 Temp Employees						
115	ISM Software - VOIP	177	1	177	-	177
115	UC (VOIP) 7965 Branded Phone	270	1	270	-	270
115	Standard Communication Voice & Data (VOIP)	250	1	250	-	250
Purchasing (112) Total				13,361	-	13,361
119 Deferred Prosecution Office Specialist						
119	Computer Network Port	250	1	250	-	250
119	Personal Computer	1,300	1	1,300	-	1,300
119	Security/Network Related Licenses-Desktops	160	1	160	-	160
119	ISM Software - Standard	50	1	50	-	50
119	Desktop Enterprise Software	741	1	741	-	741
119	Multi-line With Display (8 or 16 Button)	200	1	200	-	200
119	PBX Port Cost	200	1	200	-	200
119	Computer Network Port Maintenance	20	1	20	-	20
119	Security/NW Related Software Maint-Desktop	47	1	47	-	47
119	Standard Communication Voice & Data	550	1	550	-	550
119	Installation and Data Transfer	165	1	165	-	165
119	Nuance's PDF converter Interprise	106	1	106	-	106
119 Spcl Docket Victim Witness Coordinators						
119	Computer Network Port	250	1	250	-	250
119	Personal Computer	1,300	1	1,300	-	1,300
119	Security/Network Related Licenses-Desktops	160	1	160	-	160
119	ISM Software - Standard	50	1	50	-	50
119	Desktop Enterprise Software	741	1	741	-	741
119	Multi-line With Display (8 or 16 Button)	200	1	200	-	200
119	PBX Port Cost	200	1	200	-	200
119	Computer Network Port Maintenance	20	1	20	-	20
119	Security/NW Related Software Maint-Desktop	47	1	47	-	47
119	Standard Communication Voice & Data	550	1	550	-	550
119	Installation and Data Transfer	165	1	165	-	165
119 Mental Health Team						
119	Computer Network Port	250	2	500	-	500
119	Personal Computer	1,300	1	1,300	-	1,300
119	Standard Workstation Notebook	2,300	1	2,300	-	2,300
119	Security/Network Related Licenses-Desktops	160	1	160	-	160
119	Security/Network Related Licenses-Notebooks	206	1	206	-	206
119	ISM Software - Standard	50	2	100	-	100
119	Desktop Enterprise Software	741	2	1,482	-	1,482
119	Multi-line With Display (8 or 16 Button)	200	2	400	-	400
119	PBX Port Cost	200	2	400	-	400
119	Computer Network Port Maintenance	20	2	40	-	40
119	Security/NW Related Software Maint-Desktop	47	1	47	-	47
119	Security/NW Related Software Maint-Notebook	56	1	56	-	56
119	Standard Communication Voice & Data	550	2	1,100	-	1,100
119	Installation and Data Transfer	165	2	330	-	330
119	Nuance's PDF Conversion	106	2	212	-	212
County Attorney (119) Total				16,105	-	16,105
120 Business Analyst						
120	Computer Network Port	250	1	250	-	250
120	Personal Computer	1,300	1	1,300	-	1,300
120	Security/Network Related Licenses-Desktops	160	1	160	-	160
120	ISM Software - Standard	50	1	50	-	50
120	Desktop Enterprise Software	741	1	741	-	741
120	Multi-line With Display (8 or 16 Button)	200	1	200	-	200

Table 7
FY 2013 ADOPTED BUDGET
COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING

For Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
120	PBX Port Cost	200	1	200	-	200
120	Computer Network Port Maintenance	20	1	20	-	20
120	Security/NW Related Software Maint-Desktop	47	1	47	-	47
120	Standard Communication Voice & Data	550	1	550	-	550
120	Installation and Data Transfer	165	1	165	-	165
County Clerk (120) Total				3,683	-	3,683
121 Data Quality for State Reporting FTE						
121	Computer Network Port	250	2	500	-	500
121	Personal Computer	1,300	2	2,600	-	2,600
121	Security/Network Related Licenses-Desktops	160	2	320	-	320
121	ISM Software - Standard	50	2	100	-	100
121	Desktop Enterprise Software	741	2	1,482	-	1,482
121	Multi-line With Display (8 or 16 Button)	200	2	400	-	400
121	PBX Port Cost	200	2	400	-	400
121	Computer Network Port Maintenance	20	2	40	-	40
121	Security/NW Related Software Maint-Desktop	47	2	94	-	94
121	Standard Communication Voice & Data	550	2	1,100	-	1,100
121	Installation and Data Transfer	165	2	330	-	330
121 Business Analyst						
121	Computer Network Port	250	1	250	-	250
121	Personal Computer	1,300	1	1,300	-	1,300
121	Security/Network Related Licenses-Desktops	160	1	160	-	160
121	ISM Software - Standard	50	1	50	-	50
121	Desktop Enterprise Software	741	1	741	-	741
121	Multi-line With Display (8 or 16 Button)	200	1	200	-	200
121	PBX Port Cost	200	1	200	-	200
121	Computer Network Port Maintenance	20	1	20	-	20
121	Security/NW Related Software Maint-Desktop	47	1	47	-	47
121	Standard Communication Voice & Data	550	1	550	-	550
121	Installation and Data Transfer	165	1	165	-	165
District Clerk (121) Total				11,049	-	11,049
123 Business Analyst						
123	Computer Network Port	250	1	250	-	250
123	Standard Workstation Notebook	2,300	1	2,300	-	2,300
123	Security/Network Related Licenses-Notebooks	206	1	206	-	206
123	ISM Software - Standard	50	1	50	-	50
123	Desktop Enterprise Software	741	1	741	-	741
123	Single Line Phone Digital	108	1	108	-	108
123	PBX Port Cost	200	1	200	-	200
123	Computer Network Port Maintenance	20	1	20	-	20
123	Security/NW Related Software Maint-Notebook	56	1	56	-	56
123	Standard Communication Voice & Data	550	1	550	-	550
123	Installation and Data Transfer	165	1	165	-	165
123 Family Violence Prosecution Positions						
123	Computer Network Port	250	1	250	-	250
123	Standard Workstation Notebook	2,300	1	2,300	-	2,300
123	Security/Network Related Licenses-Notebooks	206	1	206	-	206
123	ISM Software - Standard	50	1	50	-	50
123	Desktop Enterprise Software	741	1	741	-	741
123	Single Line Phone Digital	108	1	108	-	108
123	PBX Port Cost	200	1	200	-	200
123	Computer Network Port Maintenance	20	1	20	-	20
123	Security/NW Related Software Maint-Notebook	56	1	56	-	56
123	Standard Communication Voice & Data	550	1	550	-	550
123	Installation and Data Transfer	165	1	165	-	165
District Attorney (123) Total				9,292	-	9,292
131 Computers						
131	Computer Network Port	250	2	500	-	500
131	Personal Computer	1,300	2	2,600	-	2,600
131	Security/Network Related Licenses-Desktops	160	2	320	-	320

Table 7
FY 2013 ADOPTED BUDGET
COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING

For Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
131	Desktop Enterprise Software	741	2	1,482	-	1,482
131	Computer Network Port Maintenance	20	2	40	-	40
131	Security/NW Related Software Maint-Desktop	47	2	94	-	94
131	Standard Communication Voice & Data	550	2	1,100	-	1,100
131	Installation and Data Transfer	165	2	330	-	330
Constable 1 (131) Total				6,466	-	6,466
134 School Safety						
134	Mobile Data Computer (MDC)	7,400	1	7,400	-	7,400
134	Security/Network Related Licenses-Notebooks	206	1	206	-	206
134	ISM Software - Standard	50	1	50	-	50
134	Desktop Enterprise Software	741	1	741	-	741
134	CAD Mobile Client Software	1,300	1	1,300	-	1,300
134	PBX Port Cost	200	1	200	-	200
134	CAD Mobile Client Maintenance	286	1	286	-	286
134	Security/NW Related Software Maint-Notebook	56	1	56	-	56
134	Standard Communication Voice & Data	550	1	550	-	550
134	Installation and Data Transfer	165	1	165	-	165
134 Admin Support						
134	Computer Network Port	250	1	250	-	250
134	Personal Computer	1,300	1	1,300	-	1,300
134	Security/Network Related Licenses-Desktops	160	1	160	-	160
134	ISM Software - Standard	50	1	50	-	50
134	Desktop Enterprise Software	741	1	741	-	741
134	Multi-line With Display (8 or 16 Button)	200	1	200	-	200
134	PBX Port Cost	200	1	200	-	200
134	Computer Network Port Maintenance	20	1	20	-	20
134	Security/NW Related Software Maint-Desktop	47	1	47	-	47
134	Standard Communication Voice & Data	550	1	550	-	550
134	Installation and Data Transfer	165	1	165	-	165
Constable 4 (134) Total				14,637	-	14,637
137 Central Warrants						
137	Computer Network Port	250	2	500	-	500
137	Personal Computer	1,300	2	2,600	-	2,600
137	Security/Network Related Licenses-Desktops	160	2	320	-	320
137	Desktop Enterprise Software	741	2	1,482	-	1,482
137	Computer Network Port Maintenance	20	2	40	-	40
137	Security/NW Related Software Maint-Desktop	47	2	94	-	94
137	Standard Communication Voice & Data	550	2	1,100	-	1,100
137	Installation and Data Transfer	165	2	330	-	330
137 Records and Classification Reorg						
137	Computer Network Port	250	1	250	-	250
137	Personal Computer	1,300	1	1,300	-	1,300
137	Personal Class	425	1	425	-	425
137	Security/Network Related Licenses-Desktops	160	1	160	-	160
137	ISM Software - Standard	50	1	50	-	50
137	Desktop Enterprise Software	741	1	741	-	741
137	Single Line Standard	50	1	50	-	50
137	PBX Port Cost	200	1	200	-	200
137	Computer Network Port Maintenance	20	1	20	-	20
137	Security/NW Related Software Maint-Desktop	47	1	47	-	47
137	Standard Communication Voice & Data	550	1	550	-	550
137	Installation and Data Transfer	165	1	165	-	165
137 LE Instructor						
137	Computer Network Port	250	1	250	-	250
137	Personal Computer	1,300	1	1,300	-	1,300
137	Security/Network Related Licenses-Desktops	160	1	160	-	160
137	ISM Software - Standard	50	1	50	-	50
137	Desktop Enterprise Software	741	1	741	-	741
137	Single Line Standard	50	1	50	-	50
137	PBX Port Cost	200	1	200	-	200
137	Computer Network Port Maintenance	20	1	20	-	20

Table 7
FY 2013 ADOPTED BUDGET
COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING

For Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
137	Security/NW Related Software Maint-Desktop	47	1	47	-	47
137	Standard Communication Voice & Data	550	1	550	-	550
137	Installation and Data Transfer	165	1	165	-	165
137	CO Instructor					
137	Computer Network Port	250	1	250	-	250
137	Personal Computer	1,300	1	1,300	-	1,300
137	Security/Network Related Licenses-Desktops	160	1	160	-	160
137	ISM Software - Standard	50	1	50	-	50
137	Desktop Enterprise Software	741	1	741	-	741
137	Single Line Standard	50	1	50	-	50
137	PBX Port Cost	200	1	200	-	200
137	Computer Network Port Maintenance	20	1	20	-	20
137	Security/NW Related Software Maint-Desktop	47	1	47	-	47
137	Standard Communication Voice & Data	550	1	550	-	550
137	Installation and Data Transfer	165	1	165	-	165
137	Lake Patrol Deputies					
137	Mobile Data Computer (MDC)	7,400	3	22,200	-	22,200
137	Security/Network Related Licenses-Notebooks	206	3	618	-	618
137	Desktop Enterprise Software	741	3	2,223	-	2,223
137	CAD Mobile Client Software	1,300	3	3,900	-	3,900
137	CAD Mobile Client Maintenance	286	3	858	-	858
137	Security/NW Related Software Maint-Notebook	56	3	168	-	168
137	Standard Communication Voice & Data	550	3	1,650	-	1,650
137	Senior Carpenters (SWAP)					
137	Computer Network Port	250	2	500	-	500
137	Personal Computer	1,300	2	2,600	-	2,600
137	Security/Network Related Licenses-Desktops	160	2	320	-	320
137	ISM Software - Standard	50	1	50	-	50
137	Desktop Enterprise Software	741	2	1,482	-	1,482
137	Single Line Standard	50	1	50	-	50
137	PBX Port Cost	200	1	200	-	200
137	Computer Network Port Maintenance	20	2	40	-	40
137	Security/NW Related Software Maint-Desktop	47	2	94	-	94
137	Standard Communication Voice & Data	550	2	1,100	-	1,100
137	Installation and Data Transfer	165	2	330	-	330
137	HEAT Deputy					
137	Mobile Data Computer (MDC)	7,400	1	7,400	-	7,400
137	Security/Network Related Licenses-Notebooks	206	1	206	-	206
137	Desktop Enterprise Software	741	1	741	-	741
137	CAD Mobile Client Software	1,300	1	1,300	-	1,300
137	CAD Mobile Client Maintenance	286	1	286	-	286
137	Security/NW Related Software Maint-Notebook	56	1	56	-	56
137	Standard Communication Voice & Data	550	1	550	-	550
137	E-Citation Devices	4,500	1	4,500	-	4,500
137	Programs Manager					
137	Computer Network Port	250	1	250	-	250
137	Personal Computer	1,300	1	1,300	-	1,300
137	Security/Network Related Licenses-Desktops	160	1	160	-	160
137	Desktop Enterprise Software	741	1	741	-	741
137	Computer Network Port Maintenance	20	1	20	-	20
137	Security/NW Related Software Maint-Desktop	47	1	47	-	47
137	Standard Communication Voice & Data	550	1	550	-	550
137	Installation and Data Transfer	165	1	165	-	165
Sheriff's Department (137) Total		46,601	106	74,145	-	74,145
138	Deputy Medical Examiner					
138	Computer Network Port	250	1	250	-	250
138	Personal Computer	1,300	1	1,300	-	1,300
138	Security/Network Related Licenses-Desktops	160	1	160	-	160
138	ISM Software - Standard	50	1	50	-	50
138	Desktop Enterprise Software	741	1	741	-	741

Table 7
FY 2013 ADOPTED BUDGET
COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING

For Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
138	Multi-line With Display Spk Ph, Soft Keys-Digital	250	1	250	-	250
138	PBX Port Cost	200	1	200	-	200
138	Computer Network Port Maintenance	20	1	20	-	20
138	Security/NW Related Software Maint-Desktop	47	1	47	-	47
138	Standard Communication Voice & Data	550	1	550	-	550
138	CATV-Cabling & Outlet	300	1	300	-	300
138	Installation and Data Transfer	165	1	165	-	165
Medical Examiner (138) Total				4,033	-	4,033
142 Drug Court Counselors						
142	Computer Network Port	250	3	750	-	750
142	Personal Computer	1,300	3	3,900	-	3,900
142	Security/Network Related Licenses-Desktops	160	3	480	-	480
142	ISM Software - Standard	50	3	150	-	150
142	Desktop Enterprise Software	741	3	2,223	-	2,223
142	Multi-line With Display Spk Ph, Soft Keys-Digital	250	3	750	-	750
142	PBX Port Cost	200	3	600	-	600
142	Computer Network Port Maintenance	20	3	60	-	60
142	Security/NW Related Software Maint-Desktop	47	3	141	-	141
142	Standard Communication Voice & Data	550	3	1,650	-	1,650
142	Installation and Data Transfer	165	3	495	-	495
142 Safety Screening Initiative						
142	ISM Software - Standard	50	2	100	-	100
142	Multi-line With Display Spk Ph, Soft Keys-Digital	250	2	500	-	500
142	PBX Port Cost	200	2	400	-	400
142	Standard Communication Voice & Data	550	2	1,100	-	1,100
142 Field Release Citation						
142	Computer Network Port	250	1	250	-	250
142	Personal Computer	1,300	1	1,300	-	1,300
142	Security/Network Related Licenses-Desktops	160	1	160	-	160
142	ISM Software - Standard	50	1	50	-	50
142	Desktop Enterprise Software	741	1	741	-	741
142	Multi-line With Display Spk Ph, Soft Keys-Digital	250	1	250	-	250
142	PBX Port Cost	200	1	200	-	200
142	Computer Network Port Maintenance	20	1	20	-	20
142	Security/NW Related Software Maint-Desktop	47	1	47	-	47
142	Standard Communication Voice & Data	550	1	550	-	550
142	Installation and Data Transfer	165	1	165	-	165
Pretrial Services (142) Total				17,032	-	17,032
149 NE Metro Park						
149	Mobile Data Computer (MDC)	7,400	1	7,400	-	7,400
149	Security/Network Related Licenses-Notebooks	206	1	206	-	206
149	Desktop Enterprise Software	741	1	741	-	741
149	CAD Mobile Client Software	1,300	1	1,300	-	1,300
149	CAD Mobile Client Maintenance	286	1	286	-	286
149	Security/NW Related Software Maint-Notebook	56	1	56	-	56
149	Standard Communication Voice & Data	550	1	550	-	550
TNR (149) Total				10,539	-	10,539
155 MHPD Caseworker						
155	Computer Network Port	250	1	250	-	250
155	Standard Workstation Notebook	2,300	1	2,300	-	2,300
155	Security/Network Related Licenses-Notebooks	206	1	206	-	206
155	Desktop Enterprise Software	741	1	741	-	741
155	Computer Network Port Maintenance	20	1	20	-	20
155	Security/NW Related Software Maint-Notebook	56	1	56	-	56
155	Standard Communication Voice & Data	550	1	550	-	550
155	Installation and Data Transfer	165	1	165	-	165
Criminal Justice Planning (155) Total				4,288	-	4,288

Table 7
FY 2013 ADOPTED BUDGET
COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING

For Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
157 Information Booth Staff						
157	Computer Network Port	250	1	250	-	250
157	Personal Computer	1,300	1	1,300	-	1,300
157	Security/Network Related Licenses-Desktops	160	1	160	-	160
157	ISM Software - Standard	50	1	50	-	50
157	Desktop Enterprise Software	741	1	741	-	741
157	Multi-line With Display (8 or 16 Button)	200	1	200	-	200
157	PBX Port Cost	200	1	200	-	200
157	Computer Network Port Maintenance	20	1	20	-	20
157	Security/NW Related Software Maint-Desktop	47	1	47	-	47
157	Standard Communication Voice & Data	550	1	550	-	550
157	Installation and Data Transfer	165	1	165	-	165
157 Law Library Computers						
157	Computer Network Port	250	4	1,000	-	1,000
157	Personal Computer	1,300	4	5,200	-	5,200
157	Security/Network Related Licenses-Desktops	160	4	640	-	640
157	ISM Software - Standard	50	4	200	-	200
157	Desktop Enterprise Software	741	4	2,964	-	2,964
157	Computer Network Port Maintenance	20	4	80	-	80
157	Security/NW Related Software Maint-Desktop	47	4	188	-	188
157	Standard Communication Voice & Data	550	4	2,200	-	2,200
157	Installation and Data Transfer	165	4	660	-	660
157 Law Library Staffing						
157	Computer Network Port	250	1	250	-	250
157	Personal Computer	1,300	1	1,300	-	1,300
157	Security/Network Related Licenses-Desktops	160	1	160	-	160
157	ISM Software - Standard	50	1	50	-	50
157	Desktop Enterprise Software	741	1	741	-	741
157	Multi-line With Display (8 or 16 Button)	200	1	200	-	200
157	PBX Port Cost	200	1	200	-	200
157	Computer Network Port Maintenance	20	1	20	-	20
157	Security/NW Related Software Maint-Desktop	47	1	47	-	47
157	Standard Communication Voice & Data	550	1	550	-	550
157	Installation and Data Transfer	165	1	165	-	165
RMCR (157) Total				20,498	-	20,498
158 Asst Veterans Officer						
158	Computer Network Port	250	1	250	-	250
158	Standard Workstation Notebook	1,300	1	1,300	-	1,300
158	Security/Network Related Licenses-Notebooks	160	1	160	-	160
158	ISM Software - Standard	50	1	50	-	50
158	Desktop Enterprise Software	741	1	741	-	741
158	Multi-line With Display (8 or 16 Button)	200	1	200	-	200
158	PBX Port Cost	200	1	200	-	200
158	Computer Network Port Maintenance	20	1	20	-	20
158	Security/NW Related Software Maint-Notebook	47	1	47	-	47
158	Standard Communication Voice & Data	550	1	550	-	550
158	Installation and Data Transfer	165	1	165	-	165
158 Veterans Admin						
158	Computer Network Port	250	1	250	-	250
158	Standard Workstation Notebook	1,300	1	1,300	-	1,300
158	Security/Network Related Licenses-Notebooks	160	1	160	-	160
158	ISM Software - Standard	50	1	50	-	50
158	Desktop Enterprise Software	741	1	741	-	741
158	Multi-line With Display (8 or 16 Button)	200	1	200	-	200
158	PBX Port Cost	200	1	200	-	200
158	Computer Network Port Maintenance	20	1	20	-	20
158	Security/NW Related Software Maint-Notebook	47	1	47	-	47
158	Standard Communication Voice & Data	550	1	550	-	550
158	Installation and Data Transfer	165	1	165	-	165

Table 7
FY 2013 ADOPTED BUDGET
COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING

For Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
158 Burial Unit Case Workers						
158	Computer Network Port	250	1	250	-	250
158	Standard Workstation Notebook	2,300	1	2,300	-	2,300
158	Security/Network Related Licenses-Notebooks	206	1	206	-	206
158	ISM Software - Standard	50	1	50	-	50
158	Desktop Enterprise Software	741	1	741	-	741
158	Multi-line W/O Display (8 or 16 Button)	150	1	150	-	150
158	PBX Port Cost	200	1	200	-	200
158	Computer Network Port Maintenance	20	1	20	-	20
158	Security/NW Related Software Maint-Notebook	56	1	56	-	56
158	Standard Communication Voice & Data	550	1	550	-	550
158	Installation and Data Transfer	165	1	165	-	165
158 Food Pantry Workers						
158	Computer Network Port	250	2	500	-	500
158	Personal Computer	1,300	2	2,600	-	2,600
158	Security/Network Related Licenses-Desktops	160	2	320	-	320
158	ISM Software - Standard	50	2	100	-	100
158	Desktop Enterprise Software	741	1	741	-	741
158	Multi-line With Display (8 or 16 Button)	200	2	400	-	400
158	PBX Port Cost	200	1	200	-	200
158	Computer Network Port Maintenance	20	2	40	-	40
158	Security/NW Related Software Maint-Desktop	47	2	94	-	94
158	Standard Communication Voice & Data	550	2	1,100	-	1,100
158	Standard Communication Voice & Data (VOIP)	250	1	250	-	250
158	Installation and Data Transfer	165	2	330	-	330
158 Finance Office Staff						
158	Computer Network Port	250	2	500	-	500
158	Standard Workstation Notebook	2,300	2	4,600	-	4,600
158	Security/Network Related Licenses-Notebooks	206	2	412	-	412
158	ISM Software - VOIP	177	2	354	-	354
158	Desktop Enterprise Software	741	2	1,482	-	1,482
158	UC (VOIP) 7911 Branded Phone	105	2	210	-	210
158	UC (VOIP) 7916 Branded Phone	-	-	-	-	-
158	Computer Network Port Maintenance	20	2	40	-	40
158	Security/NW Related Software Maint-Notebook	56	2	112	-	112
158	Standard Communication Voice & Data (VOIP)	250	2	500	-	500
158	Standard Communication Voice & Data	550	2	1,100	-	1,100
158	Installation and Data Transfer	165	2	330	-	330
HHS (158) Total				28,369	-	28,369
190 Replacement Computers		2,698,800	1	-	2,698,800	2,698,800
Centralized Computer Services ITS (190) Total				-	2,698,800	2,698,800
Grand Total for Centralized Computer Services ITS				287,191	2,698,800	2,985,991

**Table 8
FY 2013 ADOPTED BUDGET*
CERTIFICATES OF OBLIGATION PROPOSED FUNDING**

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
112	End of Life Network, Servers & Storage-Server Blades	6,500	60	-	390,000	390,000
112	End of Life Network, Servers & Storage-Replacement 8100c Storage System	1,050,000	1	-	1,050,000	1,050,000
112	End of Life Network, Servers & Storage-Storage Software	151,500	1	-	151,500	151,500
112	SAN Port Blades	87,500	4	350,000	-	350,000
112	DWDM Sonet Equipment	250,000	1	250,000	-	250,000
112	Building Router High Availability-Redundant Cisco Routers	8,000	45	360,000	-	360,000
112	IBM "XIV" Storage System	70,000	1	70,000	-	70,000
112	IBM "XIV" 3TB Data Interface Module	53,000	10	530,000	-	530,000
112	IBM "XIV" Software Module	400,000	1	400,000	-	400,000
ITS (112) Total				1,960,000	1,591,500	3,551,500
114	Remodel and renovations @ 700 Lavaca	692,095	1	692,095	-	692,095
114	MEP and Structural Engineering @700 Lavaca	116,000	1	116,000	-	116,000
114	Furniture@700 Lavaca	233,370	1	233,370	-	233,370
114	Includes reseal of ext building wall joints & wet seal windows on north end, additional lighting, hand rails at Judge's court, witness ramp and power outlets.	286,890	1	286,890	-	286,890
114	Interior and exterior improvements at Gault Building to address functional, operational and appearance issues	45,138	1	45,138	-	45,138
114	Various small projects at HMS Courthouse to improve efficiency, utility and comfort of courtrooms and offices	184,350	1	184,350	-	184,350
114	Refurbish portions of EOB parking garage for safety and appearance	93,615	1	93,615	-	93,615
114	Interior and exterior improvements at Holt Building to address functional, operational and appearance issues	44,070	1	44,070	-	44,070
114	Reconfigure existing space at Pct. 2 Bldg. for Drug Court and Counseling Center treatment rooms	48,243	1	48,243	-	48,243
114	Remediate foundation soil and moisture problems and stabilize interior structure, masonry and flooring to prevent further deterioration of Brizendine Bldg.	30,000	1	30,000	-	30,000
114	Reconfigure existing space at Post Road for Drug Court	62,016	1	62,016	-	62,016
114	Upgrade one passenger elevator at Post Road facility as existing equipment as exceed standard useful life without modernization	75,000	1	75,000	-	75,000
114	Renovations/Upgrades to EOB main entrance and lobby, HVAC, plumbing, fire sprinkler system, way finding and ADA	4,281,200	1	4,281,200	-	4,281,200
114	Renovations to Granger 1st floor including relocation of 3rd floor cafeteria and building way finding	1,427,255	1	1,427,255	-	1,427,255
114	Remodel Granger 4th floor for County Attorney	1,331,877	1	1,331,877	-	1,331,877
114	Remodel Granger 5th floor for County Attorney	1,332,200	1	1,332,200	-	1,332,200
114	Replace Granger exterior windows with energy efficient windows	397,876	1	397,876	-	397,876
Facilities Management (114) Total				10,681,195	-	10,681,195
137	TCCC Perimeter Fencing	560,000	1	-	560,000	560,000
137	TCCC Bldg. 12 Access Modifications	30,000	1	-	30,000	30,000
137	Smoke Detection System-Life Safety Academy	50,000	1	-	50,000	50,000
137	Fire Detection System-Building 12 G Unit	50,000	1	-	50,000	50,000
137	HVAC Units Building 2	660,000	1	-	660,000	660,000
137	Shelving for Evidence Lab	268,286	1	268,286	-	268,286
137	Lockers for Evidence Lab	198,000	1	198,000	-	198,000
137	TCJ Phase III:Duct Work Project	2,250,000	1	-	2,250,000	2,250,000
Sheriff's Office (137) Total				466,286	3,600,000	4,066,286
149	Parks Roads and Parking Lot Maintenance	219,373	1	219,373	-	219,373

Table 8
FY 2013 ADOPTED BUDGET*
CERTIFICATES OF OBLIGATION PROPOSED FUNDING

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
149	Metro Parks Concrete Sidewalk Upgrade	190,120	1	190,120	-	190,120
149	Capital Drainage Projects	327,000	1	327,000	-	327,000
149	Traffic Signals - New Installations (Tudor House Road and Ross Road @ Del Valle High School)	150,000	2	300,000	-	300,000
149	East Service Center FM 969 Entrance	400,000	1	400,000	-	400,000
149	HMAC and Alternative Paving Projects	2,948,960	1	2,948,960	-	2,948,960
Transportation and Natural Resources (149) Total				4,385,453	-	4,385,453
159	Fire Fighting Aircraft	2,423,579	1	2,423,579	-	2,423,579
159	Fire Fighting Aircraft Dolly	18,340	1	18,340	-	18,340
159	Fire Fighting Aircraft Bambi Bucket	21,087	1	21,087	-	21,087
Emergency Medical Services (159) Total				2,463,006	-	2,463,006
Total w/o Issuance Costs				19,955,940	5,191,500	25,147,440
Issuance Costs						127,560
Grand Total						25,275,000

*Amounts and projects subject to change.

**Table 9
FY 2013 ADOPTED BUDGET
PROJECTS, VEHICLES, & HEAVY EQUIPMENT CENTRALLY BUDGETED IN TNR
CERTIFICATES OF OBLIGATION SERIES 2010 FUND (4063)**

Dept	Description	Unit Cost	Qty	Recommend Cost		Total Recommend
				New	Replace	
112	Replacement ITS Van (19301)	27,500	1	-	27,500	27,500
ITS (Department 112) Total				-	27,500	27,500
114	New Truck for Assistant HVAC Refrigeration Mechanic	38,000	1	38,000	-	38,000
114	New Truck for Building Maintenance Worker	38,000	1	38,000	-	38,000
114	Pool Vehicle	26,000	1	26,000	-	26,000
114	2002 Ford F-150 Pickup with like (2241P)	26,000	1	-	26,000	26,000
114	2001 Dodge Ram Truck with serv body with like (2045)	38,000	1	-	38,000	38,000
Facilities Management (Department 114) Total				102,000	64,000	166,000
119	Replacement Vehicle Civil (SU2393)	27,500	1	-	27,500	27,500
119	Replacement Vehicle Criminal (2016)	27,500	1	-	27,500	27,500
County Attorney (Department 119) Total				-	55,000	55,000
132	Replacement Vehicles (2127 & 2488)	35,000	2	-	70,000	70,000
Constable Pct. 2 (Department 132) Total				-	70,000	70,000
134	Standard Constable Vehicle per TNR	34,490	1	34,490	-	34,490
Constable Pct. 4 (Department 134) Total				34,490	-	34,490
135	Replacement Vehicles (2261,2489,2490,2491 & 2516)	35,000	5	-	175,000	175,000
Constable Pct. 5 (Department 135) Total				-	175,000	175,000
137	Replacement Van Mini 8 Pass (2473)	27,500	1	-	27,500	27,500
137	Replacement Patrol Veh Spec Type (2744,2915,3074)	53,750	3	-	161,250	161,250
137	Replacement Patrol Veh Non Spec Type (2587,2666,2729,2730,2733,2735,2846,2850,2851,2852,2857,2859,2862,2870,2875,2882,2883,2891,2893,2894,2895,2896,2897,2916,3077,3080,3081,3082,3083,3085,3086,3087,3089,3091,3094)	48,500	35	-	1,697,500	1,697,500
137	Replacement Patrol Veh Non Spec Type (3098,3102,3105,3109,3110,3114,3115,3119,3121,3123,3124,3125,3131,3132,3133,3135,3137,3138,3139,3140,3141,3142,3143,3146,3148,3186,3187,3234,2836,3149,3150)	48,500	31	-	1,378,500	1,378,500
137	New Patrol Truck for LE Training Academy Instructor	38,220	1	38,220	-	38,220
137	Replacement Full Prisoner Van (2504)	75,000	1	-	75,000	75,000
137	Replacement Personnel Carrier Dump BD (2660)	15,000	1	-	15,000	15,000
137	New Patrol Vehicles for Lake Patrol	48,500	3	145,500	-	145,500
137	New Patrol Vehicle for HEAT Unit	48,500	1	48,500	-	48,500
137	New 15 Passenger Van for SWAP	29,250	1	29,250	-	29,250
Travis County Sheriff's Office (Department 137) Total				261,470	3,354,750	3,616,220
149	PICKUP (P2250P)	26,000	1	-	26,000	26,000
149	PICKUP (P2248P)	26,000	1	-	26,000	26,000
149	PICKUP (P2427)	36,750	1	-	36,750	36,750
149	TRUCK SRVC BODY (SB2499)	39,000	1	-	39,000	39,000
149	TRUCK SRVC BODY (SB2494, SB2511, SB2233)	38,000	3	-	114,000	114,000
149	PICKUP (2063P, 2064P)	30,500	2	-	61,000	61,000
149	TRUCK SRVC BODY (2509)	39,000	1	-	39,000	39,000
149	TRUCK SRVC BODY (SB2498)	38,000	1	-	38,000	38,000
149	1/2 Ton Pickup	25,000	1	25,000	-	25,000
149	Ranger Patrol Vehicle	35,000	1	35,000	-	35,000
149	1/2 Ton Pickup	25,000	1	25,000	-	25,000
149	PERSONNEL CARRIER (PC2084)	16,000	1	-	16,000	16,000
149	CHIP SPREADER (TNR2906)	265,000	1	-	265,000	265,000
149	EXCAVATOR TLSCP ARM WHEEL (EX2270)	315,000	1	-	315,000	315,000
149	MOWING BOOM 50" ROTARY (MD2407, PUT OF FB2406)	120,000	1	-	120,000	120,000
149	ROLLER 1S VIBR WALK (RC2307, RC2308)	9,000	2	-	18,000	18,000
149	SWEeper REGENERATIVE (SS2519, SS2520)	185,000	2	-	370,000	370,000
149	TRK DUMP 3YD (TNR1389P)	45,000	1	-	45,000	45,000
149	TRK EMULSION 2000 GAL (TNR2234)	136,000	1	-	136,000	136,000
149	TRUCK DUMP 12YD (TNR2174, TNR2182, DU1885)	93,000	3	-	279,000	279,000
149	PERSONNEL CARRIER (PC2637, PC2638)	15,000	2	-	30,000	30,000
149	Tractor 60 HP w attachments	45,000	1	45,000	-	45,000
149	Mower zero radius 52"	12,000	1	12,000	-	12,000
149	4 X 4 ATV	12,000	1	12,000	-	12,000
Transportation and Natural Resources (Department 149) Total				154,000	1,973,750	2,127,750
158	Vehicle Replacement Community Services Division (HS85)	27,000	1	-	27,000	27,000
HHS (Department 158) Total				-	27,000	27,000
Total of New and Replacement Vehicles Centrally Budgeted in TNR in Fund 4063				551,960	5,747,000	6,298,960
149 HMAc and Alternative Paving Projects		951,040	1	951,040	-	951,040
Total of HMAc and Alternative Paving Project Budgeted for TNR in Fund 4063				951,040	-	951,040
Total of New Projects Budgeted for TNR in Fund 4063				1,503,000	5,747,000	7,250,000

Table 10
FY 2013 ADOPTED BUDGET
PROJECTS FUNDED WITH VOTER APPROVED BONDS
FY 2013 ISSUANCE*

2011 Voter Approved Authorization

Proposition	FY 13 Issuance
Prop 1: Roads, Drainage, Bridge and Bike/Pedestrian Projects	30,520,000
Prop 2: Parks and Land Conservation Projects	11,420,000
Total	41,940,000

*Subject to change.

Table 11
FY 2013 ADOPTED BUDGET
ITEMS AND PROJECTS FUNDED FROM OTHER FUNDS

LCRA (FUND 109)				
Dept	Description	Recommended Cost		Total Cost
		New	Replace	
149	Park Roads & Parking Maintenance	200,000	-	200,000
TNR (Department 49) Total		200,000	-	200,000

BCP (FUND 115)				
Dept	Description	Recommended Cost		Total Cost
		New	Replace	
190	Natural Resources Tech	3,683	-	3,683
Centralized Computer Services ITS (Department 190) Total for TNR		3,683	-	3,683

Justice Court Technology (FUND 125)				
Dept	Description	Recommended Cost		Total Cost
		New	Replace	
190	Centrally Budgeted ITS (For Computer replacement in Justice of the Peace Offices)	-	87,821	87,821
Centralized Computer Services ITS (Department 190) Total for Justice of the Peace Offices		-	87,821	87,821

Total Capital in Special Funds				291,504
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Table 12
FY 2013 ADOPTED BUDGET
COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS
BALCONES CANYONLAND PRESERVATION FUND (0115)

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
190	Natural Resources Tech					
190	Computer Network Port	250	1	250	-	250
190	Personal Computer	1,300	1	1,300	-	1,300
190	Security/Network Related Licenses-Desktops	160	1	160	-	160
190	ISM Software - Standard	50	1	50	-	50
190	Desktop Enterprise Software	741	1	741	-	741
190	Multi-line With Display (8 or 16 Button)	200	1	200	-	200
190	PBX Port Cost	200	1	200	-	200
190	Computer Network Port Maintenance	20	1	20	-	20
190	Security/NW Related Software Maint-Desktop	47	1	47	-	47
190	Standard Communication Voice & Data	550	1	550	-	550
190	Installation and Data Transfer	165	1	165	-	165
Centralized Computer Services ITS (Department 190)		3,683		3,683	-	3,683
Total for TNR						

Table 13
FY 2013 ADOPTED BUDGET
COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS
JUSTICE COURT TECHNOLOGY FUND (0125)

Dept	Description	Recommended Cost		Total Cost
		New	Replace	
Justice of the Peace, Pct. 1 (126) Total	Replacement Computers	-	11,220	11,220
Justice of the Peace, Pct. 2 (127) Total	Replacement Computers	-	26,480	26,480
Justice of the Peace, Pct. 3 (128) Total	Replacement Computers	-	32,685	32,685
Justice of the Peace, Pct. 4 (129) Total	Replacement Computers	-	6,170	6,170
Justice of the Peace, Pct. 5 (130) Total	Replacement Computers	-	11,266	11,266
Centralized Computer Services ITS (Department 190) Total for Justice of the Peace Offices		-	87,821	87,821

Table 14

Earmarks on Allocated Reserve

Department	Description	Amount
Civil Courts	Drug Court Grant	\$ 137,676
Civil Courts Legally Mandated Fees	Attorney Fees & Other Court Costs	\$ 200,000
Criminal Courts	Veterans Court Grant	\$ 220,074
Criminal Courts	Bailiff to CPO transition Cost	\$ 42,497
Criminal Courts Legally Mandated Fees	Attorney Fees & Other Court Costs for Capital Cases	\$ 175,000
CSCD	MSS Adjustments	\$ 12,714
District Clerk	Collections Software	\$ 36,000
Emergency Services	Hazardous Materials Disposal	\$ 20,000
Facilities Management	Facilities Best Practices Review	\$ 250,000
General Administration	Disparity Study to Allow for Enforceable HUB Requirements	\$ 200,000
Health & Human Services	Office of Children's Services Grant Match	\$ 359,065
Health & Human Services	PromoSalud Scholarships and Workforce Development	\$ 100,000
HRMD	Revised Tuition Reimbursement Policy	\$ 150,000
HRMD	ACC Internship Program	\$ 25,885
ITS	BEFIT Customer Support Analyst III	\$ 83,182
RMCR	Additional Postage	\$ 60,000
TCSO	TCSO Overtime	\$ 1,000,000
Constables	Constable Staffing	\$ 217,241
Total Allocated Reserve Earmarks		\$ 3,289,334

Earmarks on CAR Reserve

Department	Description	Amount
ITS	ITS Infrastructure for FMD Projects	\$ 825,300
ITS	Virtual tape Library option 3	\$ 660,000
TCSO	Replacement Boat Motors for Lake Unit	\$ 38,046
TNR	Guardrail-New Installations	\$ 100,000
TNR	Failing Vehicles	\$ 90,000
TNR	Sidewalks-ADA Upgrades	\$ 50,000
TNR	FM 1626 ROW Purchases	\$ 250,000
Constables	Constable Staffing	\$ 61,954
Total CAR Earmarks		\$ 2,075,300

Table 15
TAX RATE COMPARISON
FY 02 - FY 13 ADOPTED

	MAINTENANCE AND OPERATING (M&O) TAX RATE	DEBT SERVICE TAX RATE	TOTAL TAX RATE	BUDGETED REVENUE
FY 2002	\$0.3546	\$0.0914	\$0.4460	\$197,224,772 M&O \$51,484,198 Debt Service \$248,708,970 Total
FY 2003	\$0.3626	\$0.1034	\$0.4660	\$223,100,326 M&O \$63,540,890 Debt Service \$286,641,216 Total
FY 2004	\$0.3926	\$0.0992	\$0.4918	\$231,624,223 M&O \$58,525,530 Debt Service \$290,149,753 Total
FY 2005	\$0.3850	\$0.1022	\$0.4872	\$230,596,831 M&O \$61,212,977 Debt Service \$291,809,808 Total
FY 2006	\$0.3994	\$0.0999	\$0.4993	\$248,444,473 M&O \$62,142,220 Debt Service \$310,586,693 Total
FY 2007	\$0.3623	\$0.0876	\$0.4499	\$263,472,264 M&O \$63,704,583 Debt Service \$327,176,847 Total
FY 2008	\$0.3405	\$0.0811	\$0.4216	\$285,966,541 M&O \$68,111,267 Debt Service \$354,077,808 Total
FY 2009	\$0.3394	\$0.0728	\$0.4122	\$318,500,480 M&O \$68,317,133 Debt Service \$386,817,613 Total
FY 2010	\$0.3517	\$0.0698	\$0.4215	\$328,626,332 M&O \$65,220,694 Debt Service \$393,847,026 Total
FY 2011	\$0.3858	\$0.0800	\$0.4658	\$345,968,222 M&O \$71,740,430 Debt Service \$417,708,652 Total
FY 2012	\$0.4085	\$0.0770	\$0.4855	\$380,618,089 M&O \$71,744,413 Debt Service \$452,362,502 Total
FY 2013	\$0.4217	\$0.0784	\$0.5001	\$404,967,631 M&O \$77,557,900 Debt Service \$482,525,531 Total
DIFFERENCE FY 13 - 12	\$0.0132	\$0.0014	\$0.0146	\$24,349,542 M&O \$5,813,487 Debt Service \$30,163,029 Total

Table 16
Travis County, Texas
Combined Balance Sheet
September 30, 2012
(Unaudited)

	Governmental Fund Type			Capital Projects	Proprietary Fund Type	Non-Appropriated Funds*
	General	Special Revenue	Debt Service		Self Insurance	
Assets:						
Cash and pooled cash	\$ 201,676,065	\$ 24,026,254	\$ 13,953	\$ 195,152,455	\$ 49,405,257	\$ 22,823,249
Investments	-	-	15,213,871	-	-	1,493,225
Interest receivable	228,007	26,606	4,965	376,893	49,821	17,632
Other receivables	8,333,941	352,725	34,695	531,114	224,455	4,758,028
Taxes receivable (net of allowances for estimated uncollectibles)	2,256,947	-	1,013,802	-	-	13,540
Prepaid items/Other Assets	205,000	-	-	-	3,451,932	-
Total Assets	\$ 212,699,960	\$ 24,405,585	\$ 16,281,286	\$ 196,060,462	\$ 53,131,465	\$ 29,105,674
Liabilities and Fund Balances/Net Assets:						
Accounts payable	16,477,268	555,312	-	4,414,094	536,061	815,707
Other liabilities	36,595,923	1,091,474	1,384,409	417,305	20,066,914	5,663,689
Deferred revenues	2,319,447	-	1,013,802	-	545,932	12,634,221
Total Liabilities	55,392,638	1,646,786	2,398,211	4,831,399	21,148,907	19,113,617
Fund Balances:						
<i>Nonspendable</i>						
Prepaid items	205,000	-	-	-	-	-
County schools	-	-	-	-	-	3,363,703
<i>Restricted</i>						
Debt service	-	-	13,883,075	-	-	494,778
Capital projects	-	-	-	191,229,063	-	-
Special revenue funds	-	10,332,698	-	-	-	4,552,136
<i>Committed</i>						
Special revenue funds	-	12,426,101	-	-	-	1,581,440
General fund - compensated absences	7,406,759	-	-	-	-	-
Justice, corrections, and rehabilitation programs	4,671,968	-	-	-	-	-
Roads, parks, and preserves	4,345,792	-	-	-	-	-
Information technology services	4,848,385	-	-	-	-	-
Facilities management	2,917,303	-	-	-	-	-
Other purposes	3,357,623	-	-	-	-	-
<i>Assigned</i>						
Budgetary appropriation	17,540,008	-	-	-	-	-
Unassigned Fund Balances/Net Assets - NOTE 1	112,014,484	-	-	-	31,982,558	-
Total Liabilities and Fund Balances/Net Assets	\$ 212,699,960	\$ 24,405,585	\$ 16,281,286	\$ 196,060,462	\$ 53,131,465	\$ 29,105,674

Please Note - Fiduciary Funds are not included above.

Also, General Fund includes the Expo Center Fund and 700 Lavaca Complex Fund, in a manner consistent with the County's financial reporting practices.

* This column includes funds which are a part of the County's finances, but are not included in the annual appropriation process. This includes grant funds which are not appropriated based on the County's fiscal year and other funds which are legally budgeted under the jurisdiction of the responsible elected official. This column also includes blended component units.

NOTE 1:

The fund balance amounts reported on the Combined Balance Sheet are the actual balances recorded on the County's financial records for fiscal year 2012. At this time, these balances have not been audited by the County's external auditors; however, the County does not foresee any significant changes that will need to be made to these balances.

The estimated beginning fund balances for the FY13 budget may differ from actuals due to the adoption of the FY13 budget prior to the closing of the County's 2012 fiscal year. The estimate is the County's best estimation of the ending fund balances as of the budget adoption date. It is a combination of actual balances as of the budget adoption date plus, based on input from County offices/departments, Planning & Budget Office and the County Auditor's Office, projected additional revenue earned and expenditures incurred that should be recognized on the County's financial records for fiscal year 2012 on a basis of accounting consistent with state law.

Table 16
Travis County, Texas
Combined Revenues and Expenditures
For the Year Ended September 30, 2012
(Unaudited)

	Governmental Fund Type				Proprietary Fund Type	Non- Appropriated Funds*
	General	Special Revenue	Debt Service	Capital Projects	Self Insurance	
Revenues and Other Financing Sources:						
Taxes	\$ 387,483,663	\$ -	\$ 73,668,008	\$ -	\$ -	\$ 1,763,066
Intergovernmental	9,797,767	1,041,525	-	-	-	33,716,845
Charges for services	55,953,646	18,497,422	-	5,159,880	-	8,573,404
Fines and forfeitures	1,301,406	4,408,765	-	-	-	1,134,120
Investment income	1,082,914	339,834	59,403	724,273	539,928	108,208
Miscellaneous	5,356,131	215,539	-	8,126	2,094,874	189,562
Insurance premiums	-	-	-	-	53,035,787	-
Other financing sources	2,025,189	13,357,573	112,478	87,590,315	-	323,314
Total	\$ 463,000,716	\$ 37,860,658	\$ 73,839,889	\$ 93,482,594	\$ 55,670,589	\$ 45,808,519
Expenditures and Other Financing Uses:						
General Government	\$ 81,786,287	\$ 2,995,153	\$ -	\$ 866,617	\$ 55,768,359	\$ 438,953
Justice System	114,565,038	3,053,103	-	-	-	12,843,329
Public Safety	62,488,328	3,109,366	-	79,176	-	1,701,640
Corrections and Rehabilitation	99,722,451	117,841	-	23,813	-	20,656,632
Health and Human Services	44,913,701	14,583	-	-	-	7,206,033
Infrastructure and Environ. Svcs	7,698,065	15,991,854	-	616,692	-	137,664
Community and Econ. Develop.	8,589,783	6,661	-	59,593	-	7,955
Capital Outlay	9,104,937	12,812,315	-	70,613,549	-	974,322
Debt Service	473,444	-	74,369,044	878,748	-	1,759,369
Other Financing Uses	13,416,610	1,392,056	-	8,633	-	224,713
Total	\$ 442,758,644	\$ 39,492,932	\$ 74,369,044	\$ 73,146,821	\$ 55,768,359	\$ 45,950,610

Please Note - Fiduciary Funds are not included above.

Also, General Fund includes the Expo Center Fund and the 700 Lavaca Complex Fund, in a manner consistent with the County's financial reporting practices.

* This column includes funds which are a part of the County's finances, but are not included in the annual appropriation process.

This includes grant funds which are not appropriated based on the County's fiscal year and other funds which are legally budgeted under the jurisdiction of the responsible elected official. This column also includes blended component units.

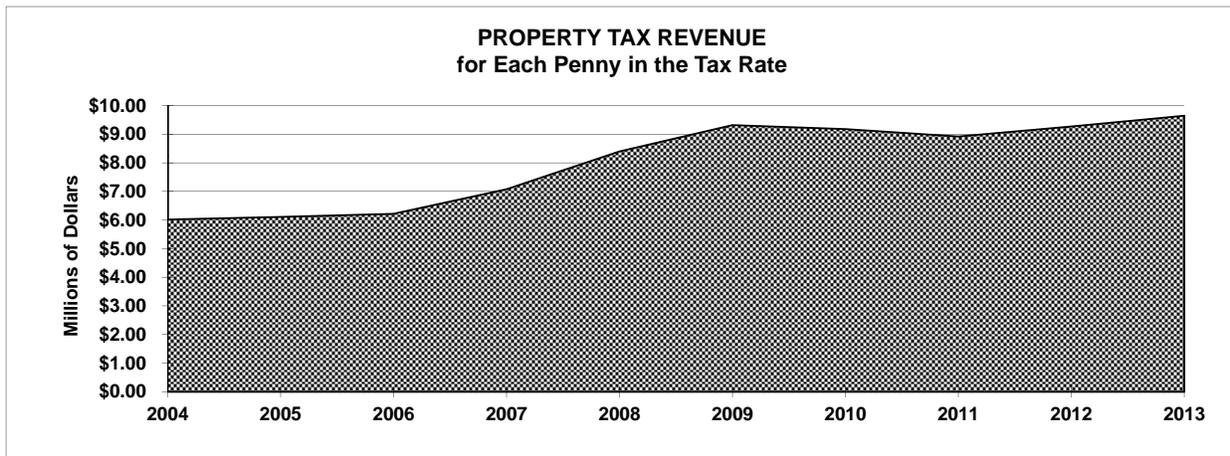
Chart 5

TRAVIS COUNTY TAXES ON THE AVERAGE HOMESTEAD

FISCAL YEAR	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Avg. Appraised Value of a Homestead	\$191,240	\$197,874	\$203,526	\$225,014	\$243,800	\$282,894	\$287,732	\$272,820	\$272,931	\$270,774
Taxable Value*	\$152,992	\$158,299	\$162,080	\$180,011	\$195,040	\$211,388	\$218,761	\$217,812	\$215,829	\$214,567
Tax Rate	\$0.4918	\$0.4872	\$0.4993	\$0.4499	\$0.4216	\$0.4122	\$0.4215	\$0.4658	\$0.4855	\$0.5001
Tax	\$752.41	\$771.23	\$809.27	\$809.87	\$822.29	\$871.34	\$922.08	\$1,014.57	\$1,047.85	\$1,073.05

* After 20% exemption granted by Travis County and other required adjustments, as shown on Annual Certified Roll from TCAD. Average appraised value of a Homestead is value for each year according to the Travis Central Appraisal District. Average appraised value of a Homestead could go down if a significant number of tax appraisal appeals are successful.

Each one cent of the FY 2013 General Fund tax rate equals approximately \$9.65 million. Figures are based upon the Projected Net Taxable Value of \$101,328,056,027.



Year	Revenue (Millions)
2004	\$6.02
2005	\$6.11
2006	\$6.22
2007	\$7.08
2008	\$8.40
2009	\$9.32
2010	\$9.18
2011	\$8.92
2012	\$9.27
2013	\$9.65

Chart 6

**TOTAL ASSESSED VALUE OF ALL TAXABLE TRAVIS COUNTY PROPERTY
FISCAL YEAR 2002 THROUGH FISCAL YEAR 2013**

Source: Travis Central Appraisal District

FISCAL YEAR	TOTAL TAXABLE VALUE	NEW CONSTRUCTION VALUE	APPRECIATION VALUE	TOTAL CHANGE IN VALUE
2002	57,097,747,160	3,756,161,568	3,749,737,754	7,505,899,322
2003	62,380,510,051	3,131,069,949	2,151,692,942	5,282,762,891
2004	60,195,309,362	2,147,865,248	(4,333,065,937)	(2,185,200,689)
2005	61,110,246,072	1,874,961,058	(960,024,348)	914,936,710
2006	63,484,891,844	1,929,845,340	444,800,432	2,374,645,772
2007	74,193,296,448	2,583,228,287	8,125,176,317	10,708,404,604
2008	85,096,373,147	3,260,766,707	7,642,309,992	10,903,076,699
2009	95,071,022,975	3,971,894,250	6,002,755,578	9,974,649,828
2010	98,355,097,325	2,926,977,219	357,097,131	3,284,074,350
2011	94,389,607,881	1,881,549,946	(5,847,039,390)	(3,965,489,444)
2012	97,054,517,458	2,288,859,848	376,049,729	2,664,909,577
2013	101,328,056,027	3,549,742,494	723,796,075	4,273,538,569

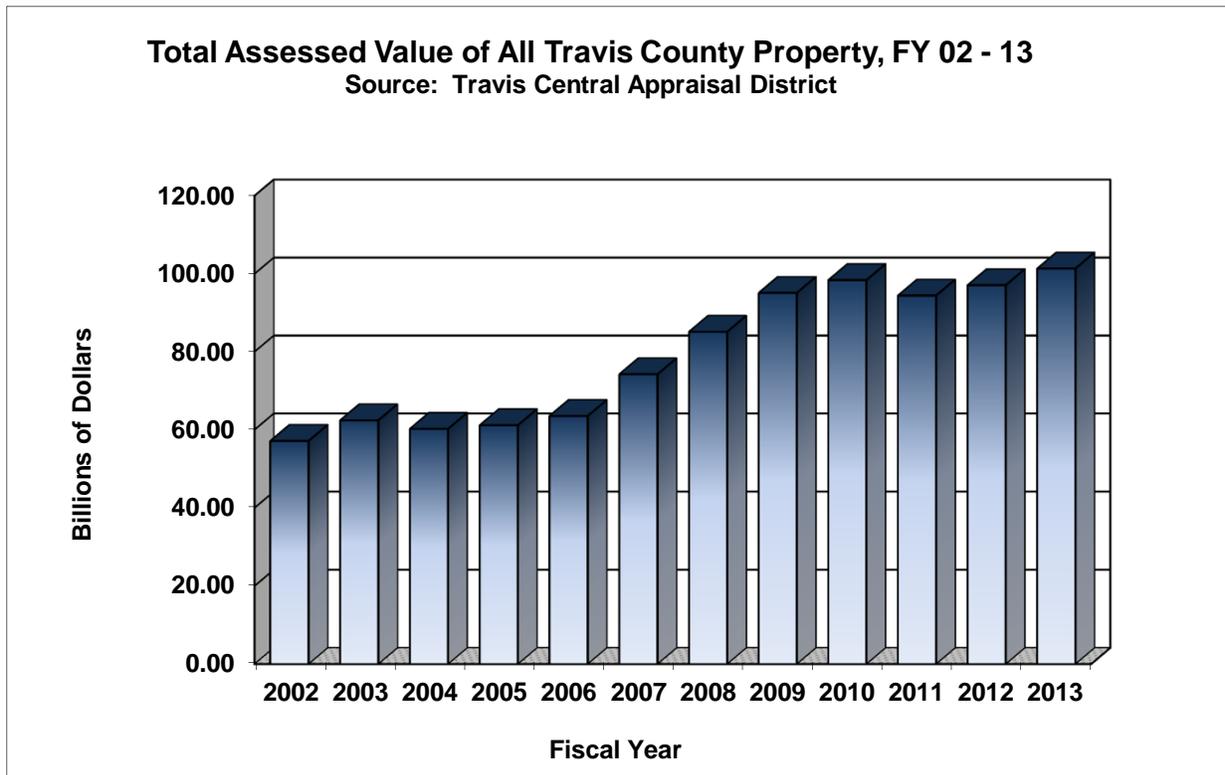


Chart 7

