

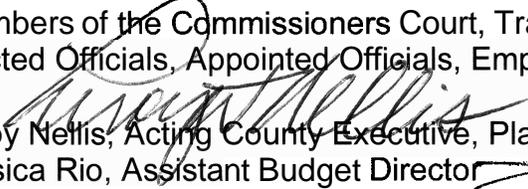


PLANNING AND BUDGET OFFICE TRAVIS COUNTY, TEXAS

700 Lavaca Street, Suite 1560
P.O. Box 1748
Austin, Texas 78767

January 6, 2012

To: Members of the Commissioners Court, Travis County
Elected Officials, Appointed Officials, Employees and Constituents

From:  Leroy Nellis, Acting County Executive, Planning and Budget
Jessica Rio, Assistant Budget Director 

Re: Fiscal Year 2012 Adopted Budget

We are pleased to present the Fiscal Year 2012 Adopted Budget for Travis County. This document is submitted in accordance with all statutory requirements and meets the county's existing contractual and programmatic commitments. Funds are allocated to necessary maintenance of current effort initiatives such as software maintenance contracts, building maintenance, existing interlocal agreements and continuing various social services pilot programs. In addition, there are additional funds for corrections, law enforcement, and courthouse security programs.

Difficult financial conditions continue to impact Travis County. The FY 12 Adopted Budget is framed in the context of changing economic news. This budget includes limited program increases that balance the challenges of current fiscal constraints against Travis County's core mission and responsibilities towards its residents. In addition, because of the uncertainty of how long Travis County will face unfavorable economic conditions, the Adopted Budget incorporates emergency and other reserves for what could be a continuing challenging budget climate.

The Adopted Budget is balanced at a tax rate of \$0.4855 per \$100 of Appraised Value that is 2.99% above the Effective Tax Rate of \$0.4714. The Chief Appraiser for the Travis Central Appraisal District has certified the total property value at \$97.05 billion for FY 12. This includes \$3.5 billion in new property value that has not previously been on the tax rolls. In addition, the average homestead value will decrease from \$275,139 in FY 11 to \$272,931 in FY 12. At the adopted tax rate, the average of all homesteads will see a modest increase in the county tax bill of \$39.02 or \$3.25 per month. This represents a 3.86% annual increase in the average homeowner's tax bill.

To meet the county's capital needs, a total of \$55,797,484 is included in the Adopted Budget from the following basic sources: the General Fund Capital Acquisition Resources (CAR) account (\$20,434,824), debt from Certificates of Obligation

(\$32,790,000), capital projects in Other Funds (\$572,660) and debt from long-term bonds authorized by the voters in 2000 (\$2,000,000). In addition, it is expected that the Commissioners Court may wish to issue up to \$52 million in debt recently approved by voters in November of 2011 that is not included in the above numbers.

Travis County has had our natural AAA/Aaa bond rating reconfirmed by the two primary national credit rating agencies. This bond rating has been awarded by both agencies since 2001. It should be noted that we are one of seven out of 254 counties in the State of Texas that has received and been able to maintain the highest financial rating from both agencies. This is a result of historically careful spending, relatively low reliance on fluctuating income sources, and careful adherence to a set of adopted "Financial and Budgeting Guidelines". The Travis County Commissioners Court and other county elected and appointed officials remain committed to control costs, make careful expenditures, and implement improved efficiencies while meeting the public's demand for services.

This Adopted Budget represents a sound financial plan for FY 12. The Planning and Budget Office again extends gratitude to all county offices and departments for their understanding and willingness to work with us through this budget cycle time as well as to the Commissioners Court for their leadership and support.

The budget has been filed with the County Clerk for the public's review. Additional copies are available in the Planning and Budget Office at 700 Lavaca Street, Suite 1560. It is also posted on Travis County's web site, (www.co.travis.tx.us).

FY 2012 ADOPTED BUDGET
VOLUME I - OVERVIEW

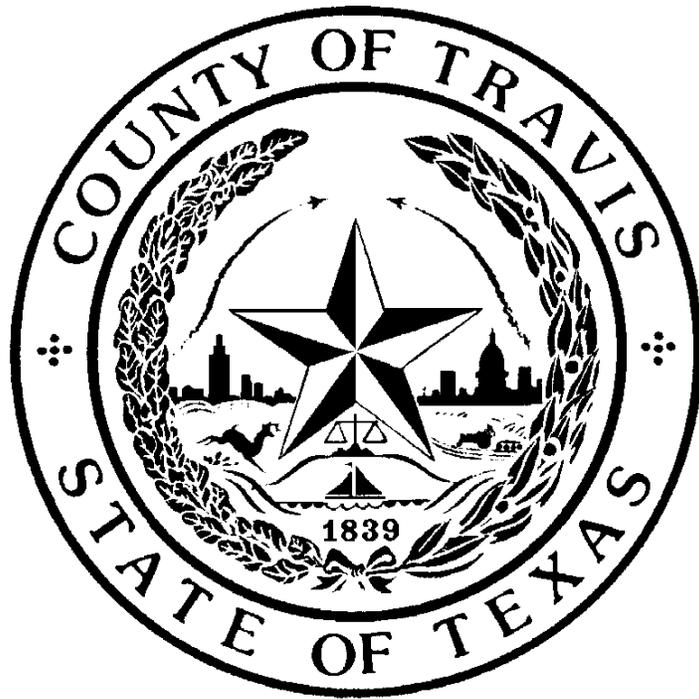


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**PREFACE FOR READERS UNFAMILIAR WITH THE STRUCTURE AND ROLE OF
TEXAS COUNTY GOVERNMENT**

Texas county government focuses primarily on the judicial system, health and social service delivery, law enforcement and corrections, and upkeep of county maintained roads. In contrast to other parts of the country, Texas counties seldom have responsibility for schools, water and sewer systems, electric utilities, and commercial airports. County governments in Texas have no ordinance-making powers other than those explicitly granted by state legislative action.

The state's 254 counties have similar organizational features: a governing body (the Commissioners Court) consisting of one member elected county-wide (the County Judge), and four Commissioners elected from geographically unique precincts. The County Judge is so named because he or she often has actual judicial responsibility. In urban counties, the County Judge is primarily an executive and administrator, in addition to being the presiding officer of the Commissioners Court. Other elected officials in each county are the County and District Clerks, the County Tax Assessor-Collector, the County Sheriff, a District and/or a County Attorney, the County Treasurer, and one or more Constables. All judges (District Judges, County Court-at-Law Judges, and Justices of the Peace) are also elected. The state District Judges in each county select the County Auditor, who serves as the chief financial officer for the county.

The Commissioners Court serves as both the legislative and executive branch of county government, and exercises budgetary authority over virtually all county departments, including those headed by other elected officials. The high number of elected officials, including many with judicial authority, creates an organizational structure unlike more familiar public sector designs, which usually contain a Chief Executive or Operating Officer and a Board that focus on broad policy matters.

County services in Texas are financed primarily by an ad valorem tax on real property and business inventory and a complex array of fees, fines, service charges and state payments. The County Commissioners Court sets the property tax rate annually, subject to a public hearing. Most of the other revenue sources are established in state law and may be changed only through legislative action.

THE ORGANIZATIONAL STRUCTURE OF TRAVIS COUNTY

This Fiscal Year 2012 Adopted Budget is organized around the following four basic program areas:

- Justice and Public Safety
- Health, Human and Veterans Services
- Transportation and Natural Resources
- General Government and Support Services

The next page shows the approved organization chart for Travis County as of the adoption of this budget.

THE VISION, VALUES AND MISSION OF TRAVIS COUNTY

The following statements have been developed by the Commissioners Court in an effort to describe Travis County's vision, values and mission.

The Vision for Travis County

We envision an open, diverse community where all people are safe and healthy and can fulfill their hopes and dreams; one which provides a good quality of life and protects our natural resources for ourselves and future generations.

The Values that Guide Travis County Government

Taking responsibility, public trust and accountability, good customer service, excellence in performance, sound fiscal policy, respect for the individual, honesty and openness, caring, collaboration and cooperation.

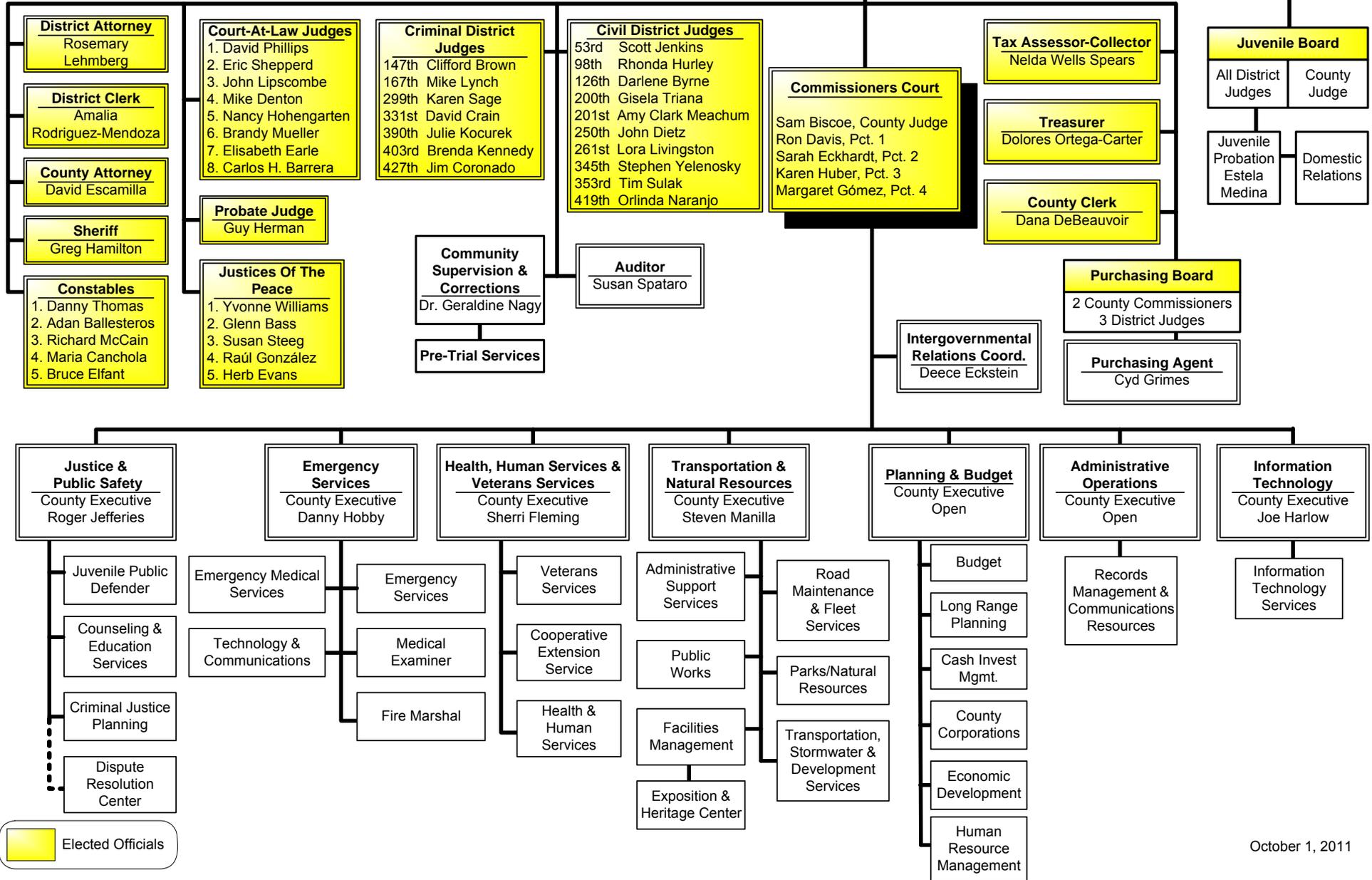
The Mission of Travis County

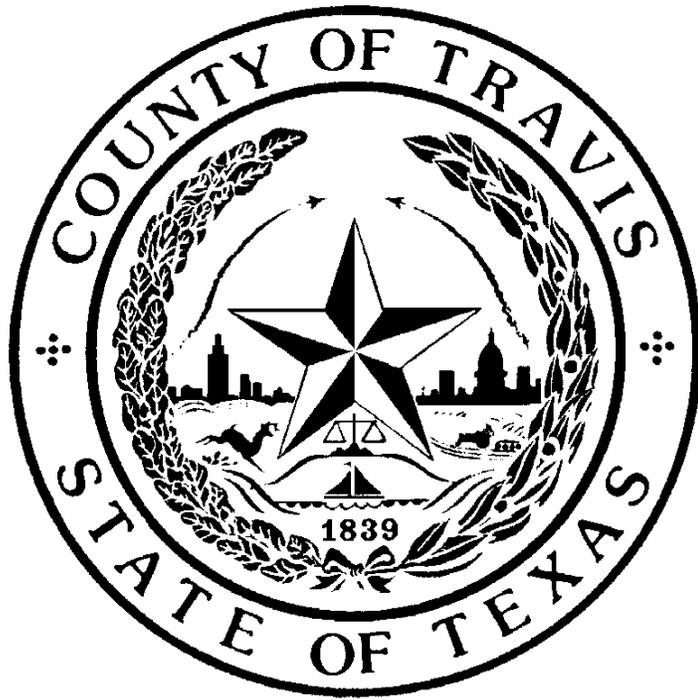
For the people of Travis County, our mission is to preserve health, provide a safety net for the needy, ensure the public safety, facilitate the resolution of disputes, foster an efficient transportation system, promote recreational opportunities, and manage county resources in order to meet the changing needs of the community in an effective manner.



TRAVIS COUNTY

Travis County Voters





**FY 2012 ADOPTED BUDGET
SECTION I - EXECUTIVE SUMMARY**

FY 12 ADOPTED BUDGET FUNDAMENTALS

FY 12 will include the transition from the County’s current SunGard H.T.E. financial system to the new SAP financial system. This transition will include a new account structure and many of the terms used at the county for financial units will also change by FY 13. This transition is on schedule to occur by April of 2012 (half-way through FY 12) and the reader of this document should know that future budget documents will be presented in terms applicable to the new SAP system.

Travis County has continued to navigate current economic conditions through careful and prudent budget practices that have included collaboration with all County departments to provide potential 5% programmatic reduction proposals in the event that such reductions were needed. These proposals were thoroughly reviewed and Travis County was able to again keep budget reductions to a minimum for FY 12 while maintaining service levels expected by Travis County citizens. The FY 12 Adopted Budget, therefore, is a product of the continued close relationship between the Commissioners Court and Travis County departments and offices.

Major increases in the FY 12 Adopted Budget include the addition of 28 new law enforcement officer positions in the Sheriff’s department for public safety purposes; 38 new corrections officers related to the relief factor at the Travis County Jail; the absorption of three public defender grant funded offices into the General Fund to ensure quality representation at a lower cost than private representation; various maintenance of current effort increases such as maintenance agreement obligations; as well as the continuation of various pilot programs in Health and Human Services and other departments.

The FY 12 Adopted Budget total for all funds is \$757,004,384, compared to the FY 11 figure of \$705,914,164. This is a 7.24% increase over the FY 11 Adopted Budget. A recapitulation of the FY 12 Adopted Budget is found in Section II. Key changes are summarized below.

FY 12 Adopted Budget – All Funds

	FY 11 Adopted Budget	FY 12 Adopted Budget	\$ Change	% Change
General Fund	\$494,361,768	\$541,232,832	\$46,871,064	9.48%
Road and Bridge Fund	20,669,870	18,902,356	-1,767,514	-8.55%
Debt Service Fund	84,638,047	85,793,147	1,155,100	1.36%
Internal Service Funds:				
Risk Management Fund	17,604,427	16,079,986	-1,524,441	-8.66%
Health Benefit Fund	68,012,914	69,172,817	1,159,903	1.71%
Other Funds (1)	37,852,584	40,981,342	3,128,758	8.27%
Less Transfers	-17,225,446	-15,158,096	2,067,350	-12.00%
Total	\$705,914,164	\$757,004,384	\$51,090,220	7.24%

(1) Excludes the two internal service funds (Risk Management Fund and Employee's Insurance Fund) but includes Other Funds Not Approved by Commissioners Court.

PROPERTY TAX RATE

The total taxable value for all Travis County property has increased from \$94.39 billion in the FY 11 Adopted Budget to \$97.05 billion in FY 12. This is the final amount certified by the Travis Central Appraisal District (TCAD). The following data, as well as the overall Adopted Budget, is based on TCAD certified values. The new property value totals \$3.5 billion compared to new property value of \$1.9 billion in FY 11. The table below depicts the impact of the tax rate of \$0.4855 per \$100 of taxable value on the average residential homeowner declaring his or her house as a homestead. This rate is \$0.0197 above the FY 11 tax rate of \$0.4658. The adopted rate is 4.2% above the FY 11 Adopted Tax Rate of \$0.4658 and 2.99% above the FY 12 Effective Tax Rate of \$0.4714. The FY 12 adopted tax rate results in an increase in the annual county tax bill of the average homestead owner of \$39.02.

The following is the breakdown in the tax rate between the operating portion and the debt service portion, which must be separately calculated and approved.

Adopted Budget Tax Rates for Travis County
(Per \$100 of Appraised Value)

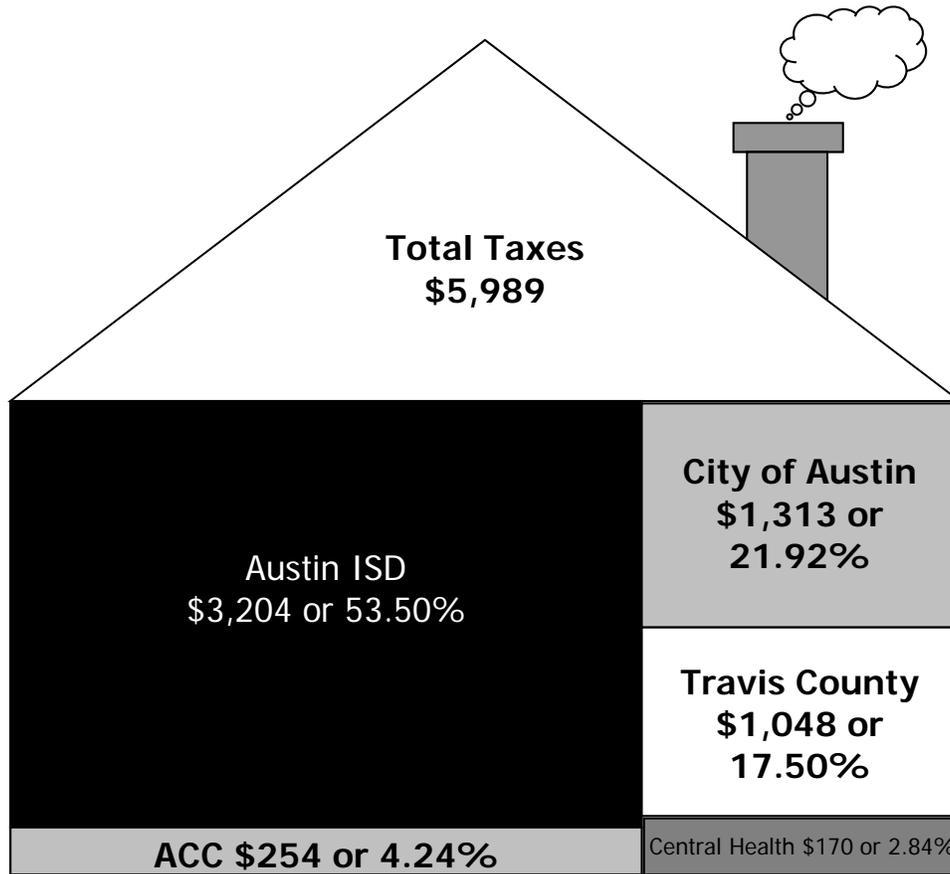
	Adopted FY 11 Rate	Adopted FY 12 Rate	Difference	% Change
Operating Rate	\$0.3858	\$0.4085	\$0.0227	5.9%
Debt Service Rate	\$0.0800	\$0.0770	(\$0.0030)	-3.8%
Total Tax Rate	\$0.4658	\$0.4855	\$0.0197	4.2%

Impact on Average Homestead
(All homestead values per Travis Central Appraisal District as of July 20, 2011)

	FY 11	FY 12	Change
Average Appraised Value of All Homesteads	\$275,139	\$272,931	(\$2,208)
Taxable Value of Average Homestead after Exemptions	\$216,580	\$215,829	(\$751)
Tax Rate	\$0.4658	\$0.4855	\$0.0197
Average Tax	\$1,008.83	\$1,047.85	\$39.02

The graphic representation on the next page shows the relative impact of the various local taxing jurisdictions on the average homestead owner in FY 12.

**FY 12 Property Tax for Average Travis County Homestead Valued at \$272,931
(\$215,829 Taxable Value after 20% Exemption and other required adjustments)**



DEPARTMENTAL BUDGETS IN THE ADOPTED BUDGET

Section II, page 53, contains a comparison of Adopted General Fund departmental budgets from FY 10 and FY 11 to the FY 12 Adopted Budget. The Adopted Budgets for all departments increased from \$398,011,415 in FY 10 to \$453,113,959 in FY 12, or 13.8%, excluding capital.

The following table is a comparison of the revenue, reserves and major expenditure items in the FY 12 General Fund Adopted Budget.

FY 09-FY 12 Adopted Budgets - General Fund						
	FY 09 Adopted Budget	FY 10 Adopted Budget	FY 11 Adopted Budget	FY 12 Adopted Budget		
				One-Time Expenses	Ongoing Expenses	Total
Revenue & Reserves:						
Beginning Fund Balance	\$ 57,653,212	\$ 61,938,184	\$ 87,322,976	\$ 97,004,202	\$ 10,333,700	\$ 107,337,902
Current Property Taxes	313,728,852	322,347,490	337,449,376		362,706,119	\$ 362,706,119
Other Revenue (FY 12 Includes \$1.3 M Reduction for Beverage Tax)	79,372,661	71,375,606	69,589,416		71,188,811	\$ 71,188,811
5th Revenue Estimate	\$ 450,754,725	\$ 455,661,280	\$ 494,361,768	\$ 97,004,202	\$ 444,228,630	\$ 541,232,832
Reserves:						
Unallocated Reserve	\$ 41,384,029	\$ 43,812,685	\$ 48,595,756	\$ 51,367,824	\$ -	\$ 51,367,824
Capital Acquisition Resources (CAR)	2,865,553	454,223	496,980		1,433,446	\$ 1,433,446
Regular - Allocated Reserve	6,532,457	6,639,865	8,953,199	8,221,777	6,974,649	\$ 15,196,426
Annualization Reserve	2,347,947				1,043,855	\$ 1,043,855
Fuel & Utilities Reserve	1,108,121	1,000,000	1,000,000		1,000,000	\$ 1,000,000
HHS Reserve	400,000					\$ -
Sheriff Pay Cycle Reserve					1,500,000	\$ 1,500,000
New Financial System (BEFIT; FY 12 Included in Base Budget)	1,000,000		1,099,930			\$ -
Compensation Reserve	5,980					\$ -
Transition Reserve				750,000		\$ 750,000
Civil & Family Justice Center Reserve	700,000		2,100,000	4,000,000		\$ 4,000,000
Reserve for State Cuts					300,000	\$ 300,000
Reserve for IJS Replacement				4,700,000		\$ 4,700,000
Waller Creek TIF Reserve	100,000					\$ -
Emergency Reserve		4,950,000	4,950,000	4,950,000		\$ 4,950,000
Future Grant Requirements		500,000	596,369		596,369	\$ 596,369
Juvenile Justice TYC Reserve		250,000	250,000		250,000	\$ 250,000
Starlight Maintenance Reserve				640000		\$ 640,000
Smart Bldg. Facility Maint. Reserve		43,092	51,280		60,250	\$ 60,250
Salary Savings Changes					330,703	\$ 330,703
Security Reserve	330,665	238,489	289,860			\$ -
Subtotal Reserves	56,774,752	57,888,354	68,383,374	74,629,601	13,489,272	\$ 88,118,873
Departmental Base Budgets	\$ 365,256,049	\$ 391,422,900	\$ 392,349,384	\$ -	\$ 416,540,662	\$ 416,540,662
Wages & Benefits:						
Retirement Contribution Rate Increase	\$ -	\$ 1,584,541	\$ 190,809	\$ -	\$ 1,313,848	\$ 1,313,848
Retiree 2% COLA			363,355			\$ -
Life Insurance Rate Increase		34,421	-		50,076	\$ 50,076
Health Insurance Premium Increase (FY 12 New Retirees)			4,516,210		776,472	\$ 776,472
Adjustment to Health Insurance for Actuarial Cost of Open Enrollment Selections			56,870			\$ -
Adjustment to Health Contra for Proj FY 11 Vacancies	477,358	452,704	424,838			\$ -
Elected officials' salaries (FY 10 is Judicial Longevity)	54,893	193	47,192			\$ -
Compensation – Rank & File + POPS 2.5% COLA	7,427,031		6,206,617			\$ -
Market Salary Survey (FY 12 Estimate = \$6,000,000)						\$ -
Career Ladders	312,322					\$ -
\$2/Hour Raise for Lower Paid Employees	849,370					\$ -
2.5% for Temporary Employees			60,891			\$ -
Retiree COLA						\$ -
Subtotal Wages & Benefits	\$ 9,120,974	\$ 2,071,859	\$ 11,866,782	\$ -	\$ 2,140,396	\$ 2,140,396

FY 09-FY 12 Adopted Budgets - General Fund						
	FY 09 Adopted Budget	FY 10 Adopted Budget	FY 11 Adopted Budget	FY 12 Adopted Budget		
				One-Time Expenses	Ongoing Expenses	Total
Additions:						
Maintenance of Current Effort(MCE)	\$ 3,806,775	\$ 1,645,439	\$ 3,481,877	\$ 1,637,773	\$ 3,589,059	\$ 5,226,832
Other MCE-Countywide Fuel & Utilities	1,739,865			880,117		\$ 880,117
Road & Bridge Fund Shortfall				376,801	1,067,325	\$ 1,444,126
BCP Increase	1275285		670098		673756	\$ 673,756
Title IV-E Exp to Gen Fund			617,016		551,488	\$ 551,488
Planning and Assessment			690,000	690,000		\$ 690,000
Other Expenditures Transferred from Other Funds					74,497	\$ 74,497
County Court at Law #8	1,226,646					\$ -
New Social Service Funding	450,000					\$ -
Office of Parental Representation & Child Representation	500,640					\$ -
Security					302,464	\$ 302,464
Felony Mental Health Prosecution Team	104,498					
New Facilities and Moves		648,945	214,112	210,000	800,000	\$ 1,010,000
Revenue Related Packages	1,056,980	1,309,593	1,621,179			\$ -
Revenue Related Interlocal Agreements	1,779,186		144,339			\$ -
Increase EMS Interlocal			739,752		42,663	\$ 42,663
Other Interlocal Agreements & Grant Related		275,222	61,831	154,654	1,216,009	\$ 1,370,663
Pilot programs Continued with One-Time Funds	911,256	1,963,487	1,429,481	930,915		\$ 930,915
One-Time Pilots to Ongoing	1,841,790		1,750,741		95,535	\$ 95,535
Mid Year Court Approvals			335,170		183,928	\$ 183,928
Other Additions	1,112,592	197,025	334,464	72,963	269,096	\$ 342,059
Sheriff Office Newly Funded Positions			1,205,718		3,317,942	\$ 3,317,942
Emergency Beds for Special Needs Probationers			89,425			\$ -
PBO Changes	(933,955)	(53,488)				\$ -
Waller Creek TIF Payment (FY 11 & FY 12 in Base Budgets)		250,000				\$ -
New Financial System (BEFIT) - in FY 11 Reserve		299,919				\$ -
Juvenile Justice Pharmacy Costs		217,982				\$ -
Decrease Budgeted Salary Savings						\$ -
TCSO Adjustment for ADP		430,966				\$ -
Capital Acquisition Resources (CAR)	10,624,116	7,754,080	9,658,678	19,001,378		\$ 19,001,378
Subtotal Additions	\$ 25,495,674	\$ 14,939,170	\$ 23,043,881	\$ 23,954,601	\$ 12,183,762	\$ 36,138,363
Reductions:						
Departmental Reductions	\$ -	\$ (4,568,279)	\$ (81,653)	\$ (380,000)	\$ (30,229)	\$ (410,229)
Budgets Submitted Below Target					(95,233)	\$ (95,233)
One- Time Savings from Risk Fund	(1,000,000)	(1,200,000)	(1,200,000)	(1,200,000)		\$ (1,200,000)
One-Time Savings from Health Fund	(4,892,724)	(4,892,724)				\$ -
Subtotal Reductions	\$ (5,892,724)	\$ (10,661,003)	\$ (1,281,653)	\$ (1,580,000)	\$ (125,462)	\$ (1,705,462)
Total All Expenses	\$ 450,754,725	\$ 455,661,280	\$ 494,361,768	\$ 97,004,202	\$ 444,228,630	\$ 541,232,832
Available Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PERSONNEL CHANGES

There is a net total 115.6 FTE increase in the FY 12 Adopted Budget compared to the FY 11 Adopted Budget. This includes 29 positions approved by the Commissioners Court midyear FY 11. The majority of midyear changes are related to state grant

funding ending for the Mental Health Public Defender’s Office, Office of Child Representation and Office of Parental Representation. Each of these programs was originally funded with multi-year start-up funds from the State and has now been moved to the General Fund. There was also a net reduction of 2.4 FTE from shifting several existing General Fund positions to various special revenue funds. There were also 81 new FTE added for FY 12, including 71 FTE for Corrections, Law Enforcement and Security Programs and 18 FTE related to various other changes. General Fund position changes are summarized in the following table:

General Fund Position Changes	
Department/Description	Net Change
Commissioners Court approved moving Office of Child Representation and Office of Parental Representation Grant Programs to the General Fund. State grant funding ceased at the end of FY 11.	16.00
Commissioners Court approved moving Mental Health Public Defender Grant Program to the General Fund. State grant funding ended mid-year FY 11.	8.00
Commissioners Court approved new Attorneys for Office and Child Representation and Office of Parental Representation	2.00
Other FTE approved by Commissioners Court (Constable, Pct. 2 and BEFIT positions for ITS & PBO)	3.00
Subtotal – Previously Approved by Commissioners Court Midyear FY 11	29.00
Existing FTE changes between General Fund and Other Funds (District Clerk, Civil Courts & TNR)	-2.40
Existing FTE changes between departments (CES to CJP & HRMD to PBO)	0.00
Subtotal for FY 12 Changes for Existing FTE	-2.40
New Travis County Sheriff’s Office Law Enforcement Personnel	28.00
New Travis County Sheriff’s Office Corrections Personnel	38.00
New Security Positions for Travis County Sheriff’s Office & Constable, Pct 1	5.00
Subtotal – New Correction, Law Enforcement and Security Positions	71.00
New Nurses for TCSO included in Central Booking Agreement with City of Austin	7.00
New HHS FTE that will be reclassified against grant funding	3.00
New FTE internally funded (Tax Office, Constable, Pct. 5 & CES)	2.50
New FTE approved by the Purchasing Board	2.00
New FTE for TCSO Life and Safety and Maintenance Programs	2.00
New FTE District Attorney Civil Unit	1.50
Subtotal – New Positions-Other Changes	18.00
Total General Fund Net FTE Change	115.60

MAJOR DEPARTMENTAL REDUCTIONS

Travis County, like many other local government jurisdictions, has seen a noticeable decrease in revenue sources. Interest revenue is much lower than previous years. Due

to current economic conditions, departments were again asked to supplement their budget submissions with a list of proposed long-term programmatic cuts in the event that up to 5% of their Target Budget was unable to be funded, along with the implications of such cuts. These proposals were carefully reviewed by PBO. The FY 10 Adopted Budget included reductions totaling \$3,916,257. In FY 11, a total of \$518,490 of these reductions was restored. The majority of the restored funds were related to the Juvenile Probation Department since Travis County was not able to shift General Fund expenses to Title IV-E grant funds as originally believed.

For FY 12, departments again supplemented their budget submission with a list of proposed long-term programmatic cuts in the event that up to 5% of their Target Budget will be unable to be funded in FY 12. Such reductions were provided to PBO along with explanations of the implications of such cuts. After analysis and review with County Departments, PBO has included the following reductions, totaling \$1,705,462, in the Adopted Budget.

General Fund contribution for the Risk Management Fund – (\$1,200,000)

Human Resources Management (HRMD), the County Auditor's Office, and PBO have met over the last several years to discuss the size of the Allocated Reserve of the Risk Management Fund. These discussions included a strategy to right-size the Allocated Reserve by reducing the County's annual General Fund contribution to the Risk Management Fund by \$1.2 million per year for a four year period. FY 10 was the fourth and believed to be final year of this planned reduction. As such, the \$1.2 million contribution to the Risk Management Fund was budgeted in the HRMD General Fund Budget for FY 11, but after additional analysis it was determined that the reduction could continue for FY 11 with restoration occurring in FY 12. PBO has again reviewed this approach and after careful analysis believes the reduction can continue in FY 12. The funds will be restored within HRMD's Target Budget for FY 13 and will be re-evaluated if the reduction could continue in some form for FY 13 as a part of next year's budget process.

Other Reductions – (\$505,462)

The FY 12 Adopted Budget also includes a reduction to the County Clerk's Budget totaling \$380,000 for temporary employees in the Elections Division, corresponding to a reduction of early voting programs for the 2011 Constitutional Amendment Election and the 2012 primary elections.

Additionally, a few departments submitted their FY 12 budgets under the approved target amounts. Facilities Management was the largest of this group and submitted its budget \$94,880 under their Budget Target. The other departments, combined, submitted their budgets \$353 under target.

The District Judge's Order for the County Auditor's Office had a net reduction of \$20,229 related to various personnel changes. Finally, a \$10,000 reduction to the Clean

Air Force contribution was taken from the Transportation and Natural Resources department.

MAJOR FUNDING ISSUES

A. Maintenance of Current Effort (MCE)

The FY 12 Adopted Budget includes \$6,106,949 for maintenance of current effort requests. These are requests for additional funding that allow departments to continue to execute current programs. These increases are necessitated by factors such as increased costs, warranty expiration, legal or other requirements.

1. Court Mandated Fees – Civil and Criminal Courts – \$1,494,546

Ongoing funding of \$1,494,546 has been included in the FY 12 Adopted Budget to right-size the Civil and Criminal Courts' Legally Mandated Fees budgets. The majority of this increase was included after a review by Criminal Justice Planning (CJP) projected that an additional \$1,294,842 in legally mandated attorney fees in the Civil Courts would be necessary to cover the expected workload. This in-depth and comprehensive analysis was also reviewed by PBO and presented to Commissioners Court in FY 11.

An additional \$200,000 is included in the Criminal Courts' Legally Mandated Fees budget to account for the impact of the Supreme Court's Rothgery Ruling. This ruling requires that counsel now attach to a defendant at magistration rather than at the first adversarial judicial proceeding. This has resulted in a 4% increase in court appointments and in the cost of those appointments. Finally, the annual assessment fee for the Third Administrative Region decreased by \$296 and this change is reflected in the FY 12 Adopted Budget as well.

2. Maintenance Agreements and Licensing – Information Technology Services (ITS) – \$943,280

The Adopted Budget includes \$943,280 in additional funds for maintenance and software license agreements for contract increases related to maintenance coverage for existing software and hardware. These include items which are approaching warranty expiration. Additionally, this includes software cost for the true-up of licenses as part of these agreements for growth in the number of users.

3. Fuel Costs – Transportation & Natural Resources (TNR) – \$880,117

These one-time funds were added to TNR's General Fund budget based on current and anticipated fuel costs for FY 12. On July 5, 2011 the Commissioners Court approved the addition of \$861,000 to this line item for the FY 11 budget based solely on increased fuel costs in FY 11 which began to occur four months into FY 11. This addition is one-time funding which will be reassessed for FY 13.

This increase will result in a FY 12 budget for this line-item of \$2,926,283, which is about \$50,000 less than the FY 09 Adopted Budget amount. In addition, the FY 12 Adopted Budget includes the continuation of the FY 11 fuel and utilities reserve of \$1,000,000 in the event that energy prices begin to escalate more precipitously.

4. Countywide Hardware and Software Maintenance – ITS – \$748,500

The Adopted Budget includes \$748,500 for a variety of software, hardware, maintenance agreement and professional services for Travis County IT services including, but not limited to, data storage (disk and tape), fiber optic cabling, servers, switches, internet bandwidth and Voice Over IP (VOIP) telephony.

5. Postage for Redistricting, Voter Registration & Tax Notices – Records Management & Communication Resources (RMCR) – \$385,000

A total of \$175,000 was added for a mailing that is scheduled for fall of 2011 and is estimated by the Voter Registrar to be 600,000 pieces. The County is mandated by the State to mail voter registration renewals every two years. In addition, an earmark has been added to the Allocated Reserve for additional postage that could be needed for notices, receipt cards and collection notices.

\$210,000 in additional postage will be needed in FY 12 for 600,000 first class letters related to redistricting notices. The Voter Registration Division of the Tax Office mails Redistricting Notices to voters affected by Legislative redistricting at the direction of the Commissioners Court.

6. Existing Capital Program Bond Staff – TNR – \$209,829

A total of \$209,829 in one-time funds were added to TNR's General Fund budget to move two Engineers (Special Project Temporaries) supporting the 2005 Bond Program in order to comply with changing capitalization requirements from the County Auditor's Office and still complete the requirements for that Program.

7. Purchasing Workload Staff – Purchasing – \$184,123

The Purchasing Board recommended and Commissioners Court approved two new FTE for the Purchasing Office to help the office keep up with current workload. A Purchasing Agent Assistant IV and Purchasing Agent Assistant III were funded at \$184,123 as an ongoing expense.

8. Technology Maintenance – Civil Courts – \$135,500

The FY 12 Adopted Budget includes \$135,500 in one-time funding in the Civil Courts budget to allow it to maintain current technology programs. This includes \$60,000 for professional services to perform maintenance on the Civil Courts Online program; \$50,000 for professional services to perform maintenance on the eDocket program;

\$10,000 to fund replacement communications equipment needed for the eDocket program; \$8,000 for software licenses; and \$7,500 in professional services needed to replace an IT equipment cart used in the courtroom.

9. Aircraft Maintenance and Fuel – Emergency Medical Services – \$121,480

The Travis County Emergency Medical Services Department has been allocated \$65,883 in additional resources for aircraft scheduled maintenance and \$55,597 for additional costs related to aviation fuel.

10. Green Ammunition – Sheriff’s Office – \$120,544

The Travis County Sheriff’s Office completed the office’s firing range at the Travis County Correctional Complex in FY 10. The range uses environmentally friendly ammunition. The FY 12 Adopted Budget includes \$120,544 in increased funding to continue this green initiative.

11. Deaf & Hard of Hearing Interpreters – Health & Human Services & Veterans’ Services (HHS&VS) – \$119,535

An ongoing increase of \$119,535 is included in the HHS budget for salaries and benefits for temporary employees who serve as interpreters for persons who are deaf and hard of hearing. A significant portion of this cost is realized in the court system when an interpreter is required. Currently, the department has been transferring temporary salary savings to cover the cost but these funds may not continue to be available in the future.

12. Electronic Research Services – District & County Attorneys – \$106,848

A total of \$54,720 was added to the District Attorney’s budget and \$52,128 was added to the County Attorney’s budget for electronic research services, such as Westlaw and Lexis-Nexis. These expenses were previously funded out of the Law Library Fund.

13. Communities in Schools – HHS&VS – \$100,000

HHS&VS was budgeted \$100,000 in ongoing funds to help Communities in Schools address state and federal funding cuts. The cuts will affect their program that serves economically needy middle school students who are at high risk of dropping out. The county funds will help keep the program in several middle schools in the Austin Independent School District.

14. Capital IDEA – HHS&VS – \$99,787

HHS&VS was budgeted \$99,787 on an ongoing basis to help fund the continuation of a three-year training program at Capital IDEA. Capital IDEA provides education and training to low-earning and underemployed men and women to assist them in obtaining

higher-paying jobs with benefits and opportunities for advancement. Independent research conducted on the outcomes of this program indicates a generational effect where the children of participants in this program have a higher rate of college attendance than children of non-participants.

15. Salary Adjustments for Previously Grant Funded Positions – Criminal Justice Planning – \$86,169

A total of \$86,169 was added to the General Fund budget to fund Cost of Living (COLA), longevity pay and other increases for the three grant programs that will be fully funded from the General Fund in FY 12. These programs are the Mental Health Public Defender's Office, Office of Child Representation and Office of Parental Representation. Since the start of the three grant-funded defender offices, any time a COLA was approved for rank and file employees, the grant employees also received the COLA.

16. Law Books for Courts and Other Departments – RMCR – \$77,328

Additional ongoing resources, totaling \$77,328, were added to Records Management and Communication Resources. These funds will be for centrally administered programs that are used by various Travis County departments.

17. Capital Area Planning Council of Governments (CAPCOG) Aerial Photography – TNR – \$68,513

These one-time funds were added for the triennial update by CAPCOG, which will capture significant features that have changed during the last three years. This update will ensure up-to-date accuracy and save time and effort to perform County permit processing; subdivision platting, CIP planning and design, and flood plain management.

18. Painter – Sheriff's Office – \$51,891

The FY 12 Adopted Budget includes \$47,788 budgeted for a painter position within the Travis County Sheriff's Office that will supervise and train inmates to complete correction's related painting projects. There is also an additional \$4,103 in ongoing resources budgeted centrally for fuel and maintenance for this position within the budget for Transportation and Natural Resources.

19. Travis Central Appraisal District (TCAD) – General Administration – \$48,221

An increase of \$48,221 is included in the FY 12 Adopted Budget for the annual assessment from the Travis Central Appraisal District based on increases to our tax base. The total FY 12 budget for this expense is \$2,458,654.

20. Custodial Supplies Green Products – Facilities Management (FM) – \$30,000

An additional \$30,000 has been included in the FM budget for the use of environmentally friendly cleaning products throughout county facilities. These cleaning products are less toxic and should result in a healthier environment for county staff and visitors.

21. After-School Program – HHS&VS – \$30,000

HHS&VS was budgeted \$30,000 in ongoing funds to increase the funding amount for Communities in Schools of Central Texas’ contract for the Youth and Family Assessment Center (YFAC) Care Coordination program. This program is intended to help reduce the flow of youth into the juvenile justice system through the implementation of a school-based program.

22. Seasonal Grounds Keeping Temporary Workers – FM – \$25,018

A total of \$25,018 is included to fund additional seasonal temporary grounds keepers to maintain the current level of grounds keeping services across county facilities. With the additional funds, FM expects to meet its internal service level measures for all county facilities.

23. Visiting Judge Hours – Justice of the Peace Pct. 5 – \$10,500

The FY 12 Adopted Budget includes \$10,500 in ongoing resources for 52 additional half days of visiting judge time for Justice of the Peace, Pct. 5. In FY 10, JP5 began accepting the workload for the countywide Field Release Program without any additional resources. The main impact of the program has been the need for additional judge time. The pay rate for each half day of visiting judge time is \$201.92.

24. Other MCE Requests

There are a handful of other Maintenance of Current Effort increases throughout county departments in the FY 12 Adopted Budget that are less than \$10,000. These are summarized below:

Department	Purpose	One-Time	Ongoing	Total
Tax Assessor	Redistricting Temporary Worker	\$ 9,000	\$0	\$9,000
TNR	Capital Area Metro Planning Org. Increase	-	8,200	8,200
District Attorney	Bilingual Pay Correction	-	6,000	6,000
HHS&VS	Austin Children's Shelter Staff	4,920	-	4,920
Constable Pct 1	Mobile Data Computer Airtime	-	1,400	1,400
Constable Pct 4	Mobile Data Computer Airtime	-	700	700
Total Other MCE		\$13,920	\$16,300	\$30,220

B. Pilot Programs

A total of \$1,026,450 is included in the FY 12 Adopted Budget for various programs that have been funded on a year-by-year basis in the past. Many of these programs are re-evaluated each year during the budget process for continued funding. This section is divided between pilot programs continued with one-time funds and those that have been continued with ongoing expenditures.

One-Time Pilots and Continuation of Pilot Programs

1. DPS Clerks and Warrant Deputies/Clerk – Constable Pct 3 – \$257,541

These additional resources continue the one-time funding for two deputies and one court clerk; as well as two DPS Clerks that were moved to one-time in FY 10 due to shortfalls in revenue generation. These positions were again funded in FY 11 with one-time funds. This package is continued as a pilot for another year in order to validate predicted revenue.

2. Harvest Foundation Contract – HHS&VS – \$257,000

HHS&VS received one-time funding of \$257,000 for the African American Men and Boys Harvest Foundation to provide direct delivery of a broad array of services that address health, employment, educational, behavioral and quality of life outcomes and connection to an extensive network of social services available throughout Travis County. These services will be provided at a proposed youth resource center in Northeast Austin.

3. Project Recovery – Criminal Justice Planning – \$150,527

\$150,527 was added to the CJP budget on a one-time basis to continue the Project Recovery program. For FY 12, the project will change its name and change its focus to be more effective in reducing incarceration rates for offenders who are frequently arrested due to mental illness and substance abuse problems. The program will be re-evaluated for funding in FY 13.

4. American YouthWorks Contract – HHS&VS – \$135,847

HHS&VS received one-time funding of \$135,847 to continue the social service contract with American YouthWorks. Under the contract, American YouthWorks provides workforce development services through construction of Travis County Parks Ranger residences and other job training service activities.

5. Council on At-Risk Youth – Criminal Justice Planning – \$100,000

\$100,000 in one time funding is included in the Criminal Justice Planning department's budget for the contract with Council on At-Risk Youth (CARY). The funding allows 113

additional youth to join the Youth Violence Prevention Program at the Alternative Learning Center and Bedichek, Dobie and Webb Middle Schools.

6. Re-Entry Roundtable – Criminal Justice Planning – \$30,000

CJP's budget includes \$30,000 in one-time funding for the Re-Entry Roundtable. The group is a collaboration of local and state policy leaders, correctional leaders, service providers, former offenders, and others with the mission of enhancing public safety and improving the success rate of offenders returning to Travis County from prison and jail.

One-Time Pilots Funded on an Ongoing Basis:

7. Arrest Review Pilot – District Attorney – \$ 95,535

The arrest review pilot in the District Attorney's Grand Jury Division has been continued in the FY 12 Adopted Budget. The pilot includes one attorney to review cases closer to the actual arrest of a defendant. The pilot has been shown to reduce the time in which cases are resolved on the Magistrate docket, which helps with the jail population. Therefore, ongoing resources were used to include this pilot on a permanent basis.

C. Programs Approved By Commissioners Court Mid-Year

There were budget changes that occurred throughout FY 11 that departments were able to incorporate into their FY 12 Budget Submissions. One of these changes included the addition of 24 grant related FTE in Criminal Justice Planning. These FTE were related to three multi-year grant programs whose grant funding has now ended and the Commissioners Court has voted to fully fund and continue the programs in the General Fund. These programs included the Mental Health Public Defender's Office (8 FTE); the Office of Child Representation (8 FTE); and the Office of Parental Representation (8 FTE). In addition, the Commissioners Court approved a small number of programs totaling \$183,928. These programs are discussed individually next.

1. New Attorneys – Criminal Justice Planning – \$169,758

On May 31, 2011, Commissioners Court approved one attorney for the Office of Child Representation (OCR) and another one for the Office of Parental Representation (OPR). These new attorneys enhanced the grant programs that moved to the General Fund in FY 11 as discussed at the beginning of this section. New Child Protective Services (CPS) cases have grown from 23 average monthly cases in 2008 to 40 average monthly cases in 2011. The two new attorneys should allow both offices to increase the number of cases they can handle and therefore lower the expenditures for outside indigent defense attorneys. The full annualized cost of the new attorneys is \$169,758. The cost of the new attorneys is believed to be offset by a lower increase for civil indigent attorney's fees for FY 12 than what otherwise would have been required given current case numbers.

2. Commitment to Change Program – Criminal Justice Planning – \$0

The Commissioners Court approved changes to the Commitment to Change program. It was determined that it would be better for the program to eliminate the woman's program at the Woodman State jail and put more focus on aftercare and re-entry in the men's program. To accomplish this, the Counseling and Education Services Department (CES) will continue to manage the program at the state jail; however, Criminal Justice Planning (CJP) will take over the aftercare portion of the program. Two positions will be transferred to CJP as well as associated operating costs. In total, CES will transfer \$156,582 to CJP. This move is aimed to reduce recidivism rates and create better outcomes of those offenders just released from the state jail.

3. Salary Adjustment – HHS – \$14,170

HHS budget was increased \$14,170 in ongoing funding to cover a mid-year salary increase approved by Commissioners Court.

D. Transfers between Departments and/or Funds

The Adopted Budget includes a net increase of \$2,743,867 for programmatic transfers between departments and/or funds. The majority of this increase is related to the continued imbalance of the Road and Bridge Fund given legislative changes and projected revenue decreases. Also listed below is the annual increase to the BCP Fund and the second year of a planned process to minimize the impact of the loss of Title IV-E funds in Juvenile Probation. All changes impacting other funds are detailed below:

1. Road and Bridge Subsidy – TNR – \$1,444,126

The FY 12 Adopted Budget includes a funding shift from the Road & Bridge (R&B) Fund of \$1,444,126 in operating line-item expenses for paving materials to maintain the current level of service of the R&B Fund based on reduced revenue in that Special Fund. There were also some health related expenditures that were budgeted in the General Fund to cover Road & Bridge employees that were accounted for as part of the health benefit changes discussed in a later section. This one-time operating subsidy will need to be revisited in the FY 13 as it is anticipated that revenue will continue to decrease.

2. Transfer to the Balcones Canyonlands Preservation (BCP) Fund – TNR – \$673,756

The Adopted Budget includes an increase of \$673,756 from the General Fund to the BCP Fund. The total transfer for FY 12 is budgeted at \$10,263,296.

3. Title IV-E Funds – Juvenile Probation – \$551,488

Over the last decade, the Travis County Juvenile Probation Department has benefited from the receipt of Title IV-E Federal Reimbursement Funds related to enhanced claims for foster care expenses. These funds have allowed Juvenile Probation to have additional resources for services that otherwise would have been likely funded by the County's General Fund. Unfortunately, due to changes outside of the department the receipt of new Title IV-E funds enhanced claims has ceased.

Juvenile Probation shared with the Commissioners Court the positions budgeted with Title IV-E funds that may require General Fund resources at some point if Title IV-E funds ever ceased. The first phase of a potential multi-year plan to mitigate the loss of these funds began in FY 11 when the department internally identified \$853,305 by freezing six positions and shifting some contracted services to state grant funds in order to move 12 existing Title IV-E FTE to the General Fund.

The FY 12 Adopted Budget includes \$551,448 to restore some of the internal reallocations noted above that the department temporarily implemented in FY 11. The additional resources will allow the department to reallocate the resources to treatment placement and contractual service needs. In addition, these resources will help mitigate additional reductions in State grant resources. The multi-year plan to mitigate the ongoing impact from loss of new Title IV-E funds will be adjusted to take into account the remaining balance of Title IV resources, the continued availability of current and new grant resources, balance of special revenue funds and availability of General Fund resources.

4. Maintenance and Software Agreements – ITS – \$210,192

The Adopted Budget includes \$210,192 in additional funds for maintenance and software license agreements for contract increases related to maintenance coverage for existing software and hardware that were previously budgeted in the Justice Court Technology Fund (Fund 050).

5. Business Analyst position – District Clerk – \$92,160

A filled Business Analyst position moved from the District Clerk's Record Management Fund to the General Fund (\$92,160) because the special revenue fund did not have sufficient ongoing revenue to support the position. This change will allow the FTE to work on other projects besides the District Clerk's data management system.

6. Court Reporter Salaries and Benefits – Civil Courts – \$90,921

The Adopted Budget includes \$90,921 in ongoing increases related to the transfer of 0.927 FTE from the Court Reporter Service Fund (Fund 036) to the General Fund. The revenue in Fund 036 has not kept pace with the expenses budgeted in that fund, which has resulted in the fund balance being drawn down to cover the expenses. For FY 12

that is no longer possible. The Court Reporters funded in the special fund are an integral part of the justice system in Travis County so the FTE cannot be reduced.

7. Center for Child Protection – District Attorney – \$37,046

The FY 12 Adopted Budget includes a \$37,046 increase for the Center for Child Protection contract in the District Attorney’s Office. Funds are available in the Family Protection Fund (058) for the remaining \$100,000 related to this contract.

8. Transfer of BCP Staff from General Fund to BCP Fund – TNR – (\$355,822)

The Adopted Budget includes a transfer of 4.75 existing FTE from the General Fund to the BCP Fund on an ongoing basis. This creates a savings of \$355,822 in the General Fund. However, the BCP Fund increased \$362,819. This difference is due to higher FY 12 costs for the retirement contribution for these positions. This transfer will benefit the General Fund and will more closely realign the ongoing BCP program costs to the BCP Fund. This change would have a minor impact to the ongoing BCP land acquisition program.

E. Internally Funded

As part of the FY 12 Budget Guidelines, departments were asked to reprioritize resources to fund budget requests to fund any Maintenance of Current Effort (MCE) or new needs. Many departments submitted their FY 12 budgets with changes that incorporated these priorities. While there were many minor changes within departmental budgets, some of the more significant changes that impacted positions are summarized next.

1. Grant Related Positions – HHS&VS – \$0

An authorization was added for two Social Workers and a Planner within the Health and Human Services General Fund Budget. No additional resources were added since any related expense will be reclassified during FY 12 and future years against appropriate grant funds.

2. Strategic Planning Position – Planning and Budget – \$0

A position, and associated funding of \$123,626, was reallocated between Human Resources and Planning and Budget to support PBO’s Planning Division. The Senior Strategic Planner position will support the current Strategic Planning Manager along with a Senior Financial Analyst position that was internally reallocated within PBO’s FY 12 budget submission.

3. Administrative Support – Counseling and Education Services – \$0

The Counseling and Education Services department internally funded a Senior Office Specialist to handle increased crystal reporting, data entry and provide additional administrative assistance to the CES Program Manager. These duties were previously handled by a part-time temporary worker but the department felt that these tasks needed to be performed on a regular basis and therefore required a permanent employee.

4. Disabled Parking Enforcement – Constable Precinct 5 – \$0

The Constable for Precinct 5 internally funded a half-time Clerk position to support their Disabled Parking Enforcement Program.

5. TNR Reallocations and Reclassifications – TNR – \$0

TNR internally funded the move of a 0.25 Engineer Sr. FTE from Bond Funds to TNR General Fund along with a net increase along with an additional net increase of 0.2 FTE related to the reclassification of a position.

6. District Clerk Reallocation – District Clerk – \$0

The District Clerk moved 0.03 FTE from the General Fund to the Records Management Fund since the position supports the FACTS Document System which is also supported by this Special Revenue Fund.

F. Law Enforcement, Corrections and Courthouse/County Facility Security

There are additional resources included in the FY 12 Adopted Budget for law enforcement and corrections as well as security staffing at Travis County. These resources total \$3,620,406 and are discussed below:

1. Law Enforcement Staffing – Sheriff's Office – \$1,764,522

The FY 12 Adopted Budget includes resources for 28 new Law Enforcement FTE for the Travis County Sheriff's Office. The positions have staggered start dates throughout FY 12. Ten Deputies will start October 1, 2011 with two Lieutenants, one Sergeant and four Detectives starting January 1, 2012. An additional nine Deputies will start April 1, 2012. The personnel and operating amounts budgeted directly in the Travis County Sheriff's Office is \$1,594,894. There is also an additional \$169,628 in ongoing resources budgeted centrally for fuel and maintenance for vehicles for these staff within the budget for Transportation and Natural Resources. The Capital Budget includes on-time resources for start up costs for the positions including 16 new vehicles and related equipment. Eleven of the 28 new FTE will use repurposed vehicles for FY 11 which will be replaced with new ones as a part of the FY 13 budget process.

2. Corrections Staffing – Sheriff’s Office – \$1,553,420

The FY 12 Adopted Budget includes \$1,553,420 and an additional 38 Correction’s FTE for the Travis County Sheriff’s Office. The positions have staggered start dates throughout FY 12. Ten Correction Officers and four Security Coordinators will start October 1, 2011 with 10 more Corrections Officers starting January 1, 2012. An additional 10 Correction Officers and four Security Coordinators will start April 1, 2012.

3. Courthouse Security Staffing – Sheriff’s Office – \$174,382

The FY 12 Adopted Budget includes \$174,382 in personnel and operating expenses for three new courthouse security FTE. These positions are budgeted in the Travis County Sheriff’s Office General Fund Budget for FY 12 and will be moved to the office’s Courthouse Security Fund in FY 13.

4. New Deputies – Constable Pct. 1 – \$128,082

A total of \$128,082 was included in the Constable’s budget for security personnel for the Precinct One Office Building. This funding included for two deputy constables, along with associated operating costs, to provide security for the new Precinct One Office Building

G. Interlocal Agreements and Grant Related Increases

The FY 12 Adopted Budget includes \$1,413,326 related to increased funding for various interlocal agreements as well as grant matches and other grant related funding initiatives. These types of expenditures are carefully reviewed on an annual basis.

1. Central Booking Nurses – Sheriff’s Office – \$495,885

The City of Austin pays for central booking and related jail services for City of Austin arrestees through an Interlocal Agreement. Included for FY 12 are resources for seven new nurses that will provide health related services under the program. The cost of the new positions is \$495,885 and has been included in the FY 12 Adopted Budget for the Travis County Sheriff’s Office.

2. Texas Mutual Insurance Agreement – District Attorney’s Office – \$414,250

The District Attorney’s Office is continuing its interlocal agreement with Texas Mutual Insurance to fund a Worker’s Compensation Fraud Unit. The FY 12 revenue for the interlocal agreement is \$414,250 and funds the salaries and operating expenses for two attorneys and two support staff.

3. Indigent Defense Enhancement Project – Criminal Courts – \$154,654

The Criminal Courts received additional one-time grant funding of which \$154,654 of the total amount received from the Task Force on Indigent Defense will continue work on the Indigent Defense Enhancement Project (IDEP) in FY 12. This project will streamline the process by which eligible indigent defendants are appointed an attorney. The grant funds are certified by the Auditor's Office within the General Fund.

4. Parenting in Recovery Social Services Manager – HHS&VS – \$80,000

An increase of \$80,000 has been included in the Adopted Budget to serve as a grant match for the final year of a five year federal grant for the Parenting in Recovery (PIR) Program. PIR provides a flexible, comprehensive continuum of services for children and parents who are involved in the child welfare system as a result of parental substance dependency. This grant match will fund a Social Services Manager and help leverage \$500,000 in federal funds.

5. Capital Area Rural Transportation System (CARTS) Grant Match – HHS&VS – \$75,000

HHS&VS was budgeted \$75,000 in ongoing matching funds to continue services to portions of Precinct 4 of Travis County.

6. CTECC and RRS Cooperative Programs – Emergency Services – \$67,623

An increase of \$67,623 in the annual budgets for the Combined Transportation, Emergency & Communications Center (CTECC) and the Regional Radio System (RRS) programs, as defined by cooperative interlocal agreements. Travis County participates with the City of Austin and several other state and local partners in these public-safety and public-service efforts.

7. Travis County-City of Austin Public Health Interlocal – HHS&VS – \$64,900

Based on the cost model submitted by the City of Austin to HHS, additional ongoing funds of \$64,900 are included in the FY 12 Adopted Budget to pay for the county's portion of the interlocal. This amount is expected to change a small amount once the county benefit rates are final and the interlocal is finalized.

8. EMS Ground Interlocal – EMS – \$42,663

An increase of \$42,663 is included for the agreement between Travis County and the City of Austin for the Austin-Travis County EMS system.

9. Underage Drinking Prevention Grant Match – County Attorney – \$18,351

The Underage Drinking Prevention Grant in the County Attorney's Office has a cash match which is split funded by the General Fund and a direct transfer from the County Attorney Processing Site Order Fees (CAPSO) Fund. The transfer totals \$18,351 and is included in the County Auditor's revenue estimate and therefore the expenditure is included in the FY 12 Adopted budget for the County Attorney's Office.

H. Other

The FY 12 Adopted Budget includes \$2,042,059 for a variety of projects including two major planning projects first approved last year; additional move costs associated with 700 Lavaca; a reorganization in the Sheriff's Office as well as a variety of other increases discussed below:

1. Data Center Relocation – ITS – \$900,000

A total of \$900,000 is included in the FY 12 Adopted Budget for transition out of the current substandard Data Center at Gault Bldg to an outside service provider as the Campus Master Planning team studies options to continue with a lease model or to build Travis County's own data center.

2. Planning Projects – \$690,000

The FY 12 budget for General Administration includes \$690,000 for two program reviews and studies. They are the Information and Telecommunications Systems Strategic Planning & Assessment (ITS Study) budgeted for \$200,000 and the Travis County Corrections Complex Master Plan Study (TCCC Master Plan) for \$490,000. These studies were first budgeted in FY 11 but not yet executed. The internal reallocation within PBO will assist in executing these studies in FY 12.

ITS Study:

This would be a 3 to 5 year strategic technology plan to include:

- a current assessment of the effectiveness of services provided;
- create a mission and vision and identifies measurable strategies to achieve goals outlined in the strategic plan;
- align technology with business needs; and
- lay out a multi-year approach that
 - includes tactical projects needed to accomplish the plan,
 - establishes formal review and governance structures, and
 - develops countywide guidelines and standards.

TCCC Master Plan:

This would develop a 25-year Plan to guide development through the year 2035. The last Master Plan was done in 1996, which has been largely realized.

The Plan would study, assess and evaluate topics such as existing facility conditions, site analysis, conceptual site management, inmate movement, site utility development and redundancy, reinforcing complex security weaknesses, increasing energy and staffing efficiency of housing facilities and utilities, evolving from individual housing units towards more integrated and efficient facilities, providing adequate parking and support infrastructure, investigating energy efficiency opportunities and sustainable design features to reduce utility costs, and explore alternative constructability options such as large buildings like Building 12 and the possibility of multi-story facilities.

This Plan envisions using experienced internal Travis County staff from TCSO, Facilities Management, Criminal Justice Planning, PBO, ITS and other departments. Outside experts would be hired and joined with County staff to provide a complete team of experienced professionals covering all relevant disciplines needed for the Plan.

3. Child Protective Services Cases – District Attorney – \$145,812

In order to handle the increase in workload due to an exceptional amount of new filings from Child Protective Services, one attorney and one part-time law clerk were added to the District Attorney's Office at a total cost of \$145,812. The attorney would represent the Texas Department of Family and Protective Services (TDFPS) in civil cases involving the protection of abused and neglected children. The law clerk would provide support for the attorneys assigned to the civil section of the District Attorney's Office.

4. Life and Safety Reorganization – Sheriff's Office – \$111,698

The FY 12 Adopted Budget includes \$111,698 for a Life and Safety Unit Reorganization within the Travis County Sheriff's Office. The County recently added Building 12 which has 257,174 square feet of space at the Travis County Correctional Complex and significantly increased the square feet of space assigned to the life and safety staff of the office. The reorganization reclassifies a Corrections' Officer to a Building Maintenance Division Manager. In addition, resources were reallocated along with \$111,698 of new funds to create a Risk/Safety Specialist II position and fully fund the reclassified position. This will allow the office to avoid contracting for Fire Alarm System Inspections for Building 12 since the change will allow this to be handled in house along with additional staff available for other life and safety and related jail standard requirements. There is also an additional \$4,103 in ongoing resources budgeted centrally for fuel and maintenance for this position within the budget for Transportation and Natural Resources.

5. Move Costs – Facilities Management – \$110,000

An increase of \$110,000 is included in the FY 12 Adopted Budget for move costs related to occupancy of the 2nd Floor of the Granger Administrative Building and various departments’ moves into 700 Lavaca Street.

6. Special Project Temporary Employees – JP 1 – \$37,463

Justice of the Peace, Pct. 1 was budgeted \$37,463 in one-time funding to allow the office to continue two Special Project Temporaries for one additional month in FY 12 and to fund additional temporary employee hours. The additional hours are funded to help the office handle backlog and to work on a special file scanning project.

7. Harvest Foundation Conference – HHS&VS – \$25,000

HHS&VS received one-time funding of \$25,000 to continue a contract with the African American Men and Boys Harvest Foundation for monthly conferences designed to provide a forum for African American youth to interact with successful adults and other community stakeholders to address the impediments to academic and life success.

8. Other Miscellaneous Budget Increases

There are a variety of other small increases throughout county departments in the FY 12 Adopted Budget that are less than \$10,000 each and are summarized in the below:

Department	Purpose	One-Time	Ongoing	Total
CJP	The Arc External Program	\$7,500	\$0	\$7,500
Constable Pct 1	Skill Based Pay	-	5,430	5,430
TNR	Fuel for New Vehicle (Juvenile Probation)	-	4,103	4,103
Historical Commission	Cultural Resources Grant Match	3,000	-	3,000
Medical Examiner	Conference	-	2,053	2,053
Total		\$10,500	\$11,586	\$22,086

WORKFORCE INVESTMENT

A. Compensation

At the direction of the Commissioners Court, the Compensation Committee has been meeting regularly to develop recommendations for a revised compensation system for those on the Classified Pay Scale. It is hoped that these recommendations will address concerns raised by our workforce concerning the existing system. The Committee’s preliminary report was presented to the Commissioners Court in FY 11 with a final report and additional recommendations expected in FY 12. To support these efforts and also under the direction of the Commissioners Court, HRMD conducted a market study of those County positions on the Classified Pay Scale. These findings are being

finalized and will soon be presented to the Commissioners Court in order to have a comprehensive snapshot of the County's competitive position for current and future compensation planning. It is hoped that the recommendations from the Compensation Committee and HRMD can be approved in FY 12. In addition, an item that addresses compensation for employees on the Peace Officer Pay Scale (POPS) will also likely need to be discussed at some point in the near term.

The FY 12 Adopted Budget includes an earmark of \$5,941,788 against the General Fund Allocated Reserve for potential compensation increases. This funding is reserved in the event the Commissioners Court decides to implement some level of increase for employees. The initial cost estimates of the market survey indicate the reserve is not sufficient to fully implement the study.

In the event some type of compensation increase does not occur in FY 12, it will mark the second time in the last three years that employees have not received a compensation increase and only the fourth year without an increase since FY 97. While compensation increases may not be possible, it is also important to note that the Commissioners Court has made it a priority to protect its workforce by avoiding layoffs and maintaining benefit levels during this downturn in the economy.

B. Retirement Contributions and Life Insurance

In order to maintain the same benefit levels, the FY 12 Adopted Budget includes \$1,363,924 for additional retirement and life insurance contributions. This includes \$1,313,848 to maintain the county's retirement benefit level for employees. According to the Texas County and District Retirement System (TCDRS), Travis County's contribution rate per employee for retirement benefits will increase from 11.69% of salary to 12.27% of salary to maintain the same level of retirement benefits, which is a 4.96% increase. In addition, the FY 12 contribution for county-provided life insurance for employees required an increase. The county provides \$50,000 of life insurance coverage per employee. The life insurance rate paid by the county increased from \$87 per employee per year to \$99 per employee per year and maintains the same level of coverage at a cost of \$50,076.

C. Health Benefits

Travis County continues to have success with wellness initiatives that have allowed Travis County to maintain employee, retiree, and dependent healthcare coverage rates at the same level for four of the last five years. The only rate increase during this period was in FY 11. While the rates did not change for FY 12, an estimated \$776,472 is required for the County's contribution for new retirees anticipated to leave active employment and remain on the health plan. Plan eligibility and design changes are made annually by the Commissioners Court as part of each year's budget process.

While other companies and public sector organizations have either increased rates or decreased benefits, Travis County continues to be committed to our workforce by

providing affordable health insurance coverage.

Travis County began a self-insured health benefits plan in FY 02. Under a self-insured program, the actual insurance claims made by employees are paid directly from county resources with an insurance carrier hired to administer claims processing. The primary benefits from being self-insured are that the plan can provide a better level of benefits for employees and provide more control over increasing health premiums for the county. Despite this control, self-insurance does not necessarily reduce overall health care expenses. The Commissioners Court determines the benefit plan funding and benefit structure on an annual basis.

During spring 2011, an Employee Benefits Committee, in close coordination with the county's external actuary, reviewed various options, costs, and affordability of different plans for FY 12. Travis County's health costs have stabilized, although health costs for retirees under 65 years of age continue to be a concern. The Commissioners Court voted to continue the current three-option plan, which allows employees to choose medical benefits in accordance with their medical needs, financial means, and family situations. The basic benefits level of the various health plans were not modified but the County is implementing a formulary for the pharmacy plan which will change the co-pay for certain drugs under the plan.

The Commissioners Court approved the health insurance rates for FY 12 on May 31, 2011. The rates for regular employees and retirees are unchanged from FY 11. For FY 12, the county composite contribution rate will again be \$696.08 per month per regular employee, \$1,273.45 per month per retiree under age 65, and \$368.43 per month per retiree 65 years of age and older. The actual amount budgeted within departments will be based on the actuarial cost of coverages selected during open enrollment.

In addition, there was a net \$505,155 increase to General Fund departmental budgets for adjustments based on the actuarial determined cost of the County's contribution for each employee's health care selection during open enrollment. These changes have been offset by a corresponding \$505,155 decrease in County-wide Hospitalization Savings (Contra Budget). The hospitalization savings budget for the county includes a number of negative (contra) accounts established in the Hospitalization Contra Account Department to allow the county to capture the hospitalization (employee health care) savings related to vacancies that occur throughout the year and savings from employees that decline county paid health care. The combined impact of both changes was zero.

As summarized on the following page, the Employee Health Benefits Fund was established in FY 02 at \$18.3 million and has grown to \$69.2 million for the FY 12 Adopted Budget. The Auditor's Final Revenue Estimate includes a beginning balance of \$19,305,493, plus \$49,752,524 in premium income, and \$114,800 in interest income for a total of \$69,172,817. The Allocated Reserve for the fund is \$16,487,686, which is \$1,348,213 less than the FY 11 Allocated Reserve.

Employee Health Benefits Fund – FY 02 to FY 12

Fiscal Year	Size of Employee Health Benefits Fund
FY 02	\$18,334,435
FY 03	\$22,162,255
FY 04	\$31,585,857
FY 05	\$38,342,713
FY 06	\$48,807,721
FY 07	\$64,424,670
FY 08	\$70,683,196
FY 09	\$68,982,664
FY 10	\$64,299,767
FY 11	\$68,012,914
FY 12	\$69,172,817

DEBT POLICY

The Commissioners Court has established a debt limitation policy that is intended to maintain a prudent approach toward the issuance of debt. Among other things, this policy indicates that the Commissioners Court will not issue long-term debt (i.e., with a repayment period in excess of five years) without the approval of such a bond issue by the voters through an election, except under the following circumstances:

1. The expenditure is legally required of the County, where penalties or fines could be imposed on the County if the expenditure is not made. Or,
2. When a financial analysis demonstrates that during a stipulated term Travis County would spend significantly less. Or,
3. The voters have previously approved the issuance of general obligation bonds but, for valid reasons, certificates of obligation must be substituted for such bonds in order to carry out the voters' authorization. Or,
4. When the expense is for necessary planning services or acquiring options for a future capital project that will be submitted to the voters.

CAPITAL RECOMMENDATIONS

A total of \$55,797,484 in capital funding is included in the FY 12 Adopted Budget from the following basic sources - \$20,434,824 (including a \$1,433,446 Reserve amount) from the General Fund Capital Acquisition Resources (CAR) account, \$32,790,000 (including issuance costs of \$159,936) of debt from new Certificates of Obligation, \$572,660 from other funds capital, and \$2,000,000 of debt from long-term bonds authorized by the voters in 2000. The Travis County Commissioners Court has not yet finalized the FY 12 debt issuance. Such an issuance may include revision to the above 2000 voter approved debt amount, or the Certificates of Obligation amount, as well as

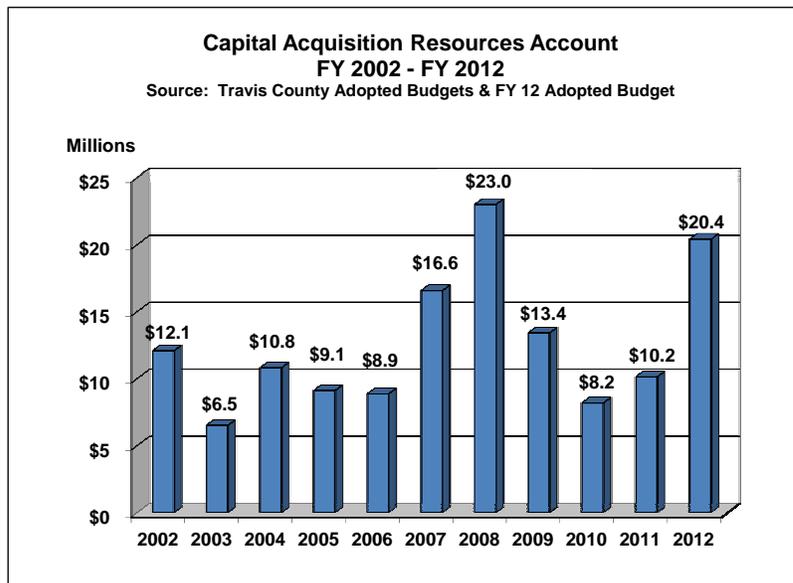
an inclusion of approximately \$52 million in debt recently approved by voters in November of 2011.

As is the case with ongoing expenditures, the County is facing financial constraints on the availability of resources for capital expenditures. The Adopted Budget addresses these limitations by including those capital projects and equipment for funding that meet the following criteria:

- Projects either in the middle or end of their multi-year phased implementation;
- Projects where there is little choice but to fund them for health and safety purposes or to avoid future expenses that would be greater;
- Equipment that continues the maintenance of County-wide information systems infrastructure;
- Projects which have already been partially funded by the Commissioners Court or have a contractual obligation to implement;
- Projects which have revenue certified to cover their cost; or
- Projects that the Court has already provided directions to include for funding.

A. General Fund Capital Acquisition Resources (CAR) Account

The General Fund Capital Acquisition Resources (CAR) account is used to fund capital equipment and facilities. This account has been quite variable over the years, driven by economic circumstances, capital needs, and other sources and constraints on debt financing. In the last 10 years, it has ranged from a low of \$6.5 million in FY 03 to a high of \$23.0 million in FY 08.



The FY 12 Budget establishes the CAR account at \$20,434,824. This amount includes a Reserve of \$1,433,446 and expenditures of \$19,001,378 (including \$747,647 in rebudgeted projects). Rebudgeted CAR projects represent capital that was approved and funded in FY 11 but was not encumbered or expended prior to the end of the fiscal year and will still be needed in FY 12.

The list of CAR-funded items or facility projects included in the FY 12 Adopted Budget is located in Section II.

B. Other Funds

In addition to the resources provided through the General Fund Capital Acquisition Resources (CAR) account, other special funds have a total of \$572,660 for various capital needs. These funds include the LCRA Fund, BCP Fund, Expo Center Fund and the Justice Court Technology Fund. The list of projects and equipment budgeted in these funds is located in Section II.

C. Debt Financing

The last of the three funding sources for capital equipment and projects is debt, either issued in the form of Bonds or Certificates of Obligation.

1. Previous Bond Authorizations

Since 2000, there have been four separate bond authorizations that voters have approved, as outlined below.

a. November 2000 Bond Authorization

In November 2000, voters authorized the Commissioners Court to issue \$28 million in General Obligation bonds. Only \$2 million of authorization remains. The remaining authorization for the US Highway 290 West road project scheduled to be issued in FY 12. However, it appears that only \$1.5 million will need to be issued. The Commissioners Court has not taken final action on this issuance at time this document was published. The final amounts issued will be published once such action is taken.

b. November 2001 Bond Authorization

In November 2001, voters authorized the Commissioners Court to issue \$184,955,000 in General Obligation bonds. Through FY 11, \$182,565,000 of the authorization has been issued for approved projects. Of the \$2,390,000 in remaining authorization:

- \$2,190,000 (Proposition 1: Local roads, drainage, bridges and pedestrian access) – this amount is considered projected savings due to the issuance of a Certificate of Obligation in 2006 in lieu of the road bonds for the implementation of the Flint Rock road project.
- \$200,000 (Proposition 2: County park projects) – this amount will not be issued as savings from an existing Certificate of Obligation were used instead of this authorization.

c. November 2005 Bond Authorization

A total of \$150,875,000 in roads, parks, and jail projects was approved by voters in 2005. This included \$65,225,000 for roads, road-related drainage, and right-of-way; \$62,150,000 for parks and open space parkland; and \$23,500,000 for jail facility replacement beds and renovations. All authorized amounts were issued by FY 11.

d. November 2011 Bond Authorization

A citizens committee was established during FY 11 by the Commissioners Court to provide advice and counsel on a bond election in November 2011. A total of \$214,945,000 in road and park projects was approved by the voters in two propositions. The table below shows the amount of the original authorization and the amount scheduled to be issued in FY 12.

Project	Original Authorization	Proposed 12 Issuance
Prop. 1: Roadway, Drainage, Bridge and Bike/Pedestrian Projects	\$132,840,000	\$20,405,000
Prop. 2: Parks and Land Conservation Projects	82,105,000	32,240,000
Total - November 2011 Bonds	\$214,945,000	\$52,645,000

This issuance amount for FY 12 has not yet been approved in final form by the Commissioners Court as of the publication of this document.

2. FY 12 Certificates of Obligation

The amount of total debt proposed to be issued through Certificates of Obligation (COs) in FY 11 is \$32,790,000 as of the publication of this document. Issuance costs are also included in the total at an estimated amount of \$159,936. The projects and equipment funded from Certificates of Obligation are listed in Section II. The final list of CO projects is not yet approved by Court. Once approved, any changes to the list will be published.

RESERVES

There are three types of regularly budgeted reserves: (A) Unallocated Reserve, (B) Allocated Reserve, and (C) Capital Acquisition Resources (CAR) Account Reserve. There are also special departmental and countywide reserves established for a special purpose that do not necessarily remain in the budget from year-to-year.

A. Unallocated Reserve

The Unallocated Reserve is established as a buffer in case of a disaster or dire emergency. It is not dedicated for any specific expenditure and is sometimes called “the untouchable reserve.” The level of this reserve demonstrates the county’s fiscal soundness and influences the county’s bond rating.

The county’s bond and financial advisors have recommended that the county maintain an Unallocated Reserve level of between 8% and 12% for sound financial management. The Commissioners Court’s Financial and Budgeting Guidelines state the county’s goal for this reserve as between 10% and 12%. Since 1989 the Commissioners Court has maintained the Unallocated Reserve ratio at 11.0%. The total FY 12 General Fund Unallocated Reserve in the Adopted Budget is \$51,367,824.

The Unallocated Reserve ratio calculation is based on budgeted expenditures (excluding transfers) in three funds: the General Fund, Debt Service Fund, and Road

and Bridge Fund. Since FY 00, the General Fund Unallocated Reserve carries the majority of the unallocated reserve requirements for the Road and Bridge Fund.

The historical reserve ratios (per Standard and Poor's formula) showing the relationship between the Unallocated Reserve for the General Fund, Road and Bridge Fund, and Debt Service Fund and the adjusted expenses for these funds are contained in tables in Section II.

B. Allocated Reserve

The Allocated Reserve is dedicated to known or potential expenditures, and some or all of the reserve is likely to be spent during the year. There are potential claims against this Allocated Reserve. These potential claims are called "Earmarks" and are signals to the Commissioners Court that a department may have a justified need for a mid-year transfer of resources to their budget for a specific purpose. The Earmarks are not appropriations and departments should not consider them as departmental resources. These Earmarks total \$3,012,469. A listing and summary of these proposed Earmarks against the Allocated Reserve is provided in Section II. The FY 12 Adopted Budget includes an Allocated Reserve of \$15,196,426.

C. Capital Acquisition Resources (CAR) Account Reserve

The Capital Acquisition Resources (CAR) Account Reserve is similar to the Allocated Reserve, but is instead used for one-time expenditures for capital items. It funds additional capital purchases or projects that are developed during the year or pays for cost increases in already approved capital projects. The Adopted Budget includes a CAR reserve of \$1,433,446. The Earmarks against this reserve total \$1,042,005, as outlined in Section II.

D. Special Purpose Reserves

1. Emergency Reserve

The Emergency Reserve is continued at \$4,950,000 to provide funds for FY 13 in the event of continued or worsening economic conditions in the coming year.

2. Reserve for IJS Replacement

The FY 12 Adopted Budget includes a \$4,700,000 reserve for the following upcoming projects:

A. Integrated Justice System (IJS) Adult Criminal Case Management System (ACMS) Court and Prosecution Modules Techshare Project

\$2,800,000 for design and implementation of the two modules and \$700,000 to accommodate potential requirements for one-time backfill for staff involved in the project.

B. JP Case Management System

\$1,200,000 is included for the purchase of an automated judicial case management system for use by the Travis County Justice of the Peace Courts, Precincts 1-5. On August 23, 2011, the Commissioners Court approved the Justice Courts and staff moving forward with the Conference of Urban Counties' to engage in a "software as a service" agreement. The documents are still being finalized and will be brought back to Commissioners Court in FY 12.

3. TCSO Pay Cycle Reserve

Positions on the Peace Officer Pay Scale (POPS) within the Travis County Sheriff's Office (TCSO) have been on a 28 day pay cycle since an exemption was adopted by the Commissioners Court in 1999 as a way to reduce overtime expenditures by allowing the office to modify an employee's schedule within a longer time period than the standard seven day pay cycle. All other Travis County employees are on a seven day pay cycle. Due to the County's population growth and certain legal requirements, POPS positions within TCSO moved to a 7 day pay cycle on October 16, 2011.

The exact impact of the change is unknown. Estimates from TCSO and the Planning and Budget Office anticipate the office's overtime expenditure could likely double. The Planning and Budget Office estimates the impact could be between \$1.3 and \$2 million but notes the actual amount could vary greatly depending on how the change is implemented by the office and unanticipated changes in the Average Daily Population.

The FY 12 Adopted Budget includes a special TCSO Overtime Reserve for anticipated increased overtime for the office. This Reserve totals \$1,500,000. The Planning and Budget Office and office to monitor the change on a monthly basis to determine of much of the reserve will be needed for FY 12 and if resources beyond the reserve may be required and will provide additional information to the Commissioners Court as needed.

4. Civil and Family Justice Center Planning Reserve

This special reserve is for the next phase of planning and design for a new civil and Family Justice Center. \$4,000,000 has been placed in a reserve pending the outcome of the current planning efforts related to the downtown campus and the research into the feasibility of entering into a Public Private Partnership (P3) for development of the Civil and Family Justice Center.

5. Fuel and Utilities Reserve

A reserve for expected fuel and utilities increases in the amount of \$1,000,000 in resources is included in the Adopted Budget. This is in addition to increases within the Transportation and Natural Resources budget for fuel previously discussed. The countywide fuel budget is driven by primarily by changes in the cost of fuel; however, fuel usage can also impact costs.

6. Transition Reserve

A transition reserve has been established to fund potential transition slots for senior managers and other critical employees who will be retiring in the near future. A draft policy will be presented to the Commissioners Court in the next several months for review and approval. This reserve totals \$750,000 in one-time resources.

7. StarFlight Maintenance Reserve

In FY 11, a Memorandum of Understanding was signed between the Seton Family of Hospitals and Travis County for the dedicated basing rights of an additional Travis County StarFlight aircraft at Dell Children's Medical Center. As part of that agreement, Seton provided the County with an unconditional \$3,200,000 contribution. The contribution, beginning with FY 12, is comprised of \$640,000 payments to Travis County over the next five years. The Commissioners Court approved the use of those resources to create a Maintenance Reserve that would be used to fund major aircraft maintenance for the StarFlight helicopter fleet over the next several fiscal years.

8. Future Grant Requirements Reserve

The Future Grant Requirement Reserve was first established in the FY 10 Adopted Budget. The reserve totals \$596,369 and was increased in FY 11 to include resources for Grant Accountant for the County Auditor's Office, should this position need to be added to support new grants received by the County. The County has been active in applying for a wide variety of grants and many of them require contributions from the County along with administrative support. The reserve was established to assist in these endeavors.

9. Salary Savings Reserve

Each year, PBO reviews departmental salary saving budgets to ensure that they reflect current vacancy trends. For FY 12, PBO has adjusted county-wide salary savings to better reflect the minimal estimated salary savings for next fiscal year due to decreased vacancies across County Offices. This \$330,703 reserve will be used to fund any departmental salary saving budget adjustments for FY 13.

10. Reserve for State Cuts

While there were significant cuts to the District Attorney's Public Integrity Unit and the Adult and Juvenile Probation's state funding, those departments managed to absorb the cuts internally. The Commissioners Court decided to reserve \$300,000 for any potential funding shortfalls for Austin Travis County Integral Care (formerly MHMR). In addition, Commissioners Court continued earmarks against the Allocated Reserve for potential state funding cuts for the county's Drug Court programs and Veterans Court program in the Criminal Courts and Civil Courts.

11. Juvenile Reserve

The FY 12 Adopted Budget includes \$250,000 in a Juvenile Justice TYC (Texas Youth Commission) Reserve to provide the Juvenile Probation department resources to address some of the challenges from the unsettled issues within the TYC. The reserve was first established in the FY 10 Adopted Budget. The reserve was not utilized in FY 11, but may be required in FY 12.

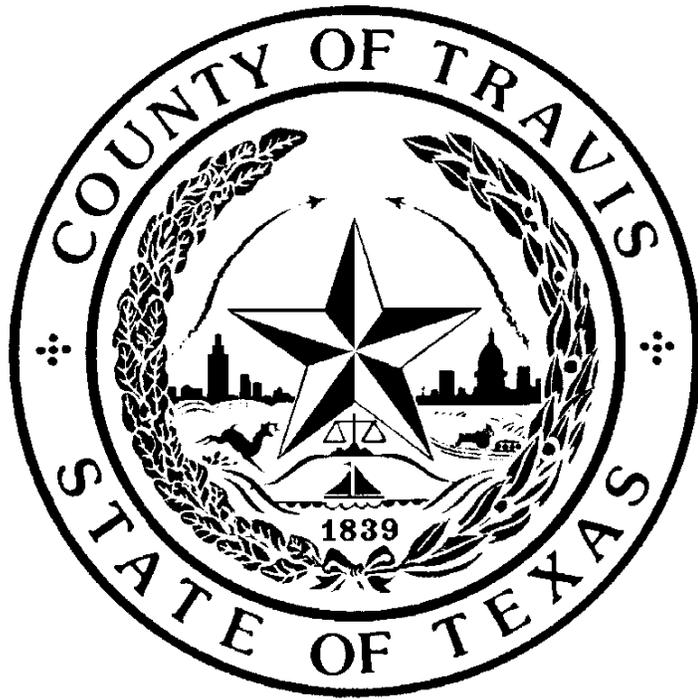
12. SMART Building Maintenance

The SMART Building Reserve, totaling \$60,250, will be continued in FY 12 to cover future maintenance costs for the SMART building purchased in FY 09. The FY 11 reserve projected ending balance of \$12,780 will fall to the General Fund ending fund balance and will be re-appropriated into the FY 12 reserve in addition to the new revenue of \$47,470.

13. Annualization Reserve

Travis County typically establishes an annualization reserve for new on-going positions with a start date other than October 1. This allows the amount needed for the actual position in the current year to be budgeted directly in the applicable department and the remaining annualized amount to be budgeted in reserve. This practice avoids the ratchet effect in the following year when the full year amount will be expensed. For FY 12, the Annualization Reserve is \$1,043,855 based on 16 new Law Enforcement FTE and 24 new Corrections FTE in the Travis County Sheriff's Office with start dates during FY 12 other than October 1, 2011. The amount within the reserve for law enforcement positions is \$526,048 and \$517,807 is the amount for corrections positions.

SECTION II
FINANCIAL SUMMARIES & CHARTS



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Table 1

RECAPITULATION OF FISCAL YEAR 2012
ADOPTED BUDGET

	TOTAL ALL FUNDS Memorandum Only	ALL FUNDS EXCEPT INTERNAL SVC FUNDS	INTERNAL SERVICE FUNDS	GENERAL FUND	ROAD & BRIDGE FUND	DEBT SERVICE FUND	DEBT SERVICE TAXABLE FUND	OTHER FUNDS
Beginning Balance	\$173,983,716	\$142,542,020	\$31,441,696	\$107,337,902	\$4,071,056	\$13,593,682	\$683,590	\$48,297,486
Revenues:								
Taxes								
Current	433,803,732	433,803,732		362,706,119		66,900,073	4,197,540	
Delinquent	2,242,499	2,242,499		1,885,000		343,986	13,513	
Penalty & Interest	2,475,000	2,475,000		2,475,000				
Other	950,000	950,000		950,000				
Intergovernmental	8,314,116	8,314,116		8,003,066				311,050
Charges for services	68,717,290	68,717,290		52,129,414	9,410,000			7,177,876
Fines and forfeitures	6,750,993	6,750,993		1,350,993	5,400,000			
Interest	1,009,083	822,883	186,200	654,250	21,300	57,704	3,059	272,770
Miscellaneous	58,757,955	5,133,048	53,624,907	2,104,664				56,653,291
Total Revenues	\$583,020,668	\$529,209,561	\$53,811,107	\$432,258,506	\$14,831,300	\$67,301,763	\$4,214,112	\$64,414,987
Other Financing Sources								
Transfers In	15,158,096 (1)	15,158,096		1,636,424				13,521,672
Total Available	\$757,004,384	\$686,909,677	\$85,252,803	\$541,232,832	\$18,902,356	\$80,895,445	\$4,897,702	\$126,234,145
Expenditures:								
General Government	154,439,018	95,682,726	58,756,292	91,689,627				62,749,391
Justice System	121,598,400	121,598,400		116,612,390				4,986,010
Corrections & Rehabilitation	101,038,206	101,038,206		101,038,206				
Public Safety	64,949,540	64,949,540		61,736,722				3,212,818
Health & Human Services	45,655,155	45,655,155		45,589,505				65,650
Infrastructure & Environmental	32,706,906	32,706,906		15,061,309	16,661,133			984,464
Community & Economic Dev.	10,054,958	10,054,958		7,864,528				2,190,430
Allocated Reserves	89,396,820	62,925,309	26,471,511	36,751,049 (5)	856,869			51,788,902
Unallocated Reserves	62,552,198	62,552,198		51,367,824		10,671,768	492,606	20,000
Debt Service	48,930,000	48,930,000				45,835,000	3,095,000	
Interest	25,683,183	25,683,183				24,373,087	1,310,096	
Total Expenditures	\$757,004,384	\$671,776,581	\$85,227,803	\$527,711,160	\$17,518,002	\$80,879,855	\$4,897,702	\$125,997,665
Other Financing Uses								
Transfers Out	15,158,096 (1)	15,133,096	25,000	13,521,672	1,384,354	15,590		236,480
Total Expenditures and Other Uses	\$757,004,384	\$686,909,677	\$85,252,803	\$541,232,832	\$18,902,356	\$80,895,445	\$4,897,702	\$126,234,145
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

- Note 1: Total transfers are excluded in the "Total All Funds" column to prevent double counting.
- Note 2: \$203,778 Transfer from funds not included in Proposed Budget (pg 47) includes \$158,648 transfer from corporations, \$30,000 from CAPSO, and \$15,130 from DA Forfeited Property.
- Note 3: To balance transfers in and out for funds not included in the Adopted Budget (page 47).
- Note 4: \$364,875 County Contributions to Grants (page 47).
- Note 5: Allocated Reserves include the following amounts:

Regular Allocated	15,196,426
Capital Acquisition Resources Reserve	1,433,446
Benefit Reserve	330,703
Planning Reserve	4,000,000
Annualization Reserve	1,043,855
Juvenile TYC Reserve	250,000
Future Grant Requirements Reserve	596,369
Utilities & Fuel Reserve	1,000,000
Emergency Reserve	4,950,000
Smart Building Facility Maintenance Reserve	60,250
IJS & JP System Replacement Reserve	4,700,000
Transition Reserve	750,000
Reserve for State Cuts	300,000
Starflight Maintenance Reserve	640,000
TCSO Pay Cycle Reserve	1,500,000
Grand Total	\$36,751,049

Note 6: Estimates for the following amounts for ALL Funds will be added to the \$757,004,384 budget to establish a Total Adopted Budget for expenditures not to exceed \$1,832,004,384.

Pre-Encumbrances and Encumbrances including Accruals	175,000,000
Re-Appropriated Grant Funds	150,000,000
Bonds	500,000,000
Re-Appropriated Capital Funds	250,000,000

Table 1

TRAVIS COUNTY, TEXAS
OTHER FUNDS COMBINING STATEMENT
FISCAL YEAR 2012

	700 Lavaca Complex Fund	Travis Co. Expo. Center	Law Library Fund	Dispute Resolution Fund	Voter Registration Fund	Juvenile Fee Fund	JJAEP Fund	Fund 28 Records Mgmt Fund	LCRA-TC Parks CIP Fund	Fund 30 Records Mgmt Fund	Court-house Security Fund	Court Reporter Svc. Fund	Juvenile Deferred Prosecution Fund	Balcones Canyonland Preservation Equipment Fund
Beginning Balance	\$2,642,624	\$1,269,952	\$40,394	\$14,115	\$91,119	\$385,294	\$1,299,430	\$1,034,391	\$2,813,803	\$18,676	\$24,639	\$21,768	\$76,221	\$2,697,936
Revenues:														
Intergovernmental					200,000		110,000							
Charges for Services		227,550	848,547	343,200		5,800		970,000	246,000	280,934	469,441	348,890	7,300	190,000
Interest	3,630	2,660	1,280	150		1,130	5,700	2,500	9,300	570	1,000	480	180	46,350
Miscellaneous	2,315,000	584,684		3,700										120,000
Total Revenues	\$2,318,630	\$814,894	\$849,827	\$347,050	\$200,000	\$6,930	\$115,700	\$972,500	\$255,300	\$281,504	\$470,441	\$349,370	\$7,480	\$356,350
Other Financing Sources														
Transfers In			0	41,665	0	0	189,313				2,523,820		0	10,263,296
Total Available	\$4,961,254	\$2,084,846	\$890,221	\$402,830	\$291,119	\$392,224	\$1,604,443	\$2,006,891	\$3,069,103	\$300,180	\$3,018,900	\$371,138	\$83,701	\$13,317,582
Expenditures:														
General Government	403,478				181,393	392,224	1,604,443	1,054,324		293,872		341,441	83,701	
Justice System			847,027	402,830							3,018,900			
Corrections & Rehabilitation														
Public Safety														
Health & Human Services														
Infrastructure & Environmental														984,464
Community & Economic Dev.		1,194,263							200,000					
Allocated Reserves	4,557,776	890,583	43,194	0	109,726			952,567	2,869,103	6,308		29,697		12,333,118
Unallocated Reserve														
Total Expenditures	\$4,961,254	\$2,084,846	\$890,221	\$402,830	\$291,119	\$392,224	\$1,604,443	\$2,006,891	\$3,069,103	\$300,180	\$3,018,900	\$371,138	\$83,701	\$13,317,582
Other Financing Uses														
Transfers Out														
Total Expenditures and Other Uses	\$4,961,254	\$2,084,846	\$890,221	\$402,830	\$291,119	\$392,224	\$1,604,443	\$2,006,891	\$3,069,103	\$300,180	\$3,018,900	\$371,138	\$83,701	\$13,317,582
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Table 1

RECAPITULATION OF FISCAL YEAR 2012 BUDGET
ADOPTED BUDGET

TRAVIS COUNTY, TEXAS OTHER FUNDS COMBINING STATEMENT FISCAL YEAR 2012															
	LEOSE Comm. Court Fund	Juvenile Prevention Fund	Professional Prosecutors Fund	Mary Quinlan Park Fund	Probate Judiciary Fee Fund	Justice Court Technology Fund	Truancy Court Fund	Dist. Clerk Records Mgmt Fund	Elections Contract Fund	County Clerk Archival Fund	Family Protection Fund	Drug Court Program Fund	Probate Guardian- ship Fund	Vital Statistic Preservation Fund	Fire Code Fund
Beginning Balance	\$3,786	\$526	\$0	\$259,959	\$276,889	\$294,200	\$23,524	\$165,481	\$333,152	\$231,357	\$9,529	\$132,680	\$162,157	\$33,430	\$155,452
Revenues:															
Intergovernmental															
Charges for Services	1,050	0	0	155,000	174,571	174,571	136,239	77,605	790,000	928,000	53,185	178,280	76,000	1,150	125,000
Interest	0	0	0	700	700	2,600	50	1,050	1,240	1,700	240	200	280	80	300
Miscellaneous				5,000					0						
Total Revenues	\$1,050	\$0	\$0	\$5,000	\$155,700	\$177,171	\$136,289	\$78,655	\$791,240	\$929,700	\$53,425	\$178,480	\$76,280	\$1,230	\$125,300
Other Financing Sources															
Transfers In	0	0	62,500	0	0	0	76,203	0	0	0	0	0	0	0	0
Total Available	\$4,836	\$526	\$62,500	\$264,959	\$432,589	\$471,371	\$236,016	\$244,136	\$1,124,392	\$1,161,057	\$62,954	\$311,160	\$238,437	\$34,660	\$280,752
Expenditures:															
General Government															
Justice System			62,500		202,762	28,097	216,016	67,709	949,191	876,184	62,954	139,649	50,205	3,000	
Corrections & Rehabilitation															
Public Safety	4,836														165,607
Health & Human Services															
Infrastructure & Environmental															
Community & Economic Dev.															
Allocated Reserves		526		264,959	229,827	255,218	20,000	176,427	175,201	277,171		171,511	188,232	31,660	115,145
Unallocated Reserves															
Total Expenditures	\$4,836	\$526	\$62,500	\$264,959	\$432,589	\$471,371	\$236,016	\$244,136	\$1,124,392	\$1,153,355	\$62,954	\$311,160	\$238,437	\$34,660	\$280,752
Other Financing Uses															
Transfers Out										7,702					
Total Expenditures and Other Uses	\$4,836	\$526	\$62,500	\$264,959	\$432,589	\$471,371	\$236,016	\$244,136	\$1,124,392	\$1,161,057	\$62,954	\$311,160	\$238,437	\$34,660	\$280,752
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

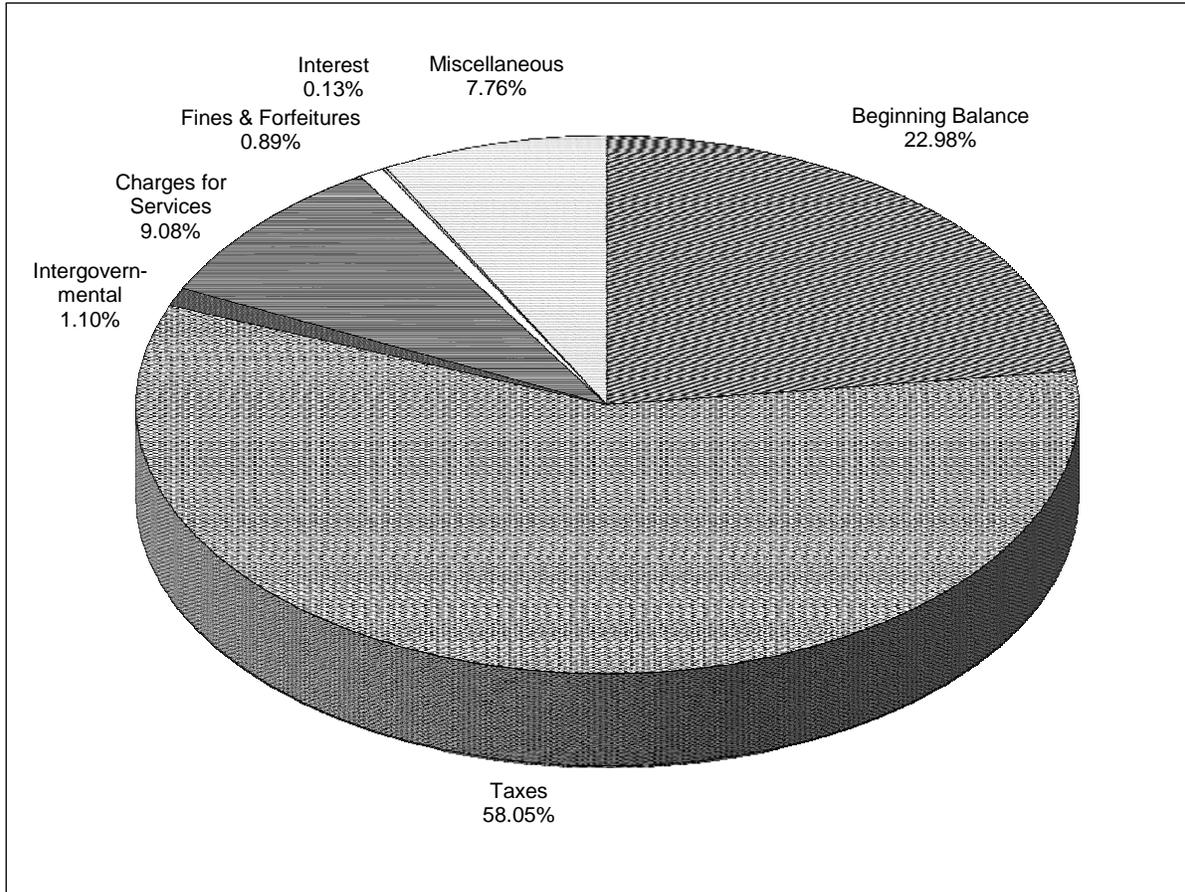
Table 1

TRAVIS COUNTY, TEXAS
OTHER FUNDS COMBINING STATEMENT
FISCAL YEAR 2012

	Child Abuse Prevention Fund	Justice Court Building Security Fund	Juvenile Case Manager Fund	Health Food Permits Fund	District Court Technology Fund	County & District Court Technology Fund	Court Records Preservation Fund	CAPCOG 911 Fund	Gardner House Handicraft Fund	NE Metro Park Property Sale Fund	Internal Service Funds		Funds Not Included in Adopted Budget	Total Other Funds
											Risk Management Fund	Health Benefit Fund		
Beginning Balance	\$4,300	\$270,620	\$1,101,131	\$77,423	\$98,998	\$27,925	\$110,003	\$23,425	\$3,293	\$796,167	\$12,136,203	\$19,305,493	(\$161,097) (3)	\$48,297,486
Revenues:														
Intergovernmental														\$311,050
Charges for Services	750	40,698	193,458	60,600	58,013	15,418	176,247	0	0	0	71,400	114,800		\$7,177,876
Interest	0	460	2,300	0	200	30	160	50	0	0	3,872,383	49,752,524		\$272,770
Miscellaneous														\$56,653,291
Total Revenues	\$750	\$41,158	\$195,758	\$60,600	\$58,213	\$15,448	\$176,407	\$50	\$0	\$0	\$3,943,783	\$49,867,324	\$0	\$64,414,987
Other Financing Sources														
Transfers In														
Total Available	\$5,050	\$311,778	\$1,296,889	\$138,023	\$147,211	\$43,373	\$286,410	\$23,475	\$3,293	\$796,167	\$16,079,986	\$69,172,817	0	\$13,521,672
Expenditures:														
General Government														\$62,749,391
Justice System			231,218		86,982		206,560		3,293		6,071,161	52,685,131		\$4,986,010
Corrections & Rehabilitation														\$0
Public Safety								23,475						\$3,212,818
Health & Human Services	5,050			60,600										\$65,650
Infrastructure & Environmental										796,167				\$984,464
Community & Economic Dev.		311,778	1,065,671	77,423	60,229	43,373	79,850				9,983,825	16,487,686		\$2,190,430
Allocated Reserves														\$51,788,902
Unallocated Reserves														\$20,000
Total Expenditures	\$5,050	\$311,778	\$1,296,889	\$138,023	\$147,211	\$43,373	\$286,410	\$23,475	\$3,293	\$796,167	\$16,054,986	\$69,172,817	\$0	\$125,997,665
Other Financing Uses														
Transfers Out											25,000	0	203,778 (2)	\$236,480
Total Expenditures and Other Uses	\$5,050	\$311,778	\$1,296,889	\$138,023	\$147,211	\$43,373	\$286,410	\$23,475	\$3,293	\$796,167	\$16,079,986	\$69,172,817	\$203,778	\$126,234,145
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

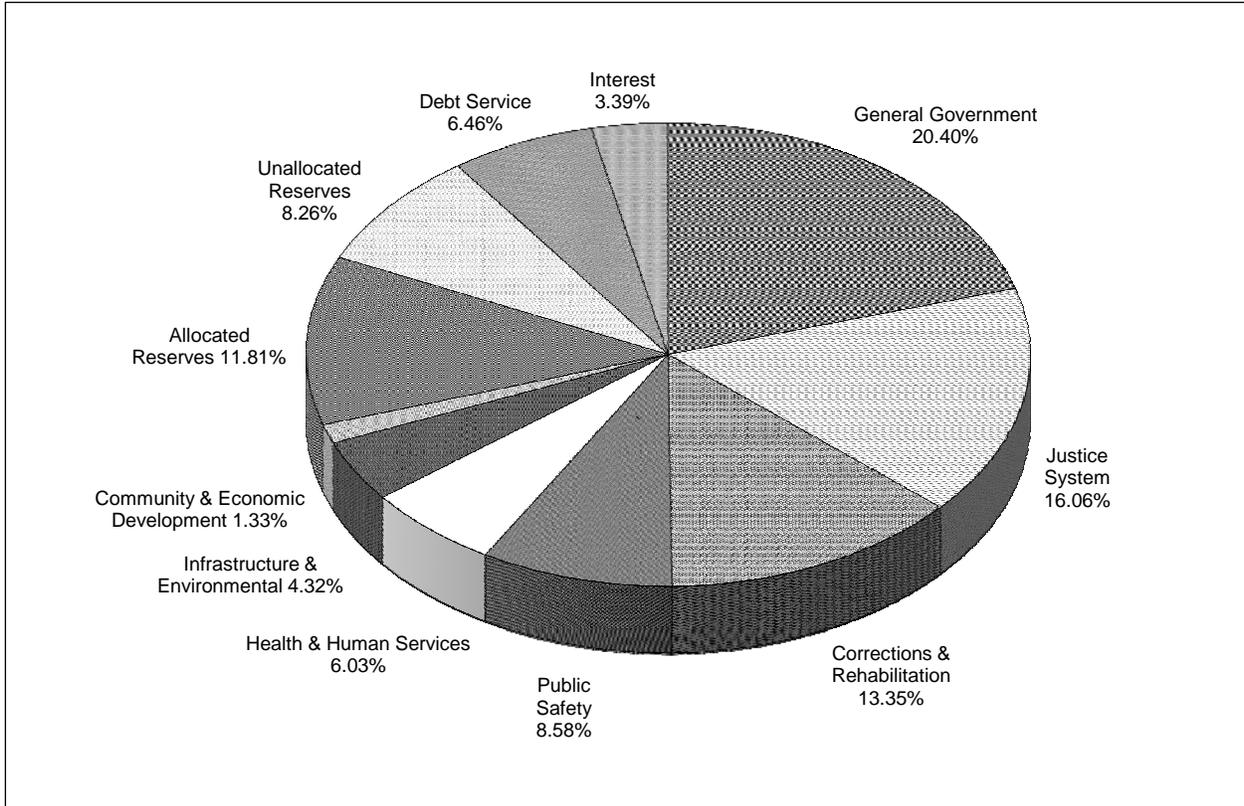
Chart 1

**Where Does the Money Come From?
All Funds**



	FY 2011 ADOPTED BUDGET		FY 2012 ADOPTED BUDGET		CHANGE FROM FY 11 TO FY 12	
Beginning Balance	\$151,538,813	21.47%	\$173,983,716	22.98%	\$22,444,903	14.81%
Taxes	413,678,806	58.60%	439,471,231	58.05%	25,792,425	6.23%
Intergovernmental	9,696,972	1.37%	8,314,116	1.10%	-1,382,856	-14.26%
Charges for Services	66,722,574	9.45%	68,717,290	9.08%	1,994,716	2.99%
Fines & Forfeitures	7,152,336	1.01%	6,750,993	0.89%	-401,343	-5.61%
Interest	1,482,560	0.21%	1,009,083	0.13%	-473,477	-31.94%
Miscellaneous	55,642,103	7.88%	58,757,955	7.76%	3,115,852	5.60%
Total All Funds	\$705,914,164	100.00%	\$757,004,384	100.00%	\$51,090,220	7.24%

Chart 2
Where Does the Money Go?
All Funds

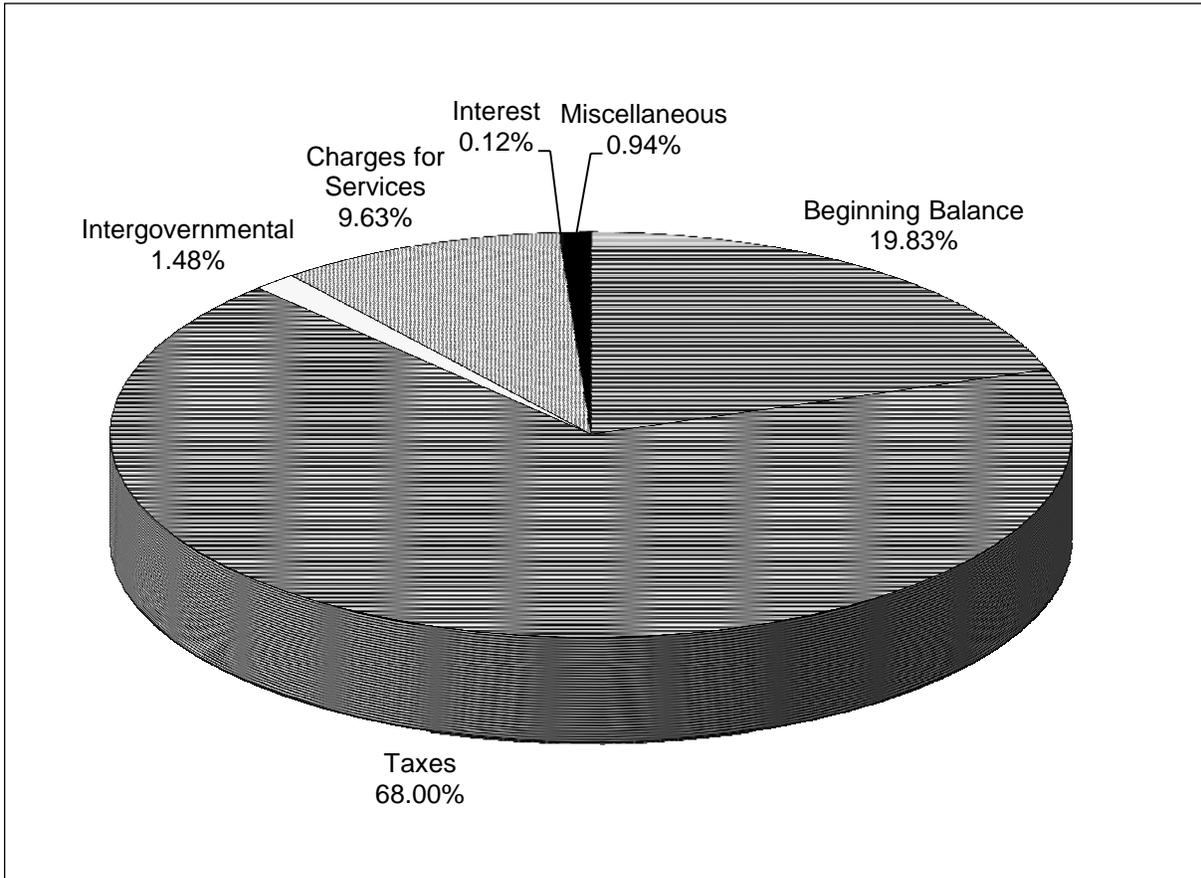


	FY 2011		FY 2012		CHANGE FROM	
	ADOPTED BUDGET		ADOPTED BUDGET		FY 11 TO FY 12	
General Government (1)	20.00%	\$141,210,712	20.40%	\$154,439,018	\$13,228,306	9.37%
Justice System	16.62%	117,331,888	16.06%	121,598,400	4,266,512	3.64%
Corrections & Rehabilitation	13.86%	97,871,107	13.35%	101,038,206	3,167,099	3.24%
Public Safety	8.91%	62,892,498	8.58%	64,949,540	2,057,042	3.27%
Health & Human Services	6.37%	44,942,421	6.03%	45,655,155	712,734	1.59%
Infrastructure & Environmental (2)	4.09%	28,858,565	4.32%	32,706,906	3,848,341	13.34%
Community & Economic Dev.	1.28%	9,070,203	1.33%	10,054,958	984,755	10.86%
Allocated Reserves	9.99%	70,498,557	11.81%	89,396,820	18,898,263	26.81%
Unallocated Reserves	8.18%	57,768,878	8.26%	62,552,198	4,783,320	8.28%
Capital (3)	0.00%	0	0.00%	0	0	N/A
Debt Service	6.86%	48,450,000	6.46%	48,930,000	480,000	0.99%
Interest	3.83%	27,019,335	3.39%	25,683,183	-1,336,152	-4.95%
	100.00%	\$705,914,164	100.00%	\$757,004,384	\$51,090,220	7.24%

- (1) The increase in General Government is largely explained by an increase in Capital Expenditures (CAR) of \$10.6 million and \$1.7 million of maintenance agreements and licensing.
- (2) The increase in Infrastructure & Environmental is largely explained by an increase in Capital Expenditures (CAR) of \$2.8 million.
- (3) Bond funds, which are used for capital projects, are not budgeted in the FY 12 Adopted Budget. They will be budgeted in FY 12 as balances roll forward.

Chart 3

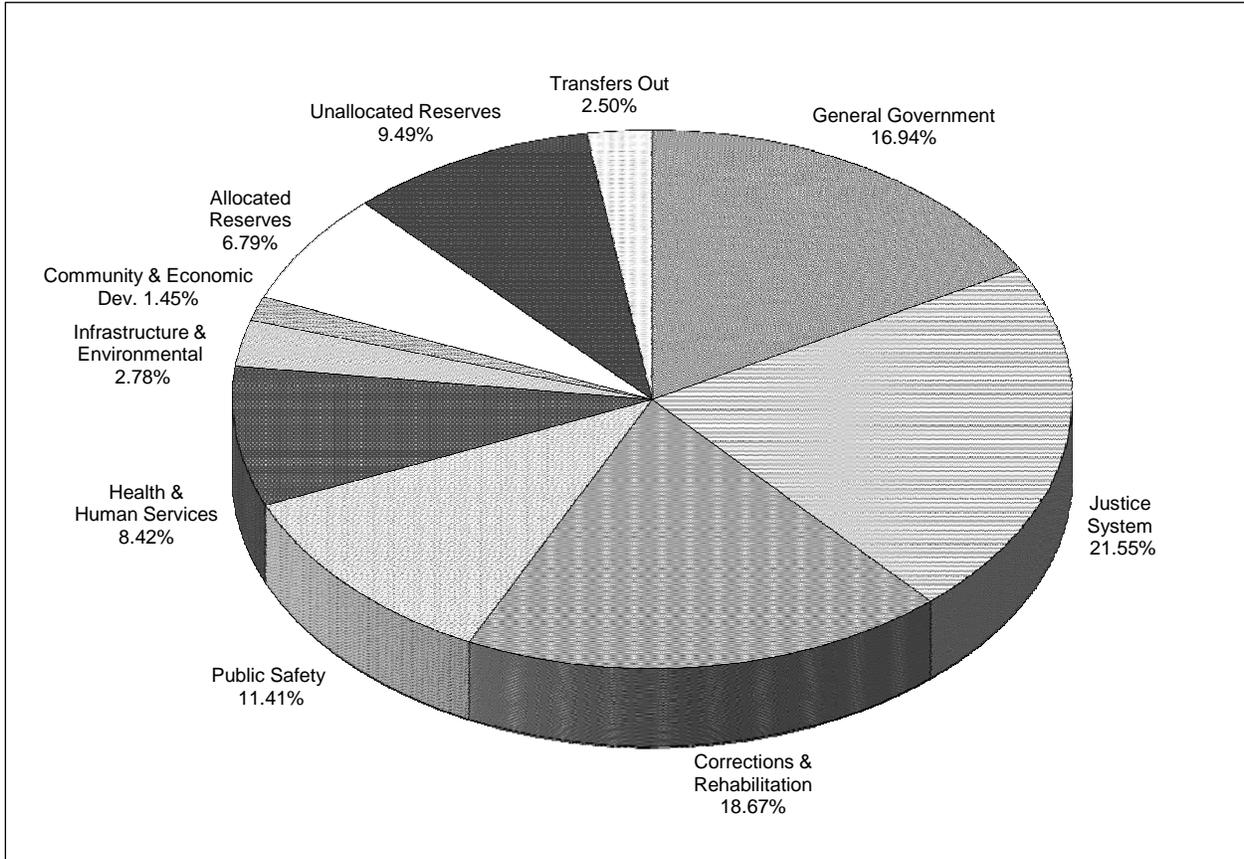
**Where Does the Money Come From?
General Fund**



	FY 2011 ADOPTED BUDGET		FY 2012 ADOPTED BUDGET		CHANGE FROM FY 11 TO FY 12	
Beginning Balance	\$87,322,976	17.66%	\$107,337,902	19.83%	\$20,014,926	22.92%
Taxes	342,378,536	69.26%	368,016,119	68.00%	25,637,583	7.49%
Intergovernmental	9,265,662	1.87%	8,003,066	1.48%	-1,262,596	-13.63%
Charges for Services	48,998,774	9.91%	52,129,414	9.63%	3,130,640	6.39%
Fines & Forfeitures (1)	1,002,468	0.20%	1,350,993	0.25%	348,525	34.77%
Interest	971,570	0.20%	654,250	0.12%	-317,320	-32.66%
Miscellaneous (1)	1,762,673	0.36%	2,104,664	0.39%	341,991	19.40%
Transfers In (1)	2,659,109	0.54%	1,636,424	0.30%	-1,022,685	-38.46%
Total General Fund	\$494,361,768	100.00%	\$541,232,832	100.00%	\$46,871,064	9.48%

(1) Fines & Forfeitures and Transfers In combined with Miscellaneous on pie chart due to small percentages

Chart 4
Where Does the Money Go?
General Fund



	FY 2011		FY 2012		CHANGE FROM	
	ADOPTED BUDGET		ADOPTED BUDGET		FY 11 TO FY 12	
General Government (1)	16.22%	\$80,199,093	16.94%	\$91,689,627	\$11,490,534	14.33%
Justice System	22.63%	111,870,245	21.55%	\$116,612,390	4,742,145	4.24%
Corrections & Rehabilitation	19.80%	97,871,107	18.67%	\$101,038,206	3,167,099	3.24%
Public Safety	11.90%	58,822,676	11.41%	\$61,736,722	2,914,046	4.95%
Health & Human Services	9.09%	44,942,421	8.42%	\$45,589,505	647,084	1.44%
Infrastructure & Environmental (2)	2.06%	10,191,033	2.78%	\$15,061,309	4,870,276	47.79%
Community & Economic Dev.	1.58%	7,805,342	1.45%	\$7,864,528	59,186	0.76%
Allocated Reserves	3.94%	19,497,758	6.79%	\$36,751,049	17,253,291	88.49%
Unallocated Reserves	9.83%	48,595,756	9.49%	\$51,367,824	2,772,068	5.70%
Transfers Out	2.95%	14,566,337	2.50%	13,521,672	-1,044,665	-7.17%
	<u>100.00%</u>	<u>\$494,361,768</u>	<u>100.00%</u>	<u>\$541,232,832</u>	<u>\$46,871,064</u>	<u>9.48%</u>

(1) The increase in General Government is largely explained by an increase in Capital Expenditures (CAR) of \$10.6 million.

(2) The increase in Infrastructure & Environmental is largely explained by an increase in Capital Expenditures (CAR) of \$2.8 million.

Table 2

FY 10 - FY 12 GENERAL FUND DEPARTMENT BUDGETS

Dept. Dept Name	Adopted Budget FY 2010*	Adopted Budget FY 2011*	Adopted Budget FY 2012*	Difference Proposed 12 Adopted 11	% Change
1 County Judge	\$418,859	\$436,267	\$440,887	\$4,620	1.1%
2 Commissioner-Pct 1	\$338,579	\$350,370	\$351,924	\$1,554	0.4%
3 Commissioner-Pct 2	\$326,180	\$349,000	\$350,524	\$1,524	0.4%
4 Commissioner-Pct 3	\$333,405	\$337,118	\$340,489	\$3,371	1.0%
5 Commissioner-Pct 4	\$333,166	\$338,869	\$340,394	\$1,525	0.5%
6 County Auditor	\$8,968,003	\$9,208,465	\$10,101,131	\$892,666	9.7%
7 County Treasurer	\$543,817	\$560,738	\$563,097	\$2,359	0.4%
8 Tax Assessor-Collector	\$7,529,035	\$7,755,998	\$7,791,062	\$35,064	0.5%
9 Planning and Budget	\$1,634,025	\$1,715,664	\$1,903,205	\$187,541	10.9%
10 General Administration	\$3,223,641	\$4,199,288	\$4,340,753	\$141,465	3.4%
11 Human Resource Mgmt	\$3,656,921	\$9,805,652	\$10,376,533	\$570,881	5.8%
12 ITS	\$17,150,583	\$17,973,728	\$20,975,022	\$3,001,294	16.7%
14 Facilities Management	\$8,289,602	\$9,552,758	\$9,497,220	(\$55,538)	-0.6%
15 Purchasing	\$2,847,062	\$3,048,166	\$3,282,109	\$233,943	7.7%
16 Veterans Services	\$308,069	\$311,836	\$315,115	\$3,279	1.1%
17 Historical Commission	\$1,942	\$1,942	\$4,942	\$3,000	154.5%
18 Cooperative Extension Service	\$987,757	\$1,005,243	\$1,010,187	\$4,944	0.5%
19 County Attorney	\$14,743,971	\$15,668,034	\$15,676,888	\$8,854	0.1%
20 County Clerk	\$8,904,839	\$8,887,168	\$9,122,132	\$234,964	2.6%
21 District Clerk	\$6,826,084	\$7,058,279	\$7,190,346	\$132,067	1.9%
22 Civil Courts	\$5,632,650	\$5,833,942	\$6,089,599	\$255,657	4.4%
23 District Attorney	\$15,951,691	\$16,459,821	\$16,526,503	\$66,682	0.4%
24 Criminal Courts	\$6,581,460	\$7,193,301	\$6,980,976	(\$212,325)	-3.0%
25 Probate Court	\$1,621,905	\$1,652,133	\$1,660,932	\$8,799	0.5%
26 JP-Pct-1	\$953,012	\$984,906	\$933,028	(\$51,878)	-5.3%
27 JP-Pct-2	\$1,854,595	\$1,892,564	\$1,910,524	\$17,960	0.9%
28 JP-Pct-3	\$1,309,018	\$1,348,488	\$1,357,017	\$8,529	0.6%
29 JP-Pct-4	\$991,388	\$972,539	\$937,852	(\$34,687)	-3.6%
30 JP-Pct-5	\$1,026,845	\$1,051,613	\$986,582	(\$65,031)	-6.2%
31 Constable-Pct-1	\$1,576,964	\$1,653,143	\$1,797,508	\$144,365	8.7%
32 Constable-Pct-2	\$2,275,607	\$2,451,366	\$2,548,815	\$97,449	4.0%
33 Constable-Pct-3	\$2,114,515	\$2,176,824	\$2,200,901	\$24,077	1.1%
34 Constable-Pct-4	\$1,271,446	\$1,395,941	\$1,402,469	\$6,528	0.5%
35 Constable-Pct-5	\$3,892,505	\$4,035,366	\$4,074,189	\$38,823	1.0%
37 Sheriff's Department	\$122,020,867	\$128,715,390	\$133,572,284	\$4,856,894	3.8%
38 Medical Examiner	\$3,792,875	\$3,982,890	\$4,009,231	\$26,341	0.7%
39 Comm Super & Corr	\$550,124	\$559,867	\$561,138	\$1,271	0.2%
40 TCCES	\$3,329,896	\$3,401,333	\$3,264,816	(\$136,517)	-4.0%
42 Pretrial Services	\$3,598,891	\$3,687,910	\$3,730,564	\$42,654	1.2%
43 Juvenile Public Defender	\$1,305,629	\$1,350,131	\$1,360,296	\$10,165	0.8%
45 Juvenile Probation	\$31,032,068	\$33,021,091	\$33,743,514	\$722,423	2.2%
47 Emergency Services	\$4,287,796	\$4,369,890	\$4,339,583	(\$30,307)	-0.7%
49 TNR	\$25,281,554	\$26,620,542	\$29,816,081	\$3,195,539	12.0%
54 Civil Service Commission	\$89,877	\$83,002	\$92,428	\$9,426	11.4%
55 Criminal Justice Planning	\$3,046,380	\$3,098,843	\$3,744,824	\$645,981	20.8%
57 RMCR	\$4,539,453	\$4,722,953	\$5,157,039	\$434,086	9.2%
58 Health & Human Services	\$27,030,294	\$27,614,979	\$28,226,235	\$611,256	2.2%
59 Emergency Medical Services	\$15,493,023	\$16,314,853	\$16,599,439	\$284,586	1.7%
89 Hospitalization Contra	(\$3,225,621)	(\$2,800,783)	(\$3,305,938)	(\$505,155)	18.0%
90 Centralized Computer Services (ITS)**	\$0	\$0	\$0	\$0	N/A
91 Centralized Rent & Utilities (Facilities)	\$4,686,458	\$4,796,177	\$4,921,469	\$125,292	2.6%
92 Centralized Fleet Services (TNR)***	\$0	\$0	\$0	\$0	N/A
93 Civil Court Legally Mandated Fees	\$1,063,947	\$1,489,295	\$2,784,040	\$1,294,745	86.9%
94 Criminal Court Legally Mandated Fees	\$7,914,683	\$7,914,683	\$8,114,683	\$200,000	2.5%
Total Dept Budgets Excluding CAR	\$390,257,335	\$416,609,576	\$434,112,581	\$17,503,005	4.5%

Travis County

FY 12 Adopted Budget

Dept. Dept Name	Adopted Budget FY 2010*	Adopted Budget FY 2011*	Adopted Budget FY 2012*	Difference Proposed 12 Adopted 11	% Change
Total CAR Budgets	\$7,754,080	\$9,658,678	\$19,001,378	\$9,342,700	120.5%
Total Dept Budgets	\$398,011,415	\$426,268,254	\$453,113,959	\$26,845,705	6.7%
Reserves					
Capital Acquisition Resources	\$454,223	\$496,980	\$1,433,446	\$936,466	188.4%
Regular Allocated Reserves	\$6,639,865	\$8,953,199	\$15,196,426	\$6,243,227	69.7%
Economic Downturn Reserve	\$4,950,000	\$4,950,000	\$4,950,000	\$0	0.0%
Unallocated Reserves	\$43,812,685	\$48,595,756	\$51,367,824	\$2,772,068	5.7%
Utilities & Fuel Reserve	\$0	\$1,000,000	\$1,000,000	\$0	0.0%
Planning Reserve	\$0	\$2,100,000	\$4,000,000	\$1,900,000	90.5%
Juvenile TYC Reserve	\$0	\$250,000	\$250,000	\$0	0.0%
Future Grant Requirements Reserve	\$0	\$596,369	\$596,369	\$0	0.0%
Other Reserves	\$1,793,092	\$51,280	\$9,324,808	\$9,273,528	18084.1%
Total Reserves	\$57,649,865	\$68,093,514	\$88,118,873	\$20,025,359	34.7%
TOTAL GENERAL FUND	\$455,661,280	\$494,361,768	\$541,232,832	\$46,871,064	10.3%

* Departmental budgets exclude Capital Expenditures Reserve (CAR) funds shown in Total CAR Budgets.

** Centralized Computer Services (Dept. 90) are budgeted in Certificates of Obligation.

*** Centralized Fleet Services (Dept. 92) expenditures are budgeted in TNR (Dept. 49).

**General Fund Budget History for Ten Largest Departments
FY 10 - FY 12**

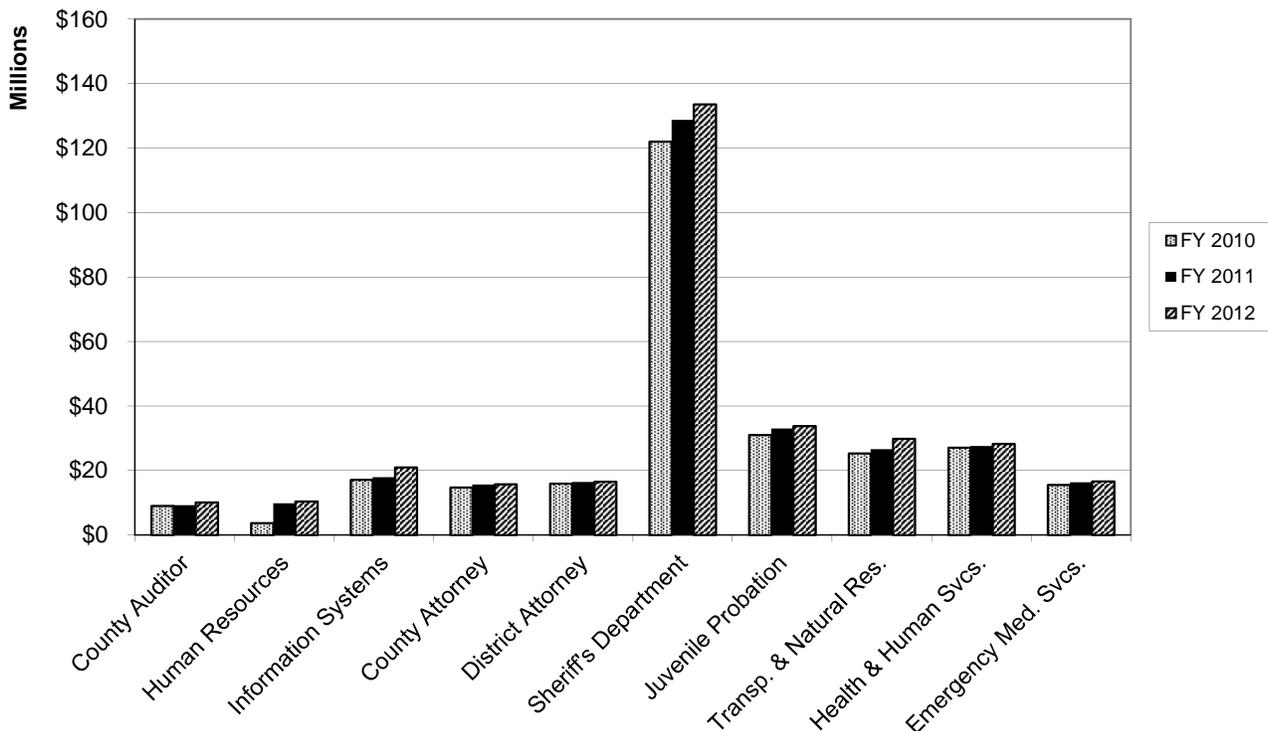


Table 3
FY 12 Travis County Position Changes List

I. Positions Added or Removed in the General Fund

Fund	Dept/Div	Fund%	Department	Title	Slot #	Grd	FTE	Effect Date
001	4721	100%	Emergency Services	Hazardous Material Coordinator	41	20	1.00	08/01/12
001	4721	100%	Emergency Services	Hazardous Material Coordinator	41	20	(1.00)	08/01/12
001	0610	100%	County Auditor	Auditor Financial/Audit Mgr	19	29	(1.00)	10/01/11
001	0610	100%	County Auditor	Financial Auditor/Analyst III	19	29	1.00	10/01/11
001	0610	100%	County Auditor	Auditor Records Analyst Lead	41	15	(1.00)	10/01/11
001	0610	100%	County Auditor	Auditor Systems Engineer I	41	23	1.00	10/01/11
001	0610	100%	County Auditor	Auditor Administrative Analyst II	71	17	(1.00)	10/01/11
001	0610	100%	County Auditor	Office Specialist Sr	71	12	1.00	10/01/11
001	0837	100%	Tax Assessor - Collector	Tax Specialist III	147	15	1.00	10/01/11
001	0900	100%	Planning and Budget	Business Analyst I	20	21	1.00	12/09/10
001	0900	100%	Planning and Budget	Budget Analyst II	18	18	1.00	08/01/11
001	0900	100%	Planning and Budget	Planner Sr	22	20	1.00	10/01/11
001	0901	100%	Planning and Budget	Financial Analyst Sr	18	19	(1.00)	07/31/11
001	1101	100%	Human Resource Management	Human Resources Manager II	27	26	(1.00)	09/30/11
001	1230	100%	ITS	Systems Engineer III	137	27	1.00	10/26/10
001	1510	100%	Purchasing	Purchasing Agent Assistant IV	37	24	1.00	10/01/11
001	1510	100%	Purchasing	Purchasing Agent Assistant III	38	22	1.00	10/01/11
001	2101	100%	District Clerk	Business Analyst III	123	23	(0.03)	10/01/10
001	2102	100%	District Clerk	Business Analyst III	134	25	1.00	10/01/11
001	2210	100%	Civil Courts	Court Reporter	68	24	0.427	10/01/11
001	2210	50%	Civil Courts	Court Reporter	114	24	0.50	10/01/11
001	2311	100%	District Attorney	Attorney IV	275	26	(1.00)	09/30/11
001	2311	100%	District Attorney	Attorney IV	275	26	1.00	10/01/11
001	2312	100%	District Attorney	Attorney VI	282	28	1.00	10/01/11
001	2312	100%	District Attorney	Law Clerk II	283	18	0.50	10/01/11
001	3104	100%	Constable, Pct 1	Deputy Constable	26-7	61	2.00	10/01/11
001	3202	100%	Constable, Pct 2	Deputy Constable Sr	52	62	1.00	02/16/11
001	3302	100%	Constable, Pct 3	Court Clerk I	12	13	(1.00)	09/30/11
001	3302	100%	Constable, Pct 3	Court Clerk I	18	13	(1.00)	09/30/11
001	3302	100%	Constable, Pct 3	Court Clerk I	37	13	(1.00)	09/30/11
001	3302	100%	Constable, Pct 3	Deputy Constable	38	61	(1.00)	09/30/11
001	3302	100%	Constable, Pct 3	Deputy Constable	39	61	(1.00)	09/30/11
001	3302	100%	Constable, Pct 3	Court Clerk I	12	13	1.00	10/01/11
001	3302	100%	Constable, Pct 3	Court Clerk I	18	13	1.00	10/01/11
001	3302	100%	Constable, Pct 3	Court Clerk I	37	13	1.00	10/01/11
001	3302	100%	Constable, Pct 3	Deputy Constable	38	61	1.00	10/01/11
001	3302	100%	Constable, Pct 3	Deputy Constable	39	61	1.00	10/01/11
001	3502	100%	Constable, Pct 5	Court Clerk I	75	13	0.50	10/01/11
001	3735	100%	Sheriff's Department	Certified Peace Officer Sr	179	84	(1.00)	09/30/11
001	3735	100%	Sheriff's Department	Building Maintenance Division Mgr	179	26	1.00	10/01/11
001	3735	100%	Sheriff's Department	Risk/Safety Specialist II	1,845	20	1.00	10/01/11
001	3725	100%	Sheriff's Department	Deputy Sheriff Law Enforcement	1,846-55	72	10.00	10/01/11
001	3725	100%	Sheriff's Department	Lieutenant Law Enforcement	1891-92	77	2.00	01/01/12
001	3725	100%	Sheriff's Department	Sergeant Law Enforcement	1,893	76	1.00	01/01/12
001	3725	100%	Sheriff's Department	Detective Law Enforcement	1894-97	75	4.00	01/01/12
001	3725	100%	Sheriff's Department	Sergeant Law Enforcement	TBD	76	2.00	04/01/12
001	3725	100%	Sheriff's Department	Deputy Sheriff Law Enforcement	TBD	72	9.00	04/01/11
001	3735	100%	Sheriff's Department	Corrections Ofcr	1,856-65	81	10.00	10/01/11
001	3735	100%	Sheriff's Department	Security Coord	1,866-69	12	4.00	10/01/11
001	3735	100%	Sheriff's Department	Corrections Ofcr	1881-90	81	10.00	01/01/12
001	3735	100%	Sheriff's Department	Corrections Ofcr	TBD	81	10.00	04/01/12
001	3735	100%	Sheriff's Department	Security Coord	TBD	12	4.00	04/01/12
001	3735	100%	Sheriff's Department	Painter	1,870	14	1.00	10/01/11
001	3780	100%	Sheriff's Department	Registered Charge Nurse	1,871-77	21	7.00	10/01/11
001	3725	100%	Sheriff's Department	Cert Peace Officer Sr	1,878-80	84	3.00	10/01/11
001	4020	100%	Counseling & Education Svcs	Chemical Dependency Counselor Sr	41	16	(1.00)	05/24/11
001	4020	100%	Counseling & Education Svcs	Social Service Manager	44	18	(1.00)	05/24/11
001	4020	100%	Counseling & Education Svcs	Office Specialist, Sr	50	12	1.00	10/01/11
001	4932	100%	TNR	Engineer Sr.	60,464	25	0.00	10/01/11
001	4932	100%	TNR	Engineer Sr.	60,470	25	0.00	10/01/11
001	4908	50%	TNR	Environmental Rs Mgt Spec Sr	374	20	(0.50)	10/01/11
001	4909	25%	TNR	Environmental Rs Mgt Spec Sr	374	20	(0.25)	10/01/11
001	4909	100%	TNR	Environmental Spec	418	17	(1.00)	10/01/11
001	4909	100%	TNR	Natural Resources Specialist	419	18	(1.00)	10/01/11

Travis County

FY 12 Adopted Budget

001	4909	25%	TNR	Natural Resources Specialist	542	18	(0.25)	10/01/11
001	4909	100%	TNR	Natural Resources Tech	545	16	(1.00)	10/01/11
001	4909	75%	TNR	Natural Resources Program Mgr	587	24	(0.75)	10/01/11
001	4932	25%	TNR	Engineer Sr	600	25	0.25	10/01/11
001	4901	40%	TNR	Administrative Assistant II	54	13	(0.40)	09/13/11
001	4901	60%	TNR	Executive Assistant	54	16	0.60	09/13/11
001	5500	100%	Criminal Justice Planning	Chemical Dependency Counselor Sr	65	16	1.00	05/24/11
001	5500	100%	Criminal Justice Planning	Social Service Manager	66	18	1.00	05/24/11
001	5532	100%	Criminal Justice Planning	Attorney III	67	24	1.00	07/01/11
001	5532	100%	Criminal Justice Planning	Attorney VII	49	29	1.00	10/01/11
001	5532	100%	Criminal Justice Planning	Attorney V	51	27	1.00	10/01/11
001	5532	100%	Criminal Justice Planning	Attorney V	52	27	1.00	10/01/11
001	5532	100%	Criminal Justice Planning	Attorney VI	53	28	1.00	10/01/11
001	5532	100%	Criminal Justice Planning	Paralegal Sr	54	18	1.00	10/01/11
001	5532	100%	Criminal Justice Planning	Social Worker	55	17	1.00	10/01/11
001	5532	100%	Criminal Justice Planning	Administrative Associate	56	14	1.00	10/01/11
001	5532	100%	Criminal Justice Planning	Paralegal	57	17	1.00	10/01/11
001	5533	100%	Criminal Justice Planning	Attorney III	68	24	1.00	07/01/11
001	5533	100%	Criminal Justice Planning	Attorney VII	50	29	1.00	10/01/11
001	5533	100%	Criminal Justice Planning	Attorney VI	58	28	1.00	10/01/11
001	5533	100%	Criminal Justice Planning	Attorney V	59	27	1.00	10/01/11
001	5533	100%	Criminal Justice Planning	Attorney V	60	27	1.00	10/01/11
001	5533	100%	Criminal Justice Planning	Social Worker	61	17	1.00	10/01/11
001	5533	100%	Criminal Justice Planning	Paralegal Sr	62	18	1.00	10/01/11
001	5533	100%	Criminal Justice Planning	Legal Secretary Sr	63	16	1.00	10/01/11
001	5533	100%	Criminal Justice Planning	Legal Secretary	64	15	1.00	10/01/11
001	5535	100%	Criminal Justice Planning	Director, Mental Health Public Defender	39	29	1.00	05/31/11
001	5535	100%	Criminal Justice Planning	Attorney III	40	24	1.00	05/31/11
001	5535	100%	Criminal Justice Planning	Case Management Coordinator	41	20	1.00	05/31/11
001	5535	100%	Criminal Justice Planning	Social Worker	42	17	1.00	05/31/11
001	5535	100%	Criminal Justice Planning	Case Worker	43	15	1.00	05/31/11
001	5535	100%	Criminal Justice Planning	Case Worker	44	15	1.00	05/31/11
001	5535	100%	Criminal Justice Planning	Legal Secretary	45	15	1.00	05/31/11
001	5535	100%	Criminal Justice Planning	Office Specialist	46	10	1.00	05/31/11
001	5854	100%	Health & Human Services	Social Worker	293-4	17	2.00	10/01/11
001	5832	100%	Health & Human Services	Planner	295	18	1.00	10/01/11
								Total 115.60

II. Positions Added or Removed in Other Funds

Fund	Dept/Div	Fund%	Department	Title	Slot #	Grd	FTE	Effect Date
055	2101	100%	District Clerk	Business Analyst III	134	25	(1.00)	09/30/11
067	2702	100%	Justice of the Peace, Pct 2	Juvenile Case Manager	33	14	1.00	03/09/11
099	4931	25%	TNR	Engineer Sr	600	25	0.25	10/01/11
038	4909	50%	TNR	Environmental Resources Mgmt Specialist Si	374	20	0.50	10/01/11
038	4909	25%	TNR	Environmental Resources Mgmt Specialist Si	374	20	0.25	10/01/11
038	4909	100%	TNR	Environmental Specialist	418	17	1.00	10/01/11
038	4909	100%	TNR	Natural Resources Spec	419	18	1.00	10/01/11
038	4909	25%	TNR	Natural Resources Spec	542	18	0.25	10/01/11
038	4909	100%	TNR	Natural Resources Tech	545	16	1.00	10/01/11
038	4909	75%	TNR	Natural Resources Program Mgr	587	24	0.75	10/01/11
030	5770	20%	RMCR	Records Mgmt/Comm Resources, Director	1	26	(0.20)	10/01/11
072	5725	20%	RMCR	Records Mgmt/Comm Resources, Director	1	26	0.20	10/01/11
030	5770	20%	RMCR	Records Services Manager	2	22	(0.20)	10/01/11
072	5725	20%	RMCR	Records Services Manager	2	22	0.20	10/01/11
526	1146	100%	Human Resource Management	Medical Office Asst	47	14	0.50	10/01/11
036	2210	100%	Civil Courts	Court Reporter	68	24	(0.427)	10/01/11
036	2210	50%	Civil Courts	Court Reporter	114	24	(0.50)	10/01/11
049	2500	100%	Probate Court	Paralegal	13	17	1.00	10/01/11
055	2102	100%	District Clerk	Business Analyst II	123	23	0.03	10/01/11
011	5740	100%	RMCR	Law Library Supervisor	8	19	(1.00)	09/30/11
011	5740	100%	RMCR	Law Library Supervisor*	53	17	0.50	10/01/11
011	5740	100%	RMCR	Paralegal	54	17	0.50	10/01/11
099	4901	60%	TNR	Administrative Assistant II	54	13	(0.60)	09/13/11
099	4901	40%	TNR	Executive Assistant	54	16	0.40	09/13/11
								Total 5.40

*Modified by Commissioners' Court on 10/18/11

Changes in the Positions Added or Removed in Other Funds table do not reflect a 0.5 FTE decrease for a state-funded position in CSCD.

Table 4

Staffing Comparison in FTE's, General Fund and Special Funds

Dept. Num.	Dept. Name	FY 06 FTE's	FY 07 FTE's	FY 08 FTE's	FY 09 FTE's	FY 10 FTE's	FY 11 FTE's	FY 12 FTE's	FY 12 - FY 11
1	County Judge	5.00	5.00	5.00	5.00	5.00	5.00	5.00	0.00
2	Commissioner-Pct 1	4.00	4.00	4.00	4.00	4.00	4.00	4.00	0.00
3	Commissioner-Pct 2	4.00	4.00	4.00	4.00	4.00	4.00	4.00	0.00
4	Commissioner-Pct 3	4.00	4.00	4.00	4.00	4.00	4.00	4.00	0.00
5	Commissioner-Pct 4	4.00	4.00	4.00	4.00	4.00	4.00	4.00	0.00
6	County Auditor	71.00	73.00	74.00	81.00	81.00	82.00	82.00	0.00
7	County Treasurer	5.00	6.00	6.00	6.00	6.00	6.00	6.00	0.00
8	Tax Assessor-Collector	116.00	122.00	126.50	129.00	129.00	130.00	131.00	1.00
9	Planning and Budget	14.00	14.00	14.50	14.50	16.00	16.00	18.00	2.00
10	General Administration	0.00	0.00	0.00	2.50	2.50	2.50	2.50	0.00
11	Human Resource Mgmt	27.00	33.00	33.00	39.00	38.00	38.00	37.50	(0.50)
12	ITS	88.00	98.00	103.00	107.00	107.00	106.00	107.00	1.00
13	Expo Center	9.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
14	Facilities Management	98.00	121.00	126.00	131.00	135.00	137.00	137.00	0.00
15	Purchasing & Inventory	30.00	30.00	30.00	32.00	32.00	33.00	35.00	2.00
16	Veterans Services	6.00	6.00	6.00	6.00	6.00	6.00	6.00	0.00
17	Historical Comm.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18	Texas AgriLife Extension	14.50	14.50	15.00	15.00	14.00	14.00	14.00	0.00
19	County Attorney	165.00	177.50	179.50	181.50	179.50	185.50	185.50	0.00
20	County Clerk	114.00	114.00	114.00	118.00	118.00	120.00	120.00	0.00
21	District Clerk	97.50	106.00	107.00	107.00	108.00	109.00	109.00	0.00
22	Civil Courts	75.50	74.50	74.50	74.50	76.50	76.50	76.50	0.00
23	District Attorney	146.875	161.375	161.875	166.125	167.125	167.125	168.625	1.50
24	Criminal Courts	75.50	77.50	79.50	84.50	84.50	85.50	85.50	0.00
25	Probate Court	9.00	10.00	10.17	10.67	10.67	10.67	11.67	1.00
26	JP-Pct-1	13.00	13.00	13.00	13.00	13.00	15.00	15.00	0.00
27	JP-Pct-2	25.50	27.50	31.50	31.50	31.50	32.00	33.00	1.00
28	JP-Pct-3	18.50	19.50	24.50	24.50	25.50	25.50	25.50	0.00
29	JP-Pct-4	14.00	14.00	14.00	14.00	15.00	16.00	16.00	0.00
30	JP-Pct-5	12.00	12.00	12.00	13.00	13.00	15.00	15.00	0.00
31	Constable-Pct-1	15.00	17.00	20.00	20.00	22.00	22.00	24.00	2.00
32	Constable-Pct-2	19.00	26.00	27.00	27.00	33.00	34.00	35.00	1.00
33	Constable-Pct-3	23.00	27.00	27.00	30.00	30.00	29.00	29.00	0.00
34	Constable-Pct-4	14.00	18.00	18.00	18.00	18.00	19.00	19.00	0.00
35	Constable-Pct-5	49.00	51.00	53.00	55.00	55.00	55.00	55.50	0.50
36	Dispute Resolution Ctr.	7.00	7.00	7.00	7.00	7.00	7.00	7.00	0.00
37	Sheriff's Department	1,390.00	1,431.00	1,471.00	1,507.50	1,486.50	1,510.50	1,588.50	78.00
38	Medical Examiner	28.00	32.00	34.00	34.00	35.00	35.50	35.50	0.00
39	Comm Super & Corr	291.50	295.50	295.50	325.00	318.00	297.00	296.50	(0.50)
40	TCCES	39.50	39.00	42.00	44.00	44.00	44.00	43.00	(1.00)
42	Pretrial Services	50.18	51.18	55.18	57.18	57.18	57.18	57.18	0.00
43	Juvenile Public Defender	13.00	13.00	13.00	13.00	13.00	13.00	13.00	0.00
45	Juvenile Probation	387.50	408.25	428.50	440.50	438.50	462.50	462.50	0.00
47	Emergency Services	16.85	16.76	16.76	17.00	17.00	17.00	17.00	0.00
49	TNR	394.55	405.55	406.55	410.55	401.55	401.55	402.05	0.50
54	Civil Service Commission	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00
55	Criminal Justice Planning	7.00	7.00	9.00	10.00	10.00	10.00	38.00	28.00
57	RMCR	41.00	41.00	41.50	41.50	41.00	41.00	41.00	0.00
58	Health & Human Services	193.25	199.87	179.66	175.66	178.29	178.04	181.04	3.00
59	Emergency Medical Services	10.00	10.00	10.00	32.00	33.00	33.00	33.00	0.00
TOTALS		4,256.21	4,442.49	4,532.20	4,688.19	4,668.82	4,716.57	4,837.07	120.50

Please note that this table reflects corrections to the FTE Slotlists and positions added mid-year.

Community Supervision and Corrections FTE totals include state employees.

Table 5

**Reserve Ratio of General Fund, Road & Bridge Fund and Debt Service Combined
FY 2001 - FY 2012**

Formula:	(Unallocated Reserves)			
	[Net Expenses (not including unallocated Budgeted Reserves) and Transfers Out]			
FY 2012	$\frac{(\$51,367,824(\text{GF}) + \$0(\text{R\&B}) + \$11,164,374(\text{Debt}))}{(\$476,343,336(\text{GF}) + \$17,518,002(\text{R\&B}) + \$74,613,183(\text{Debt}))}$	=	$\frac{\$62,532,198}{\$568,474,521}$	= 11.00%
FY 2011	$\frac{(\$48,595,756(\text{GF}) + \$0(\text{R\&B}) + \$9,153,122(\text{Debt}))}{(\$431,199,675(\text{GF}) + \$18,320,781(\text{R\&B}) + \$75,469,335(\text{Debt}))}$	=	$\frac{\$57,748,878}{\$524,989,791}$	= 11.00%
FY 2010	$\frac{(\$43,812,685(\text{GF}) + \$0(\text{R\&B}) + \$9,454,492(\text{Debt}))}{(\$397,894,703(\text{GF}) + \$17,299,489(\text{R\&B}) + \$68,630,712(\text{Debt}))}$	=	$\frac{\$53,267,177}{\$484,247,062}$	= 11.00%
FY 2009:	$\frac{(\$41,384,029(\text{GF}) + \$321,544(\text{R\&B}) + \$12,398,332(\text{Debt}))}{(\$401,415,226(\text{GF}) + \$21,008,355(\text{R\&B}) + \$69,430,097(\text{Debt}))}$	=	$\frac{\$54,103,905}{\$491,853,678}$	= 11.00%
FY 2008:	$\frac{(\$40,335,884 + \$224,050(\text{R\&B}) + \$11,866,327)}{(\$387,729,776 + \$20,219,540 + \$68,834,869)}$	=	$\frac{\$52,446,261}{\$476,784,185}$	= 11.00%
FY 2007:	$\frac{(\$37,715,712 + \$250,233(\text{R\&B}) + \$8,990,958)}{(\$342,144,983 + \$20,431,387 + \$64,304,577)}$	=	$\frac{\$46,956,904}{\$426,880,947}$	= 11.00%
FY 2006:	$\frac{(\$37,082,419 + \$1,229,204(\text{R\&B}) + \$6,545,758)}{(\$324,799,793 + \$19,523,302 + \$63,471,275)}$	=	$\frac{\$44,857,381}{\$407,794,370}$	= 11.00%
FY 2005:	$\frac{(\$35,241,525 + \$1,229,204(\text{R\&B}) + \$6,149,310)}{(\$302,228,756 + \$22,810,715 + \$62,469,976)}$	=	$\frac{\$42,620,039}{\$387,509,447}$	= 11.00%
FY 2004:	$\frac{(\$33,657,498 + \$416,306(\text{R\&B}) + \$6,283,982)}{(\$280,120,654 + \$22,998,434 + \$63,769,877)}$	=	$\frac{\$40,357,786}{\$366,888,965}$	= 11.00%
FY 2003:	$\frac{(\$29,217,120 + \$0(\text{R\&B}) + \$10,503,413)}{(\$274,577,357 + \$22,050,359 + \$64,468,030)}$	=	$\frac{\$39,720,533}{\$361,095,746}$	= 11.00%
FY 2002:	$\frac{(\$25,228,756 + \$0(\text{R\&B}) + \$11,898,630)}{(\$264,124,835 + \$21,180,062 + \$52,216,787)}$	=	$\frac{\$37,127,386}{\$337,521,684}$	= 11.00%
FY 2001:	$\frac{(\$23,857,825 + \$0(\text{R\&B}) + \$9,922,527)}{(\$238,737,937 + \$18,713,880 + \$49,642,294)}$	=	$\frac{\$33,780,352}{\$307,094,111}$	= 11.00%

Table 6
FY 2012 ADOPTED BUDGET
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
12	Centrally Budgeted ITS			753,226	1,546,668	2,299,894
12	Replacement of Cisco Network Equipment	4,000	50	0	200,000	200,000
12	Server Repl Blade Servers	6,750	20	0	135,000	135,000
12	2U-Servers	13,250	20	0	265,000	265,000
12	Infrastructure Completion @ 700 Lavaca (6 additional floors)	70,000	6	420,000	0	420,000
12	Unified Communication Network Switches	6,500	90	585,000	0	585,000
12	Video Surveillance Cameras	6,750	20	135,000	0	135,000
12	Web Services XML Gateway	220,000	1	220,000	0	220,000
12	Data Center Relocation-Rack & Cabling-6099	7,100	40	284,000	0	284,000
12	Data Center Relocation-SAN-3001	15,000	1	15,000	0	15,000
12	Data Center Relocation-SAN-3002	445,000	1	445,000	0	445,000
12	Data Center Relocation-SAN-8001	290,000	1	290,000	0	290,000
12	Data Center Relocation-HW and SW for Migration-5002	48,000	1	48,000	0	48,000
12	Data Center Relocation-HW and SW for Migration-8001	431,000	1	431,000	0	431,000
12	Data Center Relocation-Technical Svcs.-6099	350,000	1	350,000	0	350,000
12	Data Center Relocation-Network Equip.-3001	181,000	1	181,000	0	181,000
12	Data Center Relocation-Network Equip.-3002	34,000	1	34,000	0	34,000
12	Data Center Relocation-Network Equip.-5002	65,000	1	65,000	0	65,000
12	Data Center Relocation-Network Equip.-8001	420,000	1	420,000	0	420,000
12	Data Center Relocation-HW and SW for Migration-3002	107,000	1	107,000	0	107,000
12	Data Center Expansion (Cisco ONS 15454 Chasis)	288,000	1	288,000	0	288,000
12	Data Center Expansion (Chromatic Dispersion Testing of County fiber)	10,000	1	10,000	0	10,000
12	Air Defense	45,033	1	45,033	0	45,033
ITS (Department 12) Total				5,126,259	2,146,668	7,272,927
14	Replace fire alarm monitoring system at Post Rd. north side	60,100	1	0	60,100	60,100
14	Replace fire alarm monitoring system at Medical Examiner facility	50,800	1	0	50,800	50,800
14	Replace aging cooling tower at 2201 Post Rd.	44,000	1	0	44,000	44,000
14	Granger Renovation, Space	1,633,839	1	1,633,839	0	1,633,839
14	Granger Renovation, Systems	1,157,850	1	1,157,850	0	1,157,850
14	Bridging documents for North Campus, Airport Blvd.	350,000	1	350,000	0	350,000
14	Various improvements to HMS Courthouse	155,000	1	0	155,000	155,000
14	Install fire alarm system at 2501 S. Congress	86,500	1	86,500	0	86,500
14	Remodel parking spaces at Pct. 4 Tax Office for accessibility	25,000	1	25,000	0	25,000
14	Bring Pct. 2 public entryway into ADA compliance	15,000	1	0	15,000	15,000
14	Bury overhead communication lines on north edge of Starflight	42,100	1	42,100	0	42,100
14	Replace failing roofing system over TCSO section	270,000	1	0	270,000	270,000
14	700 Lavaca Renovation	580,000	1	580,000	0	580,000

Table 6
FY 2012 ADOPTED BUDGET
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
14	CSCD Security Committee Request	5,000	1	5,000	0	5,000
14	53rd District Court Security Committee Req.	2,000	1	2,000	0	2,000
14	HMS Courthouse Security Committee Req.	128,458	1	128,458	0	128,458
14	HMS Courthouse Beautification Improvements	214,556	1	0	214,556	214,556
14	EOB Energy reduction	39,564	1	39,564	0	39,564
14	Renovate Space for Records Mgmt Archival Storage Facility	8,000	1	8,000	0	8,000
14	Expanded Parking at Star Flight Headquarters	28,341	1	28,341	0	28,341
14	Various improvements to HMS Courthouse	19,970	1	0	19,970	19,970
14	Re-Coat Metal Roof, West Command	3,250	1	0	3,250	3,250
FM (Department 14) Total				4,086,652	832,676	4,919,328
22	Desktop PCs	1,400	32	0	44,800	44,800
22	Laptops	2,150	6	0	12,900	12,900
22	Printers	1,300	1	0	1,300	1,300
22	Printers	400	1	0	400	400
22	Fax Machines	1,300	2	0	2,600	2,600
22	Presentation Displays	1,300	1	0	1,300	1,300
22	Presentation Displays	1,500	3	0	4,500	4,500
22	Tech Cart	30,000	1	0	30,000	30,000
22	New Jury Table for 201st District Court	2,000	1	0	2,000	2,000
22	Replace Public Seating Bench Cushions in the 353rd Courtroom	330	24	0	7,920	7,920
22	Ergonomic Chairs - District Judges' Office	500	2	0	1,000	1,000
22	Moveable Witness Stand Chair - 201st District Court	500	1	0	500	500
22	Ergonomic Chair - Court Administrator's Office	500	1	0	500	500
22	Replace Counsel Tables Chairs - County Court at Law #2	500	8	0	4,000	4,000
Civil Courts (Department 22) Total				0	113,720	113,720
24	Desktop PCs	1,400	18	0	25,200	25,200
24	Laptops	2,150	1	0	2,150	2,150
24	Software Licenses (various)	14,953	1	0	14,953	14,953
24	Printers	500	4	0	2,000	2,000
24	Printers	1,800	1	0	1,800	1,800
24	Fax Machines	1,050	2	0	2,100	2,100
24	Lectern Equipment	17,000	2	0	34,000	34,000
24	Audio Equipment	8,000	2	0	16,000	16,000
24	Monitors	1,500	2	0	3,000	3,000
24	Monitors	1,000	3	0	3,000	3,000
24	Monitors	800	2	0	1,600	1,600
24	Tables	1,500	12	0	18,000	18,000
Criminal Courts (Department 24) Total				0	123,803	123,803
31	Precinct 1 Bldg Security Personnel radio and cellular equipment	21,718	1	21,718	0	21,718
31	4 APX 7000 Mobile Radios Mobile Car Radios (2 way)	6,900	4	27,600	0	27,600
31	5 XTS2500 Model II Portable Radios Two way radios (walky Talky)	3,000	5	15,000	0	15,000
Constable Pct. 1 (Department 31) Total				64,318	0	64,318

Table 6
FY 2012 ADOPTED BUDGET
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
32	Motorola XTS 2500 Model II Portable Radio	3,000	5	15,000	0	15,000
Constable Pct. 2 (Department 32) Total				15,000	0	15,000
34	APX 7000 MobileRadio	6,900	3	0	20,700	20,700
34	Laser Speed Enforcement Device	3,500	2	7,000	0	7,000
Constable Pct. 4 (Department 34) Total				7,000	20,700	27,700
37	Handheld Radio	7,196	1	7,196	0	7,196
37	Rifle	1,000	28	28,000	0	28,000
37	Vehicle Radio	6,484	24	155,616	0	155,616
37	Handheld Radio	7,196	28	201,488	0	201,488
37	X26 TASER	1,275	22	28,050	0	28,050
37	HSB VC Conversion	38,000	4	152,000	0	152,000
37	Bldg 140 Roof Replacement	605,000	1	0	605,000	605,000
37	Bldg 140 Water Shut-off	37,500	1	0	37,500	37,500
37	Bldg 140 Fire Sprinkler Shut-off	20,000	1	0	20,000	20,000
37	TCCC Road Repair	220,000	1	0	220,000	220,000
37	HSB Hydronic Boiler Replacement	85,000	1	0	85,000	85,000
37	HSB Hot Water Return Loop	100,000	1	0	100,000	100,000
37	Bldg 3 Epoxy Shower Walls	83,000	1	0	83,000	83,000
37	Kitchen Wash Area Re-Epoxy	10,000	1	0	10,000	10,000
37	Clothes Dryer	6,608	2	0	13,216	13,216
37	Clothes Washer	16,104	2	0	32,208	32,208
37	Security for Phase II Civil Courthouse	12,165	1	0	12,165	12,165
TCSO (Department 37) Total				572,350	1,218,089	1,790,439
38	Cas Chromatograph/Mass Spectrometer	75,000	1	0	75,000	75,000
Medical Examiner (Department 38) Total				0	75,000	75,000
45	HVAC Unit Replacement	32,400	1	0	32,400	32,400
45	Compressor Replacement	60,000	1	0	60,000	60,000
45	Unit Door Replacement	26,000	1	0	26,000	26,000
45	Fire Mandated Modifications	23,600	1	0	23,600	23,600
45	Seal Asphalt in Parking Lots Around Facility	9,813	1	0	9,813	9,813
45	Database System for Food Service for Counting at the Point of Service	24,420	1	24,420	0	24,420
45	Repair of Metal Framed Windows and One Exterior Stairwell at Gardner-Betts Facility	30,700	1	0	30,700	30,700
45	Replacement of 5 Institutional Dormitory Doors	26,000	1	0	26,000	26,000
Juvenile Probation (Department 45) Total				24,420	208,513	232,933
47	County-wide Radio Replacement Program	473,444	1	0	473,444	473,444
47 Total				0	473,444	473,444
49	Centrally Budgeted Vehicles			842,547	198,000	1,040,547
	Non-capitalizable portion of CO funded Vehicles (warranties etc)	82,219	1	82,219	0	82,219
49	Capitalized Road Maintenance	1,800,000	1	1,800,000	0	1,800,000
49	New International Cemetery Site	885,000	1	885,000	0	885,000
49	Playground Safety Initiative	85,000	1	85,000	0	85,000
TNR (Department 49) Total				3,694,766	198,000	3,892,766
PROJECT TOTAL				13,590,765	5,410,613	19,001,378
RESERVE ITEMS						1,433,446
Grand Total				13,590,765	5,410,613	20,434,824

**Table 7
COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS
FY 2012 ADOPTED BUDGET**

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
8	Backup Exec SW, Tape Drive, Media	\$9,348	1	\$9,348	\$0	\$9,348
		\$573	1	\$573	\$0	\$573
	JP Data Audit	\$1,975	1	\$1,975	\$0	\$1,975
		\$1,101	1	\$1,101	\$0	\$1,101
		\$400	1	\$400	\$0	\$400
		\$67	1	\$67	\$0	\$67
		\$715	1	\$715	\$0	\$715
Tax Office (Department 8) Total				\$14,179	\$0	\$14,179
12	Unified Communications	\$270	900	\$243,000	\$0	\$243,000
ITS (Department 12) Total				\$243,000	\$0	\$243,000
20	Electronic Voter Qual Stations	\$111,812	1	\$111,812	\$0	\$111,812
		\$24,075	1	\$24,075	\$0	\$24,075
		\$3,375	1	\$3,375	\$0	\$3,375
County Clerk (Department 20) Total				\$139,262	\$0	\$139,262
31	Mobile Data Computers	\$15,800	1	\$15,800	\$0	\$15,800
		\$4,794	1	\$4,794	\$0	\$4,794
		\$1,284	1	\$1,284	\$0	\$1,284
	Computers and Phones for Reception	\$3,100	1	\$3,100	\$0	\$3,100
		\$2,202	1	\$2,202	\$0	\$2,202
		\$800	1	\$800	\$0	\$800
		\$134	1	\$134	\$0	\$134
	Computers for Deputies	\$1,430	1	\$1,430	\$0	\$1,430
		\$7,750	1	\$7,750	\$0	\$7,750
		\$5,255	1	\$5,255	\$0	\$5,255
		\$335	1	\$335	\$0	\$335
		\$825	1	\$825	\$0	\$825
	Mobile Digital Video Cameras	\$250	4	\$1,000	\$0	\$1,000
		\$4,350	4	\$17,400	\$0	\$17,400
		\$450	4	\$1,800	\$0	\$1,800
		\$1,150	4	\$4,600	\$0	\$4,600
		\$750	4	\$3,000	\$0	\$3,000
Constable Pct. 1 (Department 31) Total				\$71,509	\$0	\$71,509
32	Digital Video Cameras-Rep	\$250	3	\$0	\$750	\$750
		\$4,350	3	\$0	\$13,050	\$13,050

**Table 7
COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS
FY 2012 ADOPTED BUDGET**

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
		\$450	3	\$0	\$1,350	\$1,350
		\$1,150	3	\$0	\$3,450	\$3,450
		\$750	3	\$0	\$2,250	\$2,250
	Digital Video Cameras, New					
		\$250	1	\$250	\$0	\$250
		\$4,350	1	\$4,350	\$0	\$4,350
		\$450	1	\$450	\$0	\$450
		\$1,150	1	\$1,150	\$0	\$1,150
		\$750	1	\$750	\$0	\$750
	Constable Pct. 2 (Department 32) Total			\$6,950	\$20,850	\$27,800
34	Computer Technology					
		\$11,000	1	\$11,000	\$0	\$11,000
		\$4,499	1	\$4,499	\$0	\$4,499
		\$476	1	\$476	\$0	\$476
		\$630	1	\$630	\$0	\$630
	Constable Pct. 4 (Department 34) Total			\$16,605	\$0	\$16,605
37	Life Safety Reorg					
		\$1,550	1	\$1,550	\$0	\$1,550
		\$1,051	1	\$1,051	\$0	\$1,051
		\$67	1	\$67	\$0	\$67
		\$165	1	\$165	\$0	\$165
	TCSO Law Enforcment					
		\$187,800	1	\$187,800	\$0	\$187,800
		\$61,916	1	\$61,916	\$0	\$61,916
		\$8,512	1	\$8,512	\$0	\$8,512
		\$660	1	\$660	\$0	\$660
	TCSO (Department 37) Total			\$261,721	\$0	\$261,721
90	Replacement Computers	\$1,525,818	1	\$0	\$1,525,818	\$1,525,818
	Centralized Computing - ITS (Department 90) Total			\$0	\$1,525,818	\$1,525,818
	telecommunication items centrally budgeted in ITS)	\$2,022,414		\$753,226	\$1,546,668	\$2,299,894

**Table 8
FY 2012 ADOPTED BUDGET
REPLACEMENT VEHICLES & HEAVY EQUIPMENT BUDGETED IN TNR
CO FUNDED**

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
31	New CN Vehicle -TNR Fleet Mgr pricing recomm.	30,800	4	123,200	0	123,200
31	New CN Vehicle -TNR Fleet Mgr pricing recomm.	30,800	1	0	30,800	30,800
Constable Pct. 1 (Department 31) Total				123,200	30,800	154,000
32	New CN Vehicle -TNR Fleet Mgr pricing recomm.	30,800	3	0	92,400	92,400
32	New CN Vehicle -TNR Fleet Mgr pricing recomm.	30,800	1	30,800	0	30,800
Constable Pct. 2 (Department 32) Total				30,800	92,400	123,200
37	Replacement vehicles per TNR list	2,302,281	1	0	2,302,281	2,302,281
37 Total				0	2,302,281	2,302,281
45	15 Passenger Van	25,250	1	25,250	0	25,250
45 Total				25,250	0	25,250
49	Pick Up (P2260P)	23,500	1	0	23,500	23,500
49	Pick Up (P2258P, P2259P)	27,000	2	0	54,000	54,000
49	Pick Up (P2245P, P2247P)	24,500	2	0	49,000	49,000
49	Pick Up (P2091, TNR1463)	33,000	2	0	66,000	66,000
49	Pick Up (P1896)	27,500	1	0	27,500	27,500
49	Pick Up (P2220, P2236)	36,000	2	0	72,000	72,000
49	Pick Up (P2075P, P2057P)	28,000	2	0	56,000	56,000
49	Excavator, TLSC- Wheel (EX2323)	307,500	1	0	307,500	307,500
49	Grader Articulated (TNR2423)	124,850	1	0	124,850	124,850
49	Mower, Riding (RI2807)	13,400	1	0	13,400	13,400
49	Mower, Riding (RI2808)	13,900	1	0	13,900	13,900
49	Mowing Deck (MD2781, 2783, 2785, 2787, & 2789)	17,000	5	0	85,000	85,000
49	Roller (TNR2739, TNR2731)	145,750	2	0	291,500	291,500
49	Roller (TNR2732, TNR2733)	124,000	2	0	248,000	248,000
49	Truck Emulsion (TNR2235, TNR2236)	124,500	2	0	249,000	249,000
49	Truck Dump 3YD (TNR1388P)	45,750	1	0	45,750	45,750
49	Truck Dump 12YD (TNR2161, 2175, 2183, & 2199)	96,400	4	0	385,600	385,600
49	Truck, Service Body (SB2232)	35,000	1	0	35,000	35,000
49	Truck, Service Body (SB2291)	36,500	1	0	36,500	36,500
49	Trailer, Belly Dump (TNR3905, TNR3906)	52,500	2	0	105,000	105,000
49	Trailer, Utility (TNR3997, TNR3999, TNR3995)	8,500	3	0	25,500	25,500
49	Infield Groomer (MC2813, MC2981, MC2982)	15,600	3	0	46,800	46,800
49	Mower, Riding (RI22962)	53,500	1	0	53,500	53,500
49	Mower, Riding (RI2811, RI2812, RI2980)	54,100	3	0	162,300	162,300
49	Mower, Riding (RI2965, RI2966, RI2967, RI2968)	12,750	4	0	51,000	51,000
49	Mower, Riding (RI2809)	13,900	1	0	13,900	13,900
49	Mowing, Deck (MD3030)	17,000	1	0	17,000	17,000
49	Mowing, Deck Verticutter (MD3010)	20,000	1	0	20,000	20,000
49	Personnel Carrier (PC2522)	21,000	1	0	21,000	21,000
49	Pick Up (1872)	24,500	1	0	24,500	24,500
49	Pick Up (2252P, 2253P, 2254P)	27,000	3	0	81,000	81,000
49	Trailers, Recycle (2000, 2001, 2002)	10,500	3	0	31,500	31,500
49	Trailer (T1909)	14,500	1	0	14,500	14,500
49	Trailer (T1907, T2041, T2042)	7,500	3	0	22,500	22,500
49	Trailer (TNR3996)	8,500	1	0	8,500	8,500
49	Trailer (T1906, T2037)	10,500	2	0	21,000	21,000
49	Trailer (T2040, T2036, T2043)	14,500	3	0	43,500	43,500
49	Trailer (T1908)	6,500	1	0	6,500	6,500
49	Trailer, Welder (TNR3900)	10,500	1	0	10,500	10,500
49	Trailer Utility (TNR3965)	6,500	1	0	6,500	6,500
49	Pick Up (TNR1363P)	23,500	1	0	23,500	23,500
49 Total				0	2,994,000	2,994,000
Grand Total				179,250	5,419,481	5,598,731

Table 8
FY 2012 ADOPTED BUDGET
REPLACEMENT VEHICLES & HEAVY EQUIPMENT BUDGETED IN TNR
CAR FUNDED

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
14	Toro Lawnmower	20,372	1	20,372	0	20,372
14	Maintenance Vans-#F9430, F9801	24,500	2	0	49,000	49,000
14	Maintenance Truck-#2223	35,000	1	0	35,000	35,000
14	Grasshopper Lawnmowers-#2749, 2750	12,750	2	0	25,500	25,500
14	Forklift #F9327	78,500	1	0	78,500	78,500
14	Total			0	78,500	78,500
37	Truck	25,000	1	25,000	0	25,000
37	Vehicle Accessories for 10 Deputies that start on Oct 1, 2011	15,885	10	158,850	0	158,850
37	Vehicle Accessories for 2 Lieutenant LE and 1 Sergeant that start on Oct 1, 2012	15,885	3	47,655	0	47,655
37	Vehicle Accessories for 4 Detectives that start on Jan 1, 2012	5,830	4	23,320	0	23,320
37	Vehicles for 2 Sergeants April 1, 2012	41,650	2	83,300	0	83,300
37	Vehicles for 9 Deputies that start on April 1, 2012	41,650	9	374,850	0	374,850
37	MDC Vehicle Mounting Hardware - LE Patrol Cars	12,000	1	12,000	0	12,000
37	MDC Vehicle Mounting Installation - LE Patrol Cars	7,200	1	7,200	0	7,200
37	Total			7,200	0	7,200
	Trail Dozer w/attachments	90,000	1	90,000	0	90,000
49	Trailer, Utility (T2087, T2088)	5,000	2	0	10,000	10,000
49	Total			90,000	0	90,000
Grand Total				842,547	198,000	1,040,547

Table 9
FY 2012 ADOPTED BUDGET*
CERTIFICATE OF OBLIGATION (CO) PROPOSED FUNDING

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
6	BEFIT Project	7,055,730	1	7,055,730	0	7,055,730
County Auditor (Department 6) Total				7,055,730	0	7,055,730
12	Disk Storage	850,000	1	850,000	0	850,000
12	LogLogic Appliance Group 1	182,400	1	0	182,400	182,400
12	LogLogic Appliance Group 2	110,200	1	0	110,200	110,200
12	Management Appliance with 1 Year support	95,000	1	0	95,000	95,000
12	Compliance Pack Module with 1 Year support	11,396	1	0	11,396	11,396
ITS (Department 12) Total				850,000	398,996	1,248,996
14	700 Lavaca FY 12 Renovation/Due Diligence	7,636,705	1	7,636,705	0	7,636,705
14	Install fire sprinkler system in Granger building	765,000	1	765,000	0	765,000
FM (Department 14) Total				8,401,705	0	8,401,705
37	Central AHU-VAV System s/ Dist Renewal	2,500,000	1	0	2,500,000	2,500,000
37	Lighting Energy Efficiency Improv	195,500	1	0	195,500	195,500
37	Visitation Counter Enclosure	23,000	1	23,000	0	23,000
37	Metal Paneled System Renewal	315,371	1	0	315,371	315,371
37	Water Dist Complete	750,000	1	0	750,000	750,000
TCSO (Department 37) Total				23,000	3,760,871	3,783,871
49	Centrally Budgeted Vehicles			179,250	5,419,481	5,598,731
49	HMAC & Alternative Paving Projects	3,557,820	1	3,557,820	0	3,557,820
49	Traffic Signals, New	150,000	2	300,000	0	300,000
49	ADA Sidewalk Upgrades	60,000	1	60,000	0	60,000
49	FY 12 Loop 1 Final Settlement with TxDOT	2,623,211	1	2,623,211	0	2,623,211
TNR (Department 49) Total				6,720,281	5,419,481	12,139,762
Issuance						159,936
Grand Total				23,050,716	9,579,348	32,790,000

* Amount and projects subject to change

<p><u>Table 10</u> FY 2012 ADOPTED BUDGET PROJECTS FUNDED WITH VOTER APPROVED BONDS <i>FY 2012 ISSUANCE*</i></p>
--

2000 Voter Approved Authorization	
Project	FY 12 Issuance
US 290 West	\$2,000,000
Total	\$2,000,000

*Subject to change and the inclusion of issuance of a portion of 2012 Voter Approved Bonds.

Table 11
FY 2012 ADOPTED BUDGET
ITEMS AND PROJECTS FUNDED FROM OTHER FUNDS

LCRA (FUND 029)				
Dept	Description	New	Replace	Total
49	Park Roads & Parking Lot Maintenance	200,000	0	200,000
TNR (Department 49) Total		200,000	0	200,000

BCP (FUND 038)				
Dept	Description	New	Replace	Total
49	BCP Road Projects	77,520	0	77,520
49	BCP Fencing	31,620	0	31,620
TNR (Department 49) Total		109,140	0	109,140

Justice Court Technology (FUND 050)				
Dept	Description	New	Replace	Total
12	Centrally Budgeted ITS	0	88,520	88,520
ITS (Department 12) Total		0	88,520	88,520

Expo Center (FUND 501)				
Dept	Description	New	Replace	Total
14	Procurement of 100' foot Boom Lift	175,000	0	175,000
FM (Department 14) Total		175,000	0	175,000

Total Capital in Special Funds				\$572,660
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Table 12
**COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS - FUND 050
 FY 2012 ADOPTED BUDGET**

Dept	Line Item	Request Description	Unit Cost	Qty	Recommended Cost		Total Cost
					New	Replace	
26		Replacement Computers					
	050-9007-548-3001		\$9,075	1	\$0	\$9,075	\$9,075
	050-9007-548-6099		\$1,530	1	\$0	\$1,530	\$1,530
	050-9006-548-3001		\$9,300	1	\$0	\$9,300	\$9,300
	050-9006-548-6099		\$1,410	1	\$0	\$1,410	\$1,410
26 (JP1) total					\$0	\$21,315	\$21,315
27		Replacement Computers					
	050-9007-549-3001		\$2,600	1	\$0	\$2,600	\$2,600
	050-9007-549-6099		\$450	1	\$0	\$450	\$450
	050-9006-549-3001		\$6,500	1	\$0	\$6,500	\$6,500
	050-9006-549-6099		\$1,125	1	\$0	\$1,125	\$1,125
27 (JP2) total					\$0	\$10,675	\$10,675
28		Replacement Computers					
	050-9007-551-3001		\$2,800	1	\$0	\$2,800	\$2,800
	050-9007-551-6099		\$285	1	\$0	\$285	\$285
	050-9006-551-3001		\$14,900	1	\$0	\$14,900	\$14,900
	050-9006-551-6099		\$1,980	1	\$0	\$1,980	\$1,980
28 (JP3) total					\$0	\$19,965	\$19,965
29		Replacement Computers					
	050-9007-552-3001		\$8,425	1	\$0	\$8,425	\$8,425
	050-9007-552-6099		\$1,245	1	\$0	\$1,245	\$1,245
	050-9006-552-3001		\$9,100	1	\$0	\$9,100	\$9,100
	050-9006-552-6099		\$1,575	1	\$0	\$1,575	\$1,575
29 (JP4) total					\$0	\$20,345	\$20,345
30		Replacement Computers					
	050-9007-553-3001		\$4,325	1	\$0	\$4,325	\$4,325
	050-9007-553-6099		\$735	1	\$0	\$735	\$735
	050-9006-553-3001		\$9,525	1	\$0	\$9,525	\$9,525
	050-9006-553-6099		\$1,635	1	\$0	\$1,635	\$1,635
30 (JP5) total					\$0	\$16,220	\$16,220
Total					\$0	\$88,520	\$88,520

Table 13

Earmarks on Allocated Reserve

Department	Description	Amount
PBO	Bank Depository Contract	\$ 175,000
HRMD	Revised Tuition Reimbursement Policy	\$ 200,000
HRMD	ACC Internship Program	\$ 25,885
County Clerk	Redistricting effects on Elections	\$ 149,135
Civil Courts	Family Drug Court Grant	\$ 193,169
Criminal Courts	Possible Capital Cases	\$ 300,000
Criminal Courts	Drug Court, Veterans Court Grants	\$ 347,012
TCSO	700 Lavaca Security	\$ 294,139
Emergency Services	HazMat Reserve	\$ 20,000
TNR	Landfill	\$ 750,000
TNR	TXI Environmental Monitoring	\$ 55,208
TNR	Northeast Metro Park - Phase III	\$ 137,421
TNR	Ozone Monitoring at McKinney Roughs	\$ 12,500
RMCR	Offsite Storage	\$ 208,000
RMCR	Postage	\$ 100,000
HHS	Coordinator Position - SafeHaven/SafePlace	\$ 45,000
Total Allocated Reserve Earmarks		\$ 3,012,469

Earmarks on CAR Reserve

Department	Description	Amount
TCSO	Security	\$ 48,505
TNR	International Cemetery	\$ 365,000
TNR	New Guardrail Installations	\$ 90,000
TNR	Failing Vehicles	\$ 90,000
EMS	EMS Interlocal Base Agreement -	\$ 330,000
RMCR	A/V Equipment for 700 Lavaca Street	\$ 80,000
TNR	Northeast Metro Park - Phase III	\$ 38,500
Total CAR Earmarks		\$ 1,042,005

Earmarks on Other Reserves

Department	Description	Amount
HHS	State Cuts Reserve for MHMR	\$ 300,000
Total Other Reserve Earmarks		\$ 300,000

FY 12 Adopted Budget

**Travis County, Texas
Combined Balance Sheet
September 30, 2011
(Unaudited)**

Travis County

	Governmental Fund Type			Proprietary Fund Type	Non- Appropriated Funds*	
	General	Special Revenue	Debt Service	Capital Projects	Self Insurance	
Assets:						
Cash and pooled cash	\$ 172,111,112	\$ 25,301,351	\$ 29,284	\$ 175,966,491	\$ 48,543,953	\$ 23,281,543
Investments	-	-	15,650,992	-	-	1,598,573
Interest receivable	314,879	49,060	8,635	654,665	71,000	12,973
Other receivables	8,367,966	462,473	4,992	539,669	232,933	6,101,867
Taxes receivable (net of allowances for estimated uncollectibles)	2,479,770	-	949,440	-	-	6,783
Prepaid items/Other Assets	205,000	-	-	-	3,473,577	-
Cash - restricted	-	492,002	-	41,527	-	-
Total Assets	\$ 183,478,727	\$ 26,304,886	\$ 16,643,343	\$ 177,202,352	\$ 52,321,463	\$ 31,001,739
Liabilities and Fund Balances/Net Assets:						
Accounts payable	11,331,189	625,339	-	5,473,139	345,357	1,248,580
Other liabilities	32,602,518	1,031,630	1,281,673	835,923	19,376,355	6,424,057
Deferred revenues	2,479,770	-	949,440	-	519,423	13,451,798
Total Liabilities	46,413,477	1,656,969	2,231,113	6,309,062	20,241,135	21,124,435
Fund Balances:						
<i>Nonspendable</i>						
Prepaid items	205,000	-	-	-	-	-
County schools	-	-	-	-	-	3,256,010
<i>Restricted</i>						
Debt service	-	-	14,412,230	-	-	498,068
Capital projects	-	-	-	170,893,290	-	-
Special revenue funds	-	8,955,368	-	-	-	4,640,136
<i>Committed</i>						
Special revenue funds	-	15,692,549	-	-	-	1,483,090
General fund - compensated absences	6,795,793	-	-	-	-	-
Justice, corrections, and rehabilitation programs	3,447,376	-	-	-	-	-
Roads, parks, and preserves	2,470,739	-	-	-	-	-
Information systems and telecommunications	4,200,076	-	-	-	-	-
Facilities management	1,432,139	-	-	-	-	-
Other purposes	2,987,840	-	-	-	-	-
<i>Assigned</i>						
Budgetary appropriation	5,797,998	-	-	-	-	-
Unassigned Fund Balances/Net Assets - NOTE 1	109,728,289	-	-	-	32,080,328	-
Total Liabilities and Fund Balances/Net Assets	\$ 183,478,727	\$ 26,304,886	\$ 16,643,343	\$ 177,202,352	\$ 52,321,463	\$ 31,001,739

Please Note - Fiduciary Funds and the Discretely Presented Component Unit (Central Health) are not included above.

Also, General Fund includes the Expo Center Fund and 700 Lavaca Complex Fund, in a manner consistent with the County's financial reporting practices.

* This column includes funds which are a part of the County's finances, but are not included in the annual appropriation process. This includes grant funds which are not appropriated based on the County's fiscal year and other funds which are legally budgeted under the jurisdiction of the responsible elected official. This column also includes blended component units.

NOTE 1:

The fund balance amounts reported on the Combined Balance Sheet are the actual balances recorded on the County's financial records for fiscal year 2011. At this time, these balances have not been audited by the County's external auditors; however, the County does not foresee any significant changes that will need to be made to these balances.

The estimated beginning fund balances for the FY12 budget may differ from actuals due to the adoption of the FY12 budget prior to the closing of the County's 2011 fiscal year. The estimate is the County's best estimation of the ending fund balances as of the budget adoption date. It is a combination of actual balances as of the budget adoption date plus, based on input from County offices/departments, Planning & Budget Office and the County Auditor's Office, projected additional revenue earned and expenditures incurred that should be recognized on the County's financial records for fiscal year 2011 on a basis of accounting consistent with state law.

Travis County, Texas
 Combined Revenues and Expenditures
 For the Year Ended September 30, 2011
 (Unaudited)

	Governmental Fund Type				Proprietary	Non- Appropriated Funds*
	General	Special Revenue	Debt Service	Capital Projects	Self Insurance	
Revenues and Other Financing Sources:						
Taxes	\$ 364,976,817	\$ -	\$ 75,725,814	\$ -	\$ -	\$ 1,636,077
Intergovernmental	11,987,862	475,215	-	-	-	49,803,113
Charges for services	53,676,450	18,625,067	-	315,352	-	9,200,217
Fines and forfeitures	2,172,705	5,879,210	-	-	-	444,464
Investment income	1,148,531	276,604	75,601	747,917	436,816	44,060
Miscellaneous	6,970,246	238,752	-	1,562,025	1,292,373	191,149
Insurance premiums	-	-	-	-	51,697,207	-
Other financing sources	4,869,103	12,421,768	25,982,032	50,562,599	-	1,973,736
Total	\$ 445,801,714	\$ 37,916,616	\$ 101,783,447	\$ 53,187,893	\$ 53,426,396	\$ 63,292,816
Expenditures and Other Financing Uses:						
General Government	\$ 75,311,389	\$ 3,711,857	\$ 15,590	\$ 1,623,615	\$ 54,309,084	\$ 294,013
Justice System	109,523,271	3,435,044	-	580	-	15,331,779
Public Safety	60,524,394	4,066,938	-	767,318	-	2,052,404
Corrections and Rehabilitation	96,779,669	464,154	-	18,370	-	20,817,830
Health and Human Services	44,007,560	84,140	-	9,763	-	11,467,830
Infrastructure and Environ. Svcs	8,445,771	15,091,309	-	1,470,755	-	174,316
Community and Econ. Develop.	8,416,164	125,003	-	149,208	-	-
Capital Outlay	5,128,789	15,298,245	-	70,429,486	-	11,334,354
Debt Service	-	-	75,174,539	459,193	-	1,745,013
Other Financing Uses	14,394,022	2,356,791	25,706,998	16,066	-	337,711
Total	\$ 422,531,029	\$ 44,633,481	\$ 100,897,127	\$ 74,944,354	\$ 54,309,084	\$ 63,555,250

Please Note - Fiduciary Funds and the Discretely Presented Component Unit (Central Health) are not included above. Also, General Fund includes the Expo Center Fund and the 700 Lavaca Complex Fund, in a manner consistent with the County's financial reporting practices.

* This column includes funds which are a part of the County's finances, but are not included in the annual appropriation process. This includes grant funds which are not appropriated based on the County's fiscal year and other funds which are legally budgeted under the jurisdiction of the responsible elected official. This column also includes blended component units.

Table 16

**TAX RATE COMPARISON
FY 99 - FY 12 ADOPTED**

	MAINTENANCE AND OPERATING (M&O) TAX RATE	DEBT SERVICE TAX RATE	TOTAL TAX RATE	BUDGETED REVENUE
FY 1999	\$0.3865	\$0.1278	\$0.5143	\$146,489,354 M&O \$48,438,136 Debt Service \$194,927,490 Total
FY 2000	\$0.3861	\$0.1127	\$0.4988	\$159,117,687 M&O \$47,054,745 Debt Service \$206,172,432 Total
FY 2001	\$0.3760	\$0.0910	\$0.4670	\$183,397,737 M&O \$44,562,591 Debt Service \$227,960,328 Total
FY 2002	\$0.3546	\$0.0914	\$0.4460	\$197,224,772 M&O \$51,484,198 Debt Service \$248,708,970 Total
FY 2003	\$0.3626	\$0.1034	\$0.4660	\$223,100,326 M&O \$63,540,890 Debt Service \$286,641,216 Total
FY 2004	\$0.3926	\$0.0992	\$0.4918	\$231,624,223 M&O \$58,525,530 Debt Service \$290,149,753 Total
FY 2005	\$0.3850	\$0.1022	\$0.4872	\$230,596,831 M&O \$61,212,977 Debt Service \$291,809,808 Total
FY 2006	\$0.3994	\$0.0999	\$0.4993	\$248,444,473 M&O \$62,142,220 Debt Service \$310,586,693 Total
FY 2007	\$0.3623	\$0.0876	\$0.4499	\$263,472,264 M&O \$63,704,583 Debt Service \$327,176,847 Total
FY 2008	\$0.3405	\$0.0811	\$0.4216	\$285,966,541 M&O \$68,111,267 Debt Service \$354,077,808 Total
FY 2009	\$0.3394	\$0.0728	\$0.4122	\$318,500,480 M&O \$68,317,133 Debt Service \$386,817,613 Total
FY 2010	\$0.3517	\$0.0698	\$0.4215	\$328,626,332 M&O \$65,220,694 Debt Service \$393,847,026 Total
FY 2011	\$0.3858	\$0.0800	\$0.4658	\$345,968,222 M&O \$71,740,430 Debt Service \$417,708,652 Total
FY 2012	\$0.4085	\$0.0770	\$0.4855	\$380,618,089 M&O \$71,744,413 Debt Service \$452,362,502 Total
DIFFERENCE FY 12 - 11	\$0.0227	(\$0.0030)	\$0.0197	\$34,649,867 M&O \$3,983 Debt Service \$34,653,850 Total

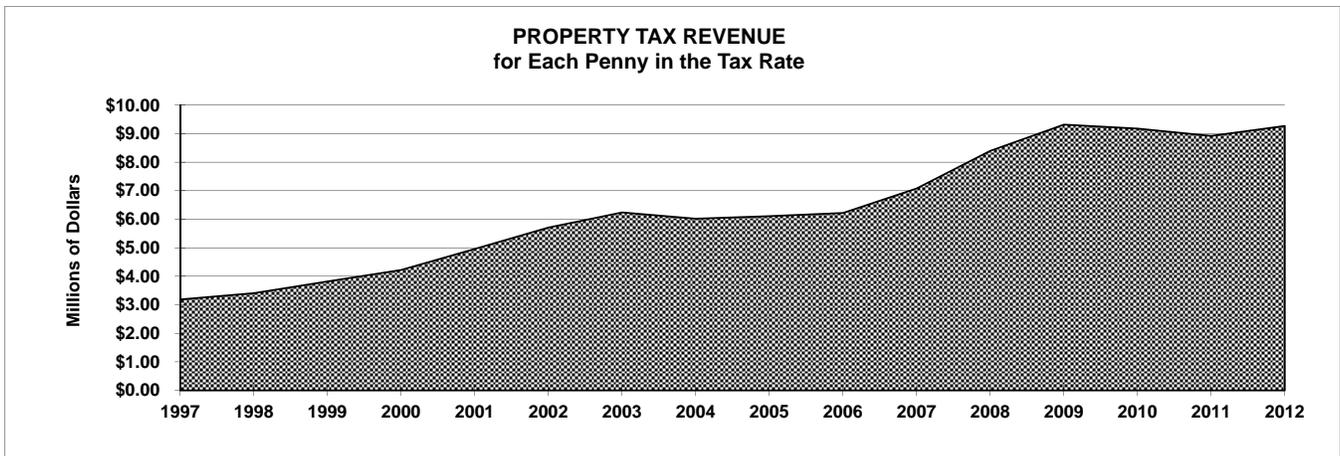
Chart 5

TRAVIS COUNTY TAXES ON THE AVERAGE HOMESTEAD

FISCAL YEAR	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Avg. Appraised Value of a Homestead	\$152,979	\$171,629	\$189,796	\$191,240	\$197,874	\$203,526	\$225,014	\$257,222	\$281,409	\$288,963	\$272,820	\$272,931
Average Taxable Value After 20% Exemption	\$122,383	\$137,303	\$151,837	\$152,992	\$158,299	\$162,821	\$180,011	\$205,778	\$225,127	\$231,170	\$216,580	\$215,829
Tax Rate	\$0.4670	\$0.4460	\$0.4660	\$0.4918	\$0.4872	\$0.4993	\$0.4499	\$0.4216	\$0.4122	\$0.4215	\$0.4658	\$0.4855
Tax	\$571.53	\$612.37	\$707.56	\$752.41	\$771.23	\$812.97	\$809.87	\$867.56	\$927.97	\$974.38	\$1,008.83	\$1,047.85

Average appraised value of a Homestead is value for each year according to the Travis Central Appraisal District.
 Average appraised value of a Homestead could go down if a significant number of tax appraisal appeals are successful.

Each one cent of the FY 2012 General Fund tax rate equals approximately \$9.11 million.
 Figures are based upon the Projected Net Taxable Value of \$95,366,223,884.



Year	Revenue (Millions)
1999	\$3.82
2000	\$4.22
2001	\$4.96
2002	\$5.71
2003	\$6.24
2004	\$6.02
2005	\$6.11
2006	\$6.22
2007	\$7.08
2008	\$8.40
2009	\$9.32
2010	\$9.18
2011	\$8.92
2012	\$9.27

Chart 6

**TOTAL ASSESSED VALUE OF ALL TAXABLE TRAVIS COUNTY PROPERTY
FISCAL YEAR 1990 THROUGH FISCAL YEAR 2012**

Source: Travis Central Appraisal District

FISCAL YEAR	TOTAL TAXABLE VALUE	NEW CONSTRUCTION VALUE	APPRECIATION VALUE	TOTAL CHANGE IN VALUE
1990	22,420,091,298	790,476,159	(2,623,258,991)	(1,832,782,832)
1991	21,899,034,630	859,854,516	(1,380,911,184)	(521,056,668)
1992	21,208,805,166	599,694,674	(1,289,924,138)	(690,229,464)
1993	21,229,982,422	830,274,042	(809,096,786)	21,177,256
1994	22,706,975,999	784,911,226	692,082,351	1,476,993,577
1995	25,902,620,905	1,160,915,596	2,034,729,310	3,195,644,906
1996	28,836,217,992	1,648,287,853	1,285,309,234	2,933,597,087
1997	31,889,125,263	1,646,926,874	1,405,980,397	3,052,907,271
1998	34,196,463,097	1,889,797,547	417,540,287	2,307,337,834
1999	38,283,234,538	2,089,731,713	1,997,039,728	4,086,771,441
2000	42,172,828,459	2,454,211,171	1,435,382,750	3,889,593,921
2001	49,591,847,838	3,094,601,817	4,324,417,562	7,419,019,379
2002	57,097,747,160	3,756,161,568	3,749,737,754	7,505,899,322
2003	62,380,510,051	3,131,069,949	2,151,692,942	5,282,762,891
2004	60,195,309,362	2,147,865,248	(4,333,065,937)	(2,185,200,689)
2005	61,110,246,072	1,874,961,058	(960,024,348)	914,936,710
2006	63,484,891,844	1,929,845,340	444,800,432	2,374,645,772
2007	74,193,296,448	2,583,228,287	8,125,176,317	10,708,404,604
2008	85,096,373,147	3,260,766,707	7,642,309,992	10,903,076,699
2009	95,071,022,975	3,971,894,250	6,002,755,578	9,974,649,828
2010	98,355,097,325	2,926,977,219	357,097,131	3,284,074,350
2011	94,389,607,881	1,881,549,946	(5,847,039,390)	(3,965,489,444)
2012	97,054,517,458	3,544,836,553	(879,926,976)	2,664,909,577

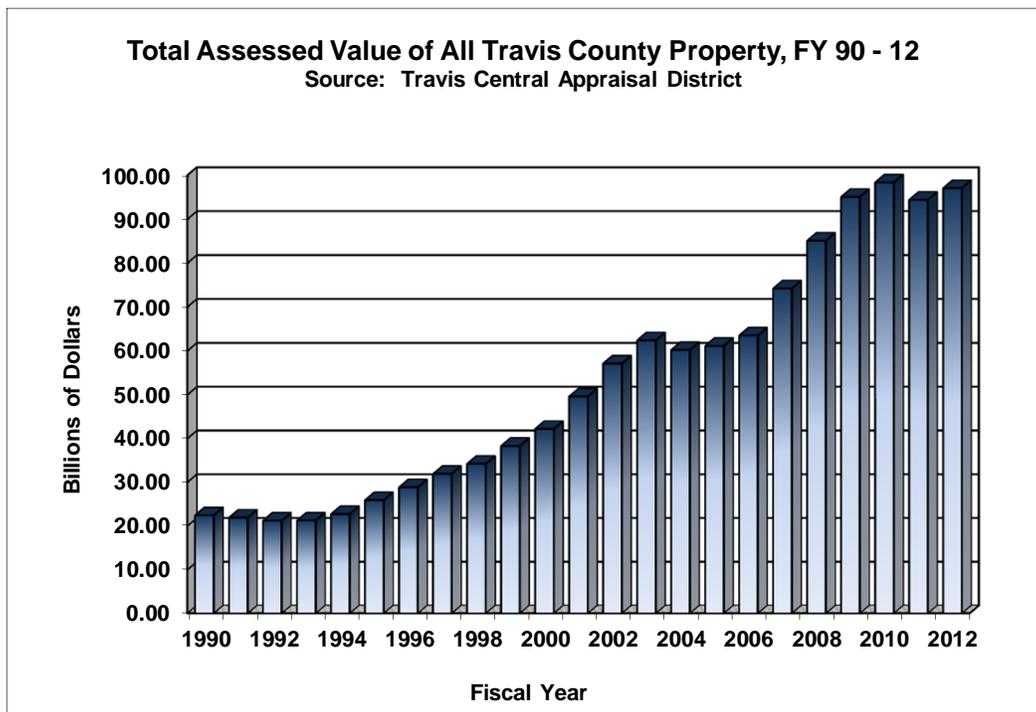


Chart 7

