

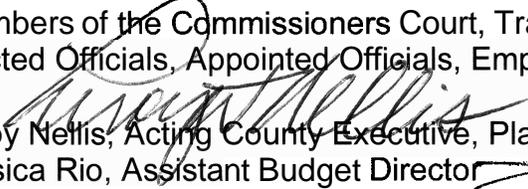


PLANNING AND BUDGET OFFICE TRAVIS COUNTY, TEXAS

700 Lavaca Street, Suite 1560
P.O. Box 1748
Austin, Texas 78767

January 6, 2012

To: Members of the Commissioners Court, Travis County
Elected Officials, Appointed Officials, Employees and Constituents

From:  Leroy Nellis, Acting County Executive, Planning and Budget
 Jessica Rio, Assistant Budget Director

Re: Fiscal Year 2012 Adopted Budget

We are pleased to present the Fiscal Year 2012 Adopted Budget for Travis County. This document is submitted in accordance with all statutory requirements and meets the county's existing contractual and programmatic commitments. Funds are allocated to necessary maintenance of current effort initiatives such as software maintenance contracts, building maintenance, existing interlocal agreements and continuing various social services pilot programs. In addition, there are additional funds for corrections, law enforcement, and courthouse security programs.

Difficult financial conditions continue to impact Travis County. The FY 12 Adopted Budget is framed in the context of changing economic news. This budget includes limited program increases that balance the challenges of current fiscal constraints against Travis County's core mission and responsibilities towards its residents. In addition, because of the uncertainty of how long Travis County will face unfavorable economic conditions, the Adopted Budget incorporates emergency and other reserves for what could be a continuing challenging budget climate.

The Adopted Budget is balanced at a tax rate of \$0.4855 per \$100 of Appraised Value that is 2.99% above the Effective Tax Rate of \$0.4714. The Chief Appraiser for the Travis Central Appraisal District has certified the total property value at \$97.05 billion for FY 12. This includes \$3.5 billion in new property value that has not previously been on the tax rolls. In addition, the average homestead value will decrease from \$275,139 in FY 11 to \$272,931 in FY 12. At the adopted tax rate, the average of all homesteads will see a modest increase in the county tax bill of \$39.02 or \$3.25 per month. This represents a 3.86% annual increase in the average homeowner's tax bill.

To meet the county's capital needs, a total of \$55,797,484 is included in the Adopted Budget from the following basic sources: the General Fund Capital Acquisition Resources (CAR) account (\$20,434,824), debt from Certificates of Obligation

(\$32,790,000), capital projects in Other Funds (\$572,660) and debt from long-term bonds authorized by the voters in 2000 (\$2,000,000). In addition, it is expected that the Commissioners Court may wish to issue up to \$52 million in debt recently approved by voters in November of 2011 that is not included in the above numbers.

Travis County has had our natural AAA/Aaa bond rating reconfirmed by the two primary national credit rating agencies. This bond rating has been awarded by both agencies since 2001. It should be noted that we are one of seven out of 254 counties in the State of Texas that has received and been able to maintain the highest financial rating from both agencies. This is a result of historically careful spending, relatively low reliance on fluctuating income sources, and careful adherence to a set of adopted "Financial and Budgeting Guidelines". The Travis County Commissioners Court and other county elected and appointed officials remain committed to control costs, make careful expenditures, and implement improved efficiencies while meeting the public's demand for services.

This Adopted Budget represents a sound financial plan for FY 12. The Planning and Budget Office again extends gratitude to all county offices and departments for their understanding and willingness to work with us through this budget cycle time as well as to the Commissioners Court for their leadership and support.

The budget has been filed with the County Clerk for the public's review. Additional copies are available in the Planning and Budget Office at 700 Lavaca Street, Suite 1560. It is also posted on Travis County's web site, (www.co.travis.tx.us).

FY 2012 ADOPTED BUDGET
VOLUME I - OVERVIEW

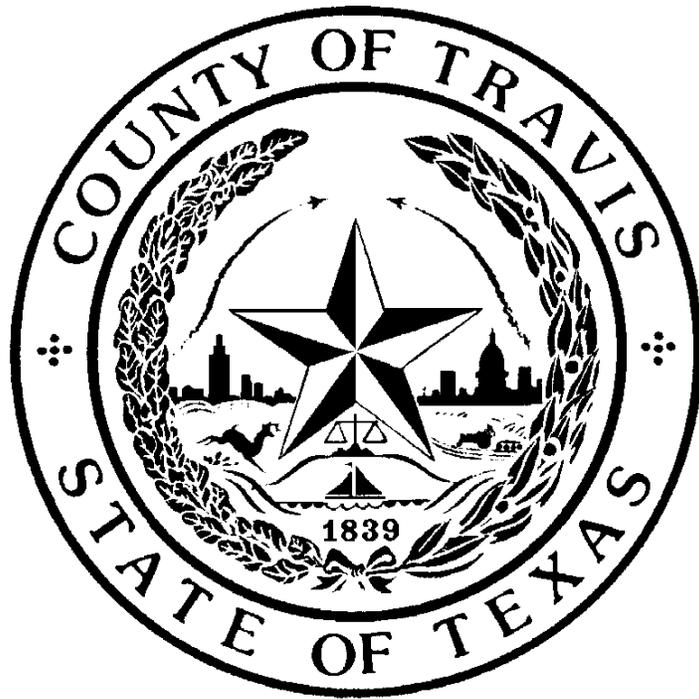


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**PREFACE FOR READERS UNFAMILIAR WITH THE STRUCTURE AND ROLE OF
TEXAS COUNTY GOVERNMENT**

Texas county government focuses primarily on the judicial system, health and social service delivery, law enforcement and corrections, and upkeep of county maintained roads. In contrast to other parts of the country, Texas counties seldom have responsibility for schools, water and sewer systems, electric utilities, and commercial airports. County governments in Texas have no ordinance-making powers other than those explicitly granted by state legislative action.

The state's 254 counties have similar organizational features: a governing body (the Commissioners Court) consisting of one member elected county-wide (the County Judge), and four Commissioners elected from geographically unique precincts. The County Judge is so named because he or she often has actual judicial responsibility. In urban counties, the County Judge is primarily an executive and administrator, in addition to being the presiding officer of the Commissioners Court. Other elected officials in each county are the County and District Clerks, the County Tax Assessor-Collector, the County Sheriff, a District and/or a County Attorney, the County Treasurer, and one or more Constables. All judges (District Judges, County Court-at-Law Judges, and Justices of the Peace) are also elected. The state District Judges in each county select the County Auditor, who serves as the chief financial officer for the county.

The Commissioners Court serves as both the legislative and executive branch of county government, and exercises budgetary authority over virtually all county departments, including those headed by other elected officials. The high number of elected officials, including many with judicial authority, creates an organizational structure unlike more familiar public sector designs, which usually contain a Chief Executive or Operating Officer and a Board that focus on broad policy matters.

County services in Texas are financed primarily by an ad valorem tax on real property and business inventory and a complex array of fees, fines, service charges and state payments. The County Commissioners Court sets the property tax rate annually, subject to a public hearing. Most of the other revenue sources are established in state law and may be changed only through legislative action.

THE ORGANIZATIONAL STRUCTURE OF TRAVIS COUNTY

This Fiscal Year 2012 Adopted Budget is organized around the following four basic program areas:

- Justice and Public Safety
- Health, Human and Veterans Services
- Transportation and Natural Resources
- General Government and Support Services

The next page shows the approved organization chart for Travis County as of the adoption of this budget.

THE VISION, VALUES AND MISSION OF TRAVIS COUNTY

The following statements have been developed by the Commissioners Court in an effort to describe Travis County's vision, values and mission.

The Vision for Travis County

We envision an open, diverse community where all people are safe and healthy and can fulfill their hopes and dreams; one which provides a good quality of life and protects our natural resources for ourselves and future generations.

The Values that Guide Travis County Government

Taking responsibility, public trust and accountability, good customer service, excellence in performance, sound fiscal policy, respect for the individual, honesty and openness, caring, collaboration and cooperation.

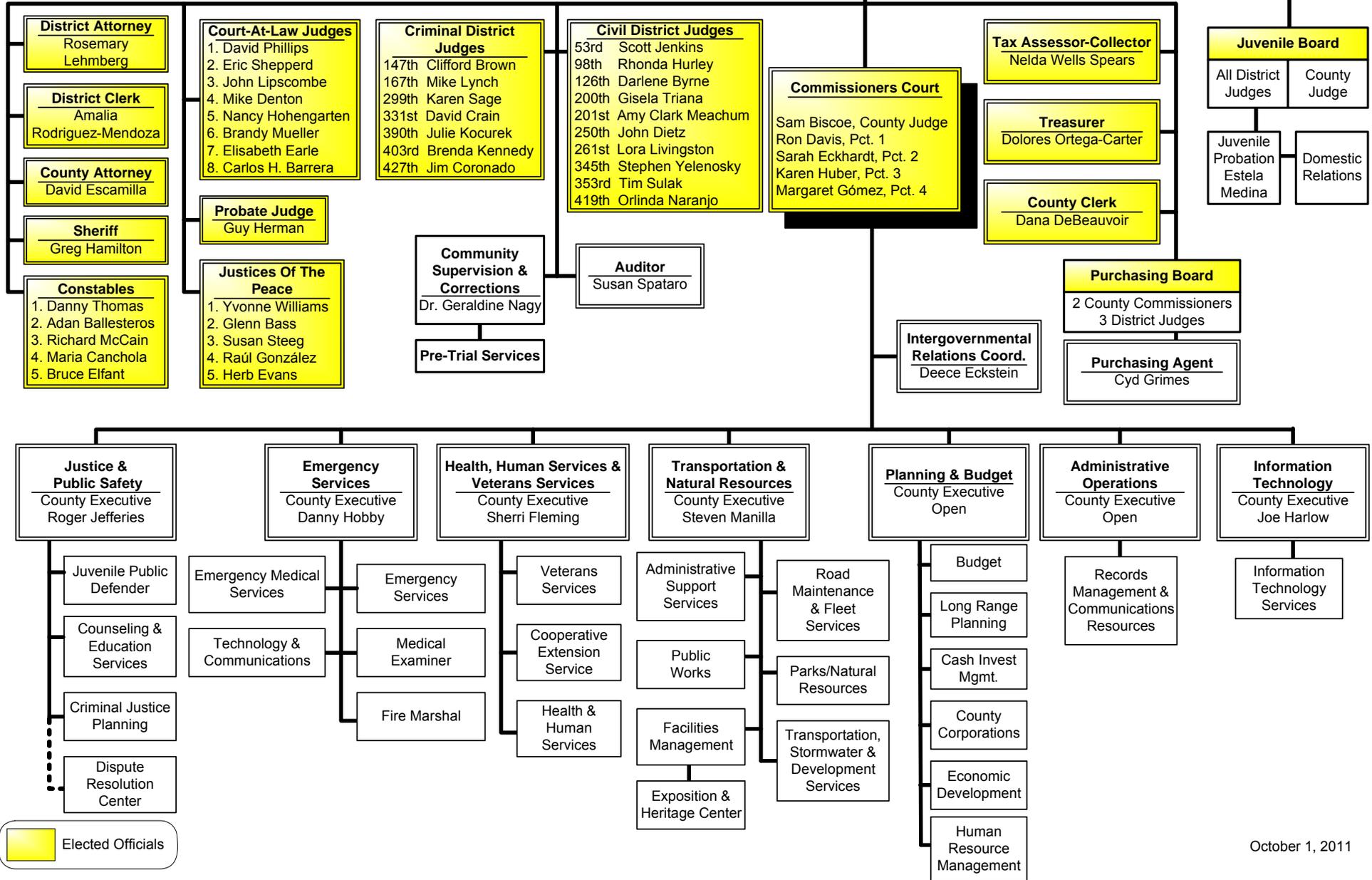
The Mission of Travis County

For the people of Travis County, our mission is to preserve health, provide a safety net for the needy, ensure the public safety, facilitate the resolution of disputes, foster an efficient transportation system, promote recreational opportunities, and manage county resources in order to meet the changing needs of the community in an effective manner.

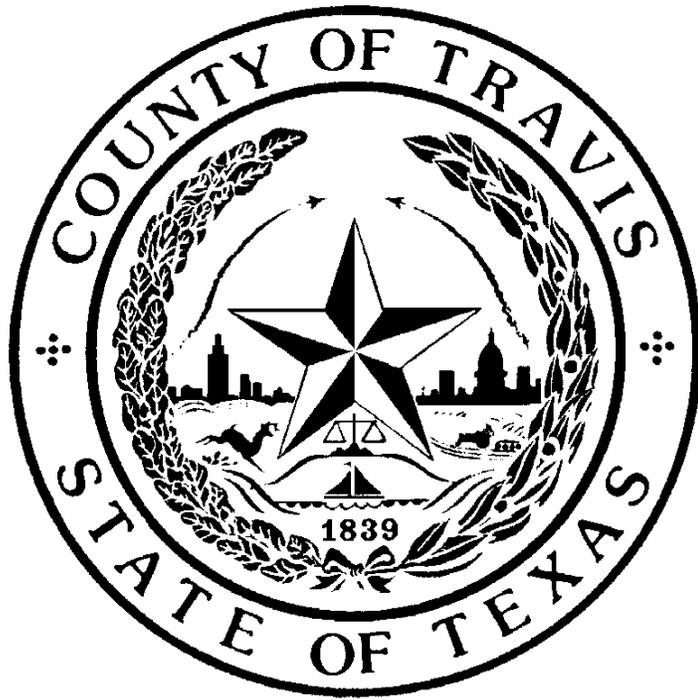


TRAVIS COUNTY

Travis County Voters



 Elected Officials



**FY 2012 ADOPTED BUDGET
SECTION I - EXECUTIVE SUMMARY**

FY 12 ADOPTED BUDGET FUNDAMENTALS

FY 12 will include the transition from the County’s current SunGard H.T.E. financial system to the new SAP financial system. This transition will include a new account structure and many of the terms used at the county for financial units will also change by FY 13. This transition is on schedule to occur by April of 2012 (half-way through FY 12) and the reader of this document should know that future budget documents will be presented in terms applicable to the new SAP system.

Travis County has continued to navigate current economic conditions through careful and prudent budget practices that have included collaboration with all County departments to provide potential 5% programmatic reduction proposals in the event that such reductions were needed. These proposals were thoroughly reviewed and Travis County was able to again keep budget reductions to a minimum for FY 12 while maintaining service levels expected by Travis County citizens. The FY 12 Adopted Budget, therefore, is a product of the continued close relationship between the Commissioners Court and Travis County departments and offices.

Major increases in the FY 12 Adopted Budget include the addition of 28 new law enforcement officer positions in the Sheriff’s department for public safety purposes; 38 new corrections officers related to the relief factor at the Travis County Jail; the absorption of three public defender grant funded offices into the General Fund to ensure quality representation at a lower cost than private representation; various maintenance of current effort increases such as maintenance agreement obligations; as well as the continuation of various pilot programs in Health and Human Services and other departments.

The FY 12 Adopted Budget total for all funds is \$757,004,384, compared to the FY 11 figure of \$705,914,164. This is a 7.24% increase over the FY 11 Adopted Budget. A recapitulation of the FY 12 Adopted Budget is found in Section II. Key changes are summarized below.

FY 12 Adopted Budget – All Funds

	FY 11 Adopted Budget	FY 12 Adopted Budget	\$ Change	% Change
General Fund	\$494,361,768	\$541,232,832	\$46,871,064	9.48%
Road and Bridge Fund	20,669,870	18,902,356	-1,767,514	-8.55%
Debt Service Fund	84,638,047	85,793,147	1,155,100	1.36%
Internal Service Funds:				
Risk Management Fund	17,604,427	16,079,986	-1,524,441	-8.66%
Health Benefit Fund	68,012,914	69,172,817	1,159,903	1.71%
Other Funds (1)	37,852,584	40,981,342	3,128,758	8.27%
Less Transfers	-17,225,446	-15,158,096	2,067,350	-12.00%
Total	\$705,914,164	\$757,004,384	\$51,090,220	7.24%

(1) Excludes the two internal service funds (Risk Management Fund and Employee's Insurance Fund) but includes Other Funds Not Approved by Commissioners Court.

PROPERTY TAX RATE

The total taxable value for all Travis County property has increased from \$94.39 billion in the FY 11 Adopted Budget to \$97.05 billion in FY 12. This is the final amount certified by the Travis Central Appraisal District (TCAD). The following data, as well as the overall Adopted Budget, is based on TCAD certified values. The new property value totals \$3.5 billion compared to new property value of \$1.9 billion in FY 11. The table below depicts the impact of the tax rate of \$0.4855 per \$100 of taxable value on the average residential homeowner declaring his or her house as a homestead. This rate is \$0.0197 above the FY 11 tax rate of \$0.4658. The adopted rate is 4.2% above the FY 11 Adopted Tax Rate of \$0.4658 and 2.99% above the FY 12 Effective Tax Rate of \$0.4714. The FY 12 adopted tax rate results in an increase in the annual county tax bill of the average homestead owner of \$39.02.

The following is the breakdown in the tax rate between the operating portion and the debt service portion, which must be separately calculated and approved.

Adopted Budget Tax Rates for Travis County
(Per \$100 of Appraised Value)

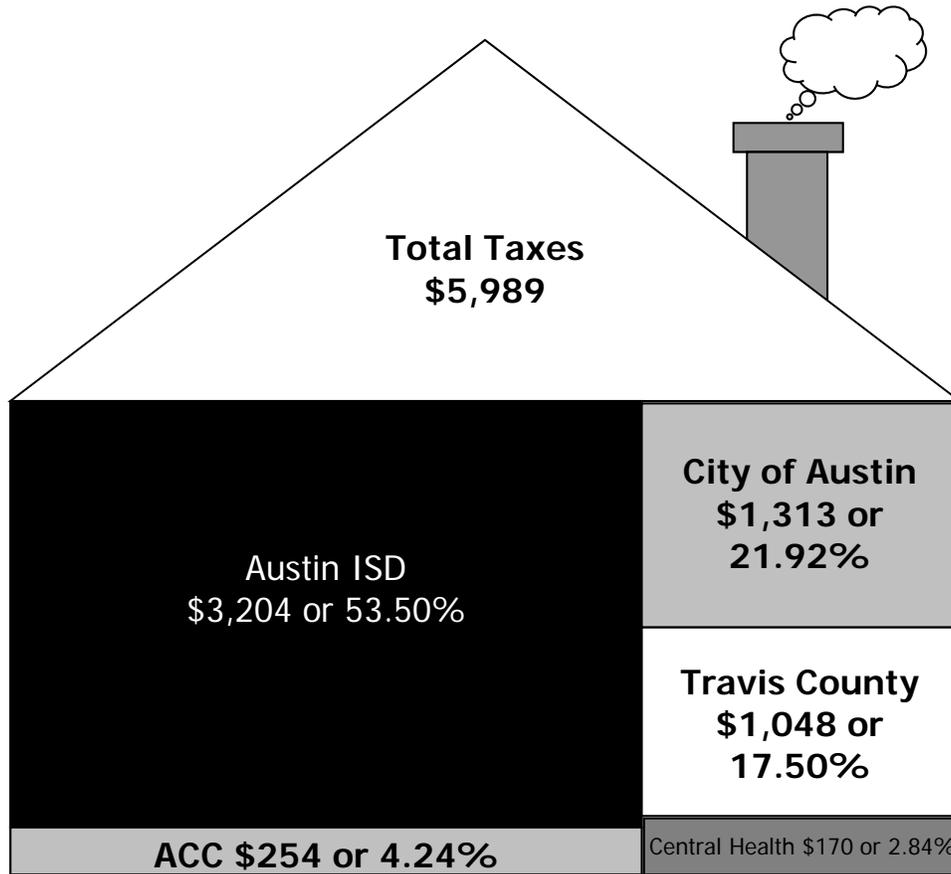
	Adopted FY 11 Rate	Adopted FY 12 Rate	Difference	% Change
Operating Rate	\$0.3858	\$0.4085	\$0.0227	5.9%
Debt Service Rate	\$0.0800	\$0.0770	(\$0.0030)	-3.8%
Total Tax Rate	\$0.4658	\$0.4855	\$0.0197	4.2%

Impact on Average Homestead
(All homestead values per Travis Central Appraisal District as of July 20, 2011)

	FY 11	FY 12	Change
Average Appraised Value of All Homesteads	\$275,139	\$272,931	(\$2,208)
Taxable Value of Average Homestead after Exemptions	\$216,580	\$215,829	(\$751)
Tax Rate	\$0.4658	\$0.4855	\$0.0197
Average Tax	\$1,008.83	\$1,047.85	\$39.02

The graphic representation on the next page shows the relative impact of the various local taxing jurisdictions on the average homestead owner in FY 12.

**FY 12 Property Tax for Average Travis County Homestead Valued at \$272,931
(\$215,829 Taxable Value after 20% Exemption and other required adjustments)**



DEPARTMENTAL BUDGETS IN THE ADOPTED BUDGET

Section II, page 53, contains a comparison of Adopted General Fund departmental budgets from FY 10 and FY 11 to the FY 12 Adopted Budget. The Adopted Budgets for all departments increased from \$398,011,415 in FY 10 to \$453,113,959 in FY 12, or 13.8%, excluding capital.

The following table is a comparison of the revenue, reserves and major expenditure items in the FY 12 General Fund Adopted Budget.

FY 09-FY 12 Adopted Budgets - General Fund						
	FY 09 Adopted Budget	FY 10 Adopted Budget	FY 11 Adopted Budget	FY 12 Adopted Budget		
				One-Time Expenses	Ongoing Expenses	Total
Revenue & Reserves:						
Beginning Fund Balance	\$ 57,653,212	\$ 61,938,184	\$ 87,322,976	\$ 97,004,202	\$ 10,333,700	\$ 107,337,902
Current Property Taxes	313,728,852	322,347,490	337,449,376		362,706,119	\$ 362,706,119
Other Revenue (FY 12 Includes \$1.3 M Reduction for Beverage Tax)	79,372,661	71,375,606	69,589,416		71,188,811	\$ 71,188,811
5th Revenue Estimate	\$ 450,754,725	\$ 455,661,280	\$ 494,361,768	\$ 97,004,202	\$ 444,228,630	\$ 541,232,832
Reserves:						
Unallocated Reserve	\$ 41,384,029	\$ 43,812,685	\$ 48,595,756	\$ 51,367,824	\$ -	\$ 51,367,824
Capital Acquisition Resources (CAR)	2,865,553	454,223	496,980		1,433,446	\$ 1,433,446
Regular - Allocated Reserve	6,532,457	6,639,865	8,953,199	8,221,777	6,974,649	\$ 15,196,426
Annualization Reserve	2,347,947				1,043,855	\$ 1,043,855
Fuel & Utilities Reserve	1,108,121	1,000,000	1,000,000		1,000,000	\$ 1,000,000
HHS Reserve	400,000					\$ -
Sheriff Pay Cycle Reserve					1,500,000	\$ 1,500,000
New Financial System (BEFIT; FY 12 Included in Base Budget)	1,000,000		1,099,930			\$ -
Compensation Reserve	5,980					\$ -
Transition Reserve				750,000		\$ 750,000
Civil & Family Justice Center Reserve	700,000		2,100,000	4,000,000		\$ 4,000,000
Reserve for State Cuts					300,000	\$ 300,000
Reserve for IJS Replacement				4,700,000		\$ 4,700,000
Waller Creek TIF Reserve	100,000					\$ -
Emergency Reserve		4,950,000	4,950,000	4,950,000		\$ 4,950,000
Future Grant Requirements		500,000	596,369		596,369	\$ 596,369
Juvenile Justice TYC Reserve		250,000	250,000		250,000	\$ 250,000
Starlight Maintenance Reserve				640000		\$ 640,000
Smart Bldg. Facility Maint. Reserve		43,092	51,280		60,250	\$ 60,250
Salary Savings Changes					330,703	\$ 330,703
Security Reserve	330,665	238,489	289,860			\$ -
Subtotal Reserves	56,774,752	57,888,354	68,383,374	74,629,601	13,489,272	\$ 88,118,873
Departmental Base Budgets	\$ 365,256,049	\$ 391,422,900	\$ 392,349,384	\$ -	\$ 416,540,662	\$ 416,540,662
Wages & Benefits:						
Retirement Contribution Rate Increase	\$ -	\$ 1,584,541	\$ 190,809	\$ -	\$ 1,313,848	\$ 1,313,848
Retiree 2% COLA			363,355			\$ -
Life Insurance Rate Increase		34,421	-		50,076	\$ 50,076
Health Insurance Premium Increase (FY 12 New Retirees)			4,516,210		776,472	\$ 776,472
Adjustment to Health Insurance for Actuarial Cost of Open Enrollment Selections			56,870			\$ -
Adjustment to Health Contra for Proj FY 11 Vacancies	477,358	452,704	424,838			\$ -
Elected officials' salaries (FY 10 is Judicial Longevity)	54,893	193	47,192			\$ -
Compensation – Rank & File + POPS 2.5% COLA	7,427,031		6,206,617			\$ -
Market Salary Survey (FY 12 Estimate = \$6,000,000)						\$ -
Career Ladders	312,322					\$ -
\$2/Hour Raise for Lower Paid Employees	849,370					\$ -
2.5% for Temporary Employees			60,891			\$ -
Retiree COLA						\$ -
Subtotal Wages & Benefits	\$ 9,120,974	\$ 2,071,859	\$ 11,866,782	\$ -	\$ 2,140,396	\$ 2,140,396

FY 09-FY 12 Adopted Budgets - General Fund						
	FY 09 Adopted Budget	FY 10 Adopted Budget	FY 11 Adopted Budget	FY 12 Adopted Budget		
				One-Time Expenses	Ongoing Expenses	Total
Additions:						
Maintenance of Current Effort(MCE)	\$ 3,806,775	\$ 1,645,439	\$ 3,481,877	\$ 1,637,773	\$ 3,589,059	\$ 5,226,832
Other MCE-Countywide Fuel & Utilities	1,739,865			880,117		\$ 880,117
Road & Bridge Fund Shortfall				376,801	1,067,325	\$ 1,444,126
BCP Increase	1275285		670098		673756	\$ 673,756
Title IV-E Exp to Gen Fund			617,016		551,488	\$ 551,488
Planning and Assessment			690,000	690,000		\$ 690,000
Other Expenditures Transferred from Other Funds					74,497	\$ 74,497
County Court at Law #8	1,226,646					\$ -
New Social Service Funding	450,000					\$ -
Office of Parental Representation & Child Representation	500,640					\$ -
Security					302,464	\$ 302,464
Felony Mental Health Prosecution Team	104,498					
New Facilities and Moves		648,945	214,112	210,000	800,000	\$ 1,010,000
Revenue Related Packages	1,056,980	1,309,593	1,621,179			\$ -
Revenue Related Interlocal Agreements	1,779,186		144,339			\$ -
Increase EMS Interlocal			739,752		42,663	\$ 42,663
Other Interlocal Agreements & Grant Related		275,222	61,831	154,654	1,216,009	\$ 1,370,663
Pilot programs Continued with One-Time Funds	911,256	1,963,487	1,429,481	930,915		\$ 930,915
One-Time Pilots to Ongoing	1,841,790		1,750,741		95,535	\$ 95,535
Mid Year Court Approvals			335,170		183,928	\$ 183,928
Other Additions	1,112,592	197,025	334,464	72,963	269,096	\$ 342,059
Sheriff Office Newly Funded Positions			1,205,718		3,317,942	\$ 3,317,942
Emergency Beds for Special Needs Probationers			89,425			\$ -
PBO Changes	(933,955)	(53,488)				\$ -
Waller Creek TIF Payment (FY 11 & FY 12 in Base Budgets)		250,000				\$ -
New Financial System (BEFIT) - in FY 11 Reserve		299,919				\$ -
Juvenile Justice Pharmacy Costs		217,982				\$ -
Decrease Budgeted Salary Savings						\$ -
TCSO Adjustment for ADP		430,966				\$ -
Capital Acquisition Resources (CAR)	10,624,116	7,754,080	9,658,678	19,001,378		\$ 19,001,378
Subtotal Additions	\$ 25,495,674	\$ 14,939,170	\$ 23,043,881	\$ 23,954,601	\$ 12,183,762	\$ 36,138,363
Reductions:						
Departmental Reductions	\$ -	\$ (4,568,279)	\$ (81,653)	\$ (380,000)	\$ (30,229)	\$ (410,229)
Budgets Submitted Below Target					(95,233)	\$ (95,233)
One- Time Savings from Risk Fund	(1,000,000)	(1,200,000)	(1,200,000)	(1,200,000)		\$ (1,200,000)
One-Time Savings from Health Fund	(4,892,724)	(4,892,724)				\$ -
Subtotal Reductions	\$ (5,892,724)	\$ (10,661,003)	\$ (1,281,653)	\$ (1,580,000)	\$ (125,462)	\$ (1,705,462)
Total All Expenses	\$ 450,754,725	\$ 455,661,280	\$ 494,361,768	\$ 97,004,202	\$ 444,228,630	\$ 541,232,832
Available Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PERSONNEL CHANGES

There is a net total 115.6 FTE increase in the FY 12 Adopted Budget compared to the FY 11 Adopted Budget. This includes 29 positions approved by the Commissioners Court midyear FY 11. The majority of midyear changes are related to state grant

funding ending for the Mental Health Public Defender’s Office, Office of Child Representation and Office of Parental Representation. Each of these programs was originally funded with multi-year start-up funds from the State and has now been moved to the General Fund. There was also a net reduction of 2.4 FTE from shifting several existing General Fund positions to various special revenue funds. There were also 81 new FTE added for FY 12, including 71 FTE for Corrections, Law Enforcement and Security Programs and 18 FTE related to various other changes. General Fund position changes are summarized in the following table:

General Fund Position Changes	
Department/Description	Net Change
Commissioners Court approved moving Office of Child Representation and Office of Parental Representation Grant Programs to the General Fund. State grant funding ceased at the end of FY 11.	16.00
Commissioners Court approved moving Mental Health Public Defender Grant Program to the General Fund. State grant funding ended mid-year FY 11.	8.00
Commissioners Court approved new Attorneys for Office and Child Representation and Office of Parental Representation	2.00
Other FTE approved by Commissioners Court (Constable, Pct. 2 and BEFIT positions for ITS & PBO)	3.00
Subtotal – Previously Approved by Commissioners Court Midyear FY 11	29.00
Existing FTE changes between General Fund and Other Funds (District Clerk, Civil Courts & TNR)	-2.40
Existing FTE changes between departments (CES to CJP & HRMD to PBO)	0.00
Subtotal for FY 12 Changes for Existing FTE	-2.40
New Travis County Sheriff’s Office Law Enforcement Personnel	28.00
New Travis County Sheriff’s Office Corrections Personnel	38.00
New Security Positions for Travis County Sheriff’s Office & Constable, Pct 1	5.00
Subtotal – New Correction, Law Enforcement and Security Positions	71.00
New Nurses for TCSO included in Central Booking Agreement with City of Austin	7.00
New HHS FTE that will be reclassified against grant funding	3.00
New FTE internally funded (Tax Office, Constable, Pct. 5 & CES)	2.50
New FTE approved by the Purchasing Board	2.00
New FTE for TCSO Life and Safety and Maintenance Programs	2.00
New FTE District Attorney Civil Unit	1.50
Subtotal – New Positions-Other Changes	18.00
Total General Fund Net FTE Change	115.60

MAJOR DEPARTMENTAL REDUCTIONS

Travis County, like many other local government jurisdictions, has seen a noticeable decrease in revenue sources. Interest revenue is much lower than previous years. Due

to current economic conditions, departments were again asked to supplement their budget submissions with a list of proposed long-term programmatic cuts in the event that up to 5% of their Target Budget was unable to be funded, along with the implications of such cuts. These proposals were carefully reviewed by PBO. The FY 10 Adopted Budget included reductions totaling \$3,916,257. In FY 11, a total of \$518,490 of these reductions was restored. The majority of the restored funds were related to the Juvenile Probation Department since Travis County was not able to shift General Fund expenses to Title IV-E grant funds as originally believed.

For FY 12, departments again supplemented their budget submission with a list of proposed long-term programmatic cuts in the event that up to 5% of their Target Budget will be unable to be funded in FY 12. Such reductions were provided to PBO along with explanations of the implications of such cuts. After analysis and review with County Departments, PBO has included the following reductions, totaling \$1,705,462, in the Adopted Budget.

General Fund contribution for the Risk Management Fund – (\$1,200,000)

Human Resources Management (HRMD), the County Auditor's Office, and PBO have met over the last several years to discuss the size of the Allocated Reserve of the Risk Management Fund. These discussions included a strategy to right-size the Allocated Reserve by reducing the County's annual General Fund contribution to the Risk Management Fund by \$1.2 million per year for a four year period. FY 10 was the fourth and believed to be final year of this planned reduction. As such, the \$1.2 million contribution to the Risk Management Fund was budgeted in the HRMD General Fund Budget for FY 11, but after additional analysis it was determined that the reduction could continue for FY 11 with restoration occurring in FY 12. PBO has again reviewed this approach and after careful analysis believes the reduction can continue in FY 12. The funds will be restored within HRMD's Target Budget for FY 13 and will be re-evaluated if the reduction could continue in some form for FY 13 as a part of next year's budget process.

Other Reductions – (\$505,462)

The FY 12 Adopted Budget also includes a reduction to the County Clerk's Budget totaling \$380,000 for temporary employees in the Elections Division, corresponding to a reduction of early voting programs for the 2011 Constitutional Amendment Election and the 2012 primary elections.

Additionally, a few departments submitted their FY 12 budgets under the approved target amounts. Facilities Management was the largest of this group and submitted its budget \$94,880 under their Budget Target. The other departments, combined, submitted their budgets \$353 under target.

The District Judge's Order for the County Auditor's Office had a net reduction of \$20,229 related to various personnel changes. Finally, a \$10,000 reduction to the Clean

Air Force contribution was taken from the Transportation and Natural Resources department.

MAJOR FUNDING ISSUES

A. Maintenance of Current Effort (MCE)

The FY 12 Adopted Budget includes \$6,106,949 for maintenance of current effort requests. These are requests for additional funding that allow departments to continue to execute current programs. These increases are necessitated by factors such as increased costs, warranty expiration, legal or other requirements.

1. Court Mandated Fees – Civil and Criminal Courts – \$1,494,546

Ongoing funding of \$1,494,546 has been included in the FY 12 Adopted Budget to right-size the Civil and Criminal Courts' Legally Mandated Fees budgets. The majority of this increase was included after a review by Criminal Justice Planning (CJP) projected that an additional \$1,294,842 in legally mandated attorney fees in the Civil Courts would be necessary to cover the expected workload. This in-depth and comprehensive analysis was also reviewed by PBO and presented to Commissioners Court in FY 11.

An additional \$200,000 is included in the Criminal Courts' Legally Mandated Fees budget to account for the impact of the Supreme Court's Rothgery Ruling. This ruling requires that counsel now attach to a defendant at magistration rather than at the first adversarial judicial proceeding. This has resulted in a 4% increase in court appointments and in the cost of those appointments. Finally, the annual assessment fee for the Third Administrative Region decreased by \$296 and this change is reflected in the FY 12 Adopted Budget as well.

2. Maintenance Agreements and Licensing – Information Technology Services (ITS) – \$943,280

The Adopted Budget includes \$943,280 in additional funds for maintenance and software license agreements for contract increases related to maintenance coverage for existing software and hardware. These include items which are approaching warranty expiration. Additionally, this includes software cost for the true-up of licenses as part of these agreements for growth in the number of users.

3. Fuel Costs – Transportation & Natural Resources (TNR) – \$880,117

These one-time funds were added to TNR's General Fund budget based on current and anticipated fuel costs for FY 12. On July 5, 2011 the Commissioners Court approved the addition of \$861,000 to this line item for the FY 11 budget based solely on increased fuel costs in FY 11 which began to occur four months into FY 11. This addition is one-time funding which will be reassessed for FY 13.

This increase will result in a FY 12 budget for this line-item of \$2,926,283, which is about \$50,000 less than the FY 09 Adopted Budget amount. In addition, the FY 12 Adopted Budget includes the continuation of the FY 11 fuel and utilities reserve of \$1,000,000 in the event that energy prices begin to escalate more precipitously.

4. Countywide Hardware and Software Maintenance – ITS – \$748,500

The Adopted Budget includes \$748,500 for a variety of software, hardware, maintenance agreement and professional services for Travis County IT services including, but not limited to, data storage (disk and tape), fiber optic cabling, servers, switches, internet bandwidth and Voice Over IP (VOIP) telephony.

5. Postage for Redistricting, Voter Registration & Tax Notices – Records Management & Communication Resources (RMCR) – \$385,000

A total of \$175,000 was added for a mailing that is scheduled for fall of 2011 and is estimated by the Voter Registrar to be 600,000 pieces. The County is mandated by the State to mail voter registration renewals every two years. In addition, an earmark has been added to the Allocated Reserve for additional postage that could be needed for notices, receipt cards and collection notices.

\$210,000 in additional postage will be needed in FY 12 for 600,000 first class letters related to redistricting notices. The Voter Registration Division of the Tax Office mails Redistricting Notices to voters affected by Legislative redistricting at the direction of the Commissioners Court.

6. Existing Capital Program Bond Staff – TNR – \$209,829

A total of \$209,829 in one-time funds were added to TNR's General Fund budget to move two Engineers (Special Project Temporaries) supporting the 2005 Bond Program in order to comply with changing capitalization requirements from the County Auditor's Office and still complete the requirements for that Program.

7. Purchasing Workload Staff – Purchasing – \$184,123

The Purchasing Board recommended and Commissioners Court approved two new FTE for the Purchasing Office to help the office keep up with current workload. A Purchasing Agent Assistant IV and Purchasing Agent Assistant III were funded at \$184,123 as an ongoing expense.

8. Technology Maintenance – Civil Courts – \$135,500

The FY 12 Adopted Budget includes \$135,500 in one-time funding in the Civil Courts budget to allow it to maintain current technology programs. This includes \$60,000 for professional services to perform maintenance on the Civil Courts Online program; \$50,000 for professional services to perform maintenance on the eDocket program;

\$10,000 to fund replacement communications equipment needed for the eDocket program; \$8,000 for software licenses; and \$7,500 in professional services needed to replace an IT equipment cart used in the courtroom.

9. Aircraft Maintenance and Fuel – Emergency Medical Services – \$121,480

The Travis County Emergency Medical Services Department has been allocated \$65,883 in additional resources for aircraft scheduled maintenance and \$55,597 for additional costs related to aviation fuel.

10. Green Ammunition – Sheriff’s Office – \$120,544

The Travis County Sheriff’s Office completed the office’s firing range at the Travis County Correctional Complex in FY 10. The range uses environmentally friendly ammunition. The FY 12 Adopted Budget includes \$120,544 in increased funding to continue this green initiative.

11. Deaf & Hard of Hearing Interpreters – Health & Human Services & Veterans’ Services (HHS&VS) – \$119,535

An ongoing increase of \$119,535 is included in the HHS budget for salaries and benefits for temporary employees who serve as interpreters for persons who are deaf and hard of hearing. A significant portion of this cost is realized in the court system when an interpreter is required. Currently, the department has been transferring temporary salary savings to cover the cost but these funds may not continue to be available in the future.

12. Electronic Research Services – District & County Attorneys – \$106,848

A total of \$54,720 was added to the District Attorney’s budget and \$52,128 was added to the County Attorney’s budget for electronic research services, such as Westlaw and Lexis-Nexis. These expenses were previously funded out of the Law Library Fund.

13. Communities in Schools – HHS&VS – \$100,000

HHS&VS was budgeted \$100,000 in ongoing funds to help Communities in Schools address state and federal funding cuts. The cuts will affect their program that serves economically needy middle school students who are at high risk of dropping out. The county funds will help keep the program in several middle schools in the Austin Independent School District.

14. Capital IDEA – HHS&VS – \$99,787

HHS&VS was budgeted \$99,787 on an ongoing basis to help fund the continuation of a three-year training program at Capital IDEA. Capital IDEA provides education and training to low-earning and underemployed men and women to assist them in obtaining

higher-paying jobs with benefits and opportunities for advancement. Independent research conducted on the outcomes of this program indicates a generational effect where the children of participants in this program have a higher rate of college attendance than children of non-participants.

15. Salary Adjustments for Previously Grant Funded Positions – Criminal Justice Planning – \$86,169

A total of \$86,169 was added to the General Fund budget to fund Cost of Living (COLA), longevity pay and other increases for the three grant programs that will be fully funded from the General Fund in FY 12. These programs are the Mental Health Public Defender's Office, Office of Child Representation and Office of Parental Representation. Since the start of the three grant-funded defender offices, any time a COLA was approved for rank and file employees, the grant employees also received the COLA.

16. Law Books for Courts and Other Departments – RMCR – \$77,328

Additional ongoing resources, totaling \$77,328, were added to Records Management and Communication Resources. These funds will be for centrally administered programs that are used by various Travis County departments.

17. Capital Area Planning Council of Governments (CAPCOG) Aerial Photography – TNR – \$68,513

These one-time funds were added for the triennial update by CAPCOG, which will capture significant features that have changed during the last three years. This update will ensure up-to-date accuracy and save time and effort to perform County permit processing; subdivision platting, CIP planning and design, and flood plain management.

18. Painter – Sheriff's Office – \$51,891

The FY 12 Adopted Budget includes \$47,788 budgeted for a painter position within the Travis County Sheriff's Office that will supervise and train inmates to complete correction's related painting projects. There is also an additional \$4,103 in ongoing resources budgeted centrally for fuel and maintenance for this position within the budget for Transportation and Natural Resources.

19. Travis Central Appraisal District (TCAD) – General Administration – \$48,221

An increase of \$48,221 is included in the FY 12 Adopted Budget for the annual assessment from the Travis Central Appraisal District based on increases to our tax base. The total FY 12 budget for this expense is \$2,458,654.

20. Custodial Supplies Green Products – Facilities Management (FM) – \$30,000

An additional \$30,000 has been included in the FM budget for the use of environmentally friendly cleaning products throughout county facilities. These cleaning products are less toxic and should result in a healthier environment for county staff and visitors.

21. After-School Program – HHS&VS – \$30,000

HHS&VS was budgeted \$30,000 in ongoing funds to increase the funding amount for Communities in Schools of Central Texas’ contract for the Youth and Family Assessment Center (YFAC) Care Coordination program. This program is intended to help reduce the flow of youth into the juvenile justice system through the implementation of a school-based program.

22. Seasonal Grounds Keeping Temporary Workers – FM – \$25,018

A total of \$25,018 is included to fund additional seasonal temporary grounds keepers to maintain the current level of grounds keeping services across county facilities. With the additional funds, FM expects to meet its internal service level measures for all county facilities.

23. Visiting Judge Hours – Justice of the Peace Pct. 5 – \$10,500

The FY 12 Adopted Budget includes \$10,500 in ongoing resources for 52 additional half days of visiting judge time for Justice of the Peace, Pct. 5. In FY 10, JP5 began accepting the workload for the countywide Field Release Program without any additional resources. The main impact of the program has been the need for additional judge time. The pay rate for each half day of visiting judge time is \$201.92.

24. Other MCE Requests

There are a handful of other Maintenance of Current Effort increases throughout county departments in the FY 12 Adopted Budget that are less than \$10,000. These are summarized below:

Department	Purpose	One-Time	Ongoing	Total
Tax Assessor	Redistricting Temporary Worker	\$ 9,000	\$0	\$9,000
TNR	Capital Area Metro Planning Org. Increase	-	8,200	8,200
District Attorney	Bilingual Pay Correction	-	6,000	6,000
HHS&VS	Austin Children's Shelter Staff	4,920	-	4,920
Constable Pct 1	Mobile Data Computer Airtime	-	1,400	1,400
Constable Pct 4	Mobile Data Computer Airtime	-	700	700
Total Other MCE		\$13,920	\$16,300	\$30,220

B. Pilot Programs

A total of \$1,026,450 is included in the FY 12 Adopted Budget for various programs that have been funded on a year-by-year basis in the past. Many of these programs are re-evaluated each year during the budget process for continued funding. This section is divided between pilot programs continued with one-time funds and those that have been continued with ongoing expenditures.

One-Time Pilots and Continuation of Pilot Programs

1. DPS Clerks and Warrant Deputies/Clerk – Constable Pct 3 – \$257,541

These additional resources continue the one-time funding for two deputies and one court clerk; as well as two DPS Clerks that were moved to one-time in FY 10 due to shortfalls in revenue generation. These positions were again funded in FY 11 with one-time funds. This package is continued as a pilot for another year in order to validate predicted revenue.

2. Harvest Foundation Contract – HHS&VS – \$257,000

HHS&VS received one-time funding of \$257,000 for the African American Men and Boys Harvest Foundation to provide direct delivery of a broad array of services that address health, employment, educational, behavioral and quality of life outcomes and connection to an extensive network of social services available throughout Travis County. These services will be provided at a proposed youth resource center in Northeast Austin.

3. Project Recovery – Criminal Justice Planning – \$150,527

\$150,527 was added to the CJP budget on a one-time basis to continue the Project Recovery program. For FY 12, the project will change its name and change its focus to be more effective in reducing incarceration rates for offenders who are frequently arrested due to mental illness and substance abuse problems. The program will be re-evaluated for funding in FY 13.

4. American YouthWorks Contract – HHS&VS – \$135,847

HHS&VS received one-time funding of \$135,847 to continue the social service contract with American YouthWorks. Under the contract, American YouthWorks provides workforce development services through construction of Travis County Parks Ranger residences and other job training service activities.

5. Council on At-Risk Youth – Criminal Justice Planning – \$100,000

\$100,000 in one time funding is included in the Criminal Justice Planning department's budget for the contract with Council on At-Risk Youth (CARY). The funding allows 113

additional youth to join the Youth Violence Prevention Program at the Alternative Learning Center and Bedichek, Dobie and Webb Middle Schools.

6. Re-Entry Roundtable – Criminal Justice Planning – \$30,000

CJP's budget includes \$30,000 in one-time funding for the Re-Entry Roundtable. The group is a collaboration of local and state policy leaders, correctional leaders, service providers, former offenders, and others with the mission of enhancing public safety and improving the success rate of offenders returning to Travis County from prison and jail.

One-Time Pilots Funded on an Ongoing Basis:

7. Arrest Review Pilot – District Attorney – \$ 95,535

The arrest review pilot in the District Attorney's Grand Jury Division has been continued in the FY 12 Adopted Budget. The pilot includes one attorney to review cases closer to the actual arrest of a defendant. The pilot has been shown to reduce the time in which cases are resolved on the Magistrate docket, which helps with the jail population. Therefore, ongoing resources were used to include this pilot on a permanent basis.

C. Programs Approved By Commissioners Court Mid-Year

There were budget changes that occurred throughout FY 11 that departments were able to incorporate into their FY 12 Budget Submissions. One of these changes included the addition of 24 grant related FTE in Criminal Justice Planning. These FTE were related to three multi-year grant programs whose grant funding has now ended and the Commissioners Court has voted to fully fund and continue the programs in the General Fund. These programs included the Mental Health Public Defender's Office (8 FTE); the Office of Child Representation (8 FTE); and the Office of Parental Representation (8 FTE). In addition, the Commissioners Court approved a small number of programs totaling \$183,928. These programs are discussed individually next.

1. New Attorneys – Criminal Justice Planning – \$169,758

On May 31, 2011, Commissioners Court approved one attorney for the Office of Child Representation (OCR) and another one for the Office of Parental Representation (OPR). These new attorneys enhanced the grant programs that moved to the General Fund in FY 11 as discussed at the beginning of this section. New Child Protective Services (CPS) cases have grown from 23 average monthly cases in 2008 to 40 average monthly cases in 2011. The two new attorneys should allow both offices to increase the number of cases they can handle and therefore lower the expenditures for outside indigent defense attorneys. The full annualized cost of the new attorneys is \$169,758. The cost of the new attorneys is believed to be offset by a lower increase for civil indigent attorney's fees for FY 12 than what otherwise would have been required given current case numbers.

2. Commitment to Change Program – Criminal Justice Planning – \$0

The Commissioners Court approved changes to the Commitment to Change program. It was determined that it would be better for the program to eliminate the woman's program at the Woodman State jail and put more focus on aftercare and re-entry in the men's program. To accomplish this, the Counseling and Education Services Department (CES) will continue to manage the program at the state jail; however, Criminal Justice Planning (CJP) will take over the aftercare portion of the program. Two positions will be transferred to CJP as well as associated operating costs. In total, CES will transfer \$156,582 to CJP. This move is aimed to reduce recidivism rates and create better outcomes of those offenders just released from the state jail.

3. Salary Adjustment – HHS – \$14,170

HHS budget was increased \$14,170 in ongoing funding to cover a mid-year salary increase approved by Commissioners Court.

D. Transfers between Departments and/or Funds

The Adopted Budget includes a net increase of \$2,743,867 for programmatic transfers between departments and/or funds. The majority of this increase is related to the continued imbalance of the Road and Bridge Fund given legislative changes and projected revenue decreases. Also listed below is the annual increase to the BCP Fund and the second year of a planned process to minimize the impact of the loss of Title IV-E funds in Juvenile Probation. All changes impacting other funds are detailed below:

1. Road and Bridge Subsidy – TNR – \$1,444,126

The FY 12 Adopted Budget includes a funding shift from the Road & Bridge (R&B) Fund of \$1,444,126 in operating line-item expenses for paving materials to maintain the current level of service of the R&B Fund based on reduced revenue in that Special Fund. There were also some health related expenditures that were budgeted in the General Fund to cover Road & Bridge employees that were accounted for as part of the health benefit changes discussed in a later section. This one-time operating subsidy will need to be revisited in the FY 13 as it is anticipated that revenue will continue to decrease.

2. Transfer to the Balcones Canyonlands Preservation (BCP) Fund – TNR – \$673,756

The Adopted Budget includes an increase of \$673,756 from the General Fund to the BCP Fund. The total transfer for FY 12 is budgeted at \$10,263,296.

3. Title IV-E Funds – Juvenile Probation – \$551,488

Over the last decade, the Travis County Juvenile Probation Department has benefited from the receipt of Title IV-E Federal Reimbursement Funds related to enhanced claims for foster care expenses. These funds have allowed Juvenile Probation to have additional resources for services that otherwise would have been likely funded by the County's General Fund. Unfortunately, due to changes outside of the department the receipt of new Title IV-E funds enhanced claims has ceased.

Juvenile Probation shared with the Commissioners Court the positions budgeted with Title IV-E funds that may require General Fund resources at some point if Title IV-E funds ever ceased. The first phase of a potential multi-year plan to mitigate the loss of these funds began in FY 11 when the department internally identified \$853,305 by freezing six positions and shifting some contracted services to state grant funds in order to move 12 existing Title IV-E FTE to the General Fund.

The FY 12 Adopted Budget includes \$551,448 to restore some of the internal reallocations noted above that the department temporarily implemented in FY 11. The additional resources will allow the department to reallocate the resources to treatment placement and contractual service needs. In addition, these resources will help mitigate additional reductions in State grant resources. The multi-year plan to mitigate the ongoing impact from loss of new Title IV-E funds will be adjusted to take into account the remaining balance of Title IV resources, the continued availability of current and new grant resources, balance of special revenue funds and availability of General Fund resources.

4. Maintenance and Software Agreements – ITS – \$210,192

The Adopted Budget includes \$210,192 in additional funds for maintenance and software license agreements for contract increases related to maintenance coverage for existing software and hardware that were previously budgeted in the Justice Court Technology Fund (Fund 050).

5. Business Analyst position – District Clerk – \$92,160

A filled Business Analyst position moved from the District Clerk's Record Management Fund to the General Fund (\$92,160) because the special revenue fund did not have sufficient ongoing revenue to support the position. This change will allow the FTE to work on other projects besides the District Clerk's data management system.

6. Court Reporter Salaries and Benefits – Civil Courts – \$90,921

The Adopted Budget includes \$90,921 in ongoing increases related to the transfer of 0.927 FTE from the Court Reporter Service Fund (Fund 036) to the General Fund. The revenue in Fund 036 has not kept pace with the expenses budgeted in that fund, which has resulted in the fund balance being drawn down to cover the expenses. For FY 12

that is no longer possible. The Court Reporters funded in the special fund are an integral part of the justice system in Travis County so the FTE cannot be reduced.

7. Center for Child Protection – District Attorney – \$37,046

The FY 12 Adopted Budget includes a \$37,046 increase for the Center for Child Protection contract in the District Attorney’s Office. Funds are available in the Family Protection Fund (058) for the remaining \$100,000 related to this contract.

8. Transfer of BCP Staff from General Fund to BCP Fund – TNR – (\$355,822)

The Adopted Budget includes a transfer of 4.75 existing FTE from the General Fund to the BCP Fund on an ongoing basis. This creates a savings of \$355,822 in the General Fund. However, the BCP Fund increased \$362,819. This difference is due to higher FY 12 costs for the retirement contribution for these positions. This transfer will benefit the General Fund and will more closely realign the ongoing BCP program costs to the BCP Fund. This change would have a minor impact to the ongoing BCP land acquisition program.

E. Internally Funded

As part of the FY 12 Budget Guidelines, departments were asked to reprioritize resources to fund budget requests to fund any Maintenance of Current Effort (MCE) or new needs. Many departments submitted their FY 12 budgets with changes that incorporated these priorities. While there were many minor changes within departmental budgets, some of the more significant changes that impacted positions are summarized next.

1. Grant Related Positions – HHS&VS – \$0

An authorization was added for two Social Workers and a Planner within the Health and Human Services General Fund Budget. No additional resources were added since any related expense will be reclassified during FY 12 and future years against appropriate grant funds.

2. Strategic Planning Position – Planning and Budget – \$0

A position, and associated funding of \$123,626, was reallocated between Human Resources and Planning and Budget to support PBO’s Planning Division. The Senior Strategic Planner position will support the current Strategic Planning Manager along with a Senior Financial Analyst position that was internally reallocated within PBO’s FY 12 budget submission.

3. Administrative Support – Counseling and Education Services – \$0

The Counseling and Education Services department internally funded a Senior Office Specialist to handle increased crystal reporting, data entry and provide additional administrative assistance to the CES Program Manager. These duties were previously handled by a part-time temporary worker but the department felt that these tasks needed to be performed on a regular basis and therefore required a permanent employee.

4. Disabled Parking Enforcement – Constable Precinct 5 – \$0

The Constable for Precinct 5 internally funded a half-time Clerk position to support their Disabled Parking Enforcement Program.

5. TNR Reallocations and Reclassifications – TNR – \$0

TNR internally funded the move of a 0.25 Engineer Sr. FTE from Bond Funds to TNR General Fund along with a net increase along with an additional net increase of 0.2 FTE related to the reclassification of a position.

6. District Clerk Reallocation – District Clerk – \$0

The District Clerk moved 0.03 FTE from the General Fund to the Records Management Fund since the position supports the FACTS Document System which is also supported by this Special Revenue Fund.

F. Law Enforcement, Corrections and Courthouse/County Facility Security

There are additional resources included in the FY 12 Adopted Budget for law enforcement and corrections as well as security staffing at Travis County. These resources total \$3,620,406 and are discussed below:

1. Law Enforcement Staffing – Sheriff's Office – \$1,764,522

The FY 12 Adopted Budget includes resources for 28 new Law Enforcement FTE for the Travis County Sheriff's Office. The positions have staggered start dates throughout FY 12. Ten Deputies will start October 1, 2011 with two Lieutenants, one Sergeant and four Detectives starting January 1, 2012. An additional nine Deputies will start April 1, 2012. The personnel and operating amounts budgeted directly in the Travis County Sheriff's Office is \$1,594,894. There is also an additional \$169,628 in ongoing resources budgeted centrally for fuel and maintenance for vehicles for these staff within the budget for Transportation and Natural Resources. The Capital Budget includes on-time resources for start up costs for the positions including 16 new vehicles and related equipment. Eleven of the 28 new FTE will use repurposed vehicles for FY 11 which will be replaced with new ones as a part of the FY 13 budget process.

2. Corrections Staffing – Sheriff’s Office – \$1,553,420

The FY 12 Adopted Budget includes \$1,553,420 and an additional 38 Correction’s FTE for the Travis County Sheriff’s Office. The positions have staggered start dates throughout FY 12. Ten Correction Officers and four Security Coordinators will start October 1, 2011 with 10 more Corrections Officers starting January 1, 2012. An additional 10 Correction Officers and four Security Coordinators will start April 1, 2012.

3. Courthouse Security Staffing – Sheriff’s Office – \$174,382

The FY 12 Adopted Budget includes \$174,382 in personnel and operating expenses for three new courthouse security FTE. These positions are budgeted in the Travis County Sheriff’s Office General Fund Budget for FY 12 and will be moved to the office’s Courthouse Security Fund in FY 13.

4. New Deputies – Constable Pct. 1 – \$128,082

A total of \$128,082 was included in the Constable’s budget for security personnel for the Precinct One Office Building. This funding included for two deputy constables, along with associated operating costs, to provide security for the new Precinct One Office Building

G. Interlocal Agreements and Grant Related Increases

The FY 12 Adopted Budget includes \$1,413,326 related to increased funding for various interlocal agreements as well as grant matches and other grant related funding initiatives. These types of expenditures are carefully reviewed on an annual basis.

1. Central Booking Nurses – Sheriff’s Office – \$495,885

The City of Austin pays for central booking and related jail services for City of Austin arrestees through an Interlocal Agreement. Included for FY 12 are resources for seven new nurses that will provide health related services under the program. The cost of the new positions is \$495,885 and has been included in the FY 12 Adopted Budget for the Travis County Sheriff’s Office.

2. Texas Mutual Insurance Agreement – District Attorney’s Office – \$414,250

The District Attorney’s Office is continuing its interlocal agreement with Texas Mutual Insurance to fund a Worker’s Compensation Fraud Unit. The FY 12 revenue for the interlocal agreement is \$414,250 and funds the salaries and operating expenses for two attorneys and two support staff.

3. Indigent Defense Enhancement Project – Criminal Courts – \$154,654

The Criminal Courts received additional one-time grant funding of which \$154,654 of the total amount received from the Task Force on Indigent Defense will continue work on the Indigent Defense Enhancement Project (IDEP) in FY 12. This project will streamline the process by which eligible indigent defendants are appointed an attorney. The grant funds are certified by the Auditor's Office within the General Fund.

4. Parenting in Recovery Social Services Manager – HHS&VS – \$80,000

An increase of \$80,000 has been included in the Adopted Budget to serve as a grant match for the final year of a five year federal grant for the Parenting in Recovery (PIR) Program. PIR provides a flexible, comprehensive continuum of services for children and parents who are involved in the child welfare system as a result of parental substance dependency. This grant match will fund a Social Services Manager and help leverage \$500,000 in federal funds.

5. Capital Area Rural Transportation System (CARTS) Grant Match – HHS&VS – \$75,000

HHS&VS was budgeted \$75,000 in ongoing matching funds to continue services to portions of Precinct 4 of Travis County.

6. CTECC and RRS Cooperative Programs – Emergency Services – \$67,623

An increase of \$67,623 in the annual budgets for the Combined Transportation, Emergency & Communications Center (CTECC) and the Regional Radio System (RRS) programs, as defined by cooperative interlocal agreements. Travis County participates with the City of Austin and several other state and local partners in these public-safety and public-service efforts.

7. Travis County-City of Austin Public Health Interlocal – HHS&VS – \$64,900

Based on the cost model submitted by the City of Austin to HHS, additional ongoing funds of \$64,900 are included in the FY 12 Adopted Budget to pay for the county's portion of the interlocal. This amount is expected to change a small amount once the county benefit rates are final and the interlocal is finalized.

8. EMS Ground Interlocal – EMS – \$42,663

An increase of \$42,663 is included for the agreement between Travis County and the City of Austin for the Austin-Travis County EMS system.

9. Underage Drinking Prevention Grant Match – County Attorney – \$18,351

The Underage Drinking Prevention Grant in the County Attorney's Office has a cash match which is split funded by the General Fund and a direct transfer from the County Attorney Processing Site Order Fees (CAPSO) Fund. The transfer totals \$18,351 and is included in the County Auditor's revenue estimate and therefore the expenditure is included in the FY 12 Adopted budget for the County Attorney's Office.

H. Other

The FY 12 Adopted Budget includes \$2,042,059 for a variety of projects including two major planning projects first approved last year; additional move costs associated with 700 Lavaca; a reorganization in the Sheriff's Office as well as a variety of other increases discussed below:

1. Data Center Relocation – ITS – \$900,000

A total of \$900,000 is included in the FY 12 Adopted Budget for transition out of the current substandard Data Center at Gault Bldg to an outside service provider as the Campus Master Planning team studies options to continue with a lease model or to build Travis County's own data center.

2. Planning Projects – \$690,000

The FY 12 budget for General Administration includes \$690,000 for two program reviews and studies. They are the Information and Telecommunications Systems Strategic Planning & Assessment (ITS Study) budgeted for \$200,000 and the Travis County Corrections Complex Master Plan Study (TCCC Master Plan) for \$490,000. These studies were first budgeted in FY 11 but not yet executed. The internal reallocation within PBO will assist in executing these studies in FY 12.

ITS Study:

This would be a 3 to 5 year strategic technology plan to include:

- a current assessment of the effectiveness of services provided;
- create a mission and vision and identifies measurable strategies to achieve goals outlined in the strategic plan;
- align technology with business needs; and
- lay out a multi-year approach that
 - includes tactical projects needed to accomplish the plan,
 - establishes formal review and governance structures, and
 - develops countywide guidelines and standards.

TCCC Master Plan:

This would develop a 25-year Plan to guide development through the year 2035. The last Master Plan was done in 1996, which has been largely realized.

The Plan would study, assess and evaluate topics such as existing facility conditions, site analysis, conceptual site management, inmate movement, site utility development and redundancy, reinforcing complex security weaknesses, increasing energy and staffing efficiency of housing facilities and utilities, evolving from individual housing units towards more integrated and efficient facilities, providing adequate parking and support infrastructure, investigating energy efficiency opportunities and sustainable design features to reduce utility costs, and explore alternative constructability options such as large buildings like Building 12 and the possibility of multi-story facilities.

This Plan envisions using experienced internal Travis County staff from TCSO, Facilities Management, Criminal Justice Planning, PBO, ITS and other departments. Outside experts would be hired and joined with County staff to provide a complete team of experienced professionals covering all relevant disciplines needed for the Plan.

3. Child Protective Services Cases – District Attorney – \$145,812

In order to handle the increase in workload due to an exceptional amount of new filings from Child Protective Services, one attorney and one part-time law clerk were added to the District Attorney's Office at a total cost of \$145,812. The attorney would represent the Texas Department of Family and Protective Services (TDFPS) in civil cases involving the protection of abused and neglected children. The law clerk would provide support for the attorneys assigned to the civil section of the District Attorney's Office.

4. Life and Safety Reorganization – Sheriff's Office – \$111,698

The FY 12 Adopted Budget includes \$111,698 for a Life and Safety Unit Reorganization within the Travis County Sheriff's Office. The County recently added Building 12 which has 257,174 square feet of space at the Travis County Correctional Complex and significantly increased the square feet of space assigned to the life and safety staff of the office. The reorganization reclassifies a Corrections' Officer to a Building Maintenance Division Manager. In addition, resources were reallocated along with \$111,698 of new funds to create a Risk/Safety Specialist II position and fully fund the reclassified position. This will allow the office to avoid contracting for Fire Alarm System Inspections for Building 12 since the change will allow this to be handled in house along with additional staff available for other life and safety and related jail standard requirements. There is also an additional \$4,103 in ongoing resources budgeted centrally for fuel and maintenance for this position within the budget for Transportation and Natural Resources.

5. Move Costs – Facilities Management – \$110,000

An increase of \$110,000 is included in the FY 12 Adopted Budget for move costs related to occupancy of the 2nd Floor of the Granger Administrative Building and various departments’ moves into 700 Lavaca Street.

6. Special Project Temporary Employees – JP 1 – \$37,463

Justice of the Peace, Pct. 1 was budgeted \$37,463 in one-time funding to allow the office to continue two Special Project Temporaries for one additional month in FY 12 and to fund additional temporary employee hours. The additional hours are funded to help the office handle backlog and to work on a special file scanning project.

7. Harvest Foundation Conference – HHS&VS – \$25,000

HHS&VS received one-time funding of \$25,000 to continue a contract with the African American Men and Boys Harvest Foundation for monthly conferences designed to provide a forum for African American youth to interact with successful adults and other community stakeholders to address the impediments to academic and life success.

8. Other Miscellaneous Budget Increases

There are a variety of other small increases throughout county departments in the FY 12 Adopted Budget that are less than \$10,000 each and are summarized in the below:

Department	Purpose	One-Time	Ongoing	Total
CJP	The Arc External Program	\$7,500	\$0	\$7,500
Constable Pct 1	Skill Based Pay	-	5,430	5,430
TNR	Fuel for New Vehicle (Juvenile Probation)	-	4,103	4,103
Historical Commission	Cultural Resources Grant Match	3,000	-	3,000
Medical Examiner	Conference	-	2,053	2,053
Total		\$10,500	\$11,586	\$22,086

WORKFORCE INVESTMENT

A. Compensation

At the direction of the Commissioners Court, the Compensation Committee has been meeting regularly to develop recommendations for a revised compensation system for those on the Classified Pay Scale. It is hoped that these recommendations will address concerns raised by our workforce concerning the existing system. The Committee’s preliminary report was presented to the Commissioners Court in FY 11 with a final report and additional recommendations expected in FY 12. To support these efforts and also under the direction of the Commissioners Court, HRMD conducted a market study of those County positions on the Classified Pay Scale. These findings are being

finalized and will soon be presented to the Commissioners Court in order to have a comprehensive snapshot of the County's competitive position for current and future compensation planning. It is hoped that the recommendations from the Compensation Committee and HRMD can be approved in FY 12. In addition, an item that addresses compensation for employees on the Peace Officer Pay Scale (POPS) will also likely need to be discussed at some point in the near term.

The FY 12 Adopted Budget includes an earmark of \$5,941,788 against the General Fund Allocated Reserve for potential compensation increases. This funding is reserved in the event the Commissioners Court decides to implement some level of increase for employees. The initial cost estimates of the market survey indicate the reserve is not sufficient to fully implement the study.

In the event some type of compensation increase does not occur in FY 12, it will mark the second time in the last three years that employees have not received a compensation increase and only the fourth year without an increase since FY 97. While compensation increases may not be possible, it is also important to note that the Commissioners Court has made it a priority to protect its workforce by avoiding layoffs and maintaining benefit levels during this downturn in the economy.

B. Retirement Contributions and Life Insurance

In order to maintain the same benefit levels, the FY 12 Adopted Budget includes \$1,363,924 for additional retirement and life insurance contributions. This includes \$1,313,848 to maintain the county's retirement benefit level for employees. According to the Texas County and District Retirement System (TCDRS), Travis County's contribution rate per employee for retirement benefits will increase from 11.69% of salary to 12.27% of salary to maintain the same level of retirement benefits, which is a 4.96% increase. In addition, the FY 12 contribution for county-provided life insurance for employees required an increase. The county provides \$50,000 of life insurance coverage per employee. The life insurance rate paid by the county increased from \$87 per employee per year to \$99 per employee per year and maintains the same level of coverage at a cost of \$50,076.

C. Health Benefits

Travis County continues to have success with wellness initiatives that have allowed Travis County to maintain employee, retiree, and dependent healthcare coverage rates at the same level for four of the last five years. The only rate increase during this period was in FY 11. While the rates did not change for FY 12, an estimated \$776,472 is required for the County's contribution for new retirees anticipated to leave active employment and remain on the health plan. Plan eligibility and design changes are made annually by the Commissioners Court as part of each year's budget process.

While other companies and public sector organizations have either increased rates or decreased benefits, Travis County continues to be committed to our workforce by

providing affordable health insurance coverage.

Travis County began a self-insured health benefits plan in FY 02. Under a self-insured program, the actual insurance claims made by employees are paid directly from county resources with an insurance carrier hired to administer claims processing. The primary benefits from being self-insured are that the plan can provide a better level of benefits for employees and provide more control over increasing health premiums for the county. Despite this control, self-insurance does not necessarily reduce overall health care expenses. The Commissioners Court determines the benefit plan funding and benefit structure on an annual basis.

During spring 2011, an Employee Benefits Committee, in close coordination with the county's external actuary, reviewed various options, costs, and affordability of different plans for FY 12. Travis County's health costs have stabilized, although health costs for retirees under 65 years of age continue to be a concern. The Commissioners Court voted to continue the current three-option plan, which allows employees to choose medical benefits in accordance with their medical needs, financial means, and family situations. The basic benefits level of the various health plans were not modified but the County is implementing a formulary for the pharmacy plan which will change the co-pay for certain drugs under the plan.

The Commissioners Court approved the health insurance rates for FY 12 on May 31, 2011. The rates for regular employees and retirees are unchanged from FY 11. For FY 12, the county composite contribution rate will again be \$696.08 per month per regular employee, \$1,273.45 per month per retiree under age 65, and \$368.43 per month per retiree 65 years of age and older. The actual amount budgeted within departments will be based on the actuarial cost of coverages selected during open enrollment.

In addition, there was a net \$505,155 increase to General Fund departmental budgets for adjustments based on the actuarial determined cost of the County's contribution for each employee's health care selection during open enrollment. These changes have been offset by a corresponding \$505,155 decrease in County-wide Hospitalization Savings (Contra Budget). The hospitalization savings budget for the county includes a number of negative (contra) accounts established in the Hospitalization Contra Account Department to allow the county to capture the hospitalization (employee health care) savings related to vacancies that occur throughout the year and savings from employees that decline county paid health care. The combined impact of both changes was zero.

As summarized on the following page, the Employee Health Benefits Fund was established in FY 02 at \$18.3 million and has grown to \$69.2 million for the FY 12 Adopted Budget. The Auditor's Final Revenue Estimate includes a beginning balance of \$19,305,493, plus \$49,752,524 in premium income, and \$114,800 in interest income for a total of \$69,172,817. The Allocated Reserve for the fund is \$16,487,686, which is \$1,348,213 less than the FY 11 Allocated Reserve.

Employee Health Benefits Fund – FY 02 to FY 12

Fiscal Year	Size of Employee Health Benefits Fund
FY 02	\$18,334,435
FY 03	\$22,162,255
FY 04	\$31,585,857
FY 05	\$38,342,713
FY 06	\$48,807,721
FY 07	\$64,424,670
FY 08	\$70,683,196
FY 09	\$68,982,664
FY 10	\$64,299,767
FY 11	\$68,012,914
FY 12	\$69,172,817

DEBT POLICY

The Commissioners Court has established a debt limitation policy that is intended to maintain a prudent approach toward the issuance of debt. Among other things, this policy indicates that the Commissioners Court will not issue long-term debt (i.e., with a repayment period in excess of five years) without the approval of such a bond issue by the voters through an election, except under the following circumstances:

1. The expenditure is legally required of the County, where penalties or fines could be imposed on the County if the expenditure is not made. Or,
2. When a financial analysis demonstrates that during a stipulated term Travis County would spend significantly less. Or,
3. The voters have previously approved the issuance of general obligation bonds but, for valid reasons, certificates of obligation must be substituted for such bonds in order to carry out the voters' authorization. Or,
4. When the expense is for necessary planning services or acquiring options for a future capital project that will be submitted to the voters.

CAPITAL RECOMMENDATIONS

A total of \$55,797,484 in capital funding is included in the FY 12 Adopted Budget from the following basic sources - \$20,434,824 (including a \$1,433,446 Reserve amount) from the General Fund Capital Acquisition Resources (CAR) account, \$32,790,000 (including issuance costs of \$159,936) of debt from new Certificates of Obligation, \$572,660 from other funds capital, and \$2,000,000 of debt from long-term bonds authorized by the voters in 2000. The Travis County Commissioners Court has not yet finalized the FY 12 debt issuance. Such an issuance may include revision to the above 2000 voter approved debt amount, or the Certificates of Obligation amount, as well as

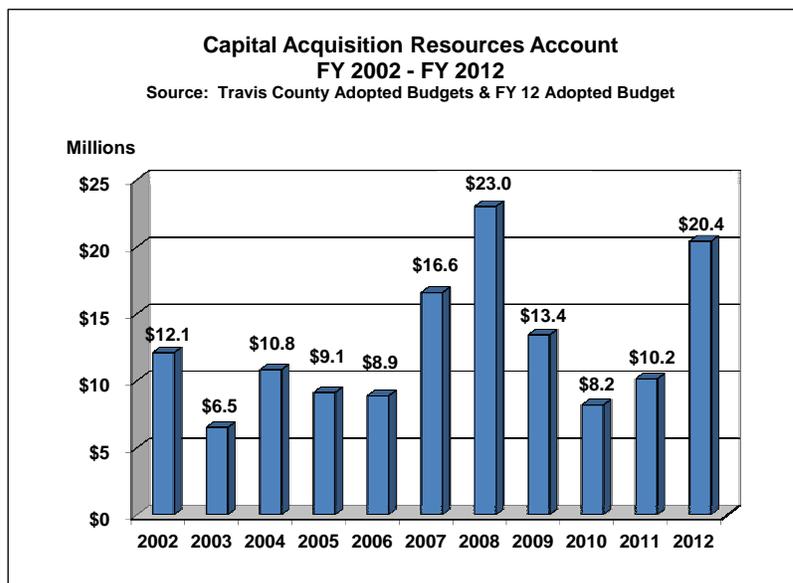
an inclusion of approximately \$52 million in debt recently approved by voters in November of 2011.

As is the case with ongoing expenditures, the County is facing financial constraints on the availability of resources for capital expenditures. The Adopted Budget addresses these limitations by including those capital projects and equipment for funding that meet the following criteria:

- Projects either in the middle or end of their multi-year phased implementation;
- Projects where there is little choice but to fund them for health and safety purposes or to avoid future expenses that would be greater;
- Equipment that continues the maintenance of County-wide information systems infrastructure;
- Projects which have already been partially funded by the Commissioners Court or have a contractual obligation to implement;
- Projects which have revenue certified to cover their cost; or
- Projects that the Court has already provided directions to include for funding.

A. General Fund Capital Acquisition Resources (CAR) Account

The General Fund Capital Acquisition Resources (CAR) account is used to fund capital equipment and facilities. This account has been quite variable over the years, driven by economic circumstances, capital needs, and other sources and constraints on debt financing. In the last 10 years, it has ranged from a low of \$6.5 million in FY 03 to a high of \$23.0 million in FY 08.



The FY 12 Budget establishes the CAR account at \$20,434,824. This amount includes a Reserve of \$1,433,446 and expenditures of \$19,001,378 (including \$747,647 in rebudgeted projects). Rebudgeted CAR projects represent capital that was approved and funded in FY 11 but was not encumbered or expended prior to the end of the fiscal year and will still be needed in FY 12.

The list of CAR-funded items or facility projects included in the FY 12 Adopted Budget is located in Section II.

B. Other Funds

In addition to the resources provided through the General Fund Capital Acquisition Resources (CAR) account, other special funds have a total of \$572,660 for various capital needs. These funds include the LCRA Fund, BCP Fund, Expo Center Fund and the Justice Court Technology Fund. The list of projects and equipment budgeted in these funds is located in Section II.

C. Debt Financing

The last of the three funding sources for capital equipment and projects is debt, either issued in the form of Bonds or Certificates of Obligation.

1. Previous Bond Authorizations

Since 2000, there have been four separate bond authorizations that voters have approved, as outlined below.

a. November 2000 Bond Authorization

In November 2000, voters authorized the Commissioners Court to issue \$28 million in General Obligation bonds. Only \$2 million of authorization remains. The remaining authorization for the US Highway 290 West road project scheduled to be issued in FY 12. However, it appears that only \$1.5 million will need to be issued. The Commissioners Court has not taken final action on this issuance at time this document was published. The final amounts issued will be published once such action is taken.

b. November 2001 Bond Authorization

In November 2001, voters authorized the Commissioners Court to issue \$184,955,000 in General Obligation bonds. Through FY 11, \$182,565,000 of the authorization has been issued for approved projects. Of the \$2,390,000 in remaining authorization:

- \$2,190,000 (Proposition 1: Local roads, drainage, bridges and pedestrian access) – this amount is considered projected savings due to the issuance of a Certificate of Obligation in 2006 in lieu of the road bonds for the implementation of the Flint Rock road project.
- \$200,000 (Proposition 2: County park projects) – this amount will not be issued as savings from an existing Certificate of Obligation were used instead of this authorization.

c. November 2005 Bond Authorization

A total of \$150,875,000 in roads, parks, and jail projects was approved by voters in 2005. This included \$65,225,000 for roads, road-related drainage, and right-of-way; \$62,150,000 for parks and open space parkland; and \$23,500,000 for jail facility replacement beds and renovations. All authorized amounts were issued by FY 11.

d. November 2011 Bond Authorization

A citizens committee was established during FY 11 by the Commissioners Court to provide advice and counsel on a bond election in November 2011. A total of \$214,945,000 in road and park projects was approved by the voters in two propositions. The table below shows the amount of the original authorization and the amount scheduled to be issued in FY 12.

Project	Original Authorization	Proposed 12 Issuance
Prop. 1: Roadway, Drainage, Bridge and Bike/Pedestrian Projects	\$132,840,000	\$20,405,000
Prop. 2: Parks and Land Conservation Projects	82,105,000	32,240,000
Total - November 2011 Bonds	\$214,945,000	\$52,645,000

This issuance amount for FY 12 has not yet been approved in final form by the Commissioners Court as of the publication of this document.

2. FY 12 Certificates of Obligation

The amount of total debt proposed to be issued through Certificates of Obligation (COs) in FY 11 is \$32,790,000 as of the publication of this document. Issuance costs are also included in the total at an estimated amount of \$159,936. The projects and equipment funded from Certificates of Obligation are listed in Section II. The final list of CO projects is not yet approved by Court. Once approved, any changes to the list will be published.

RESERVES

There are three types of regularly budgeted reserves: (A) Unallocated Reserve, (B) Allocated Reserve, and (C) Capital Acquisition Resources (CAR) Account Reserve. There are also special departmental and countywide reserves established for a special purpose that do not necessarily remain in the budget from year-to-year.

A. Unallocated Reserve

The Unallocated Reserve is established as a buffer in case of a disaster or dire emergency. It is not dedicated for any specific expenditure and is sometimes called “the untouchable reserve.” The level of this reserve demonstrates the county’s fiscal soundness and influences the county’s bond rating.

The county’s bond and financial advisors have recommended that the county maintain an Unallocated Reserve level of between 8% and 12% for sound financial management. The Commissioners Court’s Financial and Budgeting Guidelines state the county’s goal for this reserve as between 10% and 12%. Since 1989 the Commissioners Court has maintained the Unallocated Reserve ratio at 11.0%. The total FY 12 General Fund Unallocated Reserve in the Adopted Budget is \$51,367,824.

The Unallocated Reserve ratio calculation is based on budgeted expenditures (excluding transfers) in three funds: the General Fund, Debt Service Fund, and Road

and Bridge Fund. Since FY 00, the General Fund Unallocated Reserve carries the majority of the unallocated reserve requirements for the Road and Bridge Fund.

The historical reserve ratios (per Standard and Poor's formula) showing the relationship between the Unallocated Reserve for the General Fund, Road and Bridge Fund, and Debt Service Fund and the adjusted expenses for these funds are contained in tables in Section II.

B. Allocated Reserve

The Allocated Reserve is dedicated to known or potential expenditures, and some or all of the reserve is likely to be spent during the year. There are potential claims against this Allocated Reserve. These potential claims are called "Earmarks" and are signals to the Commissioners Court that a department may have a justified need for a mid-year transfer of resources to their budget for a specific purpose. The Earmarks are not appropriations and departments should not consider them as departmental resources. These Earmarks total \$3,012,469. A listing and summary of these proposed Earmarks against the Allocated Reserve is provided in Section II. The FY 12 Adopted Budget includes an Allocated Reserve of \$15,196,426.

C. Capital Acquisition Resources (CAR) Account Reserve

The Capital Acquisition Resources (CAR) Account Reserve is similar to the Allocated Reserve, but is instead used for one-time expenditures for capital items. It funds additional capital purchases or projects that are developed during the year or pays for cost increases in already approved capital projects. The Adopted Budget includes a CAR reserve of \$1,433,446. The Earmarks against this reserve total \$1,042,005, as outlined in Section II.

D. Special Purpose Reserves

1. Emergency Reserve

The Emergency Reserve is continued at \$4,950,000 to provide funds for FY 13 in the event of continued or worsening economic conditions in the coming year.

2. Reserve for IJS Replacement

The FY 12 Adopted Budget includes a \$4,700,000 reserve for the following upcoming projects:

A. Integrated Justice System (IJS) Adult Criminal Case Management System (ACMS) Court and Prosecution Modules Techshare Project

\$2,800,000 for design and implementation of the two modules and \$700,000 to accommodate potential requirements for one-time backfill for staff involved in the project.

B. JP Case Management System

\$1,200,000 is included for the purchase of an automated judicial case management system for use by the Travis County Justice of the Peace Courts, Precincts 1-5. On August 23, 2011, the Commissioners Court approved the Justice Courts and staff moving forward with the Conference of Urban Counties' to engage in a "software as a service" agreement. The documents are still being finalized and will be brought back to Commissioners Court in FY 12.

3. TCSO Pay Cycle Reserve

Positions on the Peace Officer Pay Scale (POPS) within the Travis County Sheriff's Office (TCSO) have been on a 28 day pay cycle since an exemption was adopted by the Commissioners Court in 1999 as a way to reduce overtime expenditures by allowing the office to modify an employee's schedule within a longer time period than the standard seven day pay cycle. All other Travis County employees are on a seven day pay cycle. Due to the County's population growth and certain legal requirements, POPS positions within TCSO moved to a 7 day pay cycle on October 16, 2011.

The exact impact of the change is unknown. Estimates from TCSO and the Planning and Budget Office anticipate the office's overtime expenditure could likely double. The Planning and Budget Office estimates the impact could be between \$1.3 and \$2 million but notes the actual amount could vary greatly depending on how the change is implemented by the office and unanticipated changes in the Average Daily Population.

The FY 12 Adopted Budget includes a special TCSO Overtime Reserve for anticipated increased overtime for the office. This Reserve totals \$1,500,000. The Planning and Budget Office and office to monitor the change on a monthly basis to determine of much of the reserve will be needed for FY 12 and if resources beyond the reserve may be required and will provide additional information to the Commissioners Court as needed.

4. Civil and Family Justice Center Planning Reserve

This special reserve is for the next phase of planning and design for a new civil and Family Justice Center. \$4,000,000 has been placed in a reserve pending the outcome of the current planning efforts related to the downtown campus and the research into the feasibility of entering into a Public Private Partnership (P3) for development of the Civil and Family Justice Center.

5. Fuel and Utilities Reserve

A reserve for expected fuel and utilities increases in the amount of \$1,000,000 in resources is included in the Adopted Budget. This is in addition to increases within the Transportation and Natural Resources budget for fuel previously discussed. The countywide fuel budget is driven by primarily by changes in the cost of fuel; however, fuel usage can also impact costs.

6. Transition Reserve

A transition reserve has been established to fund potential transition slots for senior managers and other critical employees who will be retiring in the near future. A draft policy will be presented to the Commissioners Court in the next several months for review and approval. This reserve totals \$750,000 in one-time resources.

7. StarFlight Maintenance Reserve

In FY 11, a Memorandum of Understanding was signed between the Seton Family of Hospitals and Travis County for the dedicated basing rights of an additional Travis County StarFlight aircraft at Dell Children's Medical Center. As part of that agreement, Seton provided the County with an unconditional \$3,200,000 contribution. The contribution, beginning with FY 12, is comprised of \$640,000 payments to Travis County over the next five years. The Commissioners Court approved the use of those resources to create a Maintenance Reserve that would be used to fund major aircraft maintenance for the StarFlight helicopter fleet over the next several fiscal years.

8. Future Grant Requirements Reserve

The Future Grant Requirement Reserve was first established in the FY 10 Adopted Budget. The reserve totals \$596,369 and was increased in FY 11 to include resources for Grant Accountant for the County Auditor's Office, should this position need to be added to support new grants received by the County. The County has been active in applying for a wide variety of grants and many of them require contributions from the County along with administrative support. The reserve was established to assist in these endeavors.

9. Salary Savings Reserve

Each year, PBO reviews departmental salary saving budgets to ensure that they reflect current vacancy trends. For FY 12, PBO has adjusted county-wide salary savings to better reflect the minimal estimated salary savings for next fiscal year due to decreased vacancies across County Offices. This \$330,703 reserve will be used to fund any departmental salary saving budget adjustments for FY 13.

10. Reserve for State Cuts

While there were significant cuts to the District Attorney's Public Integrity Unit and the Adult and Juvenile Probation's state funding, those departments managed to absorb the cuts internally. The Commissioners Court decided to reserve \$300,000 for any potential funding shortfalls for Austin Travis County Integral Care (formerly MHMR). In addition, Commissioners Court continued earmarks against the Allocated Reserve for potential state funding cuts for the county's Drug Court programs and Veterans Court program in the Criminal Courts and Civil Courts.

11. Juvenile Reserve

The FY 12 Adopted Budget includes \$250,000 in a Juvenile Justice TYC (Texas Youth Commission) Reserve to provide the Juvenile Probation department resources to address some of the challenges from the unsettled issues within the TYC. The reserve was first established in the FY 10 Adopted Budget. The reserve was not utilized in FY 11, but may be required in FY 12.

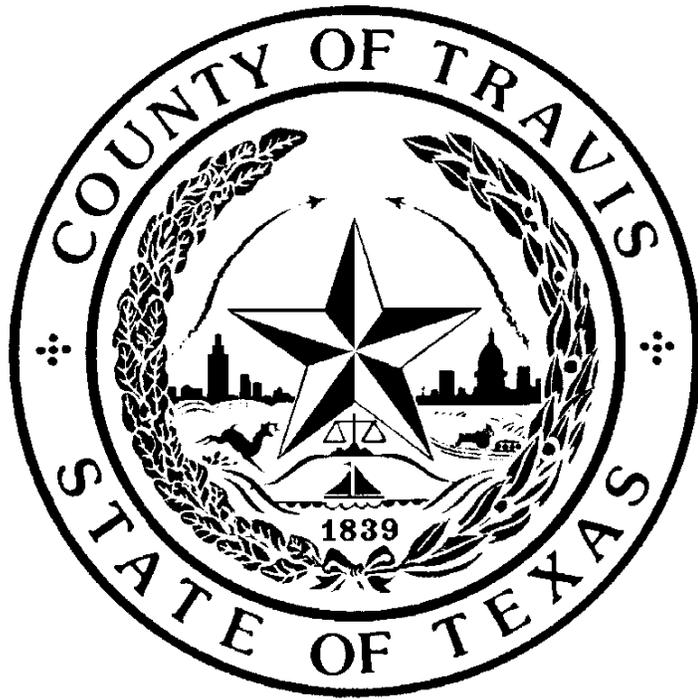
12. SMART Building Maintenance

The SMART Building Reserve, totaling \$60,250, will be continued in FY 12 to cover future maintenance costs for the SMART building purchased in FY 09. The FY 11 reserve projected ending balance of \$12,780 will fall to the General Fund ending fund balance and will be re-appropriated into the FY 12 reserve in addition to the new revenue of \$47,470.

13. Annualization Reserve

Travis County typically establishes an annualization reserve for new on-going positions with a start date other than October 1. This allows the amount needed for the actual position in the current year to be budgeted directly in the applicable department and the remaining annualized amount to be budgeted in reserve. This practice avoids the ratchet effect in the following year when the full year amount will be expensed. For FY 12, the Annualization Reserve is \$1,043,855 based on 16 new Law Enforcement FTE and 24 new Corrections FTE in the Travis County Sheriff's Office with start dates during FY 12 other than October 1, 2011. The amount within the reserve for law enforcement positions is \$526,048 and \$517,807 is the amount for corrections positions.

SECTION II
FINANCIAL SUMMARIES & CHARTS



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Table 1

RECAPITULATION OF FISCAL YEAR 2012
ADOPTED BUDGET

	TOTAL ALL FUNDS Memorandum Only	ALL FUNDS EXCEPT INTERNAL SVC FUNDS	INTERNAL SERVICE FUNDS	GENERAL FUND	ROAD & BRIDGE FUND	DEBT SERVICE FUND	DEBT SERVICE TAXABLE FUND	OTHER FUNDS
Beginning Balance	\$173,983,716	\$142,542,020	\$31,441,696	\$107,337,902	\$4,071,056	\$13,593,682	\$683,590	\$48,297,486
Revenues:								
Taxes								
Current	433,803,732	433,803,732		362,706,119		66,900,073	4,197,540	
Delinquent	2,242,499	2,242,499		1,885,000		343,986	13,513	
Penalty & Interest	2,475,000	2,475,000		2,475,000				
Other	950,000	950,000		950,000				
Intergovernmental	8,314,116	8,314,116		8,003,066				311,050
Charges for services	68,717,290	68,717,290		52,129,414	9,410,000			7,177,876
Fines and forfeitures	6,750,993	6,750,993		1,350,993	5,400,000			
Interest	1,009,083	822,883	186,200	654,250	21,300	57,704	3,059	272,770
Miscellaneous	58,757,955	5,133,048	53,624,907	2,104,664				56,653,291
Total Revenues	\$583,020,668	\$529,209,561	\$53,811,107	\$432,258,506	\$14,831,300	\$67,301,763	\$4,214,112	\$64,414,987
Other Financing Sources								
Transfers In	15,158,096 (1)	15,158,096		1,636,424				13,521,672
Total Available	\$757,004,384	\$686,909,677	\$85,252,803	\$541,232,832	\$18,902,356	\$80,895,445	\$4,897,702	\$126,234,145
Expenditures:								
General Government	154,439,018	95,682,726	58,756,292	91,689,627				62,749,391
Justice System	121,598,400	121,598,400		116,612,390				4,986,010
Corrections & Rehabilitation	101,038,206	101,038,206		101,038,206				
Public Safety	64,949,540	64,949,540		61,736,722				3,212,818
Health & Human Services	45,655,155	45,655,155		45,589,505				65,650
Infrastructure & Environmental	32,706,906	32,706,906		15,061,309	16,661,133			984,464
Community & Economic Dev.	10,054,958	10,054,958		7,864,528				2,190,430
Allocated Reserves	89,396,820	62,925,309	26,471,511	36,751,049 (5)	856,869			51,788,902
Unallocated Reserves	62,552,198	62,552,198		51,367,824		10,671,768	492,606	20,000
Debt Service	48,930,000	48,930,000				45,835,000	3,095,000	
Interest	25,683,183	25,683,183				24,373,087	1,310,096	
Total Expenditures	\$757,004,384	\$671,776,581	\$85,227,803	\$527,711,160	\$17,518,002	\$80,879,855	\$4,897,702	\$125,997,665
Other Financing Uses								
Transfers Out	15,158,096 (1)	15,133,096	25,000	13,521,672	1,384,354	15,590		236,480
Total Expenditures and Other Uses	\$757,004,384	\$686,909,677	\$85,252,803	\$541,232,832	\$18,902,356	\$80,895,445	\$4,897,702	\$126,234,145
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Note 1: Total transfers are excluded in the "Total All Funds" column to prevent double counting.

Note 2: \$203,778 Transfer from funds not included in Proposed Budget (pg 47) includes \$158,648 transfer from corporations, \$30,000 from CAPSO, and \$15,130 from DA Forfeited Property.

Note 3: To balance transfers in and out for funds not included in the Adopted Budget (page 47).

Note 4: \$364,875 County Contributions to Grants (page 47).

Note 5: Allocated Reserves include the following amounts:

Regular Allocated	15,196,426
Capital Acquisition Resources Reserve	1,433,446
Benefit Reserve	330,703
Planning Reserve	4,000,000
Annualization Reserve	1,043,855
Juvenile TYC Reserve	250,000
Future Grant Requirements Reserve	596,369
Utilities & Fuel Reserve	1,000,000
Emergency Reserve	4,950,000
Smart Building Facility Maintenance Reserve	60,250
IJS & JP System Replacement Reserve	4,700,000
Transition Reserve	750,000
Reserve for State Cuts	300,000
Starflight Maintenance Reserve	640,000
TCSO Pay Cycle Reserve	1,500,000
Grand Total	\$36,751,049

Note 6: Estimates for the following amounts for ALL Funds will be added to the \$757,004,384 budget to establish a Total Adopted Budget for expenditures not to exceed \$1,832,004,384.

Pre-Encumbrances and Encumbrances including Accruals	175,000,000
Re-Appropriated Grant Funds	150,000,000
Bonds	500,000,000
Re-Appropriated Capital Funds	250,000,000

Table 1

TRAVIS COUNTY, TEXAS
OTHER FUNDS COMBINING STATEMENT
FISCAL YEAR 2012

	700 Lavaca Complex Fund	Travis Co. Expo. Center	Law Library Fund	Dispute Resolution Fund	Voter Registration Fund	Juvenile Fee Fund	JJAEP Fund	Fund 28 Records Mgmt Fund	LCRA-TC Parks CIP Fund	Fund 30 Records Mgmt Fund	Court-house Security Fund	Court Reporter Svc. Fund	Juvenile Deferred Prosecution Fund	Balcones Canyonland Preservation Equipment Fund
Beginning Balance	\$2,642,624	\$1,269,952	\$40,394	\$14,115	\$91,119	\$385,294	\$1,299,430	\$1,034,391	\$2,813,803	\$18,676	\$24,639	\$21,768	\$76,221	\$2,697,936
Revenues:														
Intergovernmental					200,000		110,000							
Charges for Services		227,550	848,547	343,200		5,800		970,000	246,000	280,934	469,441	348,890	7,300	190,000
Interest	3,630	2,660	1,280	150		1,130	5,700	2,500	9,300	570	1,000	480	180	46,350
Miscellaneous	2,315,000	584,684		3,700										120,000
Total Revenues	\$2,318,630	\$814,894	\$849,827	\$347,050	\$200,000	\$6,930	\$115,700	\$972,500	\$255,300	\$281,504	\$470,441	\$349,370	\$7,480	\$356,350
Other Financing Sources														
Transfers In			0	41,665	0	189,313					2,523,820		0	10,263,296
Total Available	\$4,961,254	\$2,084,846	\$890,221	\$402,830	\$291,119	\$392,224	\$1,604,443	\$2,006,891	\$3,069,103	\$300,180	\$3,018,900	\$371,138	\$83,701	\$13,317,582
Expenditures:														
General Government	403,478				181,393	392,224	1,604,443	1,054,324		293,872		341,441	83,701	
Justice System			847,027	402,830							3,018,900			
Corrections & Rehabilitation														
Public Safety														
Health & Human Services														
Infrastructure & Environmental														984,464
Community & Economic Dev.		1,194,263							200,000					
Allocated Reserves	4,557,776	890,583	43,194	0	109,726			952,567	2,869,103	6,308		29,697		12,333,118
Unallocated Reserve														
Total Expenditures	\$4,961,254	\$2,084,846	\$890,221	\$402,830	\$291,119	\$392,224	\$1,604,443	\$2,006,891	\$3,069,103	\$300,180	\$3,018,900	\$371,138	\$83,701	\$13,317,582
Other Financing Uses														
Transfers Out														
Total Expenditures and Other Uses	\$4,961,254	\$2,084,846	\$890,221	\$402,830	\$291,119	\$392,224	\$1,604,443	\$2,006,891	\$3,069,103	\$300,180	\$3,018,900	\$371,138	\$83,701	\$13,317,582
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Table 1

RECAPITULATION OF FISCAL YEAR 2012 BUDGET
ADOPTED BUDGET

TRAVIS COUNTY, TEXAS OTHER FUNDS COMBINING STATEMENT FISCAL YEAR 2012														
	Juvenile Comm. Delinquency Court Prevention Fund	Professional Prosecutors Fund	Mary Quinlan Park Fund	Probate Judiciary Fee Fund	Justice Court Technology Fund	Truancy Court Fund	Dist. Clerk Records Mgmt Fund	Elections Contract Fund	County Clerk Archival Fund	Family Protection Fund	Drug Court Program Fund	Probate Guardian- ship Fund	Vital Statistic Preservation Fund	Fire Code Fund
Beginning Balance	\$3,786	\$0	\$259,959	\$276,889	\$294,200	\$23,524	\$165,481	\$333,152	\$231,357	\$9,529	\$132,680	\$162,157	\$33,430	\$155,452
Revenues:														
Intergovernmental	1,050													
Charges for Services	0			155,000	174,571	136,239	77,605	790,000	928,000	53,185	178,280	76,000	1,150	125,000
Interest	0			700	2,600	50	1,050	1,240	1,700	240	200	280	80	300
Miscellaneous			5,000					0						
Total Revenues	\$1,050	\$0	\$5,000	\$155,700	\$177,171	\$136,289	\$78,655	\$791,240	\$929,700	\$53,425	\$178,480	\$76,280	\$1,230	\$125,300
Other Financing Sources														
Transfers In	0	62,500	0	0	0	76,203	0	0	0	0	0	0	0	0
Total Available	\$4,836	\$62,500	\$264,959	\$432,589	\$471,371	\$236,016	\$244,136	\$1,124,392	\$1,161,057	\$62,954	\$311,160	\$238,437	\$34,660	\$280,752
Expenditures:														
General Government														
Justice System				202,762	28,097	216,016	67,709	949,191	876,184	62,954	139,649	50,205	3,000	
Corrections & Rehabilitation														
Public Safety														165,607
Health & Human Services														
Infrastructure & Environmental														
Community & Economic Dev.														
Allocated Reserves	526		264,959	229,827	255,218	20,000	176,427	175,201	277,171		171,511	188,232	31,660	115,145
Unallocated Reserves														
Total Expenditures	\$4,836	\$62,500	\$264,959	\$432,589	\$471,371	\$236,016	\$244,136	\$1,124,392	\$1,153,355	\$62,954	\$311,160	\$238,437	\$34,660	\$280,752
Other Financing Uses														
Transfers Out									7,702					
Total Expenditures and Other Uses	\$4,836	\$62,500	\$264,959	\$432,589	\$471,371	\$236,016	\$244,136	\$1,124,392	\$1,161,057	\$62,954	\$311,160	\$238,437	\$34,660	\$280,752
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

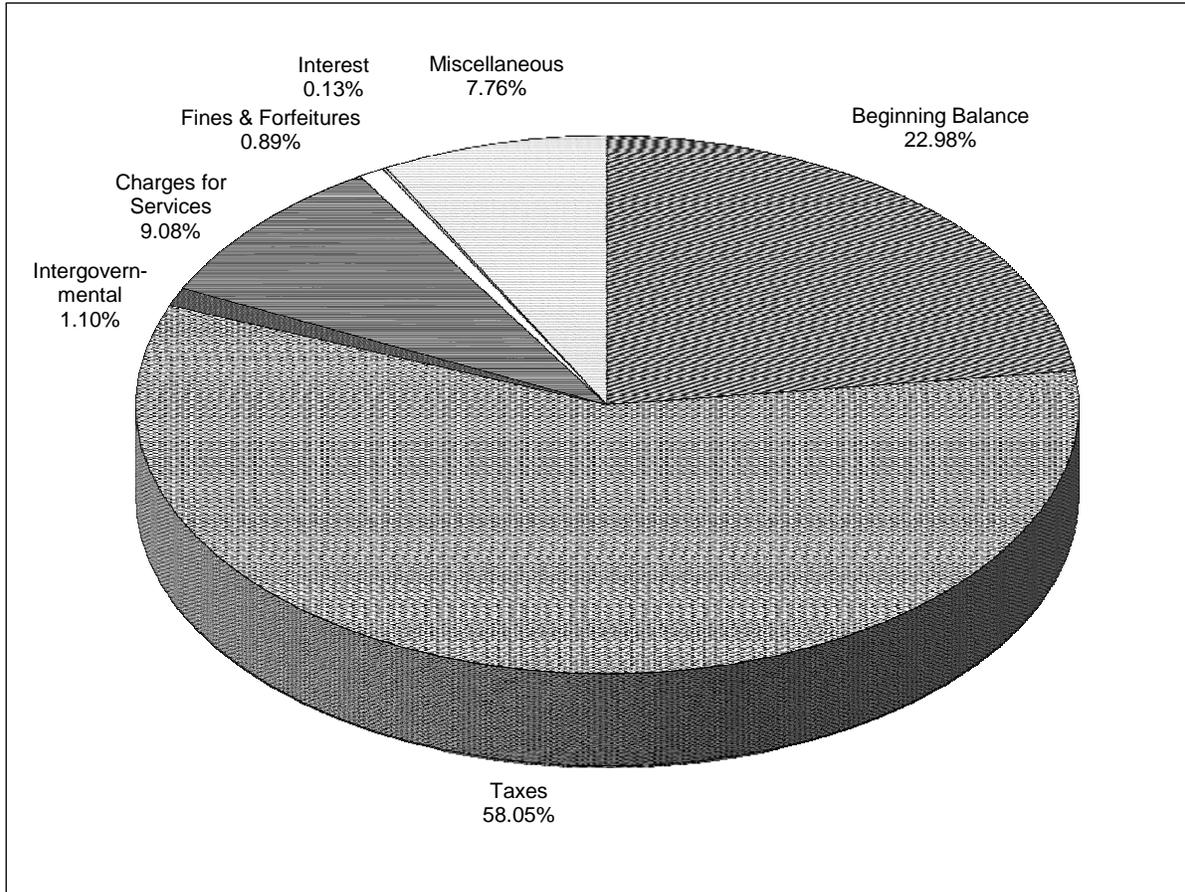
Table 1

TRAVIS COUNTY, TEXAS
OTHER FUNDS COMBINING STATEMENT
FISCAL YEAR 2012

	Child Abuse Prevention Fund	Justice Court Building Security Fund	Juvenile Case Manager Fund	Health Food Permits Fund	District Court Technology Fund	County & District Court Technology Fund	Court Records Preservation Fund	CAPCOG 911 Fund	Gardner House Handicraft Fund	NE Metro Park Property Sale Fund	Internal Service Funds		Funds Not Included in Adopted Budget	Total Other Funds
											Risk Management Fund	Health Benefit Fund		
Beginning Balance	\$4,300	\$270,620	\$1,101,131	\$77,423	\$98,998	\$27,925	\$110,003	\$23,425	\$3,293	\$796,167	\$12,136,203	\$19,305,493	(\$161,097) (3)	\$48,297,486
Revenues:														
Intergovernmental														\$311,050
Charges for Services	750	40,698	193,458	60,600	58,013	15,418	176,247	0	0	0	71,400	114,800		\$7,177,876
Interest	0	460	2,300	0	200	30	160	50	0	0	3,872,383	49,752,524		\$272,770
Miscellaneous														\$56,653,291
Total Revenues	\$750	\$41,158	\$195,758	\$60,600	\$58,213	\$15,448	\$176,407	\$50	\$0	\$0	\$3,943,783	\$49,867,324	\$0	\$64,414,987
Other Financing Sources														
Transfers In														
Total Available	\$5,050	\$311,778	\$1,296,889	\$138,023	\$147,211	\$43,373	\$286,410	\$23,475	\$3,293	\$796,167	\$16,079,986	\$69,172,817	0	\$13,521,672
Expenditures:														
General Government														\$62,749,391
Justice System														\$4,986,010
Corrections & Rehabilitation									3,293					\$0
Public Safety														\$3,212,818
Health & Human Services	5,050			60,600				23,475						\$65,650
Infrastructure & Environmental														\$984,464
Community & Economic Dev.										796,167				\$2,190,430
Allocated Reserves														\$51,788,902
Unallocated Reserves														\$20,000
Total Expenditures	\$5,050	\$311,778	\$1,296,889	\$138,023	\$147,211	\$43,373	\$286,410	\$23,475	\$3,293	\$796,167	\$16,054,986	\$69,172,817	\$0	\$125,997,665
Other Financing Uses														
Transfers Out														
Total Expenditures and Other Uses	\$5,050	\$311,778	\$1,296,889	\$138,023	\$147,211	\$43,373	\$286,410	\$23,475	\$3,293	\$796,167	\$16,079,986	\$69,172,817	\$203,778 (2)	\$126,234,145
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

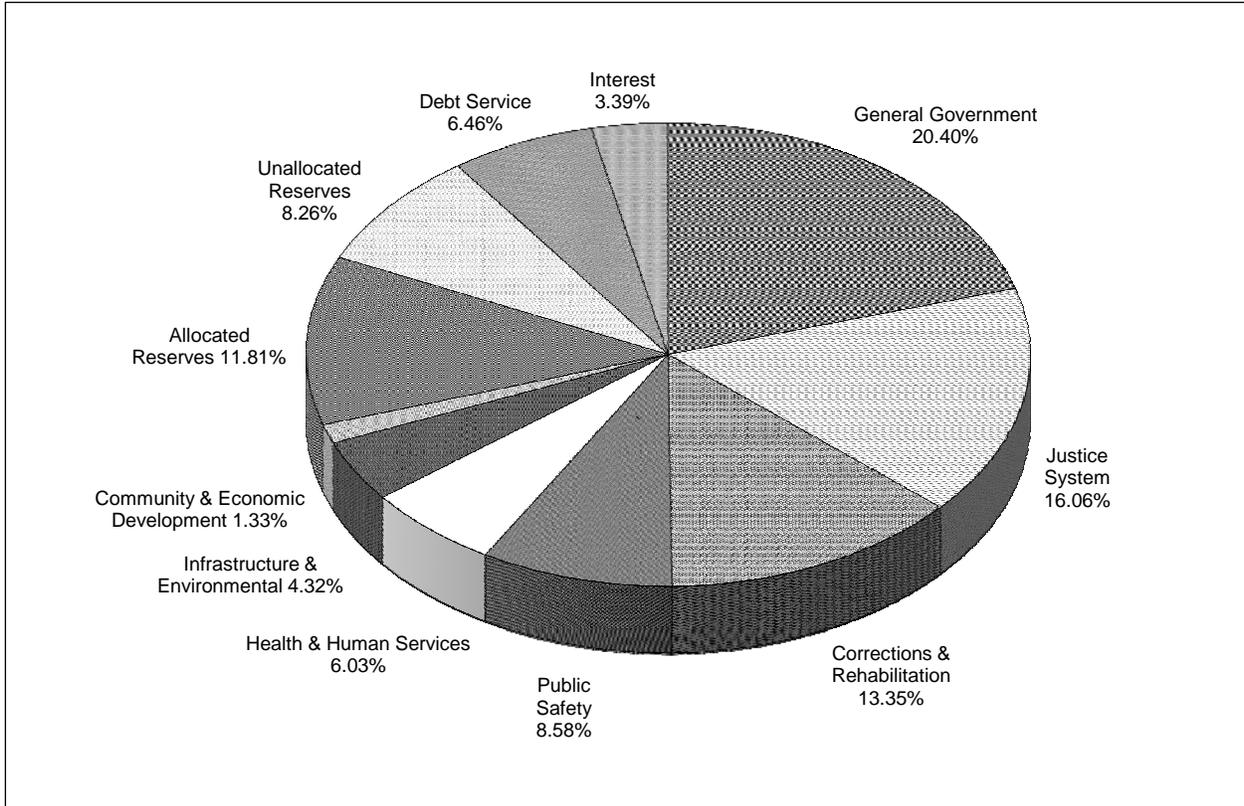
Chart 1

**Where Does the Money Come From?
All Funds**



	FY 2011 ADOPTED BUDGET		FY 2012 ADOPTED BUDGET		CHANGE FROM FY 11 TO FY 12	
Beginning Balance	\$151,538,813	21.47%	\$173,983,716	22.98%	\$22,444,903	14.81%
Taxes	413,678,806	58.60%	439,471,231	58.05%	25,792,425	6.23%
Intergovernmental	9,696,972	1.37%	8,314,116	1.10%	-1,382,856	-14.26%
Charges for Services	66,722,574	9.45%	68,717,290	9.08%	1,994,716	2.99%
Fines & Forfeitures	7,152,336	1.01%	6,750,993	0.89%	-401,343	-5.61%
Interest	1,482,560	0.21%	1,009,083	0.13%	-473,477	-31.94%
Miscellaneous	55,642,103	7.88%	58,757,955	7.76%	3,115,852	5.60%
Total All Funds	\$705,914,164	100.00%	\$757,004,384	100.00%	\$51,090,220	7.24%

Chart 2
Where Does the Money Go?
All Funds

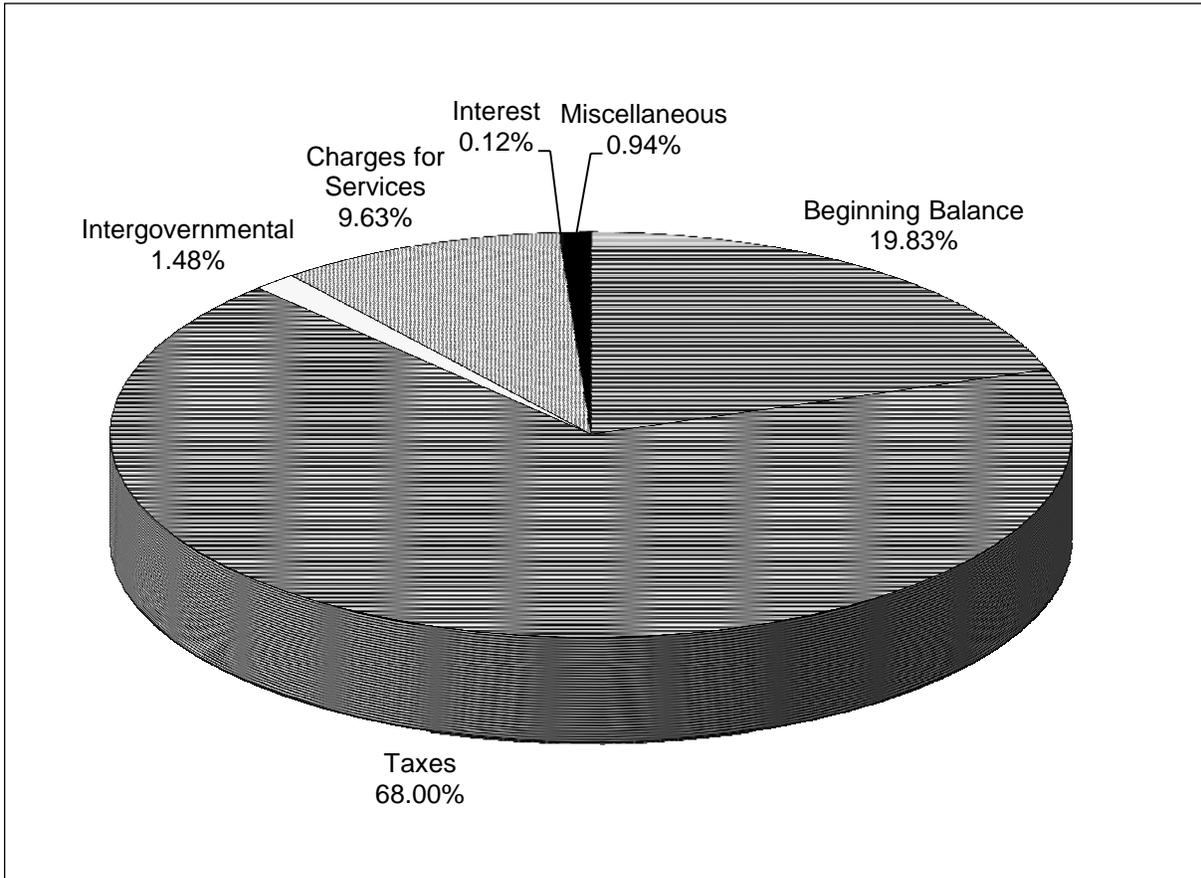


	FY 2011		FY 2012		CHANGE FROM	
	ADOPTED BUDGET		ADOPTED BUDGET		FY 11 TO FY 12	
General Government (1)	20.00%	\$141,210,712	20.40%	\$154,439,018	\$13,228,306	9.37%
Justice System	16.62%	117,331,888	16.06%	121,598,400	4,266,512	3.64%
Corrections & Rehabilitation	13.86%	97,871,107	13.35%	101,038,206	3,167,099	3.24%
Public Safety	8.91%	62,892,498	8.58%	64,949,540	2,057,042	3.27%
Health & Human Services	6.37%	44,942,421	6.03%	45,655,155	712,734	1.59%
Infrastructure & Environmental (2)	4.09%	28,858,565	4.32%	32,706,906	3,848,341	13.34%
Community & Economic Dev.	1.28%	9,070,203	1.33%	10,054,958	984,755	10.86%
Allocated Reserves	9.99%	70,498,557	11.81%	89,396,820	18,898,263	26.81%
Unallocated Reserves	8.18%	57,768,878	8.26%	62,552,198	4,783,320	8.28%
Capital (3)	0.00%	0	0.00%	0	0	N/A
Debt Service	6.86%	48,450,000	6.46%	48,930,000	480,000	0.99%
Interest	3.83%	27,019,335	3.39%	25,683,183	-1,336,152	-4.95%
	100.00%	\$705,914,164	100.00%	\$757,004,384	\$51,090,220	7.24%

- (1) The increase in General Government is largely explained by an increase in Capital Expenditures (CAR) of \$10.6 million and \$1.7 million of maintenance agreements and licensing.
- (2) The increase in Infrastructure & Environmental is largely explained by an increase in Capital Expenditures (CAR) of \$2.8 million.
- (3) Bond funds, which are used for capital projects, are not budgeted in the FY 12 Adopted Budget. They will be budgeted in FY 12 as balances roll forward.

Chart 3

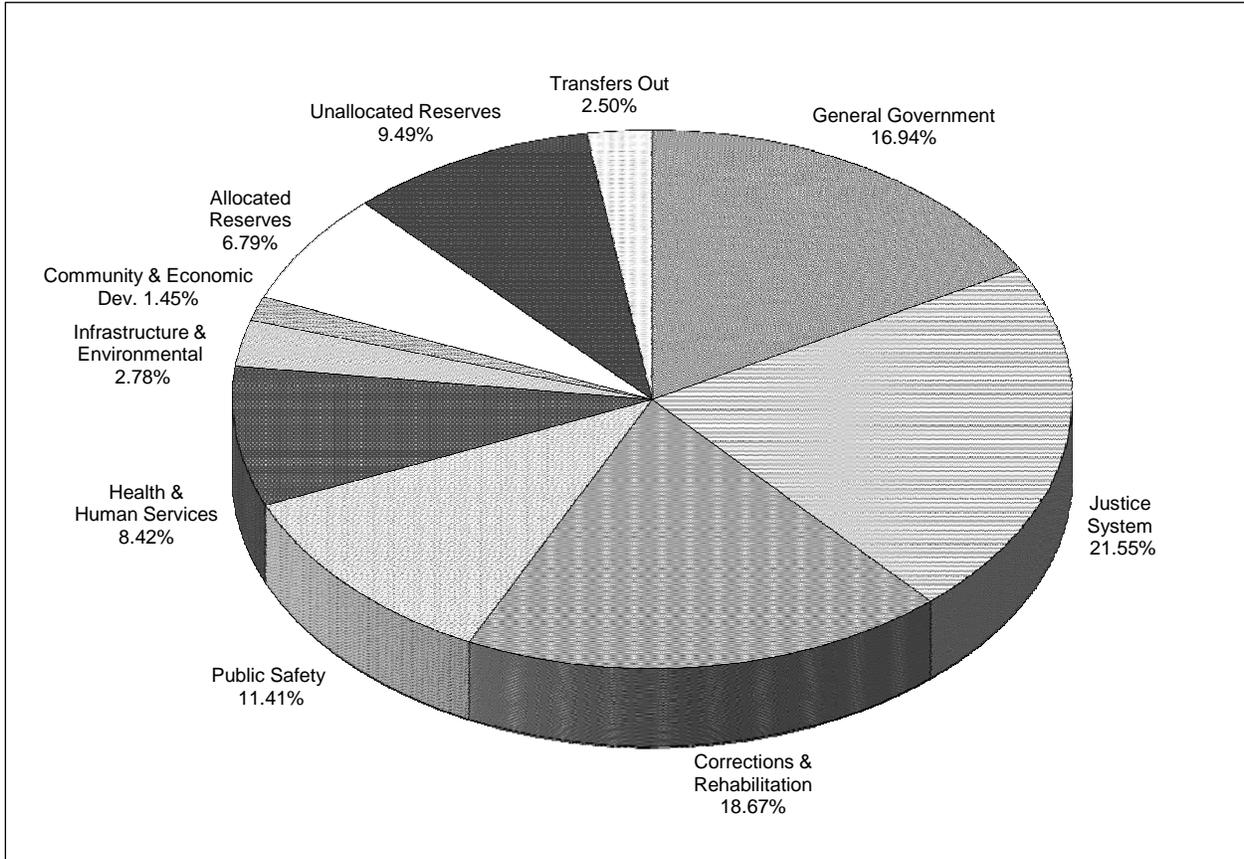
**Where Does the Money Come From?
General Fund**



	FY 2011 ADOPTED BUDGET		FY 2012 ADOPTED BUDGET		CHANGE FROM FY 11 TO FY 12	
Beginning Balance	\$87,322,976	17.66%	\$107,337,902	19.83%	\$20,014,926	22.92%
Taxes	342,378,536	69.26%	368,016,119	68.00%	25,637,583	7.49%
Intergovernmental	9,265,662	1.87%	8,003,066	1.48%	-1,262,596	-13.63%
Charges for Services	48,998,774	9.91%	52,129,414	9.63%	3,130,640	6.39%
Fines & Forfeitures (1)	1,002,468	0.20%	1,350,993	0.25%	348,525	34.77%
Interest	971,570	0.20%	654,250	0.12%	-317,320	-32.66%
Miscellaneous (1)	1,762,673	0.36%	2,104,664	0.39%	341,991	19.40%
Transfers In (1)	2,659,109	0.54%	1,636,424	0.30%	-1,022,685	-38.46%
Total General Fund	\$494,361,768	100.00%	\$541,232,832	100.00%	\$46,871,064	9.48%

(1) Fines & Forfeitures and Transfers In combined with Miscellaneous on pie chart due to small percentages

Chart 4
Where Does the Money Go?
General Fund



	FY 2011		FY 2012		CHANGE FROM	
	ADOPTED BUDGET		ADOPTED BUDGET		FY 11 TO FY 12	
General Government (1)	16.22%	\$80,199,093	16.94%	\$91,689,627	\$11,490,534	14.33%
Justice System	22.63%	111,870,245	21.55%	\$116,612,390	4,742,145	4.24%
Corrections & Rehabilitation	19.80%	97,871,107	18.67%	\$101,038,206	3,167,099	3.24%
Public Safety	11.90%	58,822,676	11.41%	\$61,736,722	2,914,046	4.95%
Health & Human Services	9.09%	44,942,421	8.42%	\$45,589,505	647,084	1.44%
Infrastructure & Environmental (2)	2.06%	10,191,033	2.78%	\$15,061,309	4,870,276	47.79%
Community & Economic Dev.	1.58%	7,805,342	1.45%	\$7,864,528	59,186	0.76%
Allocated Reserves	3.94%	19,497,758	6.79%	\$36,751,049	17,253,291	88.49%
Unallocated Reserves	9.83%	48,595,756	9.49%	\$51,367,824	2,772,068	5.70%
Transfers Out	2.95%	14,566,337	2.50%	13,521,672	-1,044,665	-7.17%
	<u>100.00%</u>	<u>\$494,361,768</u>	<u>100.00%</u>	<u>\$541,232,832</u>	<u>\$46,871,064</u>	<u>9.48%</u>

(1) The increase in General Government is largely explained by an increase in Capital Expenditures (CAR) of \$10.6 million.

(2) The increase in Infrastructure & Environmental is largely explained by an increase in Capital Expenditures (CAR) of \$2.8 million.

Table 2

FY 10 - FY 12 GENERAL FUND DEPARTMENT BUDGETS

Dept. Dept Name	Adopted Budget FY 2010*	Adopted Budget FY 2011*	Adopted Budget FY 2012*	Difference Proposed 12 Adopted 11	% Change
1 County Judge	\$418,859	\$436,267	\$440,887	\$4,620	1.1%
2 Commissioner-Pct 1	\$338,579	\$350,370	\$351,924	\$1,554	0.4%
3 Commissioner-Pct 2	\$326,180	\$349,000	\$350,524	\$1,524	0.4%
4 Commissioner-Pct 3	\$333,405	\$337,118	\$340,489	\$3,371	1.0%
5 Commissioner-Pct 4	\$333,166	\$338,869	\$340,394	\$1,525	0.5%
6 County Auditor	\$8,968,003	\$9,208,465	\$10,101,131	\$892,666	9.7%
7 County Treasurer	\$543,817	\$560,738	\$563,097	\$2,359	0.4%
8 Tax Assessor-Collector	\$7,529,035	\$7,755,998	\$7,791,062	\$35,064	0.5%
9 Planning and Budget	\$1,634,025	\$1,715,664	\$1,903,205	\$187,541	10.9%
10 General Administration	\$3,223,641	\$4,199,288	\$4,340,753	\$141,465	3.4%
11 Human Resource Mgmt	\$3,656,921	\$9,805,652	\$10,376,533	\$570,881	5.8%
12 ITS	\$17,150,583	\$17,973,728	\$20,975,022	\$3,001,294	16.7%
14 Facilities Management	\$8,289,602	\$9,552,758	\$9,497,220	(\$55,538)	-0.6%
15 Purchasing	\$2,847,062	\$3,048,166	\$3,282,109	\$233,943	7.7%
16 Veterans Services	\$308,069	\$311,836	\$315,115	\$3,279	1.1%
17 Historical Commission	\$1,942	\$1,942	\$4,942	\$3,000	154.5%
18 Cooperative Extension Service	\$987,757	\$1,005,243	\$1,010,187	\$4,944	0.5%
19 County Attorney	\$14,743,971	\$15,668,034	\$15,676,888	\$8,854	0.1%
20 County Clerk	\$8,904,839	\$8,887,168	\$9,122,132	\$234,964	2.6%
21 District Clerk	\$6,826,084	\$7,058,279	\$7,190,346	\$132,067	1.9%
22 Civil Courts	\$5,632,650	\$5,833,942	\$6,089,599	\$255,657	4.4%
23 District Attorney	\$15,951,691	\$16,459,821	\$16,526,503	\$66,682	0.4%
24 Criminal Courts	\$6,581,460	\$7,193,301	\$6,980,976	(\$212,325)	-3.0%
25 Probate Court	\$1,621,905	\$1,652,133	\$1,660,932	\$8,799	0.5%
26 JP-Pct-1	\$953,012	\$984,906	\$933,028	(\$51,878)	-5.3%
27 JP-Pct-2	\$1,854,595	\$1,892,564	\$1,910,524	\$17,960	0.9%
28 JP-Pct-3	\$1,309,018	\$1,348,488	\$1,357,017	\$8,529	0.6%
29 JP-Pct-4	\$991,388	\$972,539	\$937,852	(\$34,687)	-3.6%
30 JP-Pct-5	\$1,026,845	\$1,051,613	\$986,582	(\$65,031)	-6.2%
31 Constable-Pct-1	\$1,576,964	\$1,653,143	\$1,797,508	\$144,365	8.7%
32 Constable-Pct-2	\$2,275,607	\$2,451,366	\$2,548,815	\$97,449	4.0%
33 Constable-Pct-3	\$2,114,515	\$2,176,824	\$2,200,901	\$24,077	1.1%
34 Constable-Pct-4	\$1,271,446	\$1,395,941	\$1,402,469	\$6,528	0.5%
35 Constable-Pct-5	\$3,892,505	\$4,035,366	\$4,074,189	\$38,823	1.0%
37 Sheriff's Department	\$122,020,867	\$128,715,390	\$133,572,284	\$4,856,894	3.8%
38 Medical Examiner	\$3,792,875	\$3,982,890	\$4,009,231	\$26,341	0.7%
39 Comm Super & Corr	\$550,124	\$559,867	\$561,138	\$1,271	0.2%
40 TCCES	\$3,329,896	\$3,401,333	\$3,264,816	(\$136,517)	-4.0%
42 Pretrial Services	\$3,598,891	\$3,687,910	\$3,730,564	\$42,654	1.2%
43 Juvenile Public Defender	\$1,305,629	\$1,350,131	\$1,360,296	\$10,165	0.8%
45 Juvenile Probation	\$31,032,068	\$33,021,091	\$33,743,514	\$722,423	2.2%
47 Emergency Services	\$4,287,796	\$4,369,890	\$4,339,583	(\$30,307)	-0.7%
49 TNR	\$25,281,554	\$26,620,542	\$29,816,081	\$3,195,539	12.0%
54 Civil Service Commission	\$89,877	\$83,002	\$92,428	\$9,426	11.4%
55 Criminal Justice Planning	\$3,046,380	\$3,098,843	\$3,744,824	\$645,981	20.8%
57 RMCR	\$4,539,453	\$4,722,953	\$5,157,039	\$434,086	9.2%
58 Health & Human Services	\$27,030,294	\$27,614,979	\$28,226,235	\$611,256	2.2%
59 Emergency Medical Services	\$15,493,023	\$16,314,853	\$16,599,439	\$284,586	1.7%
89 Hospitalization Contra	(\$3,225,621)	(\$2,800,783)	(\$3,305,938)	(\$505,155)	18.0%
90 Centralized Computer Services (ITS)**	\$0	\$0	\$0	\$0	N/A
91 Centralized Rent & Utilities (Facilities)	\$4,686,458	\$4,796,177	\$4,921,469	\$125,292	2.6%
92 Centralized Fleet Services (TNR)***	\$0	\$0	\$0	\$0	N/A
93 Civil Court Legally Mandated Fees	\$1,063,947	\$1,489,295	\$2,784,040	\$1,294,745	86.9%
94 Criminal Court Legally Mandated Fees	\$7,914,683	\$7,914,683	\$8,114,683	\$200,000	2.5%
Total Dept Budgets Excluding CAR	\$390,257,335	\$416,609,576	\$434,112,581	\$17,503,005	4.5%

Travis County

FY 12 Adopted Budget

Dept. Dept Name	Adopted Budget FY 2010*	Adopted Budget FY 2011*	Adopted Budget FY 2012*	Difference Proposed 12 Adopted 11	% Change
Total CAR Budgets	\$7,754,080	\$9,658,678	\$19,001,378	\$9,342,700	120.5%
Total Dept Budgets	\$398,011,415	\$426,268,254	\$453,113,959	\$26,845,705	6.7%
Reserves					
Capital Acquisition Resources	\$454,223	\$496,980	\$1,433,446	\$936,466	188.4%
Regular Allocated Reserves	\$6,639,865	\$8,953,199	\$15,196,426	\$6,243,227	69.7%
Economic Downturn Reserve	\$4,950,000	\$4,950,000	\$4,950,000	\$0	0.0%
Unallocated Reserves	\$43,812,685	\$48,595,756	\$51,367,824	\$2,772,068	5.7%
Utilities & Fuel Reserve	\$0	\$1,000,000	\$1,000,000	\$0	0.0%
Planning Reserve	\$0	\$2,100,000	\$4,000,000	\$1,900,000	90.5%
Juvenile TYC Reserve	\$0	\$250,000	\$250,000	\$0	0.0%
Future Grant Requirements Reserve	\$0	\$596,369	\$596,369	\$0	0.0%
Other Reserves	\$1,793,092	\$51,280	\$9,324,808	\$9,273,528	18084.1%
Total Reserves	\$57,649,865	\$68,093,514	\$88,118,873	\$20,025,359	34.7%
TOTAL GENERAL FUND	\$455,661,280	\$494,361,768	\$541,232,832	\$46,871,064	10.3%

* Departmental budgets exclude Capital Expenditures Reserve (CAR) funds shown in Total CAR Budgets.

** Centralized Computer Services (Dept. 90) are budgeted in Certificates of Obligation.

*** Centralized Fleet Services (Dept. 92) expenditures are budgeted in TNR (Dept. 49).

**General Fund Budget History for Ten Largest Departments
FY 10 - FY 12**

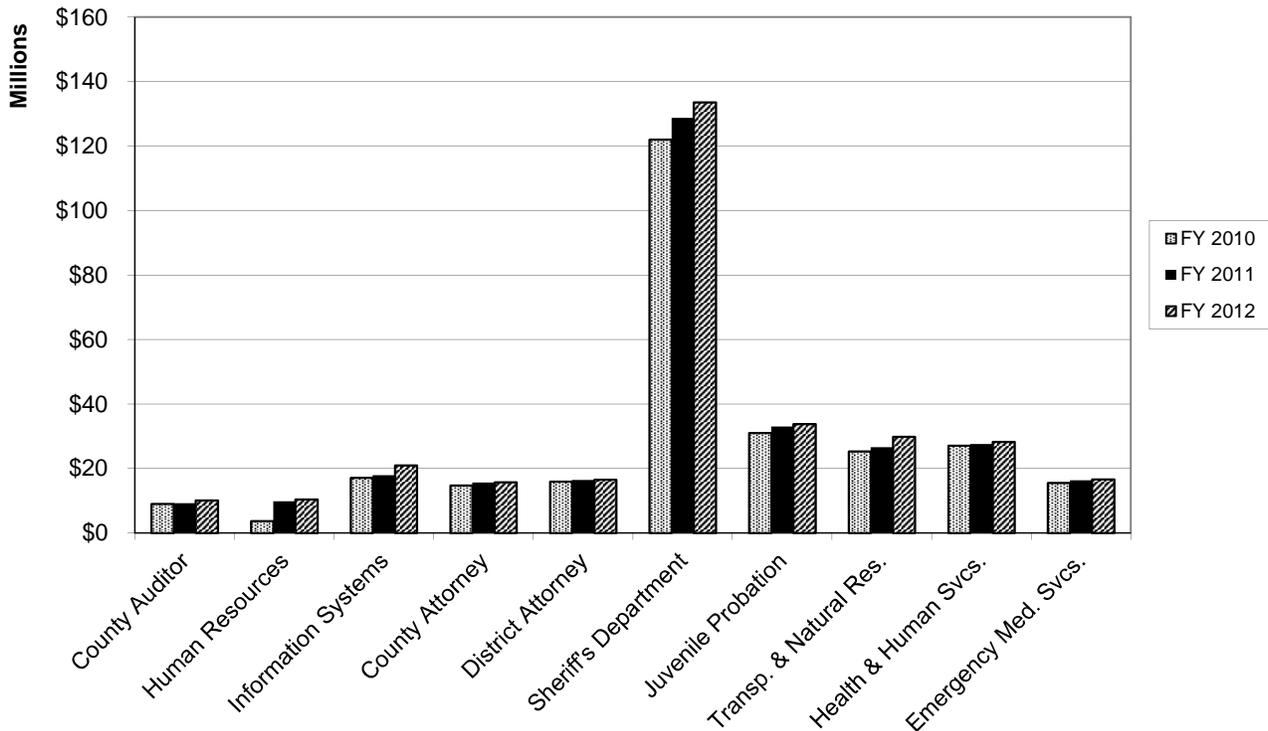


Table 3
FY 12 Travis County Position Changes List

I. Positions Added or Removed in the General Fund

Fund	Dept/Div	Fund%	Department	Title	Slot #	Grd	FTE	Effect Date
001	4721	100%	Emergency Services	Hazardous Material Coordinator	41	20	1.00	08/01/12
001	4721	100%	Emergency Services	Hazardous Material Coordinator	41	20	(1.00)	08/01/12
001	0610	100%	County Auditor	Auditor Financial/Audit Mgr	19	29	(1.00)	10/01/11
001	0610	100%	County Auditor	Financial Auditor/Analyst III	19	29	1.00	10/01/11
001	0610	100%	County Auditor	Auditor Records Analyst Lead	41	15	(1.00)	10/01/11
001	0610	100%	County Auditor	Auditor Systems Engineer I	41	23	1.00	10/01/11
001	0610	100%	County Auditor	Auditor Administrative Analyst II	71	17	(1.00)	10/01/11
001	0610	100%	County Auditor	Office Specialist Sr	71	12	1.00	10/01/11
001	0837	100%	Tax Assessor - Collector	Tax Specialist III	147	15	1.00	10/01/11
001	0900	100%	Planning and Budget	Business Analyst I	20	21	1.00	12/09/10
001	0900	100%	Planning and Budget	Budget Analyst II	18	18	1.00	08/01/11
001	0900	100%	Planning and Budget	Planner Sr	22	20	1.00	10/01/11
001	0901	100%	Planning and Budget	Financial Analyst Sr	18	19	(1.00)	07/31/11
001	1101	100%	Human Resource Management	Human Resources Manager II	27	26	(1.00)	09/30/11
001	1230	100%	ITS	Systems Engineer III	137	27	1.00	10/26/10
001	1510	100%	Purchasing	Purchasing Agent Assistant IV	37	24	1.00	10/01/11
001	1510	100%	Purchasing	Purchasing Agent Assistant III	38	22	1.00	10/01/11
001	2101	100%	District Clerk	Business Analyst III	123	23	(0.03)	10/01/10
001	2102	100%	District Clerk	Business Analyst III	134	25	1.00	10/01/11
001	2210	100%	Civil Courts	Court Reporter	68	24	0.427	10/01/11
001	2210	50%	Civil Courts	Court Reporter	114	24	0.50	10/01/11
001	2311	100%	District Attorney	Attorney IV	275	26	(1.00)	09/30/11
001	2311	100%	District Attorney	Attorney IV	275	26	1.00	10/01/11
001	2312	100%	District Attorney	Attorney VI	282	28	1.00	10/01/11
001	2312	100%	District Attorney	Law Clerk II	283	18	0.50	10/01/11
001	3104	100%	Constable, Pct 1	Deputy Constable	26-7	61	2.00	10/01/11
001	3202	100%	Constable, Pct 2	Deputy Constable Sr	52	62	1.00	02/16/11
001	3302	100%	Constable, Pct 3	Court Clerk I	12	13	(1.00)	09/30/11
001	3302	100%	Constable, Pct 3	Court Clerk I	18	13	(1.00)	09/30/11
001	3302	100%	Constable, Pct 3	Court Clerk I	37	13	(1.00)	09/30/11
001	3302	100%	Constable, Pct 3	Deputy Constable	38	61	(1.00)	09/30/11
001	3302	100%	Constable, Pct 3	Deputy Constable	39	61	(1.00)	09/30/11
001	3302	100%	Constable, Pct 3	Court Clerk I	12	13	1.00	10/01/11
001	3302	100%	Constable, Pct 3	Court Clerk I	18	13	1.00	10/01/11
001	3302	100%	Constable, Pct 3	Court Clerk I	37	13	1.00	10/01/11
001	3302	100%	Constable, Pct 3	Deputy Constable	38	61	1.00	10/01/11
001	3302	100%	Constable, Pct 3	Deputy Constable	39	61	1.00	10/01/11
001	3502	100%	Constable, Pct 5	Court Clerk I	75	13	0.50	10/01/11
001	3735	100%	Sheriff's Department	Certified Peace Officer Sr	179	84	(1.00)	09/30/11
001	3735	100%	Sheriff's Department	Building Maintenance Division Mgr	179	26	1.00	10/01/11
001	3735	100%	Sheriff's Department	Risk/Safety Specialist II	1,845	20	1.00	10/01/11
001	3725	100%	Sheriff's Department	Deputy Sheriff Law Enforcement	1,846-55	72	10.00	10/01/11
001	3725	100%	Sheriff's Department	Lieutenant Law Enforcement	1891-92	77	2.00	01/01/12
001	3725	100%	Sheriff's Department	Sergeant Law Enforcement	1,893	76	1.00	01/01/12
001	3725	100%	Sheriff's Department	Detective Law Enforcement	1894-97	75	4.00	01/01/12
001	3725	100%	Sheriff's Department	Sergeant Law Enforcement	TBD	76	2.00	04/01/12
001	3725	100%	Sheriff's Department	Deputy Sheriff Law Enforcement	TBD	72	9.00	04/01/11
001	3735	100%	Sheriff's Department	Corrections Ofcr	1,856-65	81	10.00	10/01/11
001	3735	100%	Sheriff's Department	Security Coord	1,866-69	12	4.00	10/01/11
001	3735	100%	Sheriff's Department	Corrections Ofcr	1881-90	81	10.00	01/01/12
001	3735	100%	Sheriff's Department	Corrections Ofcr	TBD	81	10.00	04/01/12
001	3735	100%	Sheriff's Department	Security Coord	TBD	12	4.00	04/01/12
001	3735	100%	Sheriff's Department	Painter	1,870	14	1.00	10/01/11
001	3780	100%	Sheriff's Department	Registered Charge Nurse	1,871-77	21	7.00	10/01/11
001	3725	100%	Sheriff's Department	Cert Peace Officer Sr	1,878-80	84	3.00	10/01/11
001	4020	100%	Counseling & Education Svcs	Chemical Dependency Counselor Sr	41	16	(1.00)	05/24/11
001	4020	100%	Counseling & Education Svcs	Social Service Manager	44	18	(1.00)	05/24/11
001	4020	100%	Counseling & Education Svcs	Office Specialist, Sr	50	12	1.00	10/01/11
001	4932	100%	TNR	Engineer Sr.	60,464	25	0.00	10/01/11
001	4932	100%	TNR	Engineer Sr.	60,470	25	0.00	10/01/11
001	4908	50%	TNR	Environmental Rs Mgt Spec Sr	374	20	(0.50)	10/01/11
001	4909	25%	TNR	Environmental Rs Mgt Spec Sr	374	20	(0.25)	10/01/11
001	4909	100%	TNR	Environmental Spec	418	17	(1.00)	10/01/11
001	4909	100%	TNR	Natural Resources Specialist	419	18	(1.00)	10/01/11

Travis County

FY 12 Adopted Budget

001	4909	25%	TNR	Natural Resources Specialist	542	18	(0.25)	10/01/11
001	4909	100%	TNR	Natural Resources Tech	545	16	(1.00)	10/01/11
001	4909	75%	TNR	Natural Resources Program Mgr	587	24	(0.75)	10/01/11
001	4932	25%	TNR	Engineer Sr	600	25	0.25	10/01/11
001	4901	40%	TNR	Administrative Assistant II	54	13	(0.40)	09/13/11
001	4901	60%	TNR	Executive Assistant	54	16	0.60	09/13/11
001	5500	100%	Criminal Justice Planning	Chemical Dependency Counselor Sr	65	16	1.00	05/24/11
001	5500	100%	Criminal Justice Planning	Social Service Manager	66	18	1.00	05/24/11
001	5532	100%	Criminal Justice Planning	Attorney III	67	24	1.00	07/01/11
001	5532	100%	Criminal Justice Planning	Attorney VII	49	29	1.00	10/01/11
001	5532	100%	Criminal Justice Planning	Attorney V	51	27	1.00	10/01/11
001	5532	100%	Criminal Justice Planning	Attorney V	52	27	1.00	10/01/11
001	5532	100%	Criminal Justice Planning	Attorney VI	53	28	1.00	10/01/11
001	5532	100%	Criminal Justice Planning	Paralegal Sr	54	18	1.00	10/01/11
001	5532	100%	Criminal Justice Planning	Social Worker	55	17	1.00	10/01/11
001	5532	100%	Criminal Justice Planning	Administrative Associate	56	14	1.00	10/01/11
001	5532	100%	Criminal Justice Planning	Paralegal	57	17	1.00	10/01/11
001	5533	100%	Criminal Justice Planning	Attorney III	68	24	1.00	07/01/11
001	5533	100%	Criminal Justice Planning	Attorney VII	50	29	1.00	10/01/11
001	5533	100%	Criminal Justice Planning	Attorney VI	58	28	1.00	10/01/11
001	5533	100%	Criminal Justice Planning	Attorney V	59	27	1.00	10/01/11
001	5533	100%	Criminal Justice Planning	Attorney V	60	27	1.00	10/01/11
001	5533	100%	Criminal Justice Planning	Social Worker	61	17	1.00	10/01/11
001	5533	100%	Criminal Justice Planning	Paralegal Sr	62	18	1.00	10/01/11
001	5533	100%	Criminal Justice Planning	Legal Secretary Sr	63	16	1.00	10/01/11
001	5533	100%	Criminal Justice Planning	Legal Secretary	64	15	1.00	10/01/11
001	5535	100%	Criminal Justice Planning	Director, Mental Health Public Defender	39	29	1.00	05/31/11
001	5535	100%	Criminal Justice Planning	Attorney III	40	24	1.00	05/31/11
001	5535	100%	Criminal Justice Planning	Case Management Coordinator	41	20	1.00	05/31/11
001	5535	100%	Criminal Justice Planning	Social Worker	42	17	1.00	05/31/11
001	5535	100%	Criminal Justice Planning	Case Worker	43	15	1.00	05/31/11
001	5535	100%	Criminal Justice Planning	Case Worker	44	15	1.00	05/31/11
001	5535	100%	Criminal Justice Planning	Legal Secretary	45	15	1.00	05/31/11
001	5535	100%	Criminal Justice Planning	Office Specialist	46	10	1.00	05/31/11
001	5854	100%	Health & Human Services	Social Worker	293-4	17	2.00	10/01/11
001	5832	100%	Health & Human Services	Planner	295	18	1.00	10/01/11
								Total 115.60

II. Positions Added or Removed in Other Funds

Fund	Dept/Div	Fund%	Department	Title	Slot #	Grd	FTE	Effect Date
055	2101	100%	District Clerk	Business Analyst III	134	25	(1.00)	09/30/11
067	2702	100%	Justice of the Peace, Pct 2	Juvenile Case Manager	33	14	1.00	03/09/11
099	4931	25%	TNR	Engineer Sr	600	25	0.25	10/01/11
038	4909	50%	TNR	Environmental Resources Mgmt Specialist Si	374	20	0.50	10/01/11
038	4909	25%	TNR	Environmental Resources Mgmt Specialist Si	374	20	0.25	10/01/11
038	4909	100%	TNR	Environmental Specialist	418	17	1.00	10/01/11
038	4909	100%	TNR	Natural Resources Spec	419	18	1.00	10/01/11
038	4909	25%	TNR	Natural Resources Spec	542	18	0.25	10/01/11
038	4909	100%	TNR	Natural Resources Tech	545	16	1.00	10/01/11
038	4909	75%	TNR	Natural Resources Program Mgr	587	24	0.75	10/01/11
030	5770	20%	RMCR	Records Mgmt/Comm Resources, Director	1	26	(0.20)	10/01/11
072	5725	20%	RMCR	Records Mgmt/Comm Resources, Director	1	26	0.20	10/01/11
030	5770	20%	RMCR	Records Services Manager	2	22	(0.20)	10/01/11
072	5725	20%	RMCR	Records Services Manager	2	22	0.20	10/01/11
526	1146	100%	Human Resource Management	Medical Office Asst	47	14	0.50	10/01/11
036	2210	100%	Civil Courts	Court Reporter	68	24	(0.427)	10/01/11
036	2210	50%	Civil Courts	Court Reporter	114	24	(0.50)	10/01/11
049	2500	100%	Probate Court	Paralegal	13	17	1.00	10/01/11
055	2102	100%	District Clerk	Business Analyst II	123	23	0.03	10/01/11
011	5740	100%	RMCR	Law Library Supervisor	8	19	(1.00)	09/30/11
011	5740	100%	RMCR	Law Library Supervisor*	53	17	0.50	10/01/11
011	5740	100%	RMCR	Paralegal	54	17	0.50	10/01/11
099	4901	60%	TNR	Administrative Assistant II	54	13	(0.60)	09/13/11
099	4901	40%	TNR	Executive Assistant	54	16	0.40	09/13/11
								Total 5.40

*Modified by Commissioners' Court on 10/18/11

Changes in the Positions Added or Removed in Other Funds table do not reflect a 0.5 FTE decrease for a state-funded position in CSCD.

Table 4

Staffing Comparison in FTE's, General Fund and Special Funds

Dept. Num.	Dept. Name	FY 06 FTE's	FY 07 FTE's	FY 08 FTE's	FY 09 FTE's	FY 10 FTE's	FY 11 FTE's	FY 12 FTE's	FY 12 - FY 11
1	County Judge	5.00	5.00	5.00	5.00	5.00	5.00	5.00	0.00
2	Commissioner-Pct 1	4.00	4.00	4.00	4.00	4.00	4.00	4.00	0.00
3	Commissioner-Pct 2	4.00	4.00	4.00	4.00	4.00	4.00	4.00	0.00
4	Commissioner-Pct 3	4.00	4.00	4.00	4.00	4.00	4.00	4.00	0.00
5	Commissioner-Pct 4	4.00	4.00	4.00	4.00	4.00	4.00	4.00	0.00
6	County Auditor	71.00	73.00	74.00	81.00	81.00	82.00	82.00	0.00
7	County Treasurer	5.00	6.00	6.00	6.00	6.00	6.00	6.00	0.00
8	Tax Assessor-Collector	116.00	122.00	126.50	129.00	129.00	130.00	131.00	1.00
9	Planning and Budget	14.00	14.00	14.50	14.50	16.00	16.00	18.00	2.00
10	General Administration	0.00	0.00	0.00	2.50	2.50	2.50	2.50	0.00
11	Human Resource Mgmt	27.00	33.00	33.00	39.00	38.00	38.00	37.50	(0.50)
12	ITS	88.00	98.00	103.00	107.00	107.00	106.00	107.00	1.00
13	Expo Center	9.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
14	Facilities Management	98.00	121.00	126.00	131.00	135.00	137.00	137.00	0.00
15	Purchasing & Inventory	30.00	30.00	30.00	32.00	32.00	33.00	35.00	2.00
16	Veterans Services	6.00	6.00	6.00	6.00	6.00	6.00	6.00	0.00
17	Historical Comm.	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18	Texas AgriLife Extension	14.50	14.50	15.00	15.00	14.00	14.00	14.00	0.00
19	County Attorney	165.00	177.50	179.50	181.50	179.50	185.50	185.50	0.00
20	County Clerk	114.00	114.00	114.00	118.00	118.00	120.00	120.00	0.00
21	District Clerk	97.50	106.00	107.00	107.00	108.00	109.00	109.00	0.00
22	Civil Courts	75.50	74.50	74.50	74.50	76.50	76.50	76.50	0.00
23	District Attorney	146.875	161.375	161.875	166.125	167.125	167.125	168.625	1.50
24	Criminal Courts	75.50	77.50	79.50	84.50	84.50	85.50	85.50	0.00
25	Probate Court	9.00	10.00	10.17	10.67	10.67	10.67	11.67	1.00
26	JP-Pct-1	13.00	13.00	13.00	13.00	13.00	15.00	15.00	0.00
27	JP-Pct-2	25.50	27.50	31.50	31.50	31.50	32.00	33.00	1.00
28	JP-Pct-3	18.50	19.50	24.50	24.50	25.50	25.50	25.50	0.00
29	JP-Pct-4	14.00	14.00	14.00	14.00	15.00	16.00	16.00	0.00
30	JP-Pct-5	12.00	12.00	12.00	13.00	13.00	15.00	15.00	0.00
31	Constable-Pct-1	15.00	17.00	20.00	20.00	22.00	22.00	24.00	2.00
32	Constable-Pct-2	19.00	26.00	27.00	27.00	33.00	34.00	35.00	1.00
33	Constable-Pct-3	23.00	27.00	27.00	30.00	30.00	29.00	29.00	0.00
34	Constable-Pct-4	14.00	18.00	18.00	18.00	18.00	19.00	19.00	0.00
35	Constable-Pct-5	49.00	51.00	53.00	55.00	55.00	55.00	55.50	0.50
36	Dispute Resolution Ctr.	7.00	7.00	7.00	7.00	7.00	7.00	7.00	0.00
37	Sheriff's Department	1,390.00	1,431.00	1,471.00	1,507.50	1,486.50	1,510.50	1,588.50	78.00
38	Medical Examiner	28.00	32.00	34.00	34.00	35.00	35.50	35.50	0.00
39	Comm Super & Corr	291.50	295.50	295.50	325.00	318.00	297.00	296.50	(0.50)
40	TCCES	39.50	39.00	42.00	44.00	44.00	44.00	43.00	(1.00)
42	Pretrial Services	50.18	51.18	55.18	57.18	57.18	57.18	57.18	0.00
43	Juvenile Public Defender	13.00	13.00	13.00	13.00	13.00	13.00	13.00	0.00
45	Juvenile Probation	387.50	408.25	428.50	440.50	438.50	462.50	462.50	0.00
47	Emergency Services	16.85	16.76	16.76	17.00	17.00	17.00	17.00	0.00
49	TNR	394.55	405.55	406.55	410.55	401.55	401.55	402.05	0.50
54	Civil Service Commission	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.00
55	Criminal Justice Planning	7.00	7.00	9.00	10.00	10.00	10.00	38.00	28.00
57	RMCR	41.00	41.00	41.50	41.50	41.00	41.00	41.00	0.00
58	Health & Human Services	193.25	199.87	179.66	175.66	178.29	178.04	181.04	3.00
59	Emergency Medical Services	10.00	10.00	10.00	32.00	33.00	33.00	33.00	0.00
TOTALS		4,256.21	4,442.49	4,532.20	4,688.19	4,668.82	4,716.57	4,837.07	120.50

Please note that this table reflects corrections to the FTE Slotlists and positions added mid-year.

Community Supervision and Corrections FTE totals include state employees.

Table 5

**Reserve Ratio of General Fund, Road & Bridge Fund and Debt Service Combined
FY 2001 - FY 2012**

Formula:	(Unallocated Reserves)		
	<u>[Net Expenses (not including unallocated Budgeted Reserves) and Transfers Out]</u>		
FY 2012	$\frac{(\$51,367,824(\text{GF}) + \$0(\text{R\&B}) + \$11,164,374(\text{Debt}))}{(\$476,343,336(\text{GF}) + \$17,518,002(\text{R\&B}) + \$74,613,183(\text{Debt}))}$	=	$\frac{\$62,532,198}{\$568,474,521} = 11.00\%$
FY 2011	$\frac{(\$48,595,756(\text{GF}) + \$0(\text{R\&B}) + \$9,153,122(\text{Debt}))}{(\$431,199,675(\text{GF}) + \$18,320,781(\text{R\&B}) + \$75,469,335(\text{Debt}))}$	=	$\frac{\$57,748,878}{\$524,989,791} = 11.00\%$
FY 2010	$\frac{(\$43,812,685(\text{GF}) + \$0(\text{R\&B}) + \$9,454,492(\text{Debt}))}{(\$397,894,703(\text{GF}) + \$17,299,489(\text{R\&B}) + \$68,630,712(\text{Debt}))}$	=	$\frac{\$53,267,177}{\$484,247,062} = 11.00\%$
FY 2009:	$\frac{(\$41,384,029(\text{GF}) + \$321,544(\text{R\&B}) + \$12,398,332(\text{Debt}))}{(\$401,415,226(\text{GF}) + \$21,008,355(\text{R\&B}) + \$69,430,097(\text{Debt}))}$	=	$\frac{\$54,103,905}{\$491,853,678} = 11.00\%$
FY 2008:	$\frac{(\$40,335,884 + \$224,050(\text{R\&B}) + \$11,866,327)}{(\$387,729,776 + \$20,219,540 + \$68,834,869)}$	=	$\frac{\$52,446,261}{\$476,784,185} = 11.00\%$
FY 2007:	$\frac{(\$37,715,712 + \$250,233(\text{R\&B}) + \$8,990,958)}{(\$342,144,983 + \$20,431,387 + \$64,304,577)}$	=	$\frac{\$46,956,904}{\$426,880,947} = 11.00\%$
FY 2006:	$\frac{(\$37,082,419 + \$1,229,204(\text{R\&B}) + \$6,545,758)}{(\$324,799,793 + \$19,523,302 + \$63,471,275)}$	=	$\frac{\$44,857,381}{\$407,794,370} = 11.00\%$
FY 2005:	$\frac{(\$35,241,525 + \$1,229,204(\text{R\&B}) + \$6,149,310)}{(\$302,228,756 + \$22,810,715 + \$62,469,976)}$	=	$\frac{\$42,620,039}{\$387,509,447} = 11.00\%$
FY 2004:	$\frac{(\$33,657,498 + \$416,306(\text{R\&B}) + \$6,283,982)}{(\$280,120,654 + \$22,998,434 + \$63,769,877)}$	=	$\frac{\$40,357,786}{\$366,888,965} = 11.00\%$
FY 2003:	$\frac{(\$29,217,120 + \$0(\text{R\&B}) + \$10,503,413)}{(\$274,577,357 + \$22,050,359 + \$64,468,030)}$	=	$\frac{\$39,720,533}{\$361,095,746} = 11.00\%$
FY 2002:	$\frac{(\$25,228,756 + \$0(\text{R\&B}) + \$11,898,630)}{(\$264,124,835 + \$21,180,062 + \$52,216,787)}$	=	$\frac{\$37,127,386}{\$337,521,684} = 11.00\%$
FY 2001:	$\frac{(\$23,857,825 + \$0(\text{R\&B}) + \$9,922,527)}{(\$238,737,937 + \$18,713,880 + \$49,642,294)}$	=	$\frac{\$33,780,352}{\$307,094,111} = 11.00\%$

**Table 6
FY 2012 ADOPTED BUDGET
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING**

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
12	Centrally Budgeted ITS			753,226	1,546,668	2,299,894
12	Replacement of Cisco Network Equipment	4,000	50	0	200,000	200,000
12	Server Repl Blade Servers	6,750	20	0	135,000	135,000
12	2U-Servers	13,250	20	0	265,000	265,000
12	Infrastructure Completion @ 700 Lavaca (6 additional floors)	70,000	6	420,000	0	420,000
12	Unified Communication Network Switches	6,500	90	585,000	0	585,000
12	Video Surveillance Cameras	6,750	20	135,000	0	135,000
12	Web Services XML Gateway	220,000	1	220,000	0	220,000
12	Data Center Relocation-Rack & Cabling-6099	7,100	40	284,000	0	284,000
12	Data Center Relocation-SAN-3001	15,000	1	15,000	0	15,000
12	Data Center Relocation-SAN-3002	445,000	1	445,000	0	445,000
12	Data Center Relocation-SAN-8001	290,000	1	290,000	0	290,000
12	Data Center Relocation-HW and SW for Migration-5002	48,000	1	48,000	0	48,000
12	Data Center Relocation-HW and SW for Migration-8001	431,000	1	431,000	0	431,000
12	Data Center Relocation-Technical Svcs.-6099	350,000	1	350,000	0	350,000
12	Data Center Relocation-Network Equip.-3001	181,000	1	181,000	0	181,000
12	Data Center Relocation-Network Equip.-3002	34,000	1	34,000	0	34,000
12	Data Center Relocation-Network Equip.-5002	65,000	1	65,000	0	65,000
12	Data Center Relocation-Network Equip.-8001	420,000	1	420,000	0	420,000
12	Data Center Relocation-HW and SW for Migration-3002	107,000	1	107,000	0	107,000
12	Data Center Expansion (Cisco ONS 15454 Chasis)	288,000	1	288,000	0	288,000
12	Data Center Expansion (Chromatic Dispersion Testing of County fiber)	10,000	1	10,000	0	10,000
12	Air Defense	45,033	1	45,033	0	45,033
ITS (Department 12) Total				5,126,259	2,146,668	7,272,927
14	Replace fire alarm monitoring system at Post Rd. north side	60,100	1	0	60,100	60,100
14	Replace fire alarm monitoring system at Medical Examiner facility	50,800	1	0	50,800	50,800
14	Replace aging cooling tower at 2201 Post Rd.	44,000	1	0	44,000	44,000
14	Granger Renovation, Space	1,633,839	1	1,633,839	0	1,633,839
14	Granger Renovation, Systems	1,157,850	1	1,157,850	0	1,157,850
14	Bridging documents for North Campus, Airport Blvd.	350,000	1	350,000	0	350,000
14	Various improvements to HMS Courthouse	155,000	1	0	155,000	155,000
14	Install fire alarm system at 2501 S. Congress	86,500	1	86,500	0	86,500
14	Remodel parking spaces at Pct. 4 Tax Office for accessibility	25,000	1	25,000	0	25,000
14	Bring Pct. 2 public entryway into ADA compliance	15,000	1	0	15,000	15,000
14	Bury overhead communication lines on north edge of Starflight	42,100	1	42,100	0	42,100
14	Replace failing roofing system over TCSO section	270,000	1	0	270,000	270,000
14	700 Lavaca Renovation	580,000	1	580,000	0	580,000

Table 6
FY 2012 ADOPTED BUDGET
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
14	CSCD Security Committee Request	5,000	1	5,000	0	5,000
14	53rd District Court Security Committee Req.	2,000	1	2,000	0	2,000
14	HMS Courthouse Security Committee Req.	128,458	1	128,458	0	128,458
14	HMS Courthouse Beautification Improvements	214,556	1	0	214,556	214,556
14	EOB Energy reduction	39,564	1	39,564	0	39,564
14	Renovate Space for Records Mgmt Archival Storage Facility	8,000	1	8,000	0	8,000
14	Expanded Parking at Star Flight Headquarters	28,341	1	28,341	0	28,341
14	Various improvements to HMS Courthouse	19,970	1	0	19,970	19,970
14	Re-Coat Metal Roof, West Command	3,250	1	0	3,250	3,250
FM (Department 14) Total				4,086,652	832,676	4,919,328
22	Desktop PCs	1,400	32	0	44,800	44,800
22	Laptops	2,150	6	0	12,900	12,900
22	Printers	1,300	1	0	1,300	1,300
22	Printers	400	1	0	400	400
22	Fax Machines	1,300	2	0	2,600	2,600
22	Presentation Displays	1,300	1	0	1,300	1,300
22	Presentation Displays	1,500	3	0	4,500	4,500
22	Tech Cart	30,000	1	0	30,000	30,000
22	New Jury Table for 201st District Court	2,000	1	0	2,000	2,000
22	Replace Public Seating Bench Cushions in the 353rd Courtroom	330	24	0	7,920	7,920
22	Ergonomic Chairs - District Judges' Office	500	2	0	1,000	1,000
22	Moveable Witness Stand Chair - 201st District Court	500	1	0	500	500
22	Ergonomic Chair - Court Administrator's Office	500	1	0	500	500
22	Replace Counsel Tables Chairs - County Court at Law #2	500	8	0	4,000	4,000
Civil Courts (Department 22) Total				0	113,720	113,720
24	Desktop PCs	1,400	18	0	25,200	25,200
24	Laptops	2,150	1	0	2,150	2,150
24	Software Licenses (various)	14,953	1	0	14,953	14,953
24	Printers	500	4	0	2,000	2,000
24	Printers	1,800	1	0	1,800	1,800
24	Fax Machines	1,050	2	0	2,100	2,100
24	Lectern Equipment	17,000	2	0	34,000	34,000
24	Audio Equipment	8,000	2	0	16,000	16,000
24	Monitors	1,500	2	0	3,000	3,000
24	Monitors	1,000	3	0	3,000	3,000
24	Monitors	800	2	0	1,600	1,600
24	Tables	1,500	12	0	18,000	18,000
Criminal Courts (Department 24) Total				0	123,803	123,803
31	Precinct 1 Bldg Security Personnel radio and cellular equipment	21,718	1	21,718	0	21,718
31	4 APX 7000 Mobile Radios Mobile Car Radios (2 way)	6,900	4	27,600	0	27,600
31	5 XTS2500 Model II Portable Radios Two way radios (walky Talky)	3,000	5	15,000	0	15,000
Constable Pct. 1 (Department 31) Total				64,318	0	64,318

Table 6
FY 2012 ADOPTED BUDGET
CAPITAL ACQUISITION RESOURCES (CAR) ACCOUNT FUNDING

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
32	Motorola XTS 2500 Model II Portable Radio	3,000	5	15,000	0	15,000
Constable Pct. 2 (Department 32) Total				15,000	0	15,000
34	APX 7000 MobileRadio	6,900	3	0	20,700	20,700
34	Laser Speed Enforcement Device	3,500	2	7,000	0	7,000
Constable Pct. 4 (Department 34) Total				7,000	20,700	27,700
37	Handheld Radio	7,196	1	7,196	0	7,196
37	Rifle	1,000	28	28,000	0	28,000
37	Vehicle Radio	6,484	24	155,616	0	155,616
37	Handheld Radio	7,196	28	201,488	0	201,488
37	X26 TASER	1,275	22	28,050	0	28,050
37	HSB VC Conversion	38,000	4	152,000	0	152,000
37	Bldg 140 Roof Replacement	605,000	1	0	605,000	605,000
37	Bldg 140 Water Shut-off	37,500	1	0	37,500	37,500
37	Bldg 140 Fire Sprinkler Shut-off	20,000	1	0	20,000	20,000
37	TCCC Road Repair	220,000	1	0	220,000	220,000
37	HSB Hydronic Boiler Replacement	85,000	1	0	85,000	85,000
37	HSB Hot Water Return Loop	100,000	1	0	100,000	100,000
37	Bldg 3 Epoxy Shower Walls	83,000	1	0	83,000	83,000
37	Kitchen Wash Area Re-Epoxy	10,000	1	0	10,000	10,000
37	Clothes Dryer	6,608	2	0	13,216	13,216
37	Clothes Washer	16,104	2	0	32,208	32,208
37	Security for Phase II Civil Courthouse	12,165	1	0	12,165	12,165
TCSO (Department 37) Total				572,350	1,218,089	1,790,439
38	Cas Chromatograph/Mass Spectrometer	75,000	1	0	75,000	75,000
Medical Examiner (Department 38) Total				0	75,000	75,000
45	HVAC Unit Replacement	32,400	1	0	32,400	32,400
45	Compressor Replacement	60,000	1	0	60,000	60,000
45	Unit Door Replacement	26,000	1	0	26,000	26,000
45	Fire Mandated Modifications	23,600	1	0	23,600	23,600
45	Seal Asphalt in Parking Lots Around Facility	9,813	1	0	9,813	9,813
45	Database System for Food Service for Counting at the Point of Service	24,420	1	24,420	0	24,420
45	Repair of Metal Framed Windows and One Exterior Stairwell at Gardner-Betts Facility	30,700	1	0	30,700	30,700
45	Replacement of 5 Institutional Dormitory Doors	26,000	1	0	26,000	26,000
Juvenile Probation (Department 45) Total				24,420	208,513	232,933
47	County-wide Radio Replacement Program	473,444	1	0	473,444	473,444
47 Total				0	473,444	473,444
49	Centrally Budgeted Vehicles			842,547	198,000	1,040,547
	Non-capitalizable portion of CO funded Vehicles (warranties etc)	82,219	1	82,219	0	82,219
49	Capitalized Road Maintenance	1,800,000	1	1,800,000	0	1,800,000
49	New International Cemetery Site	885,000	1	885,000	0	885,000
49	Playground Safety Initiative	85,000	1	85,000	0	85,000
TNR (Department 49) Total				3,694,766	198,000	3,892,766
PROJECT TOTAL				13,590,765	5,410,613	19,001,378
RESERVE ITEMS						1,433,446
Grand Total				13,590,765	5,410,613	20,434,824

**Table 7
COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS
FY 2012 ADOPTED BUDGET**

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
8	Backup Exec SW, Tape Drive, Media	\$9,348	1	\$9,348	\$0	\$9,348
		\$573	1	\$573	\$0	\$573
	JP Data Audit					
		\$1,975	1	\$1,975	\$0	\$1,975
		\$1,101	1	\$1,101	\$0	\$1,101
		\$400	1	\$400	\$0	\$400
		\$67	1	\$67	\$0	\$67
		\$715	1	\$715	\$0	\$715
Tax Office (Department 8) Total				\$14,179	\$0	\$14,179
12	Unified Communications	\$270	900	\$243,000	\$0	\$243,000
ITS (Department 12) Total				\$243,000	\$0	\$243,000
20	Electronic Voter Qual Stations					
		\$111,812	1	\$111,812	\$0	\$111,812
		\$24,075	1	\$24,075	\$0	\$24,075
		\$3,375	1	\$3,375	\$0	\$3,375
County Clerk (Department 20) Total				\$139,262	\$0	\$139,262
31	Mobile Data Computers					
		\$15,800	1	\$15,800	\$0	\$15,800
		\$4,794	1	\$4,794	\$0	\$4,794
		\$1,284	1	\$1,284	\$0	\$1,284
	Computers and Phones for Reception					
		\$3,100	1	\$3,100	\$0	\$3,100
		\$2,202	1	\$2,202	\$0	\$2,202
		\$800	1	\$800	\$0	\$800
		\$134	1	\$134	\$0	\$134
		\$1,430	1	\$1,430	\$0	\$1,430
	Computers for Deputies					
		\$7,750	1	\$7,750	\$0	\$7,750
		\$5,255	1	\$5,255	\$0	\$5,255
		\$335	1	\$335	\$0	\$335
		\$825	1	\$825	\$0	\$825
	Mobile Digital Video Cameras					
		\$250	4	\$1,000	\$0	\$1,000
		\$4,350	4	\$17,400	\$0	\$17,400
		\$450	4	\$1,800	\$0	\$1,800
		\$1,150	4	\$4,600	\$0	\$4,600
		\$750	4	\$3,000	\$0	\$3,000
Constable Pct. 1 (Department 31) Total				\$71,509	\$0	\$71,509
32	Digital Video Cameras-Rep					
		\$250	3	\$0	\$750	\$750
		\$4,350	3	\$0	\$13,050	\$13,050

**Table 7
COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS
FY 2012 ADOPTED BUDGET**

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
		\$450	3	\$0	\$1,350	\$1,350
		\$1,150	3	\$0	\$3,450	\$3,450
		\$750	3	\$0	\$2,250	\$2,250
	Digital Video Cameras, New					
		\$250	1	\$250	\$0	\$250
		\$4,350	1	\$4,350	\$0	\$4,350
		\$450	1	\$450	\$0	\$450
		\$1,150	1	\$1,150	\$0	\$1,150
		\$750	1	\$750	\$0	\$750
	Constable Pct. 2 (Department 32) Total			\$6,950	\$20,850	\$27,800
34	Computer Technology					
		\$11,000	1	\$11,000	\$0	\$11,000
		\$4,499	1	\$4,499	\$0	\$4,499
		\$476	1	\$476	\$0	\$476
		\$630	1	\$630	\$0	\$630
	Constable Pct. 4 (Department 34) Total			\$16,605	\$0	\$16,605
37	Life Safety Reorg					
		\$1,550	1	\$1,550	\$0	\$1,550
		\$1,051	1	\$1,051	\$0	\$1,051
		\$67	1	\$67	\$0	\$67
		\$165	1	\$165	\$0	\$165
	TCSO Law Enforcment					
		\$187,800	1	\$187,800	\$0	\$187,800
		\$61,916	1	\$61,916	\$0	\$61,916
		\$8,512	1	\$8,512	\$0	\$8,512
		\$660	1	\$660	\$0	\$660
	TCSO (Department 37) Total			\$261,721	\$0	\$261,721
90	Replacement Computers	\$1,525,818	1	\$0	\$1,525,818	\$1,525,818
	Centralized Computing - ITS (Department 90) Total			\$0	\$1,525,818	\$1,525,818
	telecommunication items centrally budgeted in ITS)	\$2,022,414		\$753,226	\$1,546,668	\$2,299,894

Table 8
FY 2012 ADOPTED BUDGET
REPLACEMENT VEHICLES & HEAVY EQUIPMENT BUDGETED IN TNR
CO FUNDED

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
31	New CN Vehicle -TNR Fleet Mgr pricing recomm.	30,800	4	123,200	0	123,200
31	New CN Vehicle -TNR Fleet Mgr pricing recomm.	30,800	1	0	30,800	30,800
Constable Pct. 1 (Department 31) Total				123,200	30,800	154,000
32	New CN Vehicle -TNR Fleet Mgr pricing recomm.	30,800	3	0	92,400	92,400
32	New CN Vehicle -TNR Fleet Mgr pricing recomm.	30,800	1	30,800	0	30,800
Constable Pct. 2 (Department 32) Total				30,800	92,400	123,200
37	Replacement vehicles per TNR list	2,302,281	1	0	2,302,281	2,302,281
37 Total				0	2,302,281	2,302,281
45	15 Passenger Van	25,250	1	25,250	0	25,250
45 Total				25,250	0	25,250
49	Pick Up (P2260P)	23,500	1	0	23,500	23,500
49	Pick Up (P2258P, P2259P)	27,000	2	0	54,000	54,000
49	Pick Up (P2245P, P2247P)	24,500	2	0	49,000	49,000
49	Pick Up (P2091, TNR1463)	33,000	2	0	66,000	66,000
49	Pick Up (P1896)	27,500	1	0	27,500	27,500
49	Pick Up (P2220, P2236)	36,000	2	0	72,000	72,000
49	Pick Up (P2075P, P2057P)	28,000	2	0	56,000	56,000
49	Excavator, TLSC- Wheel (EX2323)	307,500	1	0	307,500	307,500
49	Grader Articulated (TNR2423)	124,850	1	0	124,850	124,850
49	Mower, Riding (RI2807)	13,400	1	0	13,400	13,400
49	Mower, Riding (RI2808)	13,900	1	0	13,900	13,900
49	Mowing Deck (MD2781, 2783, 2785, 2787, & 2789)	17,000	5	0	85,000	85,000
49	Roller (TNR2739, TNR2731)	145,750	2	0	291,500	291,500
49	Roller (TNR2732, TNR2733)	124,000	2	0	248,000	248,000
49	Truck Emulsion (TNR2235, TNR2236)	124,500	2	0	249,000	249,000
49	Truck Dump 3YD (TNR1388P)	45,750	1	0	45,750	45,750
49	Truck Dump 12YD (TNR2161, 2175, 2183, & 2199)	96,400	4	0	385,600	385,600
49	Truck, Service Body (SB2232)	35,000	1	0	35,000	35,000
49	Truck, Service Body (SB2291)	36,500	1	0	36,500	36,500
49	Trailer, Belly Dump (TNR3905, TNR3906)	52,500	2	0	105,000	105,000
49	Trailer, Utility (TNR3997, TNR3999, TNR3995)	8,500	3	0	25,500	25,500
49	Infield Groomer (MC2813, MC2981, MC2982)	15,600	3	0	46,800	46,800
49	Mower, Riding (RI22962)	53,500	1	0	53,500	53,500
49	Mower, Riding (RI2811, RI2812, RI2980)	54,100	3	0	162,300	162,300
49	Mower, Riding (RI2965, RI2966, RI2967, RI2968)	12,750	4	0	51,000	51,000
49	Mower, Riding (RI2809)	13,900	1	0	13,900	13,900
49	Mowing, Deck (MD3030)	17,000	1	0	17,000	17,000
49	Mowing, Deck Verticutter (MD3010)	20,000	1	0	20,000	20,000
49	Personnel Carrier (PC2522)	21,000	1	0	21,000	21,000
49	Pick Up (1872)	24,500	1	0	24,500	24,500
49	Pick Up (2252P, 2253P, 2254P)	27,000	3	0	81,000	81,000
49	Trailers, Recycle (2000, 2001, 2002)	10,500	3	0	31,500	31,500
49	Trailer (T1909)	14,500	1	0	14,500	14,500
49	Trailer (T1907, T2041, T2042)	7,500	3	0	22,500	22,500
49	Trailer (TNR3996)	8,500	1	0	8,500	8,500
49	Trailer (T1906, T2037)	10,500	2	0	21,000	21,000
49	Trailer (T2040, T2036, T2043)	14,500	3	0	43,500	43,500
49	Trailer (T1908)	6,500	1	0	6,500	6,500
49	Trailer, Welder (TNR3900)	10,500	1	0	10,500	10,500
49	Trailer Utility (TNR3965)	6,500	1	0	6,500	6,500
49	Pick Up (TNR1363P)	23,500	1	0	23,500	23,500
49 Total				0	2,994,000	2,994,000
Grand Total				179,250	5,419,481	5,598,731

Table 8
FY 2012 ADOPTED BUDGET
REPLACEMENT VEHICLES & HEAVY EQUIPMENT BUDGETED IN TNR
CAR FUNDED

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
14	Toro Lawnmower	20,372	1	20,372	0	20,372
14	Maintenance Vans-#F9430, F9801	24,500	2	0	49,000	49,000
14	Maintenance Truck-#2223	35,000	1	0	35,000	35,000
14	Grasshopper Lawnmowers-#2749, 2750	12,750	2	0	25,500	25,500
14	Forklift #F9327	78,500	1	0	78,500	78,500
14	Total			0	78,500	78,500
37	Truck	25,000	1	25,000	0	25,000
37	Vehicle Accessories for 10 Deputies that start on Oct 1, 2011	15,885	10	158,850	0	158,850
37	Vehicle Accessories for 2 Lieutenant LE and 1 Sergeant that start on Oct 1, 2012	15,885	3	47,655	0	47,655
37	Vehicle Accessories for 4 Detectives that start on Jan 1, 2012	5,830	4	23,320	0	23,320
37	Vehicles for 2 Sergeants April 1, 2012	41,650	2	83,300	0	83,300
37	Vehicles for 9 Deputies that start on April 1, 2012	41,650	9	374,850	0	374,850
37	MDC Vehicle Mounting Hardware - LE Patrol Cars	12,000	1	12,000	0	12,000
37	MDC Vehicle Mounting Installation - LE Patrol Cars	7,200	1	7,200	0	7,200
37	Total			7,200	0	7,200
	Trail Dozer w/attachments	90,000	1	90,000	0	90,000
49	Trailer, Utility (T2087, T2088)	5,000	2	0	10,000	10,000
49	Total			90,000	0	90,000
Grand Total				842,547	198,000	1,040,547

Table 9
FY 2012 ADOPTED BUDGET*
CERTIFICATE OF OBLIGATION (CO) PROPOSED FUNDING

Dept	Description	Unit Cost	Qty	Recommended Cost		Total Cost
				New	Replace	
6	BEFIT Project	7,055,730	1	7,055,730	0	7,055,730
County Auditor (Department 6) Total				7,055,730	0	7,055,730
12	Disk Storage	850,000	1	850,000	0	850,000
12	LogLogic Appliance Group 1	182,400	1	0	182,400	182,400
12	LogLogic Appliance Group 2	110,200	1	0	110,200	110,200
12	Management Appliance with 1 Year support	95,000	1	0	95,000	95,000
12	Compliance Pack Module with 1 Year support	11,396	1	0	11,396	11,396
ITS (Department 12) Total				850,000	398,996	1,248,996
14	700 Lavaca FY 12 Renovation/Due Diligence	7,636,705	1	7,636,705	0	7,636,705
14	Install fire sprinkler system in Granger building	765,000	1	765,000	0	765,000
FM (Department 14) Total				8,401,705	0	8,401,705
37	Central AHU-VAV System s/ Dist Renewal	2,500,000	1	0	2,500,000	2,500,000
37	Lighting Energy Efficiency Improv	195,500	1	0	195,500	195,500
37	Visitation Counter Enclosure	23,000	1	23,000	0	23,000
37	Metal Paneled System Renewal	315,371	1	0	315,371	315,371
37	Water Dist Complete	750,000	1	0	750,000	750,000
TCSO (Department 37) Total				23,000	3,760,871	3,783,871
49	Centrally Budgeted Vehicles			179,250	5,419,481	5,598,731
49	HMAC & Alternative Paving Projects	3,557,820	1	3,557,820	0	3,557,820
49	Traffic Signals, New	150,000	2	300,000	0	300,000
49	ADA Sidewalk Upgrades	60,000	1	60,000	0	60,000
49	FY 12 Loop 1 Final Settlement with TxDOT	2,623,211	1	2,623,211	0	2,623,211
TNR (Department 49) Total				6,720,281	5,419,481	12,139,762
Issuance						159,936
Grand Total				23,050,716	9,579,348	32,790,000

* Amount and projects subject to change

<p><u>Table 10</u> FY 2012 ADOPTED BUDGET PROJECTS FUNDED WITH VOTER APPROVED BONDS <i>FY 2012 ISSUANCE*</i></p>
--

2000 Voter Approved Authorization	
Project	FY 12 Issuance
US 290 West	\$2,000,000
Total	\$2,000,000

*Subject to change and the inclusion of issuance of a portion of 2012 Voter Approved Bonds.

Table 11
FY 2012 ADOPTED BUDGET
ITEMS AND PROJECTS FUNDED FROM OTHER FUNDS

LCRA (FUND 029)				
Dept	Description	New	Replace	Total
49	Park Roads & Parking Lot Maintenance	200,000	0	200,000
TNR (Department 49) Total		200,000	0	200,000

BCP (FUND 038)				
Dept	Description	New	Replace	Total
49	BCP Road Projects	77,520	0	77,520
49	BCP Fencing	31,620	0	31,620
TNR (Department 49) Total		109,140	0	109,140

Justice Court Technology (FUND 050)				
Dept	Description	New	Replace	Total
12	Centrally Budgeted ITS	0	88,520	88,520
ITS (Department 12) Total		0	88,520	88,520

Expo Center (FUND 501)				
Dept	Description	New	Replace	Total
14	Procurement of 100' foot Boom Lift	175,000	0	175,000
FM (Department 14) Total		175,000	0	175,000

Total Capital in Special Funds				\$572,660
---------------------------------------	--	--	--	------------------

Table 12
**COMPUTER AND TELECOMMUNICATION ITEMS CENTRALLY BUDGETED IN ITS - FUND 050
 FY 2012 ADOPTED BUDGET**

Dept	Line Item	Request Description	Unit Cost	Qty	Recommended Cost		Total Cost
					New	Replace	
26		Replacement Computers					
	050-9007-548-3001		\$9,075	1	\$0	\$9,075	\$9,075
	050-9007-548-6099		\$1,530	1	\$0	\$1,530	\$1,530
	050-9006-548-3001		\$9,300	1	\$0	\$9,300	\$9,300
	050-9006-548-6099		\$1,410	1	\$0	\$1,410	\$1,410
26 (JP1) total					\$0	\$21,315	\$21,315
27		Replacement Computers					
	050-9007-549-3001		\$2,600	1	\$0	\$2,600	\$2,600
	050-9007-549-6099		\$450	1	\$0	\$450	\$450
	050-9006-549-3001		\$6,500	1	\$0	\$6,500	\$6,500
	050-9006-549-6099		\$1,125	1	\$0	\$1,125	\$1,125
27 (JP2) total					\$0	\$10,675	\$10,675
28		Replacement Computers					
	050-9007-551-3001		\$2,800	1	\$0	\$2,800	\$2,800
	050-9007-551-6099		\$285	1	\$0	\$285	\$285
	050-9006-551-3001		\$14,900	1	\$0	\$14,900	\$14,900
	050-9006-551-6099		\$1,980	1	\$0	\$1,980	\$1,980
28 (JP3) total					\$0	\$19,965	\$19,965
29		Replacement Computers					
	050-9007-552-3001		\$8,425	1	\$0	\$8,425	\$8,425
	050-9007-552-6099		\$1,245	1	\$0	\$1,245	\$1,245
	050-9006-552-3001		\$9,100	1	\$0	\$9,100	\$9,100
	050-9006-552-6099		\$1,575	1	\$0	\$1,575	\$1,575
29 (JP4) total					\$0	\$20,345	\$20,345
30		Replacement Computers					
	050-9007-553-3001		\$4,325	1	\$0	\$4,325	\$4,325
	050-9007-553-6099		\$735	1	\$0	\$735	\$735
	050-9006-553-3001		\$9,525	1	\$0	\$9,525	\$9,525
	050-9006-553-6099		\$1,635	1	\$0	\$1,635	\$1,635
30 (JP5) total					\$0	\$16,220	\$16,220
Total					\$0	\$88,520	\$88,520

Table 13

Earmarks on Allocated Reserve

Department	Description	Amount
PBO	Bank Depository Contract	\$ 175,000
HRMD	Revised Tuition Reimbursement Policy	\$ 200,000
HRMD	ACC Internship Program	\$ 25,885
County Clerk	Redistricting effects on Elections	\$ 149,135
Civil Courts	Family Drug Court Grant	\$ 193,169
Criminal Courts	Possible Capital Cases	\$ 300,000
Criminal Courts	Drug Court, Veterans Court Grants	\$ 347,012
TCSO	700 Lavaca Security	\$ 294,139
Emergency Services	HazMat Reserve	\$ 20,000
TNR	Landfill	\$ 750,000
TNR	TXI Environmental Monitoring	\$ 55,208
TNR	Northeast Metro Park - Phase III	\$ 137,421
TNR	Ozone Monitoring at McKinney Roughs	\$ 12,500
RMCR	Offsite Storage	\$ 208,000
RMCR	Postage	\$ 100,000
HHS	Coordinator Position - SafeHaven/SafePlace	\$ 45,000
Total Allocated Reserve Earmarks		\$ 3,012,469

Earmarks on CAR Reserve

Department	Description	Amount
TCSO	Security	\$ 48,505
TNR	International Cemetery	\$ 365,000
TNR	New Guardrail Installations	\$ 90,000
TNR	Failing Vehicles	\$ 90,000
EMS	EMS Interlocal Base Agreement -	\$ 330,000
RMCR	A/V Equipment for 700 Lavaca Street	\$ 80,000
TNR	Northeast Metro Park - Phase III	\$ 38,500
Total CAR Earmarks		\$ 1,042,005

Earmarks on Other Reserves

Department	Description	Amount
HHS	State Cuts Reserve for MHMR	\$ 300,000
Total Other Reserve Earmarks		\$ 300,000

FY 12 Adopted Budget

**Travis County, Texas
Combined Balance Sheet
September 30, 2011
(Unaudited)**

Travis County

	Governmental Fund Type			Proprietary Fund Type	Non- Appropriated Funds*	
	General	Special Revenue	Debt Service	Capital Projects	Self Insurance	
Assets:						
Cash and pooled cash	\$ 172,111,112	\$ 25,301,351	\$ 29,284	\$ 175,966,491	\$ 48,543,953	\$ 23,281,543
Investments	-	-	15,650,992	-	-	1,598,573
Interest receivable	314,879	49,060	8,635	654,665	71,000	12,973
Other receivables	8,367,966	462,473	4,992	539,669	232,933	6,101,867
Taxes receivable (net of allowances for estimated uncollectibles)	2,479,770	-	949,440	-	-	6,783
Prepaid items/Other Assets	205,000	-	-	-	3,473,577	-
Cash - restricted	-	492,002	-	41,527	-	-
Total Assets	\$ 183,478,727	\$ 26,304,886	\$ 16,643,343	\$ 177,202,352	\$ 52,321,463	\$ 31,001,739
Liabilities and Fund Balances/Net Assets:						
Accounts payable	11,331,189	625,339	-	5,473,139	345,357	1,248,580
Other liabilities	32,602,518	1,031,630	1,281,673	835,923	19,376,355	6,424,057
Deferred revenues	2,479,770	-	949,440	-	519,423	13,451,798
Total Liabilities	46,413,477	1,656,969	2,231,113	6,309,062	20,241,135	21,124,435
Fund Balances:						
<i>Nonspendable</i>						
Prepaid items	205,000	-	-	-	-	-
County schools	-	-	-	-	-	3,256,010
<i>Restricted</i>						
Debt service	-	-	14,412,230	-	-	498,068
Capital projects	-	-	-	170,893,290	-	-
Special revenue funds	-	8,955,368	-	-	-	4,640,136
<i>Committed</i>						
Special revenue funds	-	15,692,549	-	-	-	1,483,090
General fund - compensated absences	6,795,793	-	-	-	-	-
Justice, corrections, and rehabilitation programs	3,447,376	-	-	-	-	-
Roads, parks, and preserves	2,470,739	-	-	-	-	-
Information systems and telecommunications	4,200,076	-	-	-	-	-
Facilities management	1,432,139	-	-	-	-	-
Other purposes	2,987,840	-	-	-	-	-
<i>Assigned</i>						
Budgetary appropriation	5,797,998	-	-	-	-	-
Unassigned Fund Balances/Net Assets - NOTE 1	109,728,289	-	-	-	32,080,328	-
Total Liabilities and Fund Balances/Net Assets	\$ 183,478,727	\$ 26,304,886	\$ 16,643,343	\$ 177,202,352	\$ 52,321,463	\$ 31,001,739

Please Note - Fiduciary Funds and the Discretely Presented Component Unit (Central Health) are not included above.

Also, General Fund includes the Expo Center Fund and 700 Lavaca Complex Fund, in a manner consistent with the County's financial reporting practices.

* This column includes funds which are a part of the County's finances, but are not included in the annual appropriation process. This includes grant funds which are not appropriated based on the County's fiscal year and other funds which are legally budgeted under the jurisdiction of the responsible elected official. This column also includes blended component units.

NOTE 1:

The fund balance amounts reported on the Combined Balance Sheet are the actual balances recorded on the County's financial records for fiscal year 2011. At this time, these balances have not been audited by the County's external auditors; however, the County does not foresee any significant changes that will need to be made to these balances.

The estimated beginning fund balances for the FY12 budget may differ from actuals due to the adoption of the FY12 budget prior to the closing of the County's 2011 fiscal year. The estimate is the County's best estimation of the ending fund balances as of the budget adoption date. It is a combination of actual balances as of the budget adoption date plus, based on input from County offices/departments, Planning & Budget Office and the County Auditor's Office, projected additional revenue earned and expenditures incurred that should be recognized on the County's financial records for fiscal year 2011 on a basis of accounting consistent with state law.

Travis County, Texas
 Combined Revenues and Expenditures
 For the Year Ended September 30, 2011
 (Unaudited)

	Governmental Fund Type				Proprietary Fund Type	Non- Appropriated Funds*
	General	Special Revenue	Debt Service	Capital Projects	Self Insurance	
Revenues and Other Financing Sources:						
Taxes	\$ 364,976,817	\$ -	\$ 75,725,814	\$ -	\$ -	\$ 1,636,077
Intergovernmental	11,987,862	475,215	-	-	-	49,803,113
Charges for services	53,676,450	18,625,067	-	315,352	-	9,200,217
Fines and forfeitures	2,172,705	5,879,210	-	-	-	444,464
Investment income	1,148,531	276,604	75,601	747,917	436,816	44,060
Miscellaneous	6,970,246	238,752	-	1,562,025	1,292,373	191,149
Insurance premiums	-	-	-	-	51,697,207	-
Other financing sources	4,869,103	12,421,768	25,982,032	50,562,599	-	1,973,736
Total	\$ 445,801,714	\$ 37,916,616	\$ 101,783,447	\$ 53,187,893	\$ 53,426,396	\$ 63,292,816
Expenditures and Other Financing Uses:						
General Government	\$ 75,311,389	\$ 3,711,857	\$ 15,590	\$ 1,623,615	\$ 54,309,084	\$ 294,013
Justice System	109,523,271	3,435,044	-	580	-	15,331,779
Public Safety	60,524,394	4,066,938	-	767,318	-	2,052,404
Corrections and Rehabilitation	96,779,669	464,154	-	18,370	-	20,817,830
Health and Human Services	44,007,560	84,140	-	9,763	-	11,467,830
Infrastructure and Environ. Svcs	8,445,771	15,091,309	-	1,470,755	-	174,316
Community and Econ. Develop.	8,416,164	125,003	-	149,208	-	-
Capital Outlay	5,128,789	15,298,245	-	70,429,486	-	11,334,354
Debt Service	-	-	75,174,539	459,193	-	1,745,013
Other Financing Uses	14,394,022	2,356,791	25,706,998	16,066	-	337,711
Total	\$ 422,531,029	\$ 44,633,481	\$ 100,897,127	\$ 74,944,354	\$ 54,309,084	\$ 63,555,250

Please Note - Fiduciary Funds and the Discretely Presented Component Unit (Central Health) are not included above. Also, General Fund includes the Expo Center Fund and the 700 Lavaca Complex Fund, in a manner consistent with the County's financial reporting practices.

* This column includes funds which are a part of the County's finances, but are not included in the annual appropriation process. This includes grant funds which are not appropriated based on the County's fiscal year and other funds which are legally budgeted under the jurisdiction of the responsible elected official. This column also includes blended component units.

Table 16

**TAX RATE COMPARISON
FY 99 - FY 12 ADOPTED**

	MAINTENANCE AND OPERATING (M&O) TAX RATE	DEBT SERVICE TAX RATE	TOTAL TAX RATE	BUDGETED REVENUE
FY 1999	\$0.3865	\$0.1278	\$0.5143	\$146,489,354 M&O \$48,438,136 Debt Service \$194,927,490 Total
FY 2000	\$0.3861	\$0.1127	\$0.4988	\$159,117,687 M&O \$47,054,745 Debt Service \$206,172,432 Total
FY 2001	\$0.3760	\$0.0910	\$0.4670	\$183,397,737 M&O \$44,562,591 Debt Service \$227,960,328 Total
FY 2002	\$0.3546	\$0.0914	\$0.4460	\$197,224,772 M&O \$51,484,198 Debt Service \$248,708,970 Total
FY 2003	\$0.3626	\$0.1034	\$0.4660	\$223,100,326 M&O \$63,540,890 Debt Service \$286,641,216 Total
FY 2004	\$0.3926	\$0.0992	\$0.4918	\$231,624,223 M&O \$58,525,530 Debt Service \$290,149,753 Total
FY 2005	\$0.3850	\$0.1022	\$0.4872	\$230,596,831 M&O \$61,212,977 Debt Service \$291,809,808 Total
FY 2006	\$0.3994	\$0.0999	\$0.4993	\$248,444,473 M&O \$62,142,220 Debt Service \$310,586,693 Total
FY 2007	\$0.3623	\$0.0876	\$0.4499	\$263,472,264 M&O \$63,704,583 Debt Service \$327,176,847 Total
FY 2008	\$0.3405	\$0.0811	\$0.4216	\$285,966,541 M&O \$68,111,267 Debt Service \$354,077,808 Total
FY 2009	\$0.3394	\$0.0728	\$0.4122	\$318,500,480 M&O \$68,317,133 Debt Service \$386,817,613 Total
FY 2010	\$0.3517	\$0.0698	\$0.4215	\$328,626,332 M&O \$65,220,694 Debt Service \$393,847,026 Total
FY 2011	\$0.3858	\$0.0800	\$0.4658	\$345,968,222 M&O \$71,740,430 Debt Service \$417,708,652 Total
FY 2012	\$0.4085	\$0.0770	\$0.4855	\$380,618,089 M&O \$71,744,413 Debt Service \$452,362,502 Total
DIFFERENCE FY 12 - 11	\$0.0227	(\$0.0030)	\$0.0197	\$34,649,867 M&O \$3,983 Debt Service \$34,653,850 Total

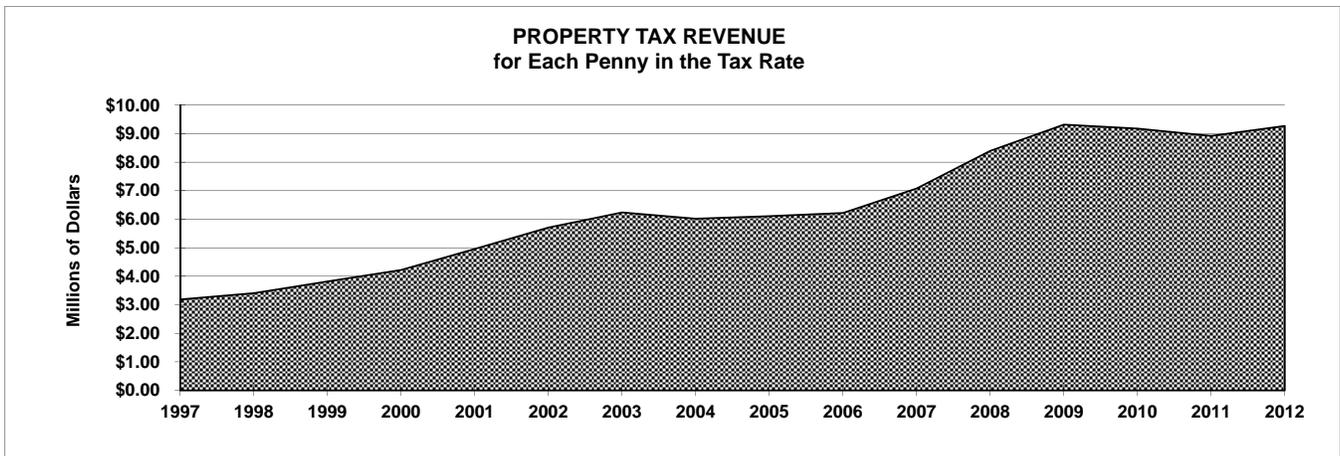
Chart 5

TRAVIS COUNTY TAXES ON THE AVERAGE HOMESTEAD

FISCAL YEAR	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Avg. Appraised Value of a Homestead	\$152,979	\$171,629	\$189,796	\$191,240	\$197,874	\$203,526	\$225,014	\$257,222	\$281,409	\$288,963	\$272,820	\$272,931
Average Taxable Value After 20% Exemption	\$122,383	\$137,303	\$151,837	\$152,992	\$158,299	\$162,821	\$180,011	\$205,778	\$225,127	\$231,170	\$216,580	\$215,829
Tax Rate	\$0.4670	\$0.4460	\$0.4660	\$0.4918	\$0.4872	\$0.4993	\$0.4499	\$0.4216	\$0.4122	\$0.4215	\$0.4658	\$0.4855
Tax	\$571.53	\$612.37	\$707.56	\$752.41	\$771.23	\$812.97	\$809.87	\$867.56	\$927.97	\$974.38	\$1,008.83	\$1,047.85

Average appraised value of a Homestead is value for each year according to the Travis Central Appraisal District.
 Average appraised value of a Homestead could go down if a significant number of tax appraisal appeals are successful.

Each one cent of the FY 2012 General Fund tax rate equals approximately \$9.11 million.
 Figures are based upon the Projected Net Taxable Value of \$95,366,223,884.



Year	Revenue (Millions)
1999	\$3.82
2000	\$4.22
2001	\$4.96
2002	\$5.71
2003	\$6.24
2004	\$6.02
2005	\$6.11
2006	\$6.22
2007	\$7.08
2008	\$8.40
2009	\$9.32
2010	\$9.18
2011	\$8.92
2012	\$9.27

Chart 6

**TOTAL ASSESSED VALUE OF ALL TAXABLE TRAVIS COUNTY PROPERTY
FISCAL YEAR 1990 THROUGH FISCAL YEAR 2012**

Source: Travis Central Appraisal District

FISCAL YEAR	TOTAL TAXABLE VALUE	NEW CONSTRUCTION VALUE	APPRECIATION VALUE	TOTAL CHANGE IN VALUE
1990	22,420,091,298	790,476,159	(2,623,258,991)	(1,832,782,832)
1991	21,899,034,630	859,854,516	(1,380,911,184)	(521,056,668)
1992	21,208,805,166	599,694,674	(1,289,924,138)	(690,229,464)
1993	21,229,982,422	830,274,042	(809,096,786)	21,177,256
1994	22,706,975,999	784,911,226	692,082,351	1,476,993,577
1995	25,902,620,905	1,160,915,596	2,034,729,310	3,195,644,906
1996	28,836,217,992	1,648,287,853	1,285,309,234	2,933,597,087
1997	31,889,125,263	1,646,926,874	1,405,980,397	3,052,907,271
1998	34,196,463,097	1,889,797,547	417,540,287	2,307,337,834
1999	38,283,234,538	2,089,731,713	1,997,039,728	4,086,771,441
2000	42,172,828,459	2,454,211,171	1,435,382,750	3,889,593,921
2001	49,591,847,838	3,094,601,817	4,324,417,562	7,419,019,379
2002	57,097,747,160	3,756,161,568	3,749,737,754	7,505,899,322
2003	62,380,510,051	3,131,069,949	2,151,692,942	5,282,762,891
2004	60,195,309,362	2,147,865,248	(4,333,065,937)	(2,185,200,689)
2005	61,110,246,072	1,874,961,058	(960,024,348)	914,936,710
2006	63,484,891,844	1,929,845,340	444,800,432	2,374,645,772
2007	74,193,296,448	2,583,228,287	8,125,176,317	10,708,404,604
2008	85,096,373,147	3,260,766,707	7,642,309,992	10,903,076,699
2009	95,071,022,975	3,971,894,250	6,002,755,578	9,974,649,828
2010	98,355,097,325	2,926,977,219	357,097,131	3,284,074,350
2011	94,389,607,881	1,881,549,946	(5,847,039,390)	(3,965,489,444)
2012	97,054,517,458	3,544,836,553	(879,926,976)	2,664,909,577

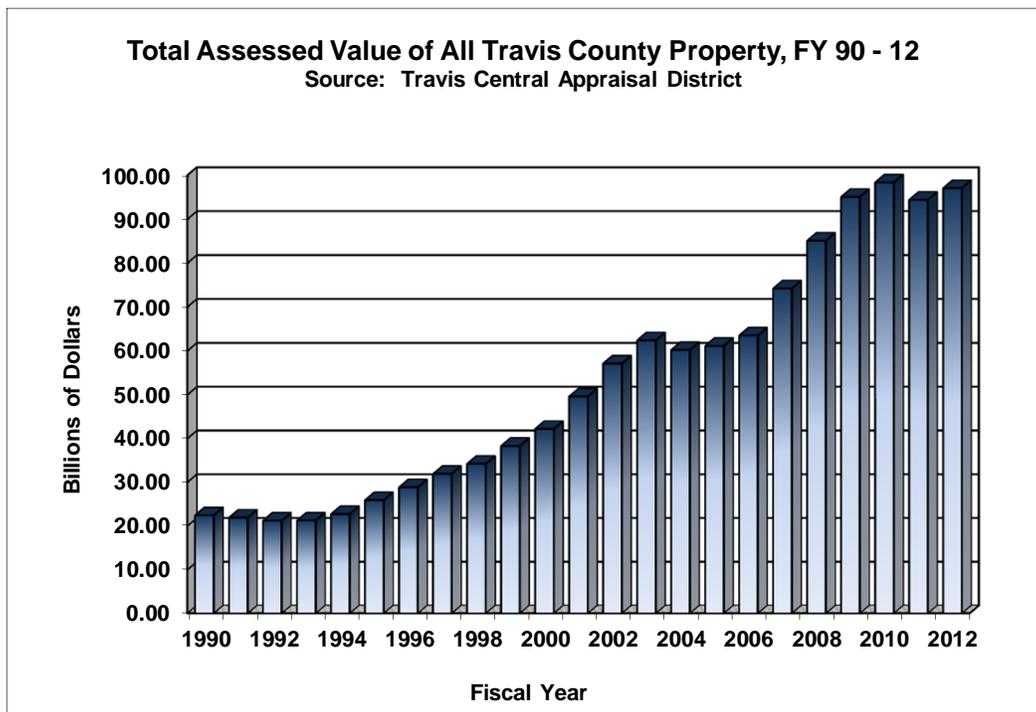
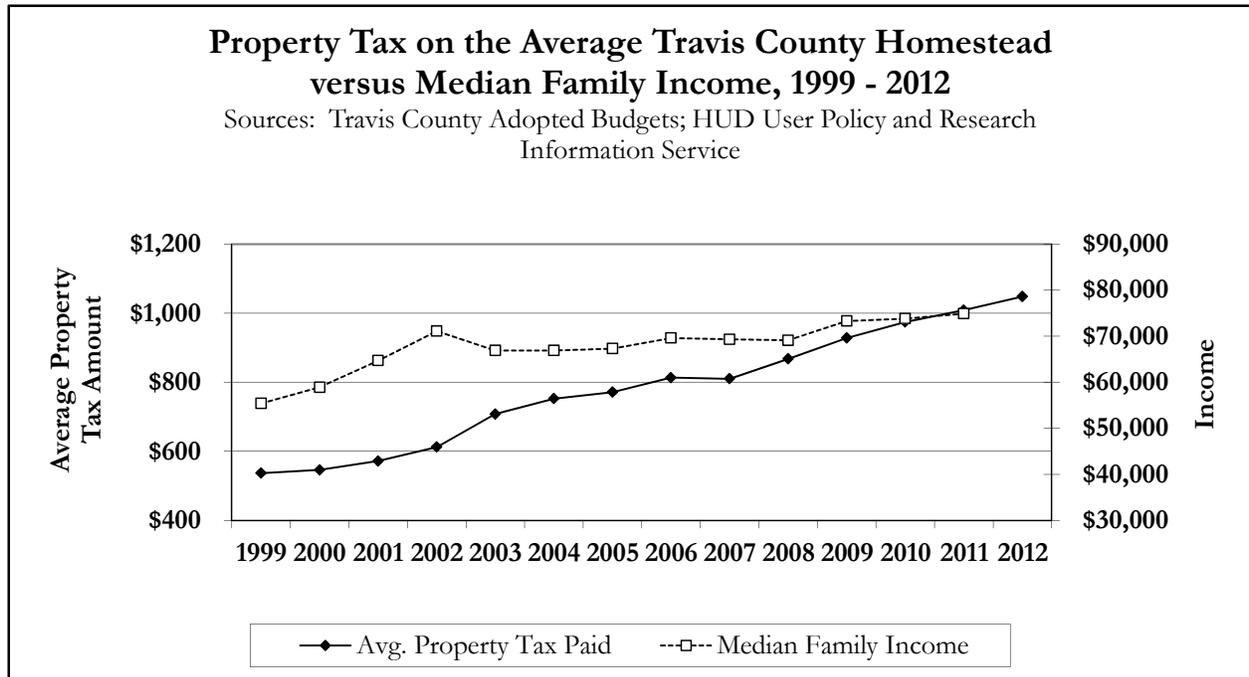
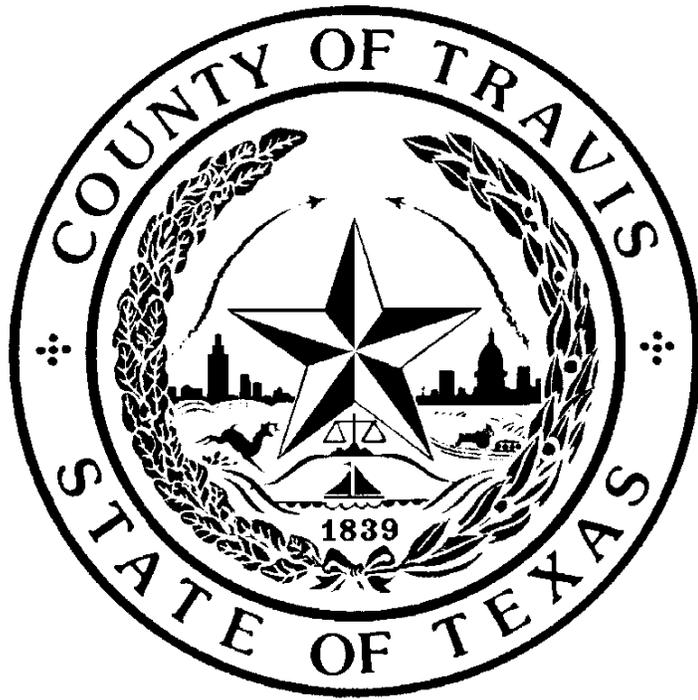
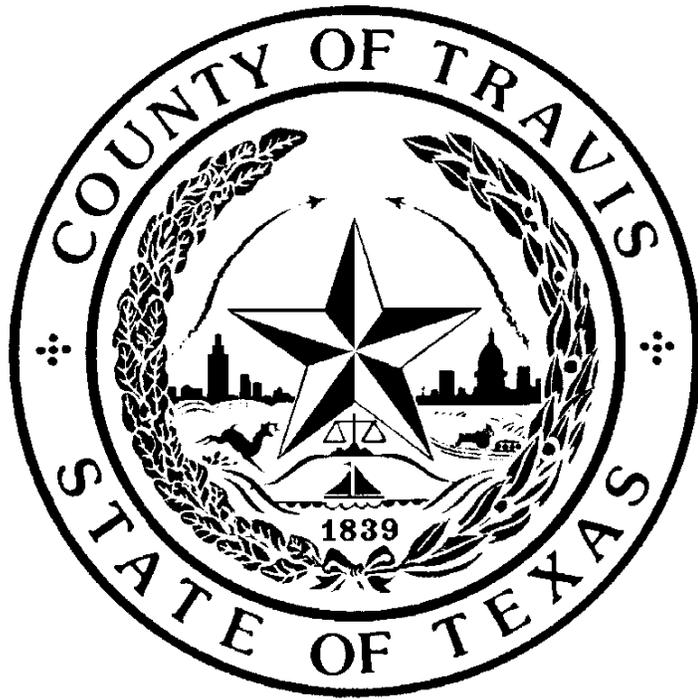


Chart 7





SECTION III
DEPARTMENTAL BUDGETS



Program Area Overview

The **Justice and Public Safety (JPS)** Program Area consists of a diverse group of twenty-nine departments that share the following common goals:

- *Provide Justice.*
- *Promote Adherence to Law.*
- *Prevent and Deter Crime.*
- *Protect the Community.*
- *Address the Effects of Crime.*
- *Prevent and Resolve Disputes in a Peaceful Manner.*

The departments that make up the Justice and Public Safety Program Area are listed in the tables on the following pages.

Key Service Populations

The key service populations or major stakeholders of the JPS Program Area are:

- *Travis County Residents*
- *Victims of Crime, including Children*
- *Commissioners Court*
- *Juvenile Justice Practitioners*

Staffing

In the FY 12 Adopted Budget, the JPS Program Area has 3,488.98 FTE as compared to 3,377.48 in FY11. This change is a 3.3% increase or 111.5 FTEs compared to FY 11.

The largest change in the Justice and Public Safety Program Area is due to the addition of 78 net FTE in the Sheriff’s Office. The increases include the addition of 40 FTE in the Corrections Bureau, 28 FTE in the Law Enforcement Bureau, 7 FTE for additional nurses for the Central Booking Program and 3 FTE related to Courthouse Security.

Other changes include the addition of an attorney and half-time law clerk in the

District Attorney’s Office and two new attorneys in total for Criminal Justice Planning’s Office of Child Representation and Office of Parental Representation in order to handle a large increase in filings from Child Protective Services.

Also, three grant programs (Mental Health Public Defender, Office of Child Representation and Office of Parental Representation) became fully funded by the General Fund in FY 12, adding an additional 26 FTE in Criminal Justice Planning. There were also other small changes in various departments involving an additional net 4 FTE.

Table A summarizes the FTE in this program area by department since FY 09.

Financial Aspects

The General Fund budget for the JPS Program Area has grown from \$268,605,580 in FY 09 to \$291,107,326 in FY 12. This represents an increase of \$22,501,746 or 8.4% over the past four years. The year-to-year net increase from FY 11 was \$9,711,211, or 3.45%.

A large portion of the change is related to a net increase of 78 FTE in the Travis County Sheriff’s Office. The cost of these positions included in the FY 12 Adopted Budget for the Sheriff’s Office is \$4,406,479. Many of the new positions added in the Sheriff’s Office have mid-year start dates with funding based on the amount needed in FY 12. An Annualization Reserve has been established outside of the office with that takes into account the remaining amount needed for the full year cost of the positions.

Other changes include the additional resources to restore temporary reductions used to mitigate the loss of Title IV-E in Juvenile Probation, increases in Civil Courts

legally mandated fees, an increase to the Criminal Justice Planning budget for grant programs moved to the General Fund, helicopter maintenance and fuel for StarFlight, new Security personnel in Constable Precinct One as well as other smaller increases described in detail in this section.

Table B provides a summary of the General Fund budget for these departments since FY 09. The pages following this summary provide more detailed information regarding the budgets for offices and department within this program area.

Table A
Regular Positions in FTE - All Funds
FY 2009 - FY 2012

Department	FY 09	FY 10	FY 11	FY 12	FY12-FY09 Difference	Percent Change
Civil Courts	74.50	76.50	76.50	76.50	2.00	2.7%
Civil Service Commission	1.00	1.00	1.00	1.00	0.00	0.0%
Constable, Precinct 1	20.00	22.00	22.00	24.00	4.00	20.0%
Constable, Precinct 2	27.00	33.00	34.00	35.00	8.00	29.6%
Constable, Precinct 3	30.00	30.00	29.00	29.00	(1.00)	-3.3%
Constable, Precinct 4	18.00	18.00	19.00	19.00	1.00	5.6%
Constable, Precinct 5	55.00	55.00	55.00	55.50	0.50	0.9%
County Attorney	181.50	179.50	185.50	185.50	4.00	2.2%
Criminal Courts	84.50	84.50	85.50	85.50	1.00	1.2%
Criminal Justice Planning	10.00	10.00	10.00	38.00	28.00	280.0%
CSCD	325.00	318.00	297.00	296.50	(28.50)	-8.8%
District Attorney	166.125	167.125	167.125	168.625	2.50	1.5%
District Clerk	107.00	107.00	109.00	109.00	2.00	1.9%
Emergency Medical Services	32.00	33.00	33.00	33.00	1.00	3.1%
Emergency Services	17.00	17.00	17.00	17.00	0.00	0.0%
Justice of the Peace, Precinct 1	13.00	13.00	15.00	15.00	2.00	15.4%
Justice of the Peace, Precinct 2	31.50	31.50	32.00	33.00	1.50	4.8%
Justice of the Peace, Precinct 3	24.50	25.50	25.50	25.50	1.00	4.1%
Justice of the Peace, Precinct 4	14.00	15.00	16.00	16.00	2.00	14.3%
Justice of the Peace, Precinct 5	13.00	13.00	15.00	15.00	2.00	15.4%
Juvenile Probation	440.50	438.50	462.50	462.50	22.00	5.0%
Juvenile Public Defender	13.00	13.00	13.00	13.00	0.00	0.0%
Medical Examiner	34.00	35.00	35.50	35.50	1.50	4.4%
Pretrial Services	57.18	57.18	57.18	57.18	0.00	0.0%
Probate Court	10.67	10.67	10.67	11.67	1.00	9.4%
Sheriff	1,507.50	1,486.50	1,510.50	1,588.50	81.00	5.4%
TCCES	44.00	44.00	44.00	43.00	(1.00)	-2.3%
Total	3,351.48	3,334.48	3,377.48	3,488.98	137.50	4.1%

**Table B
General Fund Budgets By Department
FY 2009 - FY 2012**

Department	FY 09	FY 10	FY 11	FY 12	FY12-FY09 Difference	Percent Change
Civil Courts	\$5,616,227	\$5,710,975	\$5,932,642	\$6,203,319	\$587,092	10.5%
Civil Courts Legally Mandated Fees	\$2,393,089	\$1,063,947	\$1,489,295	\$2,784,040	\$390,951	16.3%
Civil Service Commission	\$78,104	\$89,877	\$83,002	\$92,428	\$14,324	18.3%
Constable, Precinct 1	\$1,403,277	\$1,576,964	\$1,653,143	\$1,861,826	\$458,549	32.7%
Constable, Precinct 2	\$1,878,896	\$2,275,607	\$2,451,366	\$2,563,815	\$684,919	36.5%
Constable, Precinct 3	\$2,097,297	\$2,114,515	\$2,176,824	\$2,200,901	\$103,604	4.9%
Constable, Precinct 4	\$1,257,977	\$1,271,446	\$1,395,941	\$1,430,169	\$172,192	13.7%
Constable, Precinct 5	\$3,775,952	\$3,892,505	\$4,035,366	\$4,074,189	\$298,237	7.9%
County Attorney	\$14,675,271	\$14,743,971	\$15,668,034	\$15,676,888	\$1,001,617	6.8%
Criminal Courts	\$6,798,068	\$6,664,260	\$7,306,561	\$7,104,779	\$306,711	4.5%
Criminal Courts Legally Mandated Fe	\$7,914,683	\$7,914,683	\$7,914,683	\$8,114,683	\$200,000	2.5%
Criminal Justice Planning	\$1,676,228	\$3,046,380	\$3,098,843	\$3,744,824	\$2,068,596	123.4%
CSCD	\$561,650	\$550,124	\$559,867	\$561,138	(\$512)	-0.1%
District Attorney	\$15,596,290	\$15,951,691	\$16,459,821	\$16,526,503	\$930,213	6.0%
District Clerk	\$7,108,936	\$6,826,084	\$7,058,279	\$7,190,346	\$81,410	1.1%
Emergency Medical Services	\$15,811,563	\$15,554,517	\$16,314,853	\$16,599,439	\$787,876	5.0%
Emergency Services	\$4,455,640	\$4,341,366	\$4,561,564	\$4,813,027	\$357,387	8.0%
Justice of the Peace, Precinct 1	\$943,943	\$953,012	\$984,906	\$933,028	(\$10,915)	-1.2%
Justice of the Peace, Precinct 2	\$1,858,437	\$1,854,595	\$1,892,564	\$1,910,524	\$52,087	2.8%
Justice of the Peace, Precinct 3	\$1,316,023	\$1,309,018	\$1,348,488	\$1,357,017	\$40,994	3.1%
Justice of the Peace, Precinct 4	\$985,111	\$991,388	\$972,539	\$937,852	(\$47,259)	-4.8%
Justice of the Peace, Precinct 5	\$1,021,333	\$1,026,845	\$1,051,613	\$986,582	(\$34,751)	-3.4%
Juvenile Probation	\$31,594,223	\$31,849,068	\$33,209,024	\$33,976,447	\$2,382,224	7.5%
Juvenile Public Defender	\$1,293,579	\$1,305,629	\$1,350,131	\$1,360,296	\$66,717	5.2%
Medical Examiner	\$3,773,249	\$3,792,875	\$4,027,905	\$4,084,231	\$310,982	8.2%
Pretrial Services	\$3,574,097	\$3,598,891	\$3,687,910	\$3,730,564	\$156,467	4.4%
Probate Court	\$1,545,218	\$1,621,905	\$1,652,133	\$1,660,932	\$115,714	7.5%
Sheriff	\$124,285,267	\$123,419,000	\$129,657,475	\$135,362,723	\$11,077,456	8.9%
TCCES	\$3,315,952	\$3,329,896	\$3,401,333	\$3,264,816	(\$51,136)	-1.5%
Total	\$268,605,580	\$268,641,034	\$281,396,105	\$291,107,326	\$22,501,746	8.4%

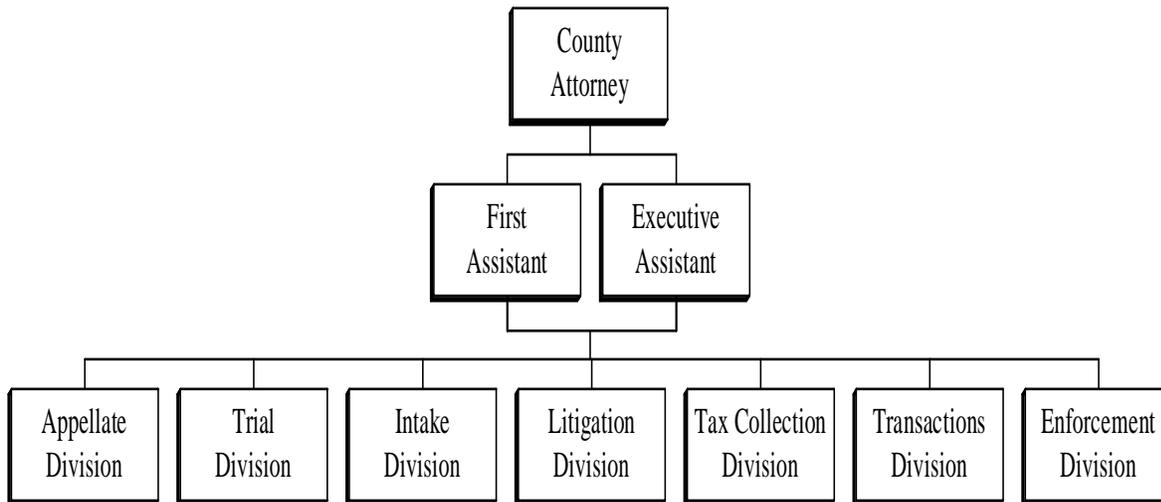
County Attorney (Dept. 19)

Mission Statement

The mission of the County Attorney's office is to provide:

- A full range of civil legal services in a timely manner.
- Superior legal representation for the State in misdemeanor cases and for victims of family violence.
- Processing, collecting and accounting for bad checks and statutory fees, restitution ordered by courts in criminal cases, attorney's fees on protective orders, enforcement fees on tax cases and reimbursement of college work study funds.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY10 Actual	FY 11 Projected	FY 12 Projected
Billable Hours per attorney and paralegal	1,679	1,648	1,573	1,600
Property tax collection rate	98.91%	98.95%	98.95%	98.5%
Number of polluted sites investigated and closed	190	136	163	163
Average number of days to file case	28	22	27	27
Cases filed	31,568	34,085	34,690	32,584
Dollar amount of bond forfeiture collections	\$1,159,980	\$1,436,423	\$1,843,438	\$1,103,526
Billable Hours per attorney and paralegal	1,679	1,648	1,573	1,600

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$14,084,261	\$14,159,039	\$15,068,494	\$15,047,393	(\$21,101)
Operating	\$591,010	\$584,932	\$599,540	\$629,495	\$29,955
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$14,675,271	\$14,743,971	\$15,668,034	\$15,676,888	\$8,854
FTEs	181.5	179.5	185.5	185.5	0

FY 12 Budget Issues

The FY 12 Adopted Budget for the County Attorney’s Office has increased by \$8,854 over the FY 11 budget.

Personnel

The \$21,101 decrease in personnel includes:

- A decrease of \$129,000 for Prosecutor Longevity Pay (Please note that this supplemental pay from the state will now be certified quarterly, not at the beginning of the fiscal year as it was in years’ past);
- An increase of \$70,247 for changes in the County’s life insurance and retirement contribution for departmental FTE to maintain the same benefit level;
- A net increase of \$23,818 for adjustments to the department’s hospitalization budget based on actuarial determined cost of healthcare based on the coverage selected by employee’s during open enrollment; and
- A \$13,834 increase from a transfer from operating to the personnel budget.

Operating

The \$29,955 increase in operating includes:

- A \$52,128 increase for Lexis Nexus and Westlaw subscriptions that could no longer be funded by the Law Library Fund;
- A \$13,834 decrease from moving funds from operating to the personnel budget, and
- An \$8,339 decrease from one time funds associated with the Data Reporting Team added in FY11.

FY 12 Capital

The County Attorney’s Office did not receive any capital funding in FY 12.

**County Attorney (19)
Professional Prosecutor’s Fund (Fund 047)**

Purpose

The Professional Prosecutor’s Fund supports the prosecution of misdemeanors in the Travis County Attorney’s Office.

Funding Source

The Professional Prosecutor’s Fund is funded by an annual payment from the State of Texas for supplemental salary compensation for the County Attorney, or, if waived, for expenses of the County Attorney’s office.

Key Program Statistics

This fund is used to pay for the general expenses of the County Attorney’s office.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	FY 12-11
Personnel	\$0	\$0	\$0	\$0	\$0
Operating	\$65,774	\$67,534	\$62,500	\$62,500	\$0
Capital	\$0	\$0	\$0	\$0	\$0
Total Fund	\$65,774	\$67,534	\$62,500	\$62,500	\$0
FTE	0	0	0	0	0

FY 12 Budget Issues

The FY12 revenue for the Professional Prosecutor’s Fund is \$62,500. There is no change from FY11. While the budget for this fund is established in an operating line item, traditionally the budget is transferred mid-year to personnel line items for pay supplements for staff attorneys.

District Clerk (Dept. 21)

Mission Statement

The office of the District Clerk is constitutionally created by the State of Texas to serve a vital role in the justice system. The Travis County District Clerk's office's mission is to provide quality services to and develop a smooth exchange of information with:

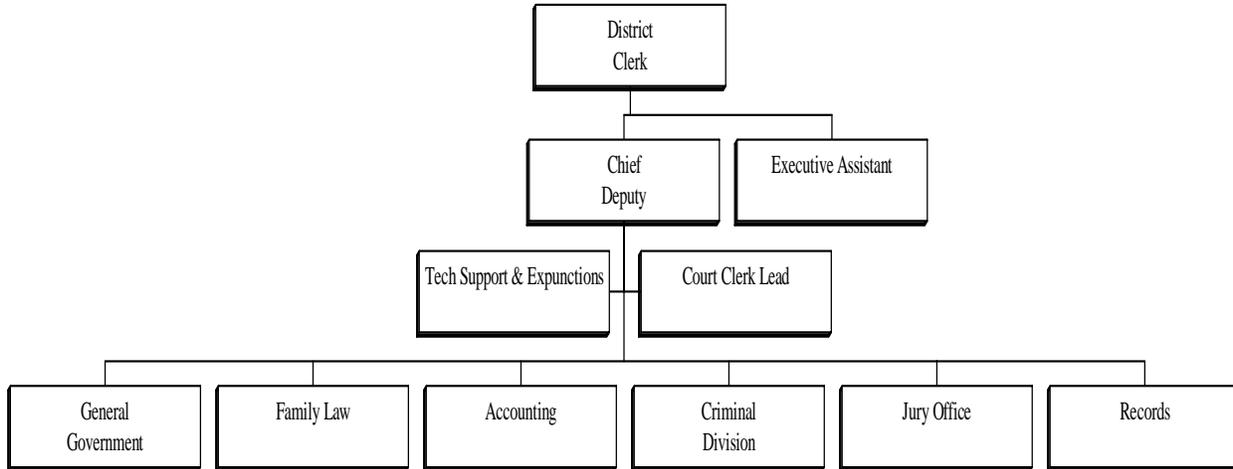
- Local trial and appellate courts
- County departments and other criminal and civil justice agencies
- Attorneys and other professionals involved with court cases
- The media and other organizations interested in the justice system
- The general public of Travis County, Texas, and beyond

The duties of office are governed by statutes and rules and generally fall within six areas:

1. Establish and maintain a permanent record of case filings and District Court proceedings and report case information to various authorities. This permanent record may be in any medium deemed archival in accordance with the standards established by the Texas State Library and must include the name index (listing all parties to a cause of action that cross-reference to the case number), file docket (listing of all cases filed along with lead plaintiff and defendant plus name of attorney initiating case), and minutes of the court (maintained by assigning a volume and page to all substantive orders entered by the courts).
2. Inform parties to a lawsuit of the existence of the cause of action via the issuance of citation and notice and of proceedings in the suit via issuance of notices, subpoenas, and show cause writs plus implement the decisions made in the District Courts through issuance of writs and abstracts of judgment in civil matters and judgments, warrants or commitments in criminal matters.
3. Support the justice system through staffing of hearings, preparing case records and disseminating them among the various courtrooms where hearings will be held, and providing jury panels to all trial courts of Travis County and the City of Austin.
4. To the extent practical, use the Internet to provide all services of the office, including filing of court documents, requests for issuance of process, and viewing information contained within the records of District Court proceedings. Any use of Internet must include appropriate safeguards for individual privacy and security concerns.
5. To participate in the collection of court costs routinely assessed in civil cases and as ordered by the court in civil and criminal cases.
6. To function as the official Jury Office for the County and manage all jury matters, including summoning, assigning, and paying jurors.

7. To preserve the history of the county and the community through a program of historic records preservation.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
New civil cases filed-family	10,047	13,151	12,220	12,000
New civil cases filed-Civil	7,238	6,972	5,862	5,800
New criminal cases filed (indictment/revocation/other)	14,919	15,658	16,597	17,593
Number of motions to revoke probation	4,700	3,881	3,920	3,959
Criminal cases pulled for court	93,788	96,953	97,923	98,902
Jurors assigned to panels	44,675	45,591	46,000	46,000

Adopted Budgets FY 09-12

	FY 09	FY 10	FY11	FY 12	Diff FY 12-11
Personnel	\$6,167,380	\$6,070,016	\$6,301,990	\$6,452,057	\$150,067
Operating	\$941,556	\$756,068	\$756,289	\$738,289	(\$18,000)
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$7,108,936	\$6,826,084	\$7,058,279	\$7,190,346	\$132,067
FTE	107.0	107.0	108.0	109.0	1.00
Other Capital	\$0	\$0	\$0	\$0	\$0

FY 12 Budget Issues

The FY12 Adopted Budget for the District Clerk’s Office has increased \$132,067 or 1.9% more than the FY11 Adopted budget.

Personnel

The \$150,067 increase in the personnel budget includes:

- An increase of \$92,160 from permanently moving a Business Analyst slot to the General Fund from the District Clerk's Records Management Fund;
- An increase of \$28,140 for changes in the County's life insurance and retirement contribution for departmental FTE to maintain the same benefit level;
- A net increase of \$11,767 for adjustments to the department's hospitalization budget based on actuarial determined cost of healthcare based on the coverage selected by employee's during open enrollment, and
- An \$18,000 increase from moving funds from operating to personnel.

Operating

The \$18,000 reduction in the operating budget is due to moving operating funds to the personnel budget.

FY 12 Capital

The District Clerk did not receive any capital funding in FY12.

District Clerk (21)

Records Management Fund (Fund 055)

Purpose

The District Clerk Records Management Fund was established in FY 04 based on H.B. 1905 passed by the 78th Regular Texas Legislature. This fund is supported by a \$5 fee for records management and preservation that became effective on January 1, 2004. The fund is dedicated to records management and preservation services performed by the District Clerk after a document is filed in the District Clerk’s Office.

Funding Source

The Fund derives its income from fees placed on certain documents filed in the District Clerk’s Office. FY 12 revenue certified for the District Clerk Records Management Fund (055) is \$244,136. This estimate consists of \$77,605 of fee revenue, \$165,481 of beginning fund balance, and \$1,050 of interest income.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY12-11
Personnel	\$65,507	\$159,714	\$148,437	\$57,709	(\$90,728)
Operating	\$268,812	\$228,497	\$164,285	\$186,427	\$22,142
CAR	\$83,405	\$0	\$0	\$0	\$0
Fund Total	\$417,724	\$388,211	\$312,722	\$244,136	(68,586)
FTE	0.0	1.16	1.00	0.00	(1.00)

FY12 Budget Issues

The FY12 Adopted Budget is \$244,136, or 22% less than the FY11 budget. The decrease in revenue is due to a smaller ending fund balance, less fee income and less interest income. The FY12 District Clerk Records Management plan approved by Commissioners Court recommends that these funds to be used in the following manner:

- \$56,023 for a special project temporary worker to assist in cataloging and researching archived records;
- \$1,686 net increase for other salary adjustments;
- \$10,000 for a contract service to preserve historic records;
- \$176,427 to remain in Allocated Reserve; and
- A business analyst position was removed from this fund into General Fund due to the Records Management Fund no longer having the ongoing resources to support the position.

District Clerk (21)
District Courts Records Technology Fund
(Fund 070)

Purpose

The District Courts Records Technology Fund was established in 2009 by the 81st Texas Legislature with the passage of S.B. 1685. This fund is supported by a \$5 fee from the filing of a suit in the District Courts and became effective on October 1, 2009. Section 51.305(d) of the Texas Government Code requires the authorized fee to be used for “the preservation and restoration services of the district court records archive.”

Funding Source

The Fund derives its income from a \$5 fee on lawsuits filed in the District Clerk’s Office. FY 12 revenue certified for the District Courts Records Technology Fund (070) is \$147,211, which consists of \$58,013 in fee revenue, \$88,998 in beginning balance and \$200 in interest income.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY12-11
Personnel	\$0	\$0	\$39,826	\$40,184	\$358
Operating	\$0	\$68,000	\$81,420	\$107,027	\$25,607
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$0	\$68,000	\$121,246	\$147,211	\$25,965
FTE	0.0	0.0	0.0	0.0	0.00

FY12 Budget Issues

The FY12 Adopted Budget is \$147,211, or a 21.4% increase over the FY11 Adopted Budget. The increase is due to a larger ending fund balance. The District Clerks Records Technology plan recommends these funds to be used in the following manner:

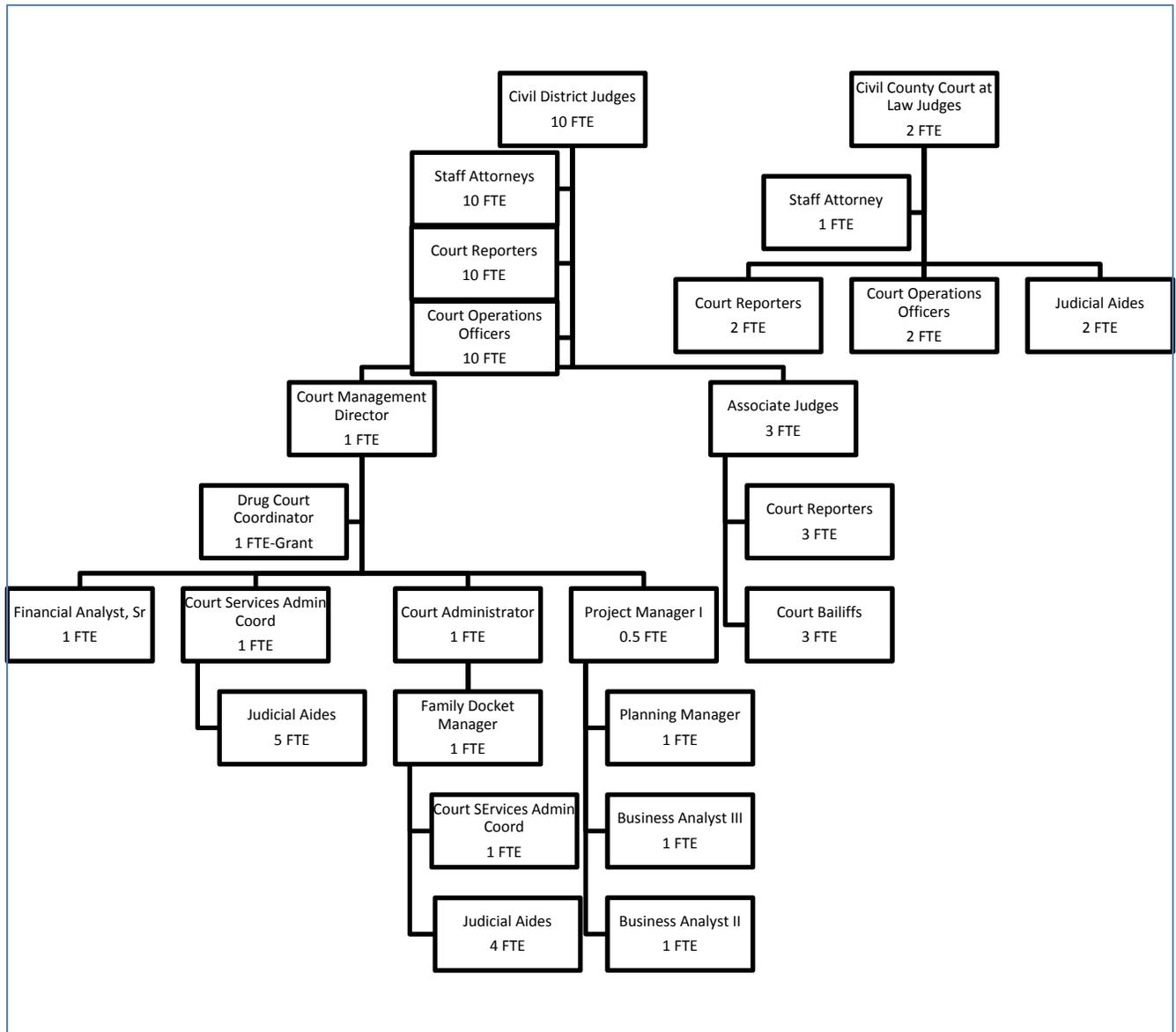
- \$40,184 for a Court Clerk Aide special project temporary worker to scan and digitize existing criminal case files;
- \$46,798 for a new scanner; and
- \$60,229 to remain in the Allocated Reserves.

Civil Courts (22)

Mission Statement

The mission of the Travis County Civil Courts is to fairly and efficiently dispose of the cases filed within our Courts. As Judges, we have a responsibility to foster the improvement of the justice system of Travis County while ensuring the delivery of quality court services and the prudent use of county resources.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
District Courts:				
Civil Cases Disposed	23,164	22,535	19,000	19,000
Clearance Rate (Dispositions/ Filings)	98%	99.7%	97%	97%
% of cases disposed over 18 months old	37%	34.5%	27%	27%
County Courts:				
Civil Cases Disposed	12,465	9,023	10,646	10,692
Clearance Rate (Dispositions/Filings)	89%	80%	75%	80%
% of cases disposed over 18 months old	37%	26%	31%	31%

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	FY 12-11
Personnel	\$ 5,317,293	\$ 5,464,922	\$ 5,645,831	\$ 5,777,405	\$ 131,574
Operating	\$ 212,384	\$ 167,728	\$ 188,111	\$ 312,194	\$ 124,083
CAR	\$ 86,550	\$ 78,325	\$ 98,700	\$ 113,720	\$ 15,020
Department Subtotal	\$ 5,616,227	\$ 5,710,975	\$ 5,932,642	\$ 6,203,319	\$ 270,677
Civil Courts Legally Mandated Fees	\$ 2,393,089	\$ 1,063,947	\$ 1,489,295	\$ 2,784,040	\$ 1,294,745
Department Total incl Legally Mandated Fees	\$ 8,009,316	\$ 6,774,922	\$ 7,421,937	\$ 8,987,359	\$ 1,565,422
FTE*	70.17	72.63	71.57	73.00	1.43

* The change in FTE is due to minor annual adjustments related to the fund splits for several Court Reporters who are funded partially in the General Fund budget and partially in the Court Reporter Service Fund.

FY 12 Budget Issues

The FY 12 Adopted Budget for the Civil Courts was increased by \$270,677 over FY 11. Please see the budget summary for the Legally Mandated Fees Department (93) for details on the budget increase for that department.

Personnel

Highlights of a \$131,574 increase in personnel include:

- An increase of \$24,886 for a higher retirement benefit rate;
- An increase of \$875 for a higher life insurance benefit rate;
- A net increase of \$14,975 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments;

- An increase of \$90,921 for the transfer of 0.927 FTE from the Court Reporter Service Fund (Fund 036) to the General Fund due to a lack of ongoing resources to cover the costs of the FTE; and
- A decrease of \$83 due to the internal reallocation of this funding from the personnel to operating budget.

Operating

The FY 12 Adopted Budget includes a \$124,083 increase in the operating budget resulting from the following:

- An internal reallocation from the personnel budget resulting in an increase of \$83;
- A one-time decrease of \$11,500 for professional services related to the installation of new equipment; and
- A one-time increase of \$135,500 related to professional services, equipment, and software related to the eDocket, eCourtroom and online programs supported by the Civil Courts.

FY 12 Capital

The FY 12 Adopted Budget includes a total of \$113,720 for capital in the Capital Acquisition Resources (CAR) account. This amount includes:

- \$15,920 for office furniture,
- \$67,800 for replacement computers and other IT equipment,
- \$30,000 for replacement tech carts used in the courtroom.

Additionally, a special Planning Reserve of \$4,000,000 for planning and design for a new Civil and Family Courthouse and related projects is included in the FY 12 Adopted Budget.

Civil Courts Legally Mandated Fees (93)

Purpose

The Civil Court Legally Mandated Fees budget provides for a number of costs directly related to civil trials. The largest expense in the budget is for statutory fees paid to attorneys of indigent defendants who cannot afford counsel but require legal representation. Also included in the budget are fees for interpreters, visiting court reporter costs, court transcripts for indigents, travel related expenses for visiting judges, supplemental salaries for the Judges for the 3rd Court of Appeals, and Travis County’s portion of the judicial district expenses for the 3rd Judicial Administrative Region.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$53,767	\$54,115	\$53,841	\$54,040	\$199
Operating	\$2,339,322	\$1,009,832	\$1,435,454	\$2,730,000	\$1,294,546
Total	\$2,393,089	\$1,063,947	\$1,489,295	\$2,784,040	\$1,294,745
Capital	\$0	\$0	\$0	\$0	\$0
FTE	0.00	0.00	0.00	0.00	0.00

FY 12 Budget Issues

The Civil Courts Legally Mandated Fees Department was created as the result of the implementation of the Uniform Chart of Accounts. Prior to FY 04, the expenses included in the Adopted Budget for the Civil Courts Legally Mandated Fees were budgeted directly in the Civil Courts. However, these expenses remain under the oversight and management of the Civil District and County Court-at-Law Judges.

Personnel

The personnel budget increased by \$199 due to changes in the life insurance and retirement benefit rates.

Operating

The operating budget increased by \$1,294,546 due to:

- A decrease of \$296 related to the assessment of fees from the Third Administrative Region.
- An increase of \$1,294,842 related to right-sizing the legally mandated attorney fees budget based on an in-depth study performed by Justice and Public Safety on the impact the Offices of Child and Parental Representation on the caseload going to private attorneys.

Civil Courts (22)

Court Reporter Service Fund (Fund 036)

Purpose

The Court Reporter Service Fund partially supports the County's court reporting functions in the District and County Courts to assist in the payment of court reporter related services.

Funding Source

The Court Reporter Service Fund derives its income from a \$15 fee assessed on each civil case filed with the County and District Clerk. In FY 12, \$348,890 in fee income and \$480 in interest income has been certified. The Court Reporter Fund has an estimated beginning fund balance of \$21,768 in FY 12, for total fund revenue of \$371,138.

Key Program Statistics

This fund is used to pay for some of the Court Reporters' expenses in the District and County Courts.

Adopted Budgets FY 09–12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$417,373	\$419,775	\$431,026	\$341,441	(\$89,585)
Operating	\$80,601	\$43,617	\$16,068	\$29,697	\$13,629
Total	\$497,974	\$463,392	\$447,094	\$371,138	(\$75,956)
Capital	\$0	\$0	\$0	\$0	\$0
FTE	4.33	4.44	4.43	3.50	(0.93)

FY 12 Budget Issues

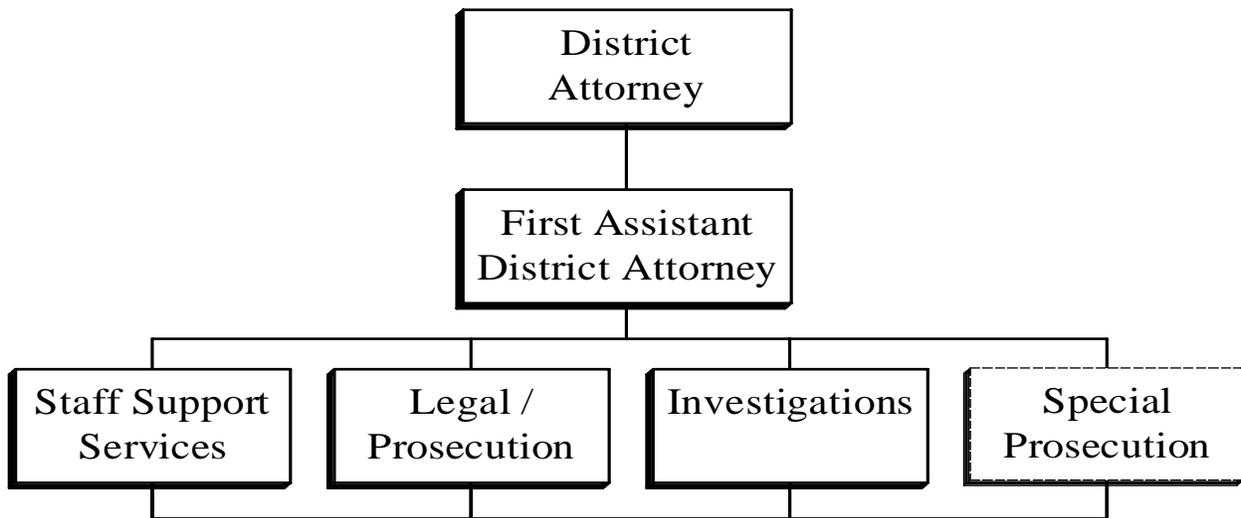
There are 3.50 Court Reporter FTEs budgeted directly in the fund for FY 12 as compared to 4.43 FTE's budgeted directly in FY 11 due to the inability of this fund to cover the ongoing cost of the personnel in the budget. The Fund's net decrease of \$75,956 is comprised of a \$89,585 decrease in personnel and a \$13,629 increase in the Special Fund's Allocated Reserve. In FY 12, the Court Reporter Fund has an Allocated Reserve of \$29,697.

District Attorney (Dept. 23)

Mission Statement

The mission of the District Attorney’s Office is to see that justice is done by providing the highest quality legal representation for the public and for individual victims of crime and by supporting the community’s efforts to strengthen itself and solve problems.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
# of services to victims and witnesses	92,215	93,964	92,452	93,100
# of criminal court dispositions	12,420	12,624	11,358	11,475
# of juvenile dispositions	1,866	2,373	1,944	2,000
Total # of new cases opened for Grand Jury review	12,328	12,193	12,100	12,100
# Appellate briefs filed	105	85	95	100
Amount of White Collar Crime Unit restitution ordered	\$2,593,615	\$1,098,382	\$1,115,000	\$1,000,000

Adopted Budgets FY 09 - FY 12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$14,841,560	\$15,245,397	\$15,703,446	\$15,698,733	(\$4,713)
Operating	\$754,730	\$706,294	\$756,375	\$827,770	\$71,395
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$15,596,290	\$15,951,691	\$16,459,821	\$16,526,503	\$66,682
FTE	166.125	167.125	167.125	168.625	1.50

FY 12 Budget Issues

The FY 12 Adopted Budget for the District Attorney’s Office has increased by \$66,682, or a 0.4% increase over FY 11.

Personnel

The \$4,713 decrease in personnel includes:

- A \$142,563 increase for the addition of an attorney and part time law clerk in the Civil Unit to handle the significant increase in cases from Child Protective Services;
- An increase of \$71,064 for changes in the County’s life insurance and retirement contribution for departmental FTE to maintain the same benefit level;
- An increase of \$6,000 for a correction to the bilingual pay line item;
- A net increase of \$3,106 to continue the Grand Jury pilot program;
- A net increase of \$515 for personnel costs of the Workers Compensation Fraud Unit, an inter-local agreement with Texas Mutual Insurance;
- A net decrease of \$12,961 for adjustments to the department’s hospitalization budget based on actuarial determined cost of healthcare based on the coverage selected by employee’s during open enrollment, and
- A decrease of \$215,000 for Prosecutor Longevity Pay (Please note that this supplemental pay from the state will now be certified quarterly, not at the beginning of the fiscal year as it was in years’ past).

Operating

The \$71,395 increase in the operating budget includes:

- A \$54,720 increase for Lexis Nexus and Westlaw subscriptions that could no longer be funded by the Law Library Fund;
- An increase of \$37,046 for the General Fund portion of the Center for Child Protection contract;
- An increase of \$3,249 for the operating funding of the new Civil Unit staff;
- A decrease of \$10,080 for one time funding for body armor for the Investigative staff in FY11, and
- A net decrease of \$13,540 for operating costs of the Workers Compensation Fraud Unit inter-local agreement.

FY 12 Capital

The District Attorney's Office did not receive any capital funding in FY12.

District Attorney (23)
Family Protection Fund (Fund 058)

Purpose

In 2003, the Texas Legislature established an additional filing fee called the Family Protection Fee. This fee may be collected by county governments at the time a suit for dissolution of a marriage is filed. The Legislature intended that the revenues collected be used to fund a non-profit organization located in the county or an adjacent one that provides family violence prevention, intervention, mental health, counseling, legal, and marriage preservation services to families that have experienced or are at risk of experiencing family violence or child abuse or neglect.

Funding Sources

The Family Protection Fund derives its income from a filing fee called the Family Protection Fee. This fee is collected at the time a suit for dissolution of a marriage is filed. The County Auditor has certified \$53,185 fee income, \$240 interest income and a \$9,529 beginning balance.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY12	Diff FY12-11
Personnel	\$0	\$0	\$0	\$0	\$0
Operating	\$56,833	\$134,968	\$81,232	\$62,954	(\$18,278)
Total	\$56,833	\$134,968	\$81,232	\$62,954	(\$18,278)

FY12 Budget Issues

The FY 12 Adopted Budget for the Family Protection Fund is \$62,954, a 22.5% revenue decrease from FY11. The decrease is due to a smaller beginning balance and less interest income. The operating budget pays for the contract with the Center for Child Protection that is maintained through the District Attorney’s Office. The contract provides for the coordination of collaborative investigations of child abuse. Due to the fact that revenue has decreased, the General Fund will provide \$37,046 towards funding the \$100,000 Center for Child Protection contract in FY12.

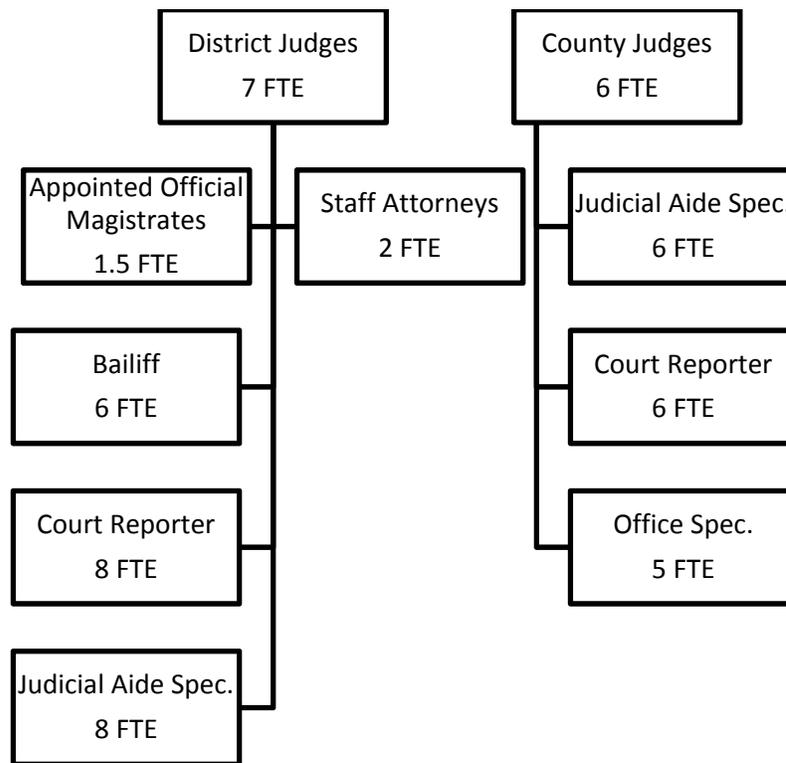
Criminal Courts (24)

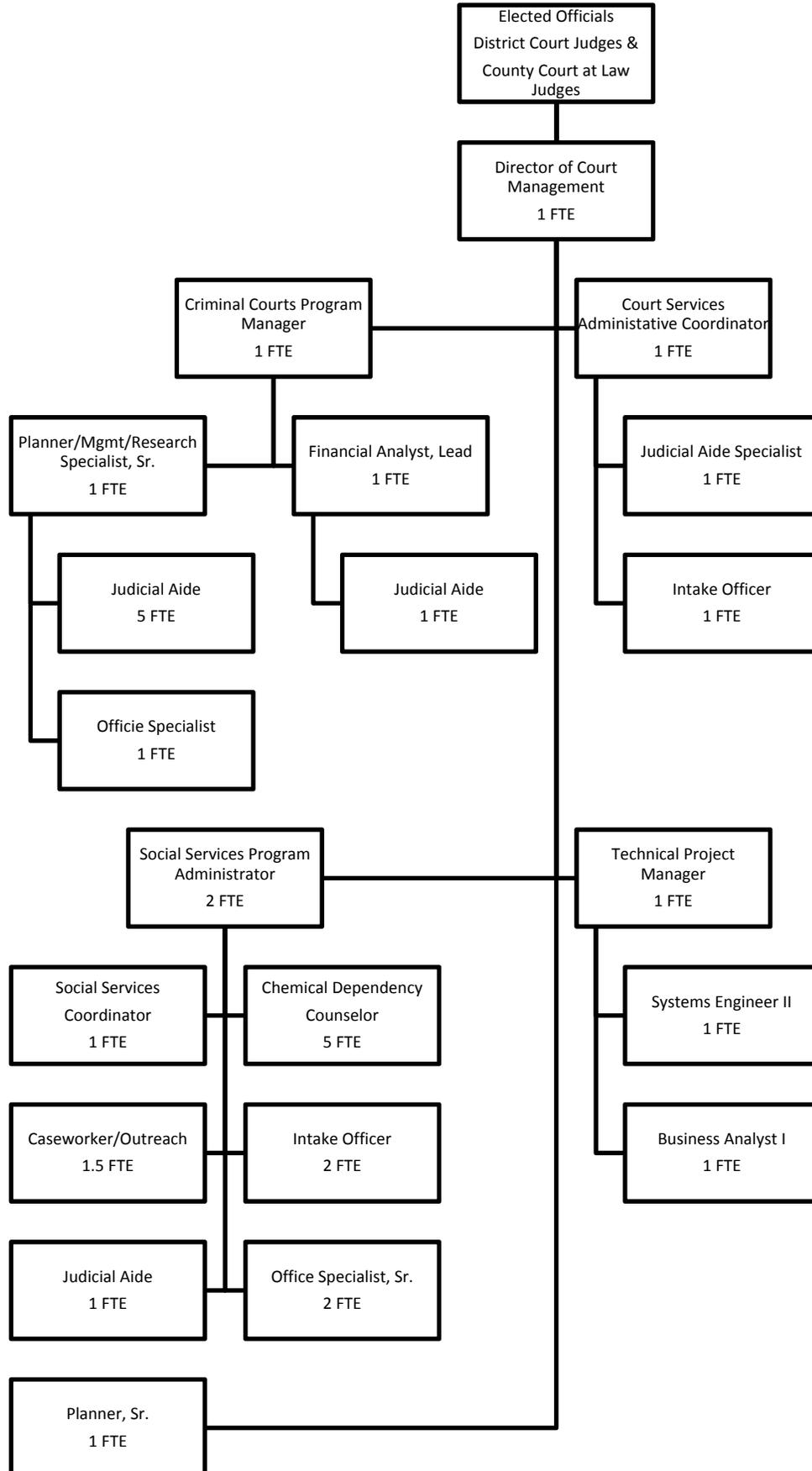
Mission Statement

The mission of the Criminal Courts is to provide a judicial forum in which Criminal District and County Court cases may be resolved in keeping with the laws of the State of Texas. The mission of the Drug Diversion Program (SHORT) is to break the cycle of drugs and crime by substituting an effective counseling alternative to traditional case disposition and incarceration.

Please note that as of November 1, 2011, the Drug Court Program was moved to Pretrial Services under an agreement between the District Judges and the Commissioners Court. The move was made to implement “evidence based procedures” in the Drug Court Program and Pretrial Services has experience with the implementation of such procedures.

Organizational Structure





Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
District Courts				
Number of new cases	13,646	13,297	18,758	18,758
Number of dispositions	14,200	13,971	18,758	18,758
Clearance Rate (Dispositions/Filings)	104%	105%	100%	100%
Total cases pending at the beginning of the year	24,531	23,978	18,418	18,418
Indigents' Attorney fees	\$3,990,289	\$4,021,409	\$4,306,810	\$4,302,415
County Courts				
Number of new cases	34,263	35,260	48,184	48,184
Number of dispositions	34,901	36,706	38,416	38,416
Clearance Rate (Dispositions/Filings)	102%	104%	80%	80%
Total cases pending at the end of the year	85,646	84,200	73,626	73,500
Avg. number of cases w/out settings	59	110	98	98
Ability of courts to set jail cases for trial within 5 days	95%	95%	95%	95%
Number of cases receiving a court appointed attorney at Jail Call	9,766	8,343	8,500	8,500
Indigent Attorney fees	\$2,343,709	\$2,661,464	\$2,870,000	\$2,870,000
Measures for Specialty Courts				
County Court #4 (Family Violence)				
Number of family violence cases	3,404	3,268	3,200	3,300
Number of protective order hearings	414	405	414	410
Number of dispositions (estimate)	3,628	3,730	3,262	3,300
Amount of time between arrest and disposition	6 months	6 months	6 months	6 months
SHORT Program (Drug Court)				
Number of clients screened by intake for Short	1,466*	795**	800	800
Number of group educational sessions per week	17	17	17	17
Static capacity of program	300	300	300	300
Veterans Court				
# of Veterans screened	N/A	N/A	60	60
# of Veterans accepted	N/A	N/A	25	40
# of Veterans receiving linkage in VA Services	N/A	N/A	40	80

*Effective FY 09, the screenings are reported by offender versus cases as in prior years. This is required by the grantor for reporting purposes.

**Beginning in July 2010, the District Attorney's Office screened cases for criminal history appropriateness; therefore intake looked at a smaller population for clinical appropriateness.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	FY 12-11
Personnel	\$6,322,586	\$6,353,898	\$6,557,145	\$6,706,179	\$149,034
Operating	\$227,962	\$227,562	\$636,156	\$274,797	(\$361,359)
CAR	\$247,520	\$82,800	\$113,260	\$123,803	\$10,543
Department Subtotal	\$6,798,068	\$6,664,260	\$7,306,561	\$7,104,779	(\$201,782)
Criminal Courts					
Legally Mandated Fees	\$7,914,683	\$7,914,683	\$7,914,683	\$8,114,683	\$200,000
Department Total incl					
Legally Mandated Fees	\$14,712,751	\$14,578,943	\$15,221,244	\$15,219,462	(\$1,782)
FTE	84.5	84.5	84.5	84.5	0.0

FY 12 Budget Issues

The FY 12 Adopted Budget for the Criminal Courts decreased by \$201,782 compared to FY 11.

Personnel

Highlights of a \$149,034 increase in the personnel budget include:

- A net increase of \$9,680 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments;
- An increase of \$27,777 related to higher retirement benefit rates;
- An increase of \$1,026 related to higher life insurance benefit rates; and
- An increase of \$110,551 related to the one-time funding of a Business Analyst II to work on the Indigent Defense enhancement Project funded by the State for one year.

Operating

Highlights of the \$361,359 decrease in the operating budget include:

- A decrease of \$42,500 in FY 11 one-time expenditures related to professional services needed to establish an e-docket for the Criminal Courts;
- A decrease of \$66,140 in FY 11 one-time expenditures related to the implementation of a Court Intelligence reporting system; and
- A net decrease of \$252,719 in FY 11 one-time expenditures related to funding received midyear FY 10 and FY 11 from the Task Force on Indigent Defense for technological enhancements to the indigent defense system in the county.

FY 12 Capital

The FY 12 Adopted Budget includes a total of \$123,803 in capital funding for the office’s technology program including replacement computers, printers, and fax machines as well as replacement tech carts/lecterns for use in the courtroom and furniture for Courtrooms.

Criminal Courts Legally Mandated Fees (94)

Purpose

The Criminal Courts Legally Mandated Fees budget provides for a number of costs directly related to criminal trials or appeals. The largest expense in the budget is for statutory fees paid to attorneys of indigent defendants who cannot afford counsel but require legal representation for felony and misdemeanor cases. Also included in the budget are fees for interpreters, jury expense, psychiatric evaluations, visiting court reporter costs, court transcripts for indigents, court costs related to Mental Health clients at out-of-county state hospitals, travel related expenses for visiting judges, and investigation and expert witness costs.

Adopted Budgets FY 09–12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$0	\$0	\$0	\$0	\$0
Operating	\$7,914,683	\$7,914,683	\$7,914,683	\$8,114,683	\$200,000
Total	\$7,914,683	\$7,914,683	\$7,914,683	\$8,114,683	\$200,000
Capital	\$0	\$0	\$0	\$0	\$0
FTE	0.00	0.00	0.00	0.00	0.00

FY 12 Budget Issues

The Criminal Courts Legally Mandated Fees Department was created as the result of the implementation of the Uniform Chart of Accounts. Prior to FY 04, the expenses included in the Adopted Budget for the Criminal Courts Legally Mandated Fees were previously budgeted directly in the Criminal Courts. However, these expenses remain under the oversight and management of the Criminal District and County Court-at-Law Judges.

For FY 12, the budget for legally mandated appointed attorney fees was increased by \$200,000 to address the earlier appointment of counsel for indigent defendants due to the implementation of the Rothgery court ruling.

Criminal Courts (24)

Drug Court Program Fund (Fund 059)

Purpose

The Drug Court Program Fund is a fund to be used only for the drug court program. A fee on certain criminal convictions was effective in FY 07. A portion of this fee is directed to the use of only the drug court program. In addition, existing Drug Court participant payments under Section 469 of the Health & Safety Code go to this fund.

Please note that as of November 1, 2011, this program was moved to the Pre-Trial Services Department by agreement of the District Judges and the Commissioners Court.

Funding Source

The Drug Court Program Fund derives its income from a fee on certain criminal convictions as well as the Drug Court participant payments. The County Auditor has certified \$132,680 in beginning fund balance, \$178,280 in fee income, and \$200 in interest income for FY 12. The total available resources for FY 12 are budgeted at \$311,160.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	FY 12-11
Personnel	\$0	\$0	\$49,827	\$43,557	(\$6,270)
Operating	\$163,644	\$220,073	\$245,787	\$267,603	\$21,816
Capital	\$0	\$0	\$0	\$0	\$0
Total	\$163,644	\$220,073	\$295,614	\$311,160	\$15,546
FTEs	0	0	1	1	0

FY 12 Budget Issues

The FY 12 Adopted Budget for the Drug Court Program Fund includes an Allocated Reserve line item budgeted at \$154,259. This amount is included in the operating budget identified above. The budget increased by \$15,546 in FY 12 over FY 11.

Personnel

Highlights of a \$6,270 decrease in the personnel budget include:

- An increase of \$179 related to a higher retirement benefit rate;
- An increase of \$12 related to a higher life insurance benefit rate;
- A decrease of \$1,897 related to the budgeting of the actual cost of health insurance benefits based on FY 12 actual enrollments; and
- A decrease of \$4,564 due to permanent salary savings.

The \$21,816 increase in the operating budget is related to the increase in the fund’s Allocated Reserve.

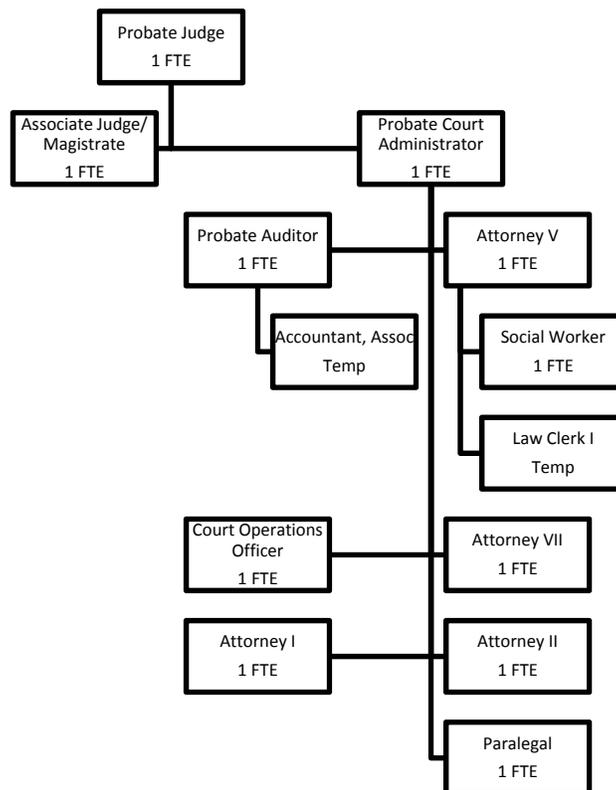
Probate Court (25)

Mission Statement

The mission of the Probate Court is

1. to preserve, protect, maintain, or distribute as needed or required the property of a decedent’s estate according to Texas law;
2. to determine whether a proposed ward is incapacitated and, if so, to create the least restrictive guardianship necessary to promote and protect the well-being of the person and to encourage self-reliance and independence;
3. to help provide court-ordered mental health services to those in need while protecting the rights of mentally incapacitated persons;
4. to handle expeditiously all civil-litigation cases on the Court’s docket (which are related to probate and guardianship cases already filed in the Court);
5. to expeditiously handle the initial administration of condemnation cases involving land in Travis County;
6. to help the public understand the requirements of the Texas probate, guardianship, condemnation, litigation, and mental-health systems; and
7. to help attorneys fully understand the processes of the Court so that hearings and other interchanges between attorneys and the Court can be as efficient, smooth, and pleasant as possible for everyone involved.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Number of condemnation cases filed.	30	91	30	30
Annual # weekly mental-health hearings conducted by the Judge/Associate Judge to determine final disposition. All cases disposed of within 30 days.	3,104	3,022	2,900	2,900
As required by statute, monitor every guardianship of the person, including the review of all annual and final reports required of all guardians of the person.	1,322	1,073	1,300	1,400
As required by statute, monitor every guardianship of the estate, including the review of all annual and final accounts required of all guardians of the estate.	327	280	325	350
Number of hearings conducted on all uncontested probate matters not requiring a record.	1,247	1,382	1,400	1,400
Number of hearings on guardianship matters	207	233	230	240
Number of hearings conducted on all contested probate matters	223	246	200	200
Number of hearings in civil-litigation cases.	161	104	90	100

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	FY 12-11
Personnel	\$974,218	\$1,050,850	\$1,081,204	\$1,090,408	\$9,204
Operating	\$571,000	\$571,055	\$570,929	\$570,524	(\$405)
CAR	\$0	\$0	\$0	\$0	\$0
Total	\$1,545,218	\$1,621,905	\$1,652,133	\$1,660,932	\$8,799
FTE	8.67	9.17	9.17	9.17	0.00

FY 12 Budget Issues

The FY 12 Adopted Budget for the Probate Court includes an increase of \$8,799 over the FY 11 Adopted Budget.

Personnel

Highlights of a \$9,204 increase in the personnel budget include:

- An increase of \$4,845 related to a higher retirement benefit rate;
- An increase of \$114 related to a higher life insurance benefit rate;
- A net increase of \$4,433 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments; and

- A decrease of \$188 due to the internal reallocation of permanent salary savings to the operating budget.

Operating

Highlights of the \$405 decrease in the operating budget include:

- An increase of \$188 due to the internal reallocation of permanent salary savings to the operating budget;
- A decrease of \$405 for the one-time funding of e-Courtroom replacement equipment in FY 11; and
- A decrease of \$188 due to the office submitting its budget below the target level.

FY 12 Capital Issues

The FY 12 Adopted Budget does not include any capital budgeted for this office.

Probate Court (25)

Judiciary Fee Fund (Fund 049)

Purpose

The Judiciary Fee Fund supports the statutory Travis County Probate Court and may be used only for court-related purposes.

Funding Source

The Judiciary Fee Fund derives its income from a \$40 filing fee for each probate, guardianship, mental health, or civil case filed in the court. The County Auditor has certified \$155,000 in fee income and \$700 in interest income for FY 12. The Judiciary Fee Fund has a beginning balance of \$276,889, for a total of \$432,589 in available resources for FY 12.

Key Program Statistics

This fund is used for court-related purposes for the support of the statutory probate courts in the county. In Travis County, the Judiciary Fee Fund pays for the personnel and operating costs associated with the Probate Associate Judge.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	FY 12-11
Personnel	\$194,500	\$132,305	\$133,392	\$197,806	\$64,414
Operating	\$10,258	\$5,070	\$4,956	\$4,956	\$0
Allocated Res.	\$94,810	\$123,365	\$143,284	\$229,827	\$48,474
Total	\$299,568	\$260,740	\$281,632	\$432,589	\$112,888
FTEs	2	1.5	1.5	2.5	1.0

FY 12 Budget Issues

The FY 12 Adopted Budget for the Judiciary Fee Fund includes an increase of \$150,957 as compared to the FY 11 Adopted Budget.

Personnel

Highlights of a \$64,414 increase in the personnel budget include:

- An increase of \$595 resulting from a higher retirement benefit rate;
- An increase of \$30 resulting from a higher life insurance benefit rate;
- A net increase of \$6,330 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments; and

- An increase of \$57,459 related to the addition of a Paralegal position to handle additional workload. This budget increase is funded through additional revenue certified by the County Auditor for this special fund.

Operating

There was no change to the operating budget.

Allocated Reserve

The Allocated Reserve increased by \$48,474 due to an increase in the revenue in this fund.

Probate Court (25)

Probate Guardianship Fund (Fund 060)

Purpose

The Probate Guardianship Fund is a new fund that can be used only to supplement, rather than supplant, other County funds in support of the judiciary in guardianships initiated under Section 683 of the Texas Probate Code.

Funding Source

The Probate Guardianship Fund derives its income from a new \$20 Supplemental Court-Initiated Guardianship Fee. The County Auditor has certified \$76,000 in fee income for FY 12 and \$280 in interest income. The Probate Guardianship Fund has a beginning balance of \$162,157, for a total of \$238,437 in available resources for FY 12.

Key Program Statistics

This fund may be used only to supplement other County funds used for the following three purposes: (1) to pay for the compensation of a guardian ad litem appointed by a court under Section 683, Texas Probate Code; (2) to pay the compensation of an attorney ad litem appointed by a court to represent a proposed ward in a guardianship proceeding initiated under Section 683, Texas Probate Code; and (3) to fund local guardianship programs that provide guardians for indigent incapacitated persons who do not have family members suitable and willing to serve as guardians.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$0	\$0	\$0	\$0	\$0
Operating	\$50,205	\$50,205	\$50,205	\$50,205	\$0
Allocated Res.	\$79,461	\$125,327	\$156,189	\$188,232	\$76,728
Total	\$129,666	\$175,532	\$206,394	\$238,437	\$76,728
FTEs	0	0	0	0	0

FY 12 Budget Issues

The FY 12 Adopted Budget for the new Probate Guardianship Fund includes \$50,205 for continued support of Family Eldercare to help meet the County’s obligation to provide legal guardianship services to indigent adults. The remaining \$188,232 is in the Fund’s Allocated Reserve for FY 12.

Justice of the Peace Summary

Overview

Justices of the Peace handle civil and criminal cases, including small claims court, justice court, and administrative hearings. Such cases are usually lawsuits over debts, evictions, car accidents, unlawful towing, and property. There are five Justices of the Peace, each one responsible to and elected by voters in five Justice Court precincts within Travis County.

The criminal workload involves Class C misdemeanor complaints such as traffic citations, underage alcohol offenses, truancy, and issuance of bad checks. These cases involve payment of fees and fines, setting contested cases for trial, holding pre-trial hearings with the county prosecutor, and conducting bench and jury trials. The Justices of the Peace issue warrants for and conduct hearings concerning seizure and disposition of cruelly treated animals and review arrest and search warrants for probable cause. Other duties include presiding over peace bond hearings, reviewing applications for mental health or chemically dependent commitments, conducting compulsory school attendance trials, and giving warnings to truant juveniles. Finally, JPs handle arrest warrants for all levels of offenses for Travis County Sheriff’s Office, the Department of Public Safety, University of Texas Police, and other law enforcement agencies.

In addition to the other duties listed above, JP5 also handles out-of-state fugitive warrants and schedules examining trials in unindicted felony cases. JP5 daily magistrates jail prisoners on out-of-state and out-of-county charges, charges added or changed after arrest, as well as Class C and traffic charges from all Travis County justice courts. JP5 also issues emergency protective orders in family violence cases during jail magistration. In FY 09, JP5 began handling all field release citation cases.

In FY 08, the Justice of the Peace, Precinct 3, had a new Business Analyst position funded in the Justice Court Technology Fund. This position serves the five Justice Courts but is funded centrally in one budget.

Key Program Statistics for FY 10 (Actual)*

Measures	JP #1	JP #2	JP #3	JP #4	JP #5
# of civil cases filed	2,804	4,084	2,182	3,856	4,568
# of criminal cases filed	18,766	28,301	16,429	11,168	6,975

* FY 10 is the most recent year we have complete actual information.

General Fund Adopted Budgets FY 12

	JP #1	JP #2	JP #3	JP #4	JP #5	Totals
Personnel	\$921,879	\$1,877,588	\$1,337,305	\$924,704	\$968,868	\$6,030,344
Operating	\$11,149	\$22,936	\$19,712	\$13,148	\$17,714	\$84,659
CAR	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$933,028	\$1,910,524	\$1,357,017	\$937,852	\$986,582	\$6,115,003
FTEs	14.00	32.00	23.50	15.00	15.00	99.50
Revenue - All Funds (1)	\$923,212	\$2,345,348	\$1,174,453	\$953,075	\$777,030	\$6,173,118

(1) Fine and fee revenue certified by the County Auditor within the Justice Courts goes to the General Fund, Road and Bridge Fund, Justice Court Technology Fund, Vital Statistic Preservation Fund, Juvenile Case Manager Fund, Courthouse Security Fund, and Justice Court Building Security Fund.

**Justices of the Peace, Precincts 1-5 (26-30)
Justice Courts Technology Fund (Fund 050)**

Purpose

The Justice Court Technology Fund supports the technology enhancement needs of the Travis County Justice Courts.

Funding Source

The Justice Court Technology Fund derives its income from a \$4 technology fee assessed on all defendants convicted of a misdemeanor offense in Justice Court. For FY 12, the County Auditor has certified \$174,571 in fee income, \$2,600 in interest income, and \$294,200 in beginning balance, for a total of \$471,371.

Key Program Statistics

This fund can be used to pay for the purchase of technological enhancements for a justice court including computer systems, networks, hardware and software, imaging systems, electronic ticket writers, and docket management systems.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff. FY 12-11
Personnel	\$281,064	\$289,450	\$92,064	\$94,036	\$1,972
Operating	\$124,809	\$163,963	\$317,143	\$122,117	(\$195,026)
Total	\$405,873	\$453,413	\$409,207	\$216,153	(\$193,054)
Allocated Reserve	\$574,324	\$492,844	\$201,450	\$255,218	\$53,768
Total Budget	\$980,197	\$946,257	\$610,657	\$471,371	(\$139,286)
FTE	3	3	1	1	0

FY 12 Budget Issues

The FY 12 Adopted Budget for this fund has decreased by \$139,286 from the FY 11 budget.

Personnel

Changes in this budget resulting in an increase of \$1,972 include:

- A net increase of \$1,896 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments;
- A decrease of \$350 for longevity pay that is not needed due to the current position vacancy;
- An increase of \$414 for higher retirement benefit rates; and

- An increase of \$12 for higher life insurance benefit rates.

Operating

Changes in the budget resulting in a decrease of \$195,026 include:

- A decrease of \$210,192 for Justice Court IT maintenance agreements that will now be budgeted in the General Fund budget to balance this special fund budget;
- A net increase of \$16,676 in the amount of new and replacement IT equipment funded; and
- A decrease of \$1,510 for a one-time equipment expenditure for JP1 funded in FY 11.

Allocated Reserve

After dropping over the past several years, this special fund's Allocated Reserve account increased by \$53,768 in FY 12 over FY 11. This increase is the result of matching ongoing expenses in this fund to ongoing revenue.

**Justices of the Peace, Precincts 1-5 (26-30)
Vital Statistic Preservation Fund (Fund 063)**

Purpose

The 78th Texas Legislature passed HB 1353 which established a fee for preserving vital statistics records. The fee is used for the preservation of vital statistics records maintained by the registrar, which in this case, includes Justice Courts.

Funding Source

The Vital Statistic Preservation Fund derives its income from a \$1 fee assessed on all vital statistics records issued by the Justice Courts. For FY 12, the County Auditor has certified \$1,150 in fee income, \$80 in interest income, and \$33,430 in beginning balance, for a total of \$34,660.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff. FY 12-11
Operating	\$3,000	\$3,000	\$3,000	\$3,000	\$0
Capital	\$0	\$0	\$0	\$0	\$0
Total	\$3,000	\$3,000	\$3,000	\$3,000	\$0
Allocated Reserve	\$26,645	\$30,792	\$33,463	\$31,660	(\$1,803)
Total Revenue	\$29,645	\$33,792	\$36,463	\$34,660	(\$1,803)

FY 12 Budget Issues

There were no changes to the expenditure budget for FY 12. Combined with the reduced revenue forecast, the Allocated Reserve account in this special fund is decreased by \$1,803.

**Justices of the Peace, Precincts 1-5 (26-30)
Justice Courts Building Security Fund
(Fund 066)**

Purpose

The 79th Texas Legislature passed HB 1934 which allows for the collection of an additional \$1 security fee as a cost of court that is to be placed in a Justice Court Building Security Fund. The funds are to be used to provide security services for a justice court located in a building that is not the county courthouse.

Funding Source

For FY 12, the County Auditor has certified \$40,698 in fee income, \$460 in interest income, and \$270,620 as beginning fund balance for a total of \$311,778.

Adopted Budget FY 09-FY 12

	FY 09	FY 10	FY 11	FY 12	Diff. FY 12-11
Operating	\$0	\$0	\$0	\$0	\$0
Capital	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0
Allocated Reserve	\$173,905	\$215,160	\$264,744	\$311,778	\$47,034
Total Revenue	\$173,905	\$215,160	\$264,744	\$311,778	\$47,034

FY 12 Budget Issues

In FY 12, the entire fund continues to be budgeted in an Allocated Reserve line item. PBO anticipates that this fund will begin to be used over the next several fiscal years as Justice Court security issues are addressed and a reliable revenue stream for this fund is developed.

**Justices of the Peace, Precincts 1-5 (26-30)
 Juvenile Case Manager Fund
 (Fund 067)**

Purpose

The 79th Texas Legislature passed HB 1575 which allows for the collection of a juvenile case manager fee not to exceed \$5 as a cost of court that is to be placed in a Juvenile Case Manager Fund. The funds are to be used to fund the salary and benefits of a juvenile case manager to assist the court in administering the court’s juvenile docket and in supervising its court orders in juvenile cases.

Funding Source

For FY 12, the County Auditor has certified \$193,458 in fee income, \$2,300 in interest income, and \$1,101,131 as beginning fund balance for a total of \$1,296,889.

Adopted Budget FY 12

	FY 10	FY 11	FY 12	Diff FY 12 - 11
Personnel	\$91,068	\$144,047	\$208,155	\$64,108
Operating	\$11,200	\$23,060	\$23,063	\$3
Total	\$102,268	\$167,107	\$231,218	\$64,111
Allocated Reserve	\$972,931	\$1,057,806	\$1,065,671	\$7,865
Total Revenue	\$1,075,199	\$1,224,913	\$1,296,889	\$71,976
FTE	2	3	4	1

FY 12 Budget Issues

The FY 12 Adopted Budget for the Juvenile Case Manager Fund has increased by \$71,976 from the FY 11 budget.

Personnel

Changes in this budget, resulting in an increase of \$64,108 include:

- An increase of \$7,034 in Justice of the Peace, Pct. 4 for additional salary for the Juvenile Case Manager approved by Commissioners Court on March 8, 2011;
- An increase of \$55,300 for the addition of one Juvenile Case Manager position in Justice of the Peace, Pct. 2 approved by Commissioners Court on March 8, 2011;
- An increase of \$4,665 in Justice of the Peace, Pct. 3 for additional salary for the Juvenile Case Manager approved by Commissioners Court on March 8, 2011;

- A net decrease of \$3,794 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments;
- An increase of \$48 for a higher life insurance benefit rate;
- An increase of \$860 for a higher retirement benefit rate; and
- A decrease of \$5 due to the internal reallocation of personnel savings to the Allocated Reserve account (\$2) and the operating budget (\$3).

Operating

Changes in this budget resulting in an increase of \$3 are the result of the internal reallocation of personnel savings to the operating budget.

Allocated Reserve

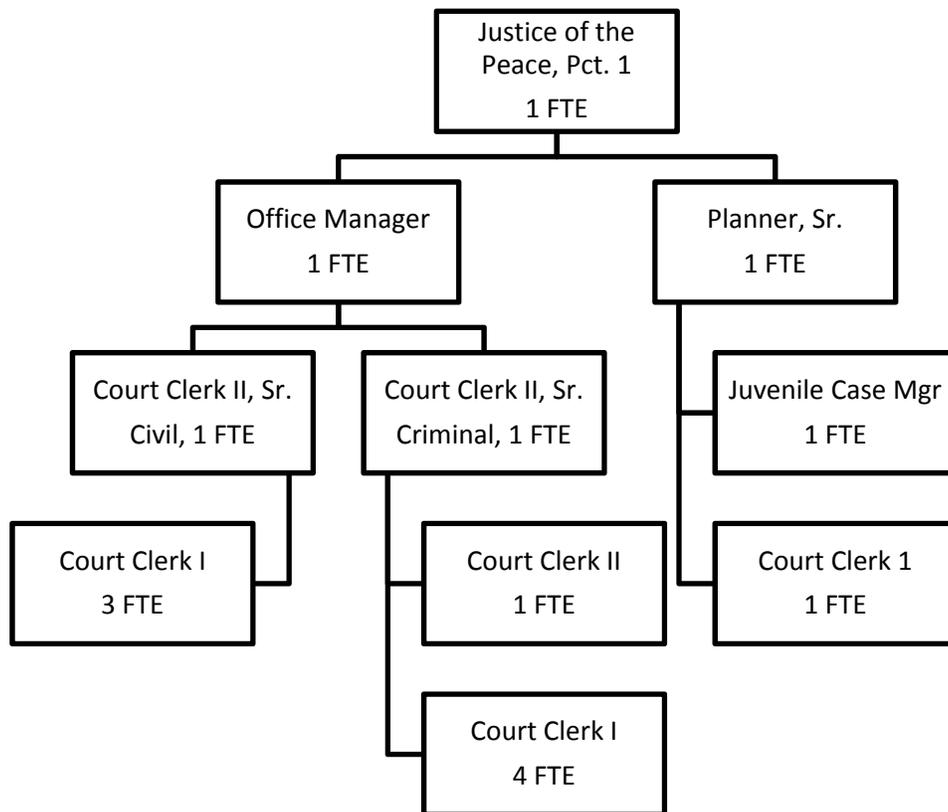
The Allocated Reserve account has increased by \$7,865 due to the expenditure budget totaling less than the ongoing revenue in this special fund.

Justice of the Peace, Precinct 1 (26)

Mission Statement

The mission of the office of the Justice of the Peace, Precinct One is to provide a fair and impartial judicial forum that allows citizens the opportunity to represent themselves or be represented by an attorney; to substantiate claims they filed or defend against claims filed against them; to conduct the business of the county by assessing and collecting fines and court costs within our jurisdiction as defined by law.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Civil Division:				
# of civil cases filed	2,727	2,804	2,880	2,900
# of civil trials by judge	2,328	2,401	2,411	2,421
# of civil cases dismissed	1,079	1,219	1,200	1,221
Criminal Division:				
# of traffic misdemeanors filed	14,824	12,978	12,739	12,800
# of pre-trials and trials	5,572	6,384	5,447	6,960
# of truancy cases filed	4,257	2,132	2,287	2,300
# of arrest warrants issued	4,118	3,720	2,100	2,400
# of Omni cases issued	5,549	4,783	4,671	4,771
# of non-traffic misdemeanors filed	5,452	3,656	2,287	1,472

Adopted Budgets FY 09-FY 12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$933,877	\$943,221	\$960,003	\$921,879	(\$38,124)
Operating	\$10,066	\$9,791	\$24,903	\$11,149	(\$13,754)
CAR	\$0	\$0	\$0	\$0	\$0
Total Budget	\$943,943	\$953,012	\$984,906	\$933,028	(\$51,878)
Revenue (A)	\$1,015,885	\$1,022,364	\$1,060,829	\$949,199	(\$111,630)
FTE	13.0	13.0	14.0	14.0	0

(A) Revenue figures are those certified by the County Auditor. Revenue includes General Fund and all Special Funds.

FY 12 Budget Issues

The FY 12 Adopted Budget for the Justice of the Peace, Precinct 1 has decreased by \$51,878 from the FY 11 budget. The department’s personnel budget has decreased by \$38,124 and the operating budget has decreased by \$13,754.

Personnel

Changes in this budget, resulting in a decrease of \$38,124, include:

- A decrease of \$85,654 for the one-time funding of two Special Project Temporary positions for FACTS implementation;
- A net increase of \$7,127 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments;
- An increase of \$3,630 for a retirement rate increase;
- An increase of \$168 for a life insurance rate increase;
- A one-time increase of \$30,000 for temporary salaries;

- A one-time increase of \$7,463 for one month's worth of continuation funding for the Special Project Temporaries; and
- A decrease of \$858 related to the internal reallocation of permanent salary savings to the operating budget.

Operating

Changes in the operating budget resulting in a decrease of \$13,754 include:

- The internal reallocation of \$858 to the operating budget from permanent salary savings in the personnel budget;
- A decrease of \$500 for one-time operating expenses related to the two Special Project Temporaries (FACTS implementation) funded for FY 11; and
- A decrease of \$14,112 in one-time operating expenses related to new office furniture and judicial robes funded in FY 11.

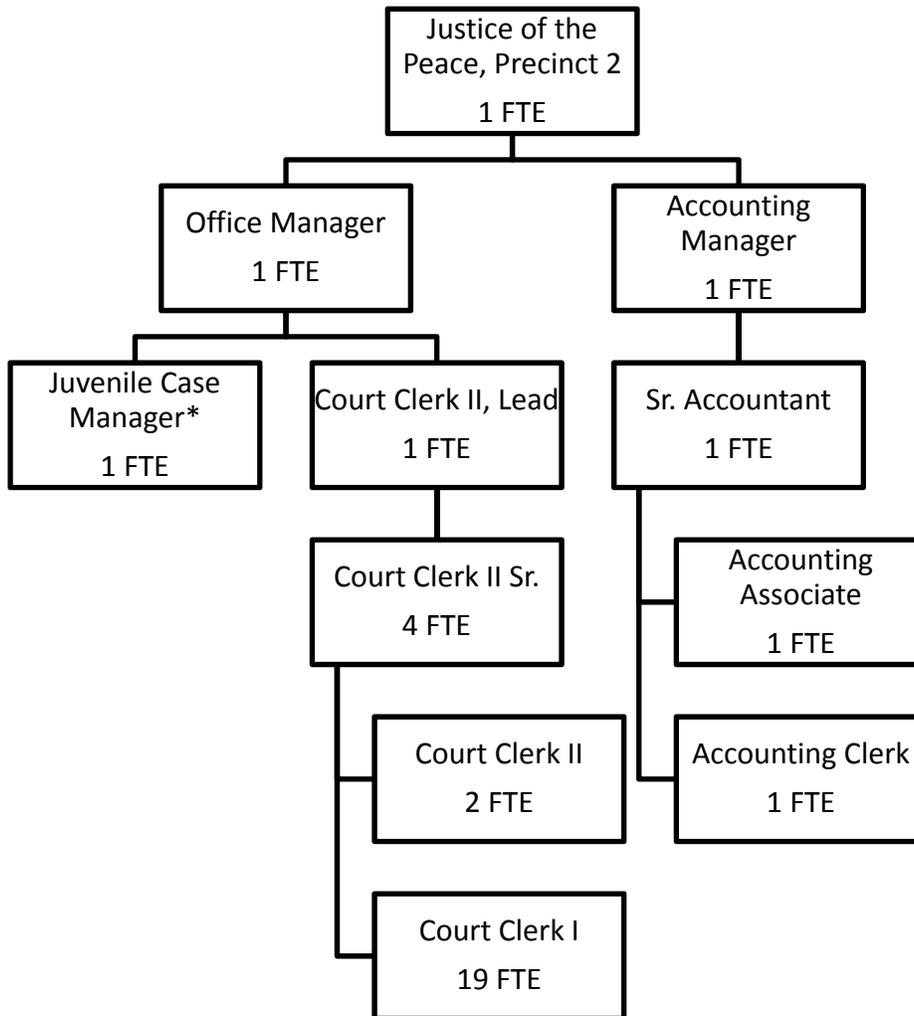
FY 12 Capital

No capital was funded for this office in FY 12. Replacement computers and telecommunications equipment for this office is funded from the Justice Court Technology Fund (Fund 050).

Justice of the Peace, Precinct 2 (27)

Mission Statement

The mission of the office of the Justice of the Peace, Precinct Two is to ensure fair and equal access to the judicial system for the citizens, businesses, and law enforcement of Precinct Two and Travis County regarding criminal, civil, administrative, and magisterial matters within the jurisdiction of the Office of the Justice of the Peace.



* The Juvenile Case Manager position is funded in the Juvenile Case Manager Fund, not the General Fund.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Civil Division:				
# of civil cases filed	3,234	4,084	4,200	4,400
# of civil trials	2,072	2,784	3,000	3,400
# of cases disposed	4,128	4,181	4,200	4,400
# miscellaneous hearings	506	715	700	800
Criminal Division:				
# of criminal cases filed - traffic	22,688	20,905	24,000	25,000
traffic	8,956	7,396	10,500	11,000
# of criminal pretrials	4,327	4,627	3,100	3,100
# of criminal trials	1,883	1,032	1,500	1,600
# of criminal cases disposed	26,737	25,008	28,000	29,000
# of truancy cases disposed	9,875	8,385	9,500	9,800

Adopted Budgets FY 09-FY 12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$ 1,825,381	\$ 1,835,139	\$ 1,873,108	\$ 1,887,588	\$ 14,480
Operating	\$ 19,456	\$ 19,456	\$ 19,456	\$ 22,936	\$ 3,480
CAR	\$ 13,600	\$ -	\$ -	\$ -	\$ -
Total Budget	\$ 1,858,437	\$ 1,854,595	\$ 1,892,564	\$ 1,910,524	\$ 17,960
Revenue (A)	\$ 2,237,758	\$ 2,351,065	\$ 2,475,073	\$ 2,399,248	\$ (75,825)
FTE	31.50	31.50	32.00	32.00	-

(A) The revenue figures are those certified by the County Auditor. Revenue includes General Fund and all Special Funds.

FY 12 Budget Issues

The FY 12 Adopted Budget for the Justice of the Peace, Precinct 2 has increased by \$17,960 from the FY 11 budget.

Personnel

Changes in this budget, resulting in an increase of \$14,480, include:

- A decrease of \$58 due to the office submitting its FY 12 budget \$58 below the target budget;
- A net increase of \$9,969 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments;
- An increase of \$7,653 for a retirement benefit rate increase;
- An increase of \$396 for a life insurance benefit rate increase; and

- A decrease of \$3,480 due to the internal reallocation of permanent salary savings to the operating budget.

Operating

The increase of \$3,480 in the operating budget is due to the internal reallocation of permanent salary savings to the operating budget.

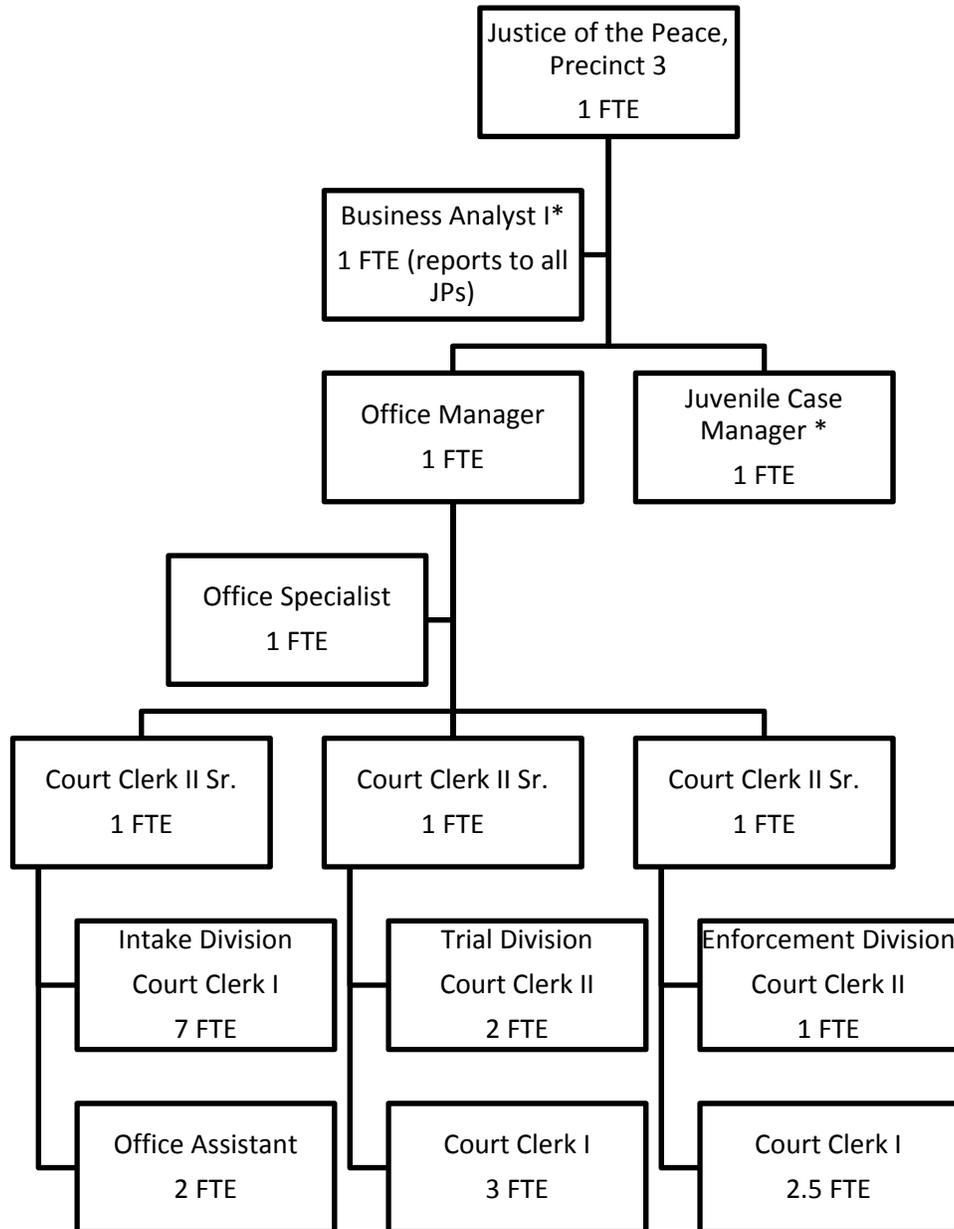
FY 12 Capital

No capital was funded for this office in FY 12. Replacement computers and telecommunications equipment for this office is funded from the Justice Court Technology Fund (Fund 050).

Justice of the Peace, Precinct 3 (28)

Mission Statement

The mission of the Office of the Justice of the Peace, Precinct Three is to guarantee all citizens fair and equal access to the judicial system, to hear and decide all legal matters brought before the court in a timely manner, and to enable the lay person to resolve their differences legally, peaceably and with minimal expense.



* The Business Analyst I is funded in the Justice Court Technology Fund but reports to all five JPs. The Juvenile Case Manager is funded in the Juvenile Case Management Fund.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Civil Division:				
# of civil cases filed	1,976	2,182	2,250	2,000
# of civil trials & hearings	1,219	1,328	1,300	1,100
# of safety & responsibility hearings	41	93	0	0
Criminal Division:				
# of traffic cases filed	21,406	14,786	12,500	12,000
# of non-traffic cases filed (excluding school cases)	1,386	1,643	1,500	1,250
# of hearings for Juvenile/School Cases	1,117	1,743	1,250	1,250
# of trials/pre-trial conferences	3,597	4,303	3,600	3,600
# of warrants issued	7,561	6,124	4,200	3,800
# OMNI cases entered	7,001	7,031	4,400	4,000
# OMNI cases cleared	6,291	8,766	8,000	6,000

Adopted Budgets FY 09-FY 12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$1,294,884	\$1,287,879	\$1,328,777	\$1,337,305	\$8,528
Operating	\$21,139	\$21,139	\$19,711	\$19,712	\$1
CAR	\$0	\$0	\$0	\$0	\$0
Total Budget	\$1,316,023	\$1,309,018	\$1,348,488	\$1,357,017	\$8,529
Revenue (A)	\$1,791,735	\$1,770,856	\$1,586,900	\$1,174,453	(\$412,447)
FTE	23.5	23.5	23.5	23.5	0.00

(A) The revenue figures are those certified by the County Auditor. Revenue includes General Fund and all Special Funds.

FY 12 Budget Issues

The FY 12 Adopted Budget for the Justice of the Peace, Precinct 3 has increased by \$8,529 from the FY 11 budget.

Personnel

Changes in this budget, resulting in an increase of \$8,528 in the personnel budget, include:

- A net increase of \$2,845 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments;
- An increase of \$5,396 for a retirement benefit rate increase;
- An increase of \$288 for a life insurance rate increase; and

Operating

An increase of \$1 in the operating budget is due to the internal reallocation of permanent salary savings to the operating budget.

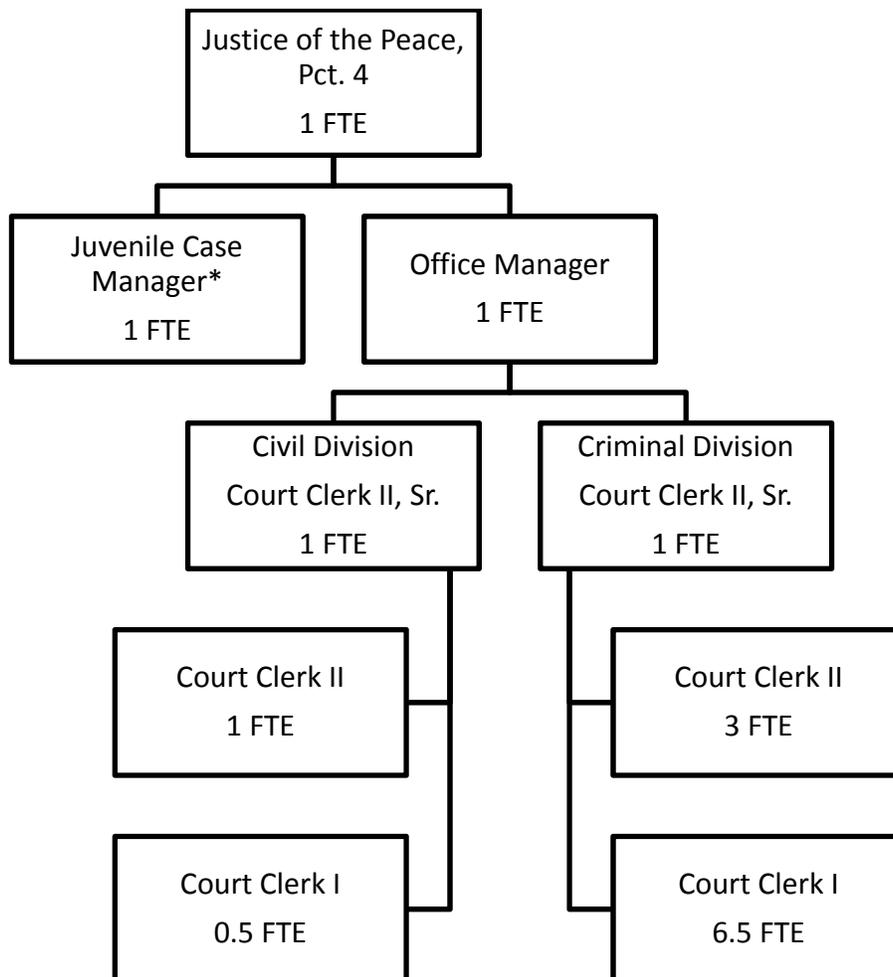
FY 12 Capital

No capital was funded for this office in FY 12. Replacement computers and telecommunications equipment for this office is funded from the Justice Court Technology Fund (Fund 050).

Justice of the Peace, Precinct 4 (29)

Mission Statement

The mission of the office of the Justice of the Peace, Precinct Four is to provide a forum for access to justice and due process for the citizens of Precinct Four and Travis County. Our goals include helping resolve all civil disputes within our jurisdiction whether filed by citizens, businesses, or other agencies, and disposing of all class C criminal misdemeanor complaints filed by various educational institutions or law enforcement agencies. JP Four strives to deliver quality services, ensure timely disposition of criminal and civil matters, and to afford dignity and respect to every individual.



* The Juvenile Case Manager is funded in the Juvenile Case Manager Fund (067), not the General Fund (001).

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Civil Division:				
# of eviction (FED) cases filed	1,861	2,098	2,100	2,100
# of small claims cases filed	284	296	600	600
# of Justice Court cases filed (other than FED)	1,124	1,462	900	900
# of civil trials	2,133	2,366	2,000	2,000
# of jury trials	16	6	10	10
# of disposed cases	3,903	3,098	3,500	3,500
Criminal Division:				
# of criminal cases filed	10,136	11,168	10,500	10,500
# of warrants issued	6,540	3,041	5,000	5,000
# of Omni cases entered	5,939	3,590	5,100	5,100
# of juvenile/truancy hearings	1,692	1,666	1,500	1,500
# of pre-trials/trials before court/jury trials	1,246	1,192	1,250	1,250
# of disposed cases through warrant execution	3,455	3,617	3,500	3,500
# of disposed cases through Central Collections	1,068	991	1,000	1,000

Adopted Budgets FY 09-FY 12

	FY 09	FY 10	FY 11	FY 12	Diff FY12-11
Personnel	\$971,963	\$978,240	\$959,391	\$924,704	(\$34,687)
Operating	\$13,148	\$13,148	\$13,148	\$13,148	\$0
CAR	\$0	\$0	\$0	\$0	\$0
Total Budget	\$985,111	\$991,388	\$972,539	\$937,852	(\$34,687)
Revenue (A)	\$785,151	\$807,003	\$830,383	\$953,075	\$122,692
FTE	14.0	14.0	15.0	15.0	0.00

(A) The revenue figures are those certified by the County Auditor. Revenue includes General Fund and all Special Funds.

FY 12 Budget Issues

The FY 12 Adopted Budget for the Justice of the Peace, Precinct 4 has decreased by \$34,687 from the FY 11 budget. The decrease is wholly within the personnel budget.

Personnel

Changes in this budget, resulting in a decrease of \$34,687, include:

- A decrease of \$44,824 in the FY 12 target budget related to one-time funding for a Special Project Temporary and overtime for FACTS implementation;

- A net increase of \$6,145 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments;
- An increase of \$3,812 for an increase in the retirement benefit rate; and
- An increase of \$180 for an increase in the life insurance benefit rate.

The operating budget had a net zero change in the budget.

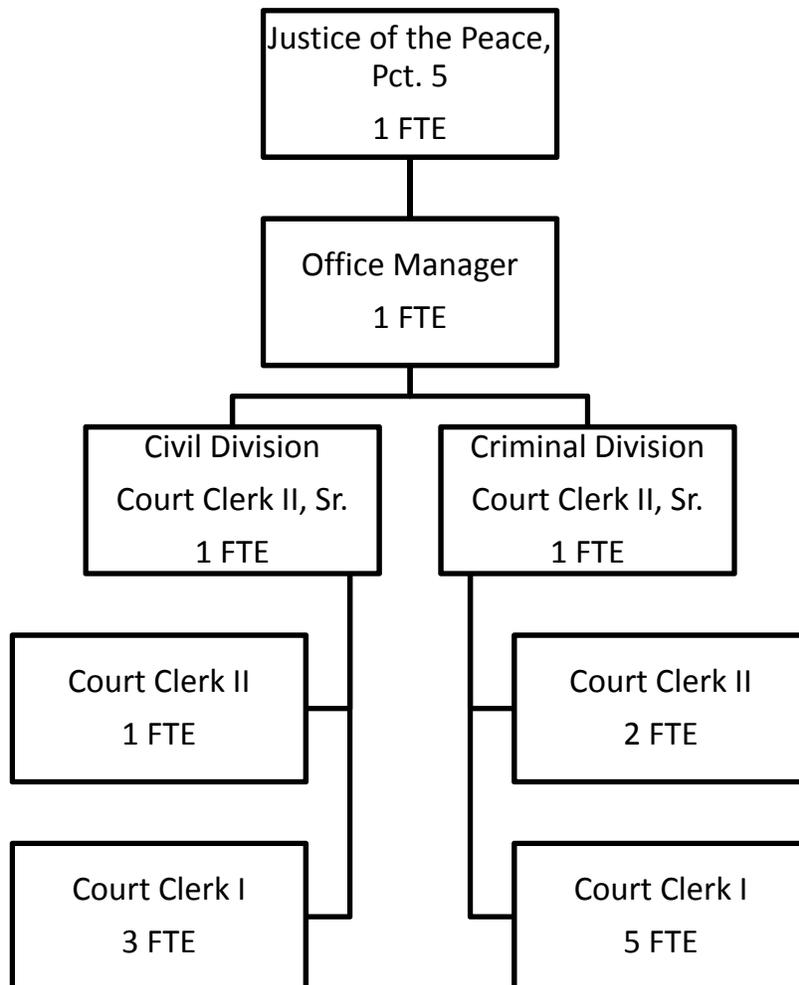
FY 12 Capital

No capital was funded for this office in FY 12. Replacement computers and telecommunications equipment for this office is funded from the Justice Court Technology Fund (Fund 050).

Justice of the Peace, Precinct 5 (30)

Mission Statement

The mission of the Justice of the Peace Precinct Five is to resolve civil suits within its jurisdiction filed by citizens, businesses, and institutions, and to dispose of all class C criminal misdemeanor complaints filed by various law enforcement agencies. JP5 also reviews law enforcement requests for arrest warrants on higher charges. JP5 conducts daily magistration for county jail inmates and for field release citations issued in accord with Sec. 14.06 (c) & (d) of the Texas Code of Criminal Procedure. The court also hears miscellaneous litigation, such as peace bonds, animal cruelty hearings and disposition of stolen property.



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 11 Projected
Civil Division:				
# of new cases filed	6,310	4,568	4,000	4,000
# of dispositions prior to trial	2,979	2,423	5,000	4,000
# of dispositions at trial	3,030	2,680	4,000	3,000
Criminal Division:				
# of Class C misdemeanors filed	7,400	6,428	8,500	8,500
# of Class C dispositions prior to trial	4,935	4,834	4,500	4,500
# of Class C cases dismissed	1,781	1,825	1,800	1,800
# of Class A & B misdemeanors filed	655	547	900	900
# of felony cases filed	725	702	700	700
# of examining trials scheduled	437	520	500	500
# of statutory warnings given	3,387	4,934	5,000	5,000
# parent/child school cases filed	331	647	700	700
# emergency protective orders	88	85	100	100
# PR bonds reviewed	1,208	2,219	2,500	2,500
# Class C warrants issued	2,369	1,991	1,200	1,200
# Failure to Appear cases	1,347	693	900	900

Adopted Budgets FY 09-FY 12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$1,006,008	\$1,009,503	\$1,033,899	\$968,868	(\$65,031)
Operating	\$15,325	\$17,342	\$17,714	\$17,714	\$0
CAR	\$0	\$0	\$0	\$0	\$0
Total Budget	\$1,021,333	\$1,026,845	\$1,051,613	\$986,582	(\$65,031)
Revenue (A)	\$984,143	\$774,095	\$816,079	\$777,030	(\$39,049)
FTE	13.0	13.0	15.0	15.0	0.0

(A) Revenue figures are those certified by the County Auditor. Revenue includes General Fund and all Special Funds.

FY 12 Budget Issues

The FY 12 Adopted Budget for the Justice of the Peace, Precinct 5 has decreased by \$65,031 from the FY 11 budget. The decrease is found in the department’s personnel budget.

Personnel

Changes in this budget, resulting in a decrease of \$65,031 include:

- A decrease in the FY 12 Target Budget of \$85,654 for the salaries and benefits of two one-year Special Project Temporary positions related to FACTS data cleanup;
- An increase of \$10,500 for additional Visiting Judge hours to help the Judge deal with direct workload;
- An increase of \$4,619 approved by Commissioners Court on March 8, 2011 for additional salary for a clerk undertaking Juvenile Case Management responsibilities;
- An increase of \$3,908 for an increase in the retirement benefit rate;
- An increase of \$180 for an increase in the life insurance benefit rate; and
- A net increase of \$1,416 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments.

Operating

There were no changes to the operating budget.

FY 12 Capital

No capital was funded for this office in FY 12. Replacement computers and telecommunications equipment for this office is funded from the Justice Court Technology Fund (Fund 050).

Constable Summary

Overview

The primary responsibility of the five Constables in Travis County is to serve Civil and Criminal processes to persons and establishments identified by the courts. The Constables' responsibilities also include providing neighborhood security, traffic control, enforcing disabled parking and truancy codes. The five offices are liable to and elected by voters in the respective precincts.

The total Adopted Budgets for FY 12 for all the Constable offices is \$12,130,900. The services provided collectively by the Constables are projected to generate revenue totaling \$4,530,915 in FY 12.

Adopted Budgets FY 12

	Constable 1	Constable 2	Constable 3	Constable 4	Constable 5	Totals
Personnel	\$1,727,227	\$2,443,096	\$2,124,499	\$1,354,340	\$3,985,507	\$11,634,669
Operating	\$70,281	\$105,719	\$76,402	\$48,129	\$88,682	\$389,213
CAR	\$64,318	\$15,000	\$0	\$27,700	\$0	\$107,018
Total	\$1,861,826	\$2,563,815	\$2,200,901	\$1,430,169	\$4,074,189	\$12,130,900
Revenue	\$514,250	\$929,283	\$620,882	\$391,000	\$2,075,500	\$4,530,915
FTE	24.0	35.0	29.0	19.0	55.5	162.5

The revenue listed above is that attributed to the Constables' offices revenue line items only. There is also revenue attributed to the Justice Courts that is collected in part through the efforts of the Constables' offices.

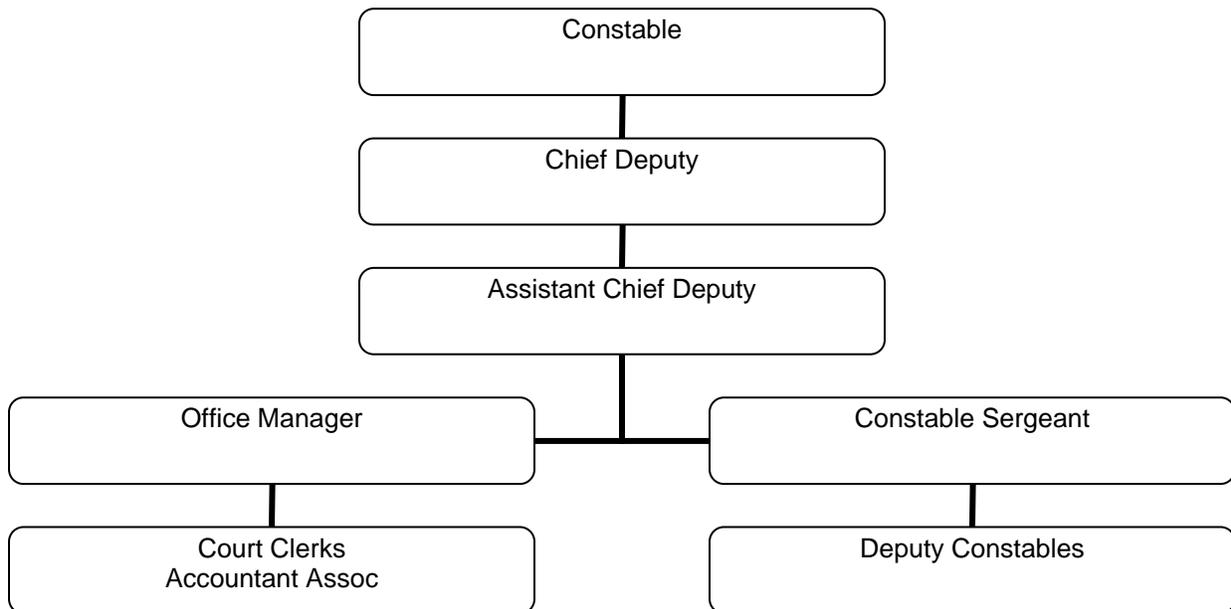
In addition, several of the Constables' Offices have entered into interlocal agreements with small governmental jurisdictions such as school districts and municipal utility districts for law enforcement services. The budgets of those offices reflect the costs of providing those revenue-producing services. Constable, Pct. 2 and Constable, Pct. 3 have such agreements in place.

Constable Precinct 1 (31)

Mission Statement

The mission of Constable Precinct 1 is to serve Civil and Criminal Processes to persons and establishments identified by the courts. Service will be carried out in a timely and efficient manner, with minimal expense to Travis County taxpayers. Constable One is also responsible for the enforcement of Civil Judgments rendered by the courts of Travis County. Constable 1 is also responsible for the internal and external security of the Justice Courts. The office is also responsible for enforcing all State and Federal laws, and addressing and targeting crime in the precinct one area, as well as truancy.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Civil Division:				
Civil Process Documents Received	5,000	6,000	6,000	6,000
Civil Process Documents Executed	5,000	6,000	6,000	6,000
Percent Processed	100%	100%	100%	100%
Criminal Division:				
Warrants Received	4,118	3,720	2,100	2,400
Warrants Executed	2,000	3,004	2,100	2,400
Percent Executed	49%	81%	100%	100%
Security Division:				
Calls for Service	43	112	100	100

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$1,361,893	\$1,530,214	\$1,576,732	\$1,727,227	\$150,495
Operating	\$41,384	\$46,750	\$76,411	\$70,281	(\$6,130)
CAR	\$0	\$0	\$0	\$64,318	\$64,318
Total	\$1,403,277	\$1,576,964	\$1,653,143	\$1,861,826	\$208,683
FTE	20.0	22.0	22.0	24.0	2.0

FY 12 Budget Issues

The FY 12 Adopted Budget for Constable Precinct 1 includes an increase of \$208,683 or a 12.6% increase above the FY 11 Adopted Budget.

Personnel

Highlights of a \$150,495 increase in the personnel budget include:

- An increase of \$123,782 for two deputies added to provide security for the new Precinct One Office Building;
- A net increase of \$20,653 for adjustments to life insurance, retirement and health benefits;
- An increase of \$5,430 for Civil Process Proficiency Pay for newly certified deputies in the office; and
- An increase of \$630 due to the office’s internal reallocation from the department’s operating to its personnel budget.

Operating

Highlights of a \$6,130 decrease in the operating budget include:

- A decrease of \$11,200 in one-time funding for deputy protective ballistic vests purchased in FY 11;
- An increase of \$1,400 for cellular air time associated with new Mobile Data Computers (MDCs) for deputies serving process and warrants;
- An increase of \$4,300 due for operating expenses associated with the two new security deputies; and
- A decrease of \$630 due to the office’s internal reallocation from the department’s operating to its personnel budget.

FY 12 Capital Issues

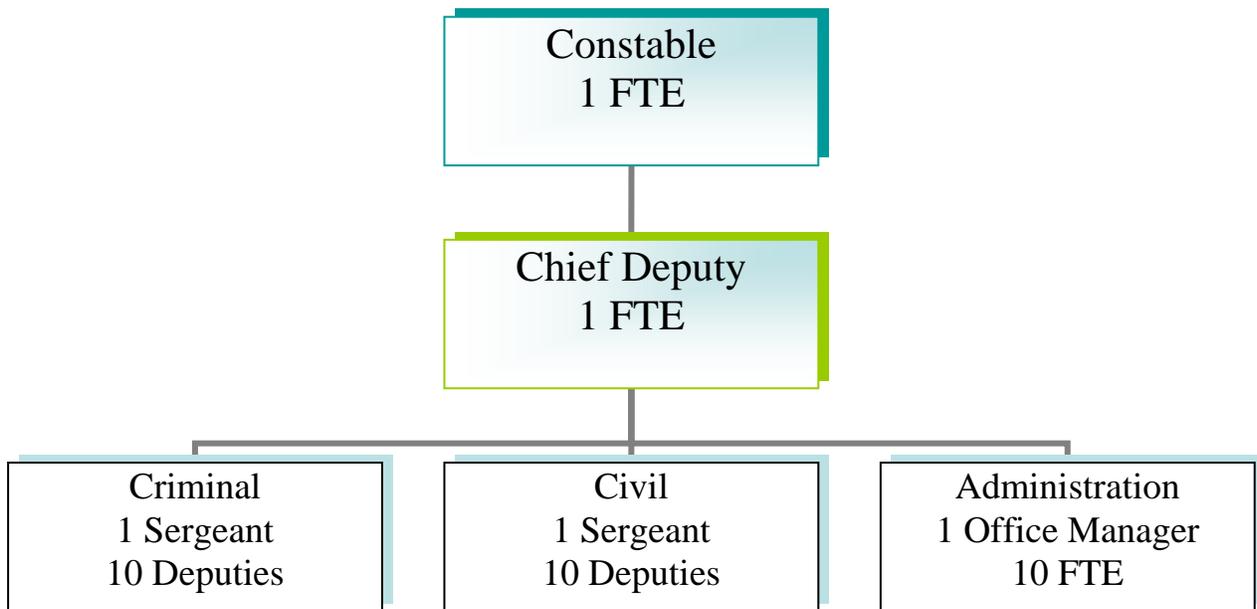
The office received \$64,318 in Capital Acquisition Resources (CAR) funding for FY 12 for new and replacement radios for both vehicles and personnel. Additionally, five replacement vehicles are budgeted centrally in Transportation and Natural Resources.

Constable Precinct 2 (32)

Mission Statement

The mission of Constable Precinct 2 is to serve the law enforcement needs of the public in a timely, efficient, and effective manner. The mission includes executing civil process, criminal warrants, enforcement of state laws, and addressing community issues such as neighborhood security.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Civil Division:				
Civil Process Received	4,679	5,744	6,600	6,600
Civil Process Cleared	100%	100%	100%	100%
Criminal Division:				
Warrant Entered	10,530	7,961	13,112	7,500
Warrant Cleared	11,765	19,034	15,938	6,500
Security – # of People Screened at Entry into Precinct Building	94,386	176,377	218,713	250,000
Counterfeit Motor Vehicle Inspection Program – Citations issued	0	3,067	8,090	8,000

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$1,810,241	\$2,175,421	\$2,345,647	\$2,443,096	\$97,449
Operating	\$68,655	\$100,186	\$105,719	\$105,719	\$0
CAR	\$0	\$0	\$0	\$15,000	\$15,000
Total	\$1,878,896	\$2,275,607	\$2,451,366	\$2,563,815	\$112,449
FTE	27.0	33.0	34.0	35.0	1.0

FY 12 Budget Issues

The FY 12 Adopted Budget for Constable Precinct 2 includes an increase of \$112,449, or a 4.6% increase above the FY 11 Adopted Budget.

Personnel

Highlights of a \$97,449 increase in the personnel budget include:

- An increase of \$75,333 for an additional deputy moved to the General Fund that was previously funded through the Counterfeit Motor Vehicle Inspection Program Grant in FY 11; and
- A net increase of \$22,116 for life insurance, retirement and health benefits adjustments.

Operating

There was no change in the operating budget from FY 11.

FY 12 Capital Issues

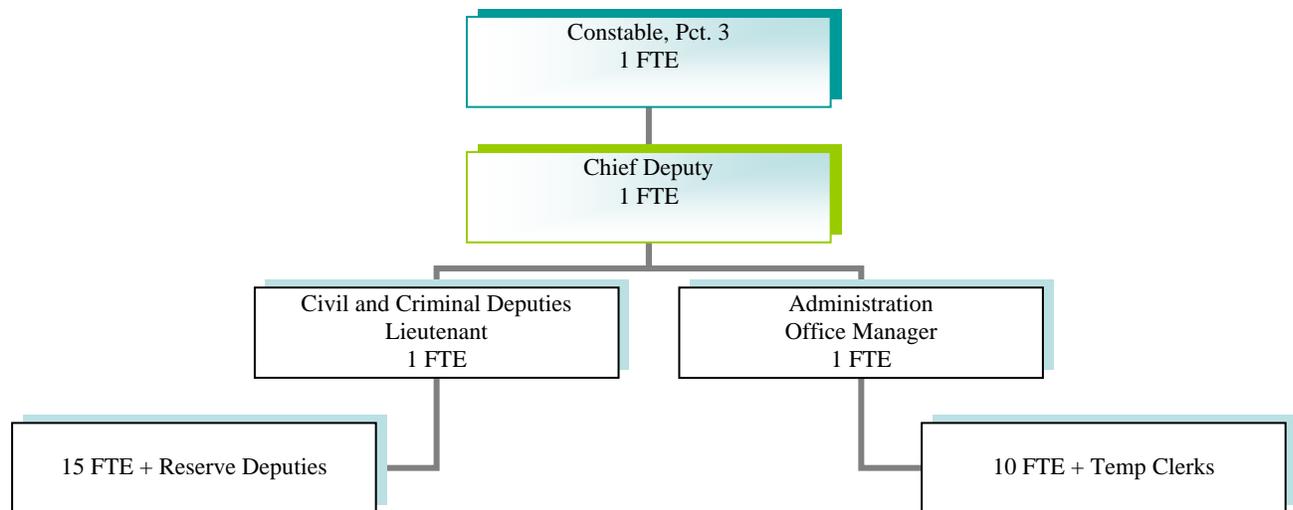
The office received \$15,000 in Capital Acquisition Resources (CAR) funding for FY 12 for new and replacement radios for both vehicles and personnel. Additionally, one new vehicle and three replacement vehicles are budgeted centrally in Transportation and Natural Resources through CO funding.

Constable Precinct 3 (33)

Mission Statement

The mission of Constable Precinct 3 is to always realize that we are first and foremost public servants. This honored position that we each hold shall always be displayed in a professional and humble manner. We shall strive to meet the needs of others as we uphold the duties of our office. We shall do all that is in our power to treat everyone with respect and dignity, without regard to race, religion, creed, sex, or national origin. We shall attempt in all aspects to improve the quality of life for each and every citizen that we serve and come into contact with.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Civil Division:				
Civil Process Documents Received	3,526	3,259	3,200	3,200
Civil Process Documents Executed	3,526	3,259	3,200	3,200
Percent Processed	100%	100%	100%	100%
Criminal Division:				
Warrants Received	15,378	16,827	14,000	14,000
Warrants Executed	14,831	15,313	16,500	14,000
Percent Executed	96%	91%	118%	100%
Traffic Citations Issued	5,000	3,139	6,500	6,500
Counterfeit Certificate Citations	n/a	n/a	373	375
Counterfeit Cert. Arrest Warrants Issued	n/a	n/a	27	80

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$1,997,690	\$2,054,668	\$2,120,137	\$2,124,499	\$4,362
Operating	\$99,607	\$59,847	\$56,687	\$76,402	\$19,715
CAR	\$0	\$0	\$0	\$0	\$0
Total	\$2,097,297	\$2,114,515	\$2,176,824	\$2,200,901	\$24,077
FTE	30.00	30.00	29.0	29.0	0.0

FY 12 Budget Issues

The FY 12 Adopted Budget for Constable Precinct 3 includes an increase of \$24,077, or a 1.1% increase over the FY 11 Adopted Budget.

Personnel

The \$4,362 increase in the personnel budget is for adjustments to life insurance, retirement and health benefits.

Operating

The \$19,715 net increase in the operating budget is for a internal reallocation from the department’s personnel to its operating budget.

FY 12 Capital Issues

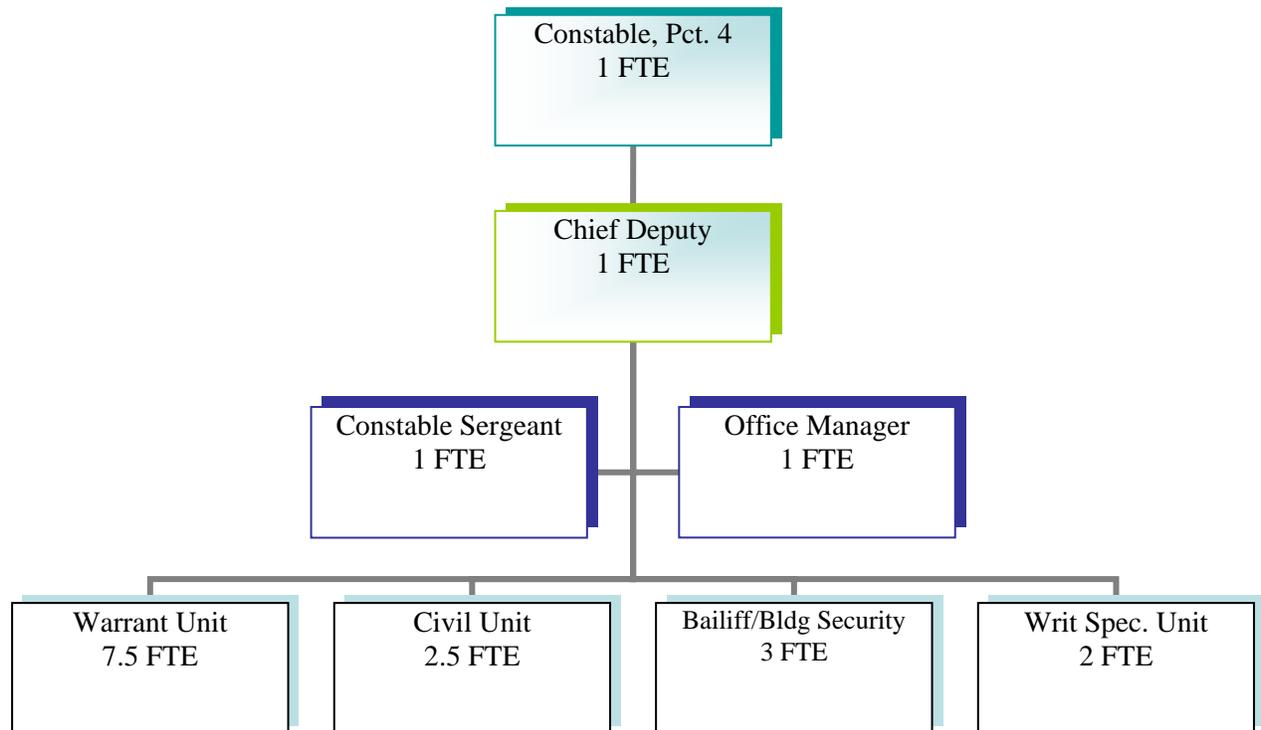
There is no capital budgeted in the office for FY 12.

Constable Precinct 4 (34)

Mission Statement

The mission of Constable Precinct 4 is to effectively and efficiently serve the law enforcement needs of the public. This is achieved principally by serving civil process and criminal warrants issued to this office in a timely and responsible manner.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Receipts (Civil Process)	3,818	3,698	3,600	3,650
Deliveries to Receipts (%)	100%	100%	100%	100%
Warrants Received	6,972	3,335	4,500	4,000
Warrants Executed	3,735	3,637	3,038	3,000
Total Warrants Finalized	9,384	6,365	6,400	6,400
Number of visitors screened	18,538	18,831	15,000	18,000
Post Hours Staffed	110	110	110	110

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$1,235,288	\$1,248,707	\$1,358,640	\$1,354,340	(\$4,300)
Operating	\$22,689	\$22,739	\$37,301	\$48,129	\$10,828
CAR	\$0	\$0	\$0	\$27,700	\$27,700
Total	\$1,257,977	\$1,271,446	\$1,395,941	\$1,430,169	\$34,228
FTE	18.0	18.0	19.0	19.0	0.0

FY 12 Budget Issues

The FY 12 Adopted Budget for Constable Precinct 4 includes an increase of \$34,228 or a 2.5% increase over the FY 11 Adopted Budget.

Personnel

Highlights of a \$4,300 decrease in the personnel budget include:

- A net increase of \$5,828 for life insurance, retirement and health benefits adjustments; and
- A decrease of \$10,128 for internal reallocation from the department's personnel to its operating budget.

Operating

Highlights of a \$10,828 increase in the operating budget include:

- An increase of \$700 for cellular air time for Mobile Data Computers (MDCs); and
- An increase of \$10,128 for internal reallocation from the department's personnel to its operating budget.

FY 12 Capital Issues

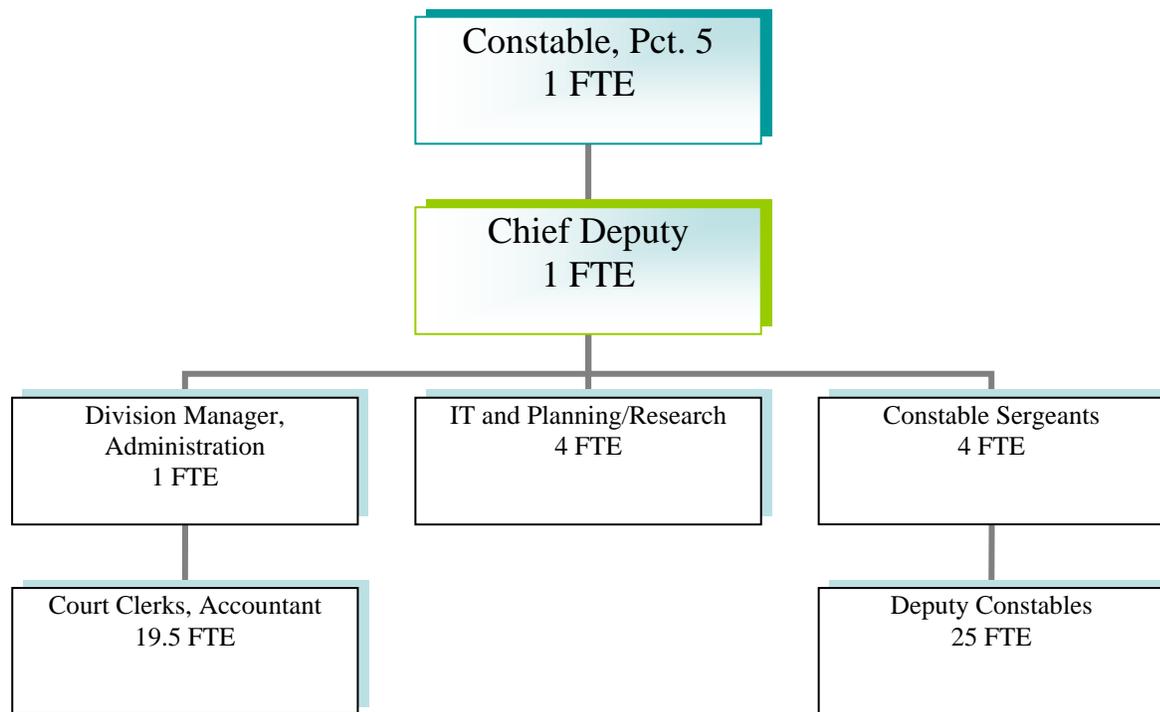
The office received \$27,700 in Capital Acquisition Resources (CAR) funding for FY 12 for radar speed detectors along with new and replacement radios for both vehicles and personnel.

Constable Precinct 5 (35)

Mission Statement

The mission of Constable Precinct 5 is to execute all court issued documents received by this office in a timely and efficient manner, enforce state laws and enforce disabled parking as authorized by statute.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Private Sector Process Received	23,361	21,875	22,000	22,000
Private Sector Process Processed	100%	100%	100%	100%
Government Issued Process Received	31,943	33,498	32,000	32,000
Government Issued Process Processed	100%	100%	100%	100%
Warrants Received	2,354	2,021	2,100	2,000
Warrants Cleared	2,963	1,513	1,800	1,800
Disabled Parking Tickets Issued	1,417	1,132	1,200	1,200
Disabled Parking Tickets Cleared	1,264	1,493	1,200	1,200

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$3,687,969	\$3,808,823	\$3,923,684	\$3,985,507	\$61,823
Operating	\$82,917	\$83,682	\$111,682	\$88,682	(\$23,000)
CAR	\$5,066	\$0	\$0	\$0	\$0
Total	\$3,775,952	\$3,892,505	\$4,035,366	\$4,074,189	\$38,823
FTE	55.0	55.00	55.00	55.50	0.5

FY 12 Budget Issues

The FY 12 Adopted Budget for Constable Precinct 5 includes an increase of \$38,823, or a 1.0% increase over the FY 11 Adopted Budget. Additionally, the office internally funded a new 0.5 FTE Court Clerk I to provide assistance for their Disabled Parking Enforcement program.

Personnel

Highlights of a \$61,823 increase in the personnel budget include:

- A net increase of \$38,823 for life insurance, retirement and health benefits adjustments; and
- An increase of \$28,000 due to the reallocation of funds to salary line items.

Operating

A net decrease of \$28,000 due to the reallocation of operating funds to salary line items.

FY 12 Capital Issues

The office did not receive any capital funding in FY 12.

Dispute Resolution Center (Dept. 36)

Dispute Resolution Fund (Fund 016)

Purpose

The Dispute Resolution Center is an independent, nonprofit organization that provides and promotes accessible, high-quality dispute resolution services for all people in the Travis County Area.

Funding Source

The revenue the Dispute Resolution Center receives from the County is based on the Alternative Dispute Resolution (ADR) fee that is charged in certain civil cases filed in the Travis County Court System.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY11 Projected	FY 12 Projected
Number of People Served:				
Training Services	234	264	300	250
ADR Services	3,611	3,191	2,500	2,500
Number of ADR Sessions	559	453	450	450
Estimated Savings to Travis County	\$4,024,800	\$3,306,900	\$3,000,000	\$3,000,000
% Cases Diverted from Court	72%	73%	70%	70%
% Court Related Referrals	78%	625	70%	70%
% Clients Satisfied with Mediation	96%	97%	97%	97%

Adopted Budgets FY 09-12

	FY 09	FY10	FY 11	FY 12	Diff FY12-11
Personnel	\$0	\$0	\$0	\$0	\$0
Operating	\$430,902	\$389,217	\$441,677	\$402,830	(\$38,847)
Total	\$430,902	\$389,217	\$441,677	\$402,830	(\$38,847)
FTE	7	7	7	7	0.0

FY 12 Budget Issues

The FY 12 Adopted Budget for the Dispute Resolution Center includes a total operating budget of \$402,830. The \$38,847 decrease from FY11 is due to less revenue generated by the ADR fee and a smaller ending fund balance. All funds received in this budget are transferred on a monthly basis to offset program costs of the Dispute Resolution Center.

Sheriff (37) General Fund

Mission Statement

The Travis County Sheriff's Office has a commitment to protect and serve our community with integrity, pride and professionalism. This is accomplished through:

- Swift, fair and effective enforcement of laws;
- Partnerships with the public to increase awareness and implement prevention strategies; and
- A safe, humane jail that meets all statutory mandates and addresses the root causes to break the cycle of recidivism.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Law Enforcement				
Response Time (Urgent)	9:30	NA	NA	NA
% of Priority 1 Calls within 9 Minutes	63.3%	68.6%	63.6%	65%
% of Priority 1 Calls greater than 15 Minutes	12.2%	9.3%	18.2%	15%
Response Time (Routine)	10:30	NA	NA	NA
Number of Calls for Service	121,074	99,711	129,690	123,661
Number of Citations Issued	50,542	40,159	31,371	29,593
Number of Accidents	4,353	4,343	4,152	3,837
Number of Patrol Arrests	213	161	279	241
Number of DWIs and BWIs	481	429	537	467
Number of Speed Related Accidents	1,154	1,261	1,047	956
Mental Health Calls Generating Case Number	3,308	3,098	3,053	3,337
Corrections				
Average Daily Inmate Population (Custody Total)	2,365	2,411	2,430	2,480
Jail Bookings	62,104	61,989	59,292	59,777
Number of Inmates Classified	33,200	32,992	31,368	32,016
Number of Meals Prepared	2,879,045	2,758,978	2,747,470	2,636,692
Food & Groceries – Daily Inmate Cost	\$2.36	\$2.37	\$2.49	\$2.44
Number of Prescriptions Filled	58,090	58,259	58,087	60,556
Annual Prescription Cost per Inmate	\$664.76	\$520.14	\$672.12	\$663.93
Medical Services Line Item Cost per Inmate	\$999.73	\$825.25	\$819.47	\$758.21
Amount of Laundry Processed (lbs)	1,700,545	1,855,100	1,856,520	2,159,564
Number of Maintenance Work Orders (All)	14,696	15,096	14,786	14,350
Jail Standards Certification	Yes	Yes	Yes	Yes
Administration				
Number of Inmates Transported to Court	41,795	43,944	36,905	37,467
Number of Training Academy Classroom Hours	93,695	99,132	64,267	68,239

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$107,056,561	\$107,649,740	\$112,845,422	\$117,023,092	\$4,177,670
Operating	\$13,509,886	\$14,371,127	\$15,869,968	\$16,549,192	\$679,224
CAR	\$3,718,820	\$1,398,133	\$942,085	\$1,790,439	\$848,354
Total	\$124,285,267	\$123,419,000	\$129,657,475	\$135,362,723	\$5,705,248
FTEs	1,472.50	1,451.50	1,472.50	1,550.50	78.00
Other Capital (A)	\$0	\$417,980	\$2,254,368	\$3,783,871	\$1,529,503

(A) Other capital includes such sources as Certificates of Obligation and bond funds.

FY 12 Budget Issues

The FY 12 Adopted Budget for the Sheriff’s Office includes an increase of \$5,705,248 or a 4.4% increase above the FY 11 Adopted Budget.

Personnel

Highlights of a \$4,177,670 personnel expense increase include the following items.

- An on-going increase of \$1,527,915 for 38 new Corrections related FTE. This includes 14 positions starting October 1, 2011, 10 positions starting January 1, 2012 and 14 positions with an April 1, 2012 start date. Partial year funding has been included for positions starting in January and April 2012 directly in TCSO and the office’s FY 13 target budget will be adjusted according so that full funding for these positions will be available for the next fiscal year;
- An on-going increase of \$1,437,562 for 28 new Law Enforcement related FTE. This includes 10 positions starting October 1, 2011; seven positions starting January 1, 2012; and nine positions with an April 1, 2012 start date. Partial year funding has been included for positions starting in January and April 2012 and the office’s FY 13 target budget will be adjusted according so that full funding for these positions will be available for the next fiscal year;
- An on-going increase of \$500,032 for changes in the County’s life insurance and retirement contributions for departmental FTE to maintain the same benefit level;
- An on-going increase of \$495,885 and seven Nurse FTE related to the Central Booking Agreement with the City of Austin;
- An on-going increase of \$169,075 for three Courthouse Security related FTE. These three positions will be moved to the Courthouse Security Fund in FY 13;
- An on-going increase of \$107,195 and one FTE associated with a office’s life and safety reorganization;
- A net increase of \$67,771 for adjustments to the department’s hospitalization budget based on actuarial determined cost of healthcare based on the coverage selected by employees during open enrollment;
- An on-going increase of \$47,788 for one Painter FTE that will supervise inmate workers for various correction related painting projects. The position was determined to be more cost effective than using a Corrections Officer for the same function; and

- A decrease of \$175,553 from a reallocation from the office's personnel budget to operating.

In addition, an Annualization Reserve was established outside of the office in the amount of \$1,043,855. Travis County typically establishes an annualization reserve for new on-going positions with a start date other than October 1. This allows the amount needed for the actual position in the current year to be budgeted directly in the applicable department and the remaining annualized amount to be budgeted in reserve. This practice avoids the ratchet effect in the following year when the full year amount will be expensed. For FY 12, the Annualization Reserve is \$1,043,855 based on 16 new Law Enforcement FTE and 24 new Corrections FTE in the Travis County Sheriff's Office with start dates during FY 12 other than October 1, 2011. The amount within the reserve for law enforcement positions is \$526,048 and \$517,807 is the amount for corrections positions.

Operating

Highlights of the \$679,224 increase in operating expense include:

- An on-going increase of \$213,185 for maintenance of current effort target budget increases for food, utilities, pharmaceuticals, medical services and facility maintenance in the Corrections and Inmate Medical Services divisions;
- An increase of \$175,553 from a reallocation from the office's personnel budget to operating;
- An increase of \$157,332 for operating expenses associated with 28 new Law Enforcement FTE added by the Commissioners Court. This includes \$113,540 of one-time expenses and \$43,792 of on-going resources;
- An on-going increase of \$120,544 for environmental friendly ammunition that does not contain lead;
- An increase of \$25,505 for operating expenses associated with 38 new Corrections FTE added by the Commissioners Court. This includes \$18,693 of one-time expense and \$6,812 of on-going resources;
- A one-time increase of \$5,307 associated with three Security FTE added in FY 12;
- An on-going increase of \$400 for uniforms associated with life and safety reorganization;
- A decrease of \$17,375 for the removal of one-time costs associated with FY 11 one-time packages; and
- A net decrease of \$1,227 associated with adjustments for health insurance expenses on coverage selected during open enrollment within the Courthouse Security Fund and corresponding transfers from the General Fund.

FY 12 Capital

The FY 12 Adopted Budget includes \$1,790,439 in the CAR Budget for the following items:

New items totaling \$584,515 include:

- \$208,684 for handheld radios for new LE and Life Safety staff;
- \$155,616 for vehicle radios for new LE staff;
- \$152,000 to convert observation cells to violent cells in the Health Services Building;
- \$28,050 for tasers for new LE staff;

- \$28,000 for rifles for new LE staff; and
- \$12,165 for Security Items for Phase II Program at the Civil Courthouse.

Replacement items totaling \$1,205,924 include:

- \$605,000 for Building 140 Roof Replacement;
- \$220,000 for TCCC road repair;
- \$100,000 for the hot water return loop replacement in the Health Services Building;
- \$85,000 for the replacement of the hydronic boiler in the Health Services Building;
- \$83,000 to re-epoxy the shower walls of the Building 3;
- \$45,424 for the replacement of two clothes washers and two dryers at the TCCC;
- \$37,500 for the replacement of water shut-off for Building 140;
- \$20,000 for the replacement of fire sprinkler shut off system for Building 140; and
- \$10,000 to re-epoxy kitchen wash area.

The CAR Budget for the Travis County Transportation and Natural Resources (TNR) department includes for the following vehicles and equipment totaling \$3,034,456:

- \$2,302,281 for the replacement of 63 approved vehicles and equipment;
- \$458,150 for 11 new vehicles for new LE staff starting on April 1, 2012;
- \$229,825 for vehicle accessories for 17 new LE staff starting by January 1, 2012. These staff will temporarily use vehicles previously scheduled for replacement ;
- \$25,000 for a new truck related to the TCSO life and safety reorganization; and
- \$19,200 for MCD hardware and installation for vehicles used by new LE staff.

Capital Projects funded out of Certificates of Obligation (CO)

The Sheriff's Office also has \$3,783,871 from the issuance of Certificates of Obligation during FY 12 for the following items:

- \$3,565,371 for Year 3 of the Travis County Jail Extended Life Project;
- \$195,500 for lighting and energy efficiency improvements; and
- \$23,000 for a visitation counter enclosure at TCCC.

Sheriff (37)

Courthouse Security Fund (031)

Mission Statement

The Travis County Sheriff’s Office has a commitment to protect and serve our community with integrity, pride and professionalism. This is accomplished through:

- Swift, fair and effective enforcement of laws;
- Partnerships with the public to increase awareness and implement prevention strategies; and
- A safe, humane jail that meets all statutory mandates and addresses the root causes to break the cycle of recidivism.

The Courthouse Security Fund is used to account for revenue and expenditures associated with security services in buildings that house a district or county court. Revenue is collected as a part of court cost fees. Expenditures are budgeted to cover the cost of security in these buildings.

Revenue generated by courthouse security related fees is insufficient to cover all the cost of such security services. In FY 12, total certified revenue from court cost fees is \$469,441. When this amount is added to a beginning fund balance of \$24,639, interest income of \$1,000, and the General Fund transfer of \$2,523,820, it results in total FY 12 revenue of \$3,018,900, matching the budgeted costs of the Courthouse Security Fund.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$2,518,656	\$2,664,304	\$2,993,495	\$3,018,900	\$25,405
Operating	\$0	\$0	\$0	\$0	\$0
Total	\$2,518,656	\$2,664,304	\$2,993,495	\$3,018,900	\$25,405
FTEs	35.0	35.0	38.0	38.0	0.0

FY 12 Budget Issues

The FY 12 Adopted Budget for the Courthouse Security Fund includes an increase of \$25,405, or a 0.85% increase over the FY 11 Adopted Budget.

Personnel

Highlights of the \$25,405 personnel increase include:

- A net increase of \$26,632 primarily related to changes in available revenue; and
- A decrease of \$1,227 for changes in the County’s life insurance and retirement contributions for departmental FTE to maintain the same benefit level.

Medical Examiner (Dept. 38)

Mission Statement

To meet statutory responsibilities, in accordance with the Texas Code of Criminal Procedures, Article 49.25, by performing medicolegal investigations into any and all traumatic, suspicious or sudden and unexpected, drug-related or otherwise non-natural deaths occurring within the boundaries of Travis County, and to issue an official ruling as to the cause and manner of such deaths, and to provide expert forensic services, upon request, and on a fee-for-services basis, to contracted counties who may request the professional services.

Key Program Statistics

Measure	Actual FY 09	Actual FY 10	Actual FY 11	Projected FY 12
Travis County Autopsy	739	812	795	825
Travis County External Examinations	252	196	222	245
Autopsies other counties	748	763	771	750
External Examinations for other counties	10	1	6	10
Non-Reportable Death Investigations	1,196	1,676	1,665	1,890
Attendance at death scenes by investigators	442	497	534	490
Death certifications issued-Travis County	1,034	1,051	1,055	1,100
Records Requests for Documents and Information	3,178	3,005	3,141	3,275

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$3,307,810	\$3,324,772	\$3,421,049	\$3,452,837	\$31,788
Operating	\$408,653	\$468,103	\$561,841	\$556,394	(\$5,447)
CAR	\$56,786	\$0	\$45,015	\$75,000	\$29,985
Fund Total	\$3,773,249	\$3,792,875	\$4,027,905	\$4,084,231	\$56,326
FTE	34.0	35.0	35.5	35.5	0.0

FY12 Budget Issues

The FY 12 Adopted Budget for the Medical Examiner’s Office includes an increase of \$56,326, or 1.4% compared to the FY 11 Adopted Budget.

Personnel

The \$31,788 increase in personnel expenses includes:

- An increase of \$16,021 for changes in the County’s life insurance and retirement contributions for departmental FTE to maintain the same benefit level;

- A net increase of \$12,793 for adjustments to the department's hospitalization budget based on actuarial determined cost of healthcare based on the coverage selected by employee's during open enrollment, and
- An increase of \$2,974 for longevity pay.

Operating

The \$5,477 decrease in the operating budget includes:

- An increase of \$2,053 for the cost of a facility rental for a winter conference (which will be offset by conference fees), and
- A \$7,500 reduction from the removal of one time operating expenses approve in FY11.

FY 12 Capital

The Medical Examiner received \$75,000 in capital funding for a replacement Gas Chromatograph/Mass Spectrometer.

Community Supervision & Corrections (39)

Mission Statement

The mission of the Community Supervision & Corrections Department is to impact the community by making it safer and changing the lives of those placed under its supervision.

We work with the community so each individual on supervision successfully:

- Makes amends to the community/victims.
- Meets their supervision conditions.
- Fully participates in programs and services to positively change their lives and be law abiding.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Cases probated by local court	6,978	6,334	7,000	6,500
Cases accepted for courtesy supervision	1,676	1,671	1,700	1,700
Cases accepted and assigned to misdemeanor Pre-Trial Diversion Supervision	141	185	150	150
Average number direct cases	12,619	12,374	12,700	12,500
Probationers successfully discharged	5,595	5,421	5,700	5,500
Community service restitution hours completed	215,216	192,825	215,000	190,000
Restitution disbursements	\$1,724,449	\$1,785,510	\$1,900,000	\$1,800,000
Collected county funds	\$1,454,148	\$1,310,852	\$1,450,000	\$1,400,000
Average caseload-specialized	56	55	60	60
Average caseload-non specialized	108	112	110	110

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	DIFF FY 12-11
Personnel	\$316,281	\$311,390	\$323,918	\$290,125	(\$33,793)
Operating	245,369	238,734	235,949	\$271,013	\$35,064
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$561,650	\$550,124	\$559,867	\$561,138	\$1,271
FTE (A)	325.00	318.00	297.00	296.5	(.5)

(A) FTE Count includes 290.5 State funded positions and 6.0 County funded positions.

FY 12 Budget Issues

The FY 12 Adopted Budget for the Community Supervision & Corrections Department (CSCD) includes an increase of \$1,271 from the FY 11 Adopted Budget.

Personnel

The \$33,793 decrease in the personnel budget is due to \$35,064 moving to operating line items and a \$1,271 increase for changes in the County's life insurance and retirement contributions for departmental FTE to maintain the same benefit level.

In addition, CSCD lost a .5 state grant funded position due to attrition and mandated budget cuts at the state level.

Operating

The \$35,064 increase in operating expense is due to transferring that amount from the personnel to operating budget.

FY 12 Capital

CSCD did not receive any capital funding for FY12.

Counseling and Education Services (Dept. 40)

Mission Statement

The mission of Counseling & Education Services (CES) is to promote public safety, crime reduction, assist clients and support agencies benefiting crime victims. This is accomplished by providing alcohol/drug and family violence assessments, case-management and evidence based rehabilitation programs. We provide services for adults and juveniles referred from the justice system and other community agencies.

Key Program Statistics

Measure	Actual FY 09	Actual FY 10	Projected FY 11	Projected FY 12
# of AOD assessments completed	4,939	3,217	3,788	3,788
# of family violence assessments completed	2,198	1,970	1,852	1,852
# of clients completing 12-Hour DWI Education Program	2,193	1,705	1,466	1,466
# of clients completing 30-Hour DWI intervention program	863	848	716	716
# of clients completing 15-Hour drug education program	767	622	730	730
# of clients completing 8-Hour check writing class	1,981	1,561	1,706	1,706
# of clients completing 8-Hour shoplifting/theft class	944	1129	1338	1338
% of clients indicating they benefited from an increase in knowledge	85%	85%	83%	83%
% that felt this class will help avoid future law violations	83%	86%	83%	83%
Total enrolled in Commitment to Change (CTC)	53	54	60	72
Total successfully completing Stage 1 (Pre-Release) CTC				
Men	21	33	46	60
Women	26	26	29	N/A
# of crime victims served	4,436	4,210	4,350	4,350

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$2,906,741	\$2,936,183	\$3,008,345	\$2,890,462	(\$117,883)
Operating	\$409,211	\$393,713	\$392,988	\$374,354	(\$18,634)
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$3,315,952	\$3,329,896	\$3,401,333	\$3,264,816	(\$136,517)
FTE	44.0	44.0	44.0	43.0	(1.0)

FY 12 Budget Issues

The FY 12 General Fund Budget for the Travis County Counseling and Education Services Department (TCCES) is \$136,517 or 4% less than the FY 11 budget.

Personnel

The \$117,883 decrease in personnel is due to:

- An increase of \$12,636 for changes in the County’s life insurance and retirement contributions for departmental FTE to maintain the same benefit level;
- A net increase of \$7,429 for adjustments to the department’s hospitalization budget based on actuarial determined cost of healthcare based on the coverage selected by employee’s during open enrollment;
- A \$137,948 decrease from moving two FTE involved in the Commitment to Change program to the Criminal Justice Planning department as approved by Commissioners Court on April 19, 2011, and
- The addition by internal funding of one Office Specialist FTE to provide additional administrative assistance to the department.

Operating

The \$18,634 decrease in the operating budget is due to the reallocation of funding for the Commitment to Change program to Criminal Justice Planning.

FY 12 Capital

Counseling and Education Services did not receive any capital funding in FY 12.

Pretrial Services (42)

Mission Statement

Travis County Pretrial Services is a dynamic organization with the mission to assist in the administration of justice and to promote community safety by working collaboratively, ensuring fairness and equality in the pretrial process and empowering defendants with the resources necessary to successfully comply with court requirements.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Defendants with offenses that mandate IID (New cases)	1,903	1,660	1,644	1,644
Cases supervised on IID (All cases)	3,204	2,877	2,677	2,677
Defendants on EM, SCRAM, GPS & MEMS Monitoring	582	579	690	690
Family Violence Cases Supervised (All cases)	2,698	2,584	2,342	2,342
Defendants screened by Pretrial Services	40,901	41,832	41,002	41,002
Defendants Eligible for Personal Bond interview	30,663	32,018	31,440	31,440
Defendants granted Personal bonds	18,183	19,269	19,884	19,884
Defendants Screened for Indigence	47,503	50,475	52,504	52,504
Out-of-Custody Indigence Screenings	1,467	1,320	1,532	1,532

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$3,445,004	\$3,475,095	\$3,563,097	\$3,594,101	\$31,004
Operating	\$129,093	\$123,796	\$124,813	\$136,463	\$11,650
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$3,574,097	\$3,598,891	\$3,687,910	\$3,730,564	\$42,654
FTE	57.18	57.18	57.18	57.18	0.00

FY 12 Budget Issues

The FY 12 Adopted Budget for Pretrial Services includes an increase of \$42,654 or 1.2% over the FY 11 Adopted Budget.

Personnel

The \$31,004 increase in personnel expenses includes:

- A net increase of \$26,592 for adjustments to the department’s hospitalization budget based on actuarial determined cost of healthcare based on the coverage selected by employee’s during open enrollment;

- An increase of \$16,062 for changes in the County's life insurance and retirement contribution for departmental FTE to maintain the same benefit level; and
- A reduction of \$11,650 from moving personnel funds to the operating budget.

Operating

The \$11,650 increase in the operating budget is due to transferring personnel funds into the operating budget.

FY 12 Capital

Pretrial Services did not receive any capital funding in FY 12.

Juvenile Public Defender (Dept. 43)

Mission Statement

The office of the Juvenile Public Defender is committed to providing superior and ethical legal representation to juveniles in Travis County who are unable to afford legal counsel and are facing criminal accusations or other statutorily defined state action. It is our aim to protect the constitutional rights of those we represent by providing a vigorous and zealous defense. We further seek to ensure that no individual is ever wrongly or illegally incarcerated or held responsible for conduct he or she did not commit. The Juvenile Public Defender is committed to meeting these goals while maintaining the highest level of ethical and professional standards.

Key Program Statistics

	FY 09	FY 10	FY 11	FY 12
Measures	Actual	Actual	Actual	Projected
Total Number of Clients	1,988	2,110	1,900	1,600
Total Number of Cases	2,847	2,649	2,569	2,000
Total Detention Hearings Handled	N/A	N/A	2,090	3,200
Number of Continuing Legal Education Programs Sponsored	6	9	6	12

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY12-11
Personnel	\$1,266,259	\$1,277,909	\$1,326,476	\$1,336,723	\$10,247
Operating	\$27,320	\$27,720	\$23,655	\$23,573	(\$82)
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$1,293,579	\$1,305,629	\$1,350,131	\$1,360,296	\$10,165
FTE	13.0	13.0	13.0	13.0	0.0

FY 12 Budget Issues

The FY 12 General Fund Adopted Budget for the Juvenile Public Defender is \$10,165 greater than the FY 11 budget.

The \$10,247 increase in the personnel budget includes:

- An increase of \$6,028 for changes in the County’s life insurance and retirement contributions for departmental FTE to maintain the same benefit level;
- A net increase of \$2,232 for adjustments to the department’s hospitalization budget based on actuarial determined cost of healthcare based on the coverage selected by employee’s during open enrollment;
- An \$1,905 increase for longevity pay, and

- An \$82 increase due to a reallocation of operating budget to the personnel budget.

Operating

The \$82 decrease in the operating budget is due to a transfer from the operating to the personnel budget.

FY 12 Capital

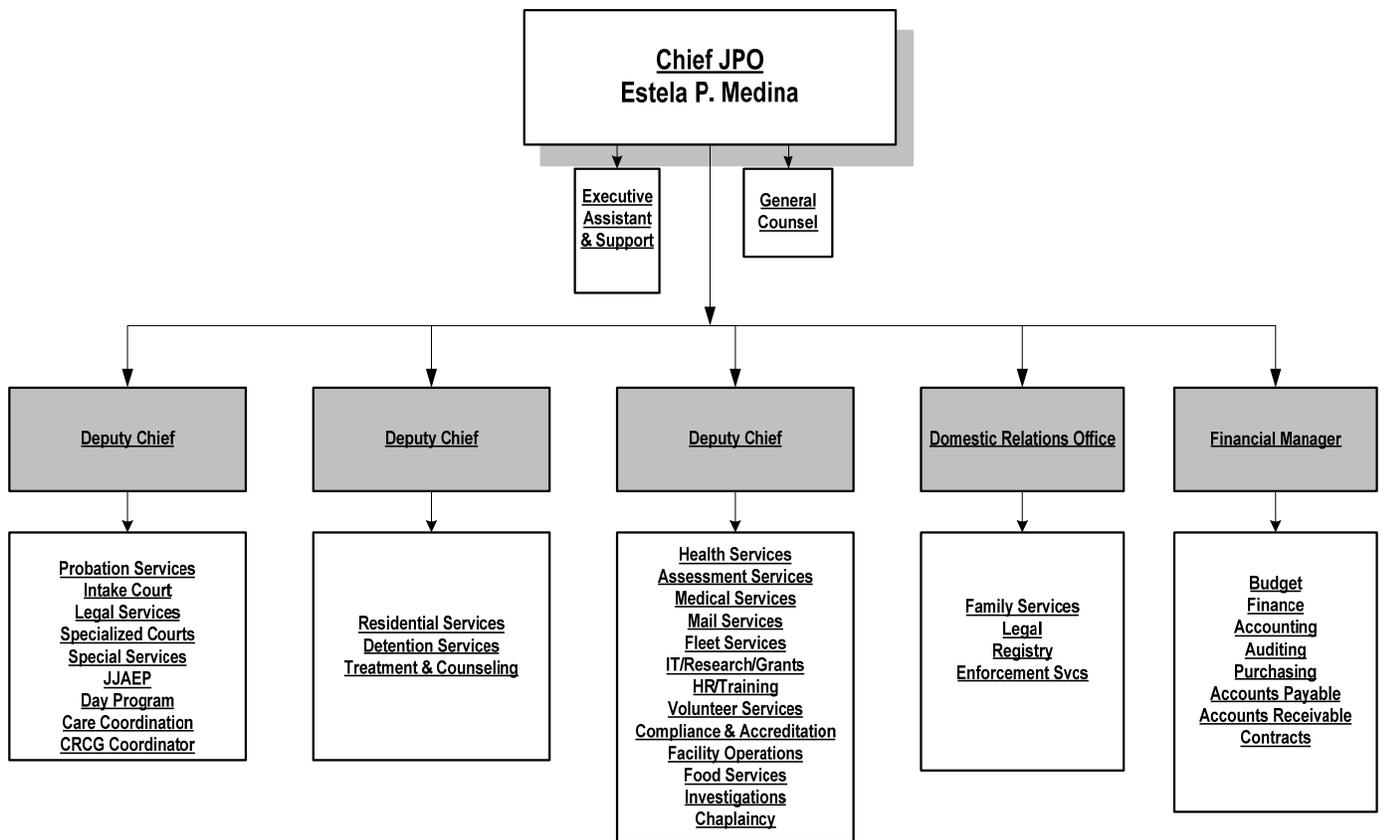
The Juvenile Public Defender did not receive any capital funding in FY12.

Juvenile Probation (45) General Fund

Mission Statement

The mission of the Travis County’s Juvenile Probation Department is to provide for public safety, while effectively addressing the needs of juvenile offenders, families, and the victims of crime.

Organizational Structure



Key Program Statistics

Measure	Actual FY 09	Actual FY 10	Projected FY 11	Projected FY 12
Total referrals to Juvenile Probation (physical and non-physical)	5,746	5,415	4,332	4,874
Felony referrals	835	726	670	698
Percentage of juveniles successfully completing regular probation	78%	82%	87%	80%
Total number of juveniles detained	2,609	2,346	1,986	1,818
Average daily population	88	75	62	65
Total # of new Family Court cases assigned	296	273	218	186
Total number of juveniles on deferred prosecution	927	1,005	1,052	1,091
Total number of juveniles on regular probation	1,242	990	792	891
Total number of juveniles on intensive supervision	250	264	211	238
Total number of juveniles in Drug Court	115	94	75	82
Total number of adjudication hearings	3,718	3,242	2,677	2,807
Total number of disposition hearings	1,654	1,330	1,352	1,341
Total number of dispositions	2,018	1,936	1,743	1,840

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$26,300,290	\$26,538,166	\$28,571,943	\$28,653,195	\$81,252
Operating	\$4,630,933	\$4,493,902	\$4,449,148	\$5,090,319	\$641,171
CAR	\$663,000	\$817,000	\$187,933	\$232,933	\$45,000
Total	\$31,594,223	\$31,849,068	\$33,209,024	\$33,976,447	\$767,423
FTE	435.50	433.50	457.50	457.50	0.00

FY 12 Budget Issues

The FY 12 Adopted Budget for the Department includes an increase of \$767,423 which is a 2.3% increase over the FY 11 Adopted Budget.

Highlights of a \$81,252 increase in personnel expense include:

- An increase of \$127,629 for changes in the County’s life insurance and retirement contributions for departmental FTE to maintain the same benefit level;
- A net increase of \$51,614 for adjustments to the department’s hospitalization budget based on actuarial determined cost of healthcare based on the coverage selected by employees during open enrollment;
- A decrease of \$89,683 from a reallocation from personnel to operating budget within the department’s FY 12 budget submission; and
- A decrease of \$8,308 for the removal of one-time salary expenses awarded in FY 11.

Highlights of a \$641,171 increase in operating expense include:

- An increase of \$551,488 to restore temporary reductions related to the plan to mitigate the impact of the reduction of Title IV-E resources. This action is part of a multi-year plan; and
- An increase \$89,683 from a reallocation from personnel to operating budget within the department’s FY 12 budget submission.

In addition, the FY 12 Adopted Budget continues a \$250,000 Juvenile Justice Reserve to provide the Juvenile Probation department resources to address some of the challenges from the unsettled issues within the State’s Juvenile Justice System. The reserve was first established in the FY 10 and has remained unspent. Since it still may be needed it has been continued for FY 12.

FY 12 Capital

The FY 12 Adopted Budget contains \$232,933 budgeted directly in the department consisting of \$30,700 rebudgeted for the repair of metal frame windows and one exterior stairwell at the Gardner-Betts Facility, \$26,000 rebudgeted for the replacement of five institutional dormitory doors, \$24,420 rebudgeted for purchase of a point of service database for food service and \$9,813 for parking lot asphalt repairs. New resources consist of \$60,000 for compressor replacement, \$32,400 for HVAC unit replacement, \$26,000 for unit door replacement, and \$23,600 for mandated fire safety modifications.

**Juvenile Probation (45)
Juvenile Fee Fund (Fund 021)**

Purpose

The Juvenile Fee Fund is used to provide services for juvenile probationers, such as sex offender treatment, counseling, or drug abuse treatment.

Funding Source

The Juvenile Fee Fund derives its income from fees placed on court-ordered probation cases. The FY 12 Adopted Budget includes \$5,800 in fee income, \$1,130 in interest income and a beginning balance of \$385,294, for a total budget of \$392,224.

Key Program Statistics

No statistics have been developed regarding this special fund.

Adopted Budgets FY 09–12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$0	\$0	\$0	\$0	\$0
Operating	\$371,006	\$383,703	\$385,690	\$392,224	\$6,534
Fund Total	\$371,006	\$383,703	\$385,690	\$392,224	\$6,534
FTE	0.0	0.0	0.0	0.0	0.0

FY 12 Budget Issues

The Juvenile Fee Fund budget increased by \$6,534 for FY 12. This difference is due to an increase in certified revenue, mainly due to an increase in the beginning fund balance. To date, no expenditures have been made out of this fund.

**Juvenile Probation (45)
 Juvenile Justice Alternative Education Program
 Fund (Fund 023)**

Purpose

The Juvenile Justice Alternative Education Program (JJAEP) is a state mandated program that provides alternative education for juveniles in Travis County who have been expelled from the school system.

Funding Source

The Juvenile Justice Alternative Education Fund derives its income from the following sources: a transfer from the General Fund through Juvenile Court of \$189,313; interest income of \$5,700; \$110,000 in funds from the participating school districts; and a beginning fund balance of \$1,299,430. The total resources in the fund are \$1,604,443 in FY 12.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Number of students admitted	123	101	104	104
% of students completing program	77%	75%	79%	79%
% of Students Completing, who do not re-offend within 1 year after transitioning to home school	78%	78%	76%	77%

Adopted Budgets FY 09–12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$207,919	\$205,690	\$206,308	\$220,591	\$14,283
Operating	\$2,027,455	\$1,769,479	\$1,502,979	\$1,383,852	(\$119,127)
Fund Total	\$2,235,374	\$1,975,169	\$1,709,287	\$1,604,443	(\$104,844)
FTE	3.0	3.0	3.0	3.0	0.0

FY 12 Budget Issues

The personnel budget includes funding for one Social Services Program Administrator and two Juvenile Probation Officers for the program. The fund decreased by \$104,844 for FY 12. This difference is mainly due to a decrease in the beginning fund balance.

<p>Juvenile Probation (45) Juvenile Deferred Prosecution Fund (Fund 037)</p>

Purpose

The Juvenile Deferred Prosecution Fund is used for juvenile probation or community-based juvenile services.

Funding Source

The Juvenile Deferred Prosecution Fund derives its income from fees placed on juvenile deferred prosecution cases. Certified revenue for FY 12 totals \$83,701 that is comprised of \$7,300 in fee revenue, \$180 in interest income, and \$76,221 in beginning fund balance.

Key Program Statistics

No statistics have been developed regarding this special fund.

Adopted Budgets FY 09–12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$0	\$0	\$0	\$0	\$0
Operating	\$59,789	\$65,876	\$74,951	\$83,701	\$8,750
Fund Total	\$59,789	\$65,876	\$74,951	\$83,701	\$8,750
FTE	0.0	0.0	0.0	0.0	0.0

FY 12 Budget Issues

In FY 02, the department expended much of the balance of this fund to assist with treatment services for children. No expenditures have been made since FY 05 as the department begins to build up the balance in this fund. The total resources in the fund for FY 12 are \$83,701.

Juvenile Probation (45)

Truancy Court Fund (Fund 054)

Purpose

This program is designed to intervene with chronic truants at the students’ home school. It provides supervision, referrals to community services, and regular review of a student’s progress towards reduced truancy.

Funding Source

The Truancy Court derives its income from the following sources: a transfer from the General Fund through Juvenile Court of \$76,203; funds from the City of Austin and AISD of \$136,239, interest income of \$50, and a beginning fund balance of \$23,524. The total resources in the fund for FY 12 are \$236,016.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
# of Juveniles admitted in Truancy Court	138	150	130	140
# of juveniles discharged from Truancy Court	88	108	87	88
% Successfully completing Truancy Court	64%	75%	73%	74%
% of Students Completing, who do not re-offend within 1 year	83%	69%	70%	73%

Adopted Budgets FY 09–12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$189,418	\$189,449	\$190,211	\$193,392	\$3,181
Operating	\$5,278	\$27,208	\$40,843	\$42,624	\$1,781
Fund Total	\$194,696	\$216,657	\$231,054	\$236,016	\$4,962
FTE	2.0	2.0	2.0	2.0	0.0

FY 12 Budget Issues

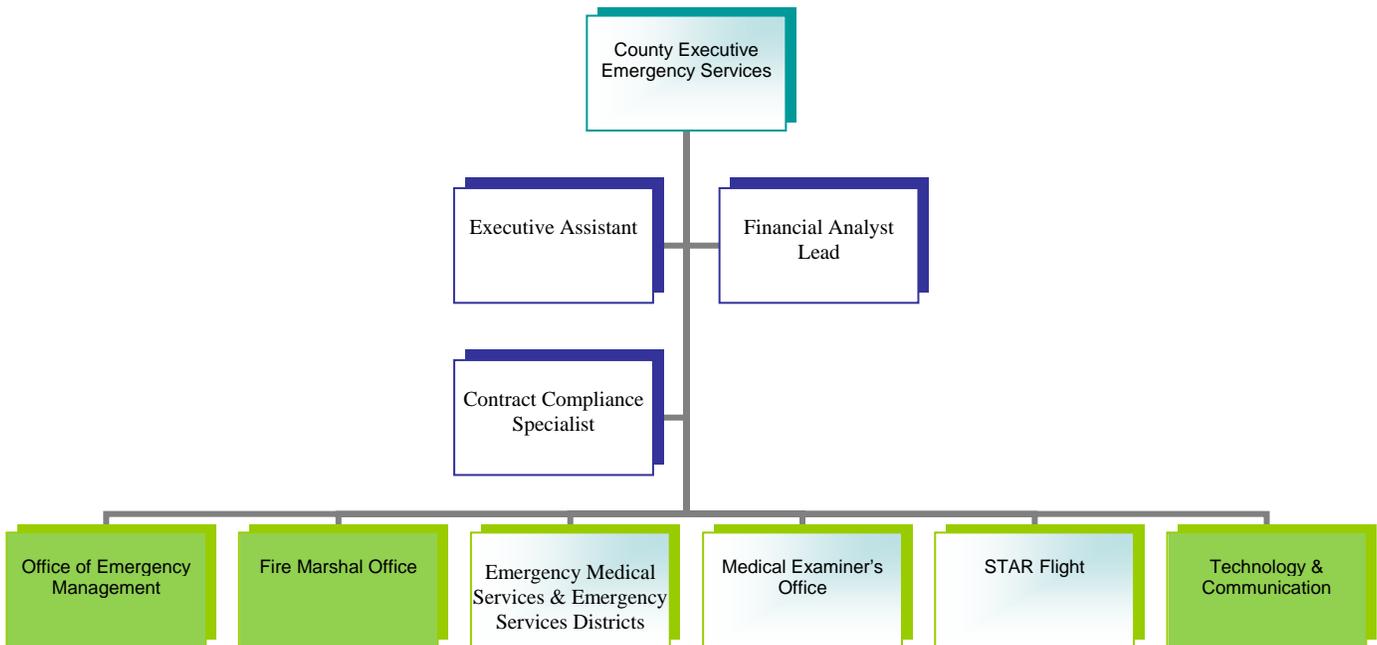
This fund pays the salary and operating costs for the Judge and Legal Secretary working with the Truancy Court.

Emergency Services (47)

Mission Statement

Travis County Emergency Services will provide leadership for the planning, coordination, and delivery of public safety services to enhance the safety and welfare of the residents and visitors of Travis County, emphasizing innovation, integrity, and responsible stewardship of the public trust. The County Executive for Emergency Services oversees the Travis County Office of Emergency Management, Fire Marshal Office, Medical Examiner, Emergency Medical Services (STAR Flight, Ground EMS, ESDs) and Technology and Communication (wireless and emergency communications, and information systems for public safety and public service agencies within Travis County, outside the City of Austin).

Organizational Structure



Key Program Statistics

	FY 09	FY 10	FY 11	FY 12
Measures	Actual	Actual	Projected	Projected
Cities/agencies assisted with Emergency Mgt. planning programs	55	45	45	45
# of Drills/EOC Activations	8	7	7	7
# of fires investigated	74	80	80	75
# of inspections conducted	560	880	700	700
# of Travis County buildings inspected	47	57	85	85

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$1,400,704	\$1,390,312	\$1,420,799	\$1,433,993	\$13,194
Operating	\$2,915,903	\$2,897,484	\$2,949,091	\$2,905,590	(\$43,501)
CAR	\$139,033	\$53,570	\$191,674	\$473,444	\$281,770
Total	\$4,619,999	\$4,455,640	\$4,561,564	\$4,813,027	\$251,463
FTEs	17.0	17.0	17.0	17.0	0

FY 12 Budget Issues

The FY 12 Adopted Budget for Emergency Services (Administration, Office of Emergency Management, Fire Marshall, Technology and Communications) increased by \$251,463, or 5.5% from the FY 11 budget. EMS/STAR Flight (Dept. 59) and Medical Examiner (Dept. 38) are dealt with in separate departmental budget descriptions.

Personnel

The \$13,194 increase in the personnel budget includes:

- A net increase of \$10,070 for life insurance, health insurance, and retirement adjustments; and
- A \$3,124 increase from transferring funds from the operating to the personnel budget.

Operating

The \$43,501 decrease in the operating budget includes:

- A decrease of \$108,000 from a transfer to the EMS (Dept. 59) made at the County Executive for Emergency Services level;
- A \$3,124 decrease by transferring funds from the operating to the personnel budget; and
- A \$67,623 increase for both the Combined Transportation and Emergency Communications Center (CTECC) and Regional Radio System (RRS) interlocal agreements.

FY 12 Capital

A total of \$473,444 in capital equipment for Emergency Services is included, as part of the first of five annual lease payments for the Travis County two-way radio replacement cycle.

Emergency Services (47)

Fire Code Fund (Fund 064)

Purpose

The mission of the Travis County Fire Marshal’s Office is to protect and serve the citizens of Travis County within the constraints of State Law and County Policy.

Funding Source

The revenue the Fire Code Fund receives is based on the fees to support the enforcement of the Fire Code, adopted by Commissioners Court in 2005. The FY 12 Adopted Budget for the Fire Code Fund includes a total operating budget of \$280,752, which is a \$27,256 increase from FY 11. All of the fund’s revenue is a result from the charges for services to enforce the Fire Code.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Number of Inspections conducted	560	880	700	700
Construction plans reviewed	293	507	300	350
Number of Fire Education and Training Initiatives	40	8	30	30
Number of Travis County Buildings inspected	47	57	85	85

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$160,247	\$160,423	\$165,801	\$165,607	(\$194)
Operating*	\$49,522	\$12,554	\$87,695	\$115,145	\$27,450
Total	\$209,769	\$172,977	\$253,496	\$280,752	\$27,256
FTE	0.0	0.0	0.0	0.0	0.0
Other Capital (A)	\$0	\$0	\$0	\$0	\$0

*includes allocated reserve

FY 12 Budget Issues

The FY 12 Adopted Budget increased by \$27,256 from the FY 11 Adopted Budget. The department reclasses a portion of the salaries of the employees of the Fire Marshall’s office to this fund. Life insurance, health and retirement benefit changes accounted for the \$194 decrease in the personnel budget with the remaining operating increases balanced against the fund’s allocated reserve.

Civil Service Commission (54)

Mission Statement

The mission of the Civil Service Commission is to develop, establish and enforce rules and regulations that cover the employee work environment in the Travis County Sheriff's Office, including employee selection, advancement, rights and general working conditions.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Number of Grievances Submitted	3	2	3	2
Number of Grievances Conducted	2	3	3	2
Number of Regular Meetings	4	4	3	3
Number of Senior Level Tests	88	88	108	100
Number of Promotional Exams Administered	237	240	280	280
Number of Promotional Review Boards	92	104	104	104
Number of Dispatcher Entry Tests (See Note)	124	0	12	12

Note: The Sheriff's dispatcher hiring freeze has greatly limited the amount of entry level Dispatch testing.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY12-11
Personnel	\$72,617	\$73,034	\$75,039	\$77,195	\$2,156
Operating	\$5,487	\$16,843	\$7,963	\$15,233	\$7,270
CAR	\$0	\$0	\$0	\$0	\$0
Total	\$78,104	\$89,877	\$83,002	\$92,428	\$9,426
FTE	1.0	1.0	1.0	1.0	0.0

FY 12 Budget Issues

The FY 12 Adopted Budget for the Civil Service Commission includes a \$9,426 increase, which is 11.36 % above the FY 11 Adopted Budget.

Personnel

The \$2,156 increase in personnel is for retirement and life insurance for the employee.

Operating

The operating expense increase of \$7,270 is primarily related to \$7,250 for a contract for development and validation of promotion examinations subsequent to the meeting of the 82nd State Legislature and \$20 in additional office.

FY 12 Capital

The Civil Service Commission received no authorization for capital in FY 12.

Criminal Justice Planning (55)

Mission Statement

The mission of the Criminal Justice Planning (CJP) Department is to support the Travis County Commissioners Court and key stakeholders by providing quality data analysis and facilitating the planning and implementation of countywide initiatives for the enhancement of public safety. This service comes in the form of research of best practices, presentation of data from various criminal justice data sources, evaluations of programs and systems, and targeted analyses as directed. CJP also researches and implements strategies that seek to improve the management of criminal justice populations through greater efficiencies and effective programs. Department staff serves as leaders, liaisons, and facilitators, representing Travis County on several interagency partnerships with various criminal justice-related missions.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
# of programs planned	3	3	3	3
# of programs implemented	3	3	3	3
# of programs evaluated	2	3	3	3
# of program studies completed	9	12	12	12
# of prepared responses to “Requests for Information”	5	10	10	10
# of projects planned	5	5	5	5
# of grants researched	7	10	10	10
# of working committees chaired or participated in	8	10	10	10

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$794,585	\$803,903	\$819,516	\$2,993,636	\$2,174,120
Operating	\$881,643	\$2,242,477	\$2,279,327	\$751,188	(\$1,528,139)
Capital	\$0	\$0	\$0	\$0	\$0
Total	\$1,676,228	\$3,046,380	\$3,098,843	\$3,744,824	\$645,981
FTE	10	10	10	38	28

FY 12 Budget Issues

The FY 12 Adopted Budget for Criminal Justice Planning includes an increase of \$645,981, or 20.8%, over the FY 11 Adopted Budget.

Personnel

The \$2,174,120 increase in the personnel budget includes:

- An increase of \$1,768,073 and 24 FTE by moving all personnel from the Mental Health Public Defender Office, Office of Child Representation and Office of Parental Representation from grant funding to the General Fund;
- An increase of \$169,758 for the addition of two new attorneys, one for Office of Parental Representation and Office of Child Representation;
- An increase of \$137,948 and two FTE from the Counseling and Education Services as part of the reorganization of the Commitment to Change Program as approved by Commissioners Court;
- An \$86,169 reallocation from the operating budget to the personnel budget,
- An increase of \$13,596 for changes in the County's life insurance and retirement contributions for departmental FTE to maintain the same benefit level, and
- A net decrease of \$1,424 for adjustments to the department's hospitalization budget based on actuarial determined cost of healthcare based on the coverage selected by employee's during open enrollment.

Operating

The \$1,528,139 decrease in the operating budget includes:

- A net reduction of \$1,554,273 from moving the personnel costs of the MHPD, OCR & OPR grants to the personnel budget that were formerly in the County Contribution to grant line item;
- An \$18,634 increase for the operating portion of the transfer of the Commitment to Change program, and
- A \$7,500 increase for guardianship services provided by the Arc of Texas.

While there was no change in the budget from year to year, one time funding has been continued for the Re-Entry Roundtable, Council on At-Risk Youth and Project Recovery.

FY12 Capital

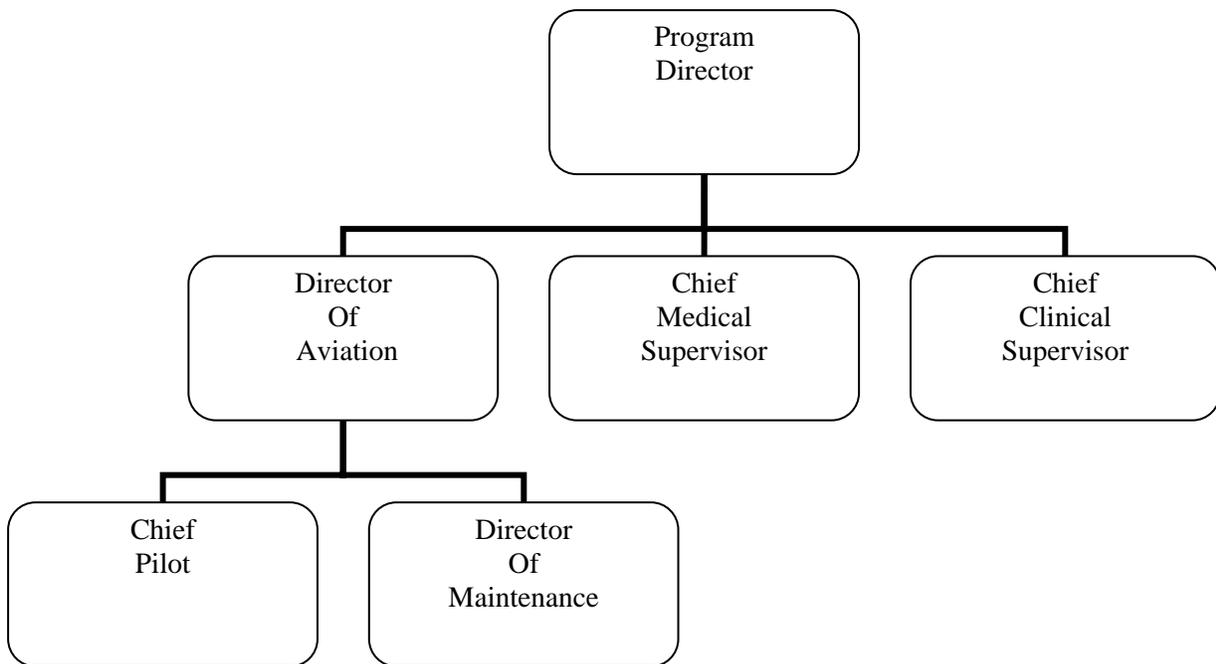
Criminal Justice Planning did not receive any capital funding in FY 12.

Emergency Medical Services (59)

Mission Statement

The Travis County Department of Emergency Medical Services will provide leadership for the planning, coordination, and delivery of public safety services to enhance the safety of the citizens and visitors of Travis County, emphasizing innovation, integrity, and a responsible stewardship of the public trust. This department is comprised of the STAR Flight Aeromedical program along with the budget for the ground Emergency Medical Services Interlocal with the City of Austin and the Travis County Emergency Service Districts programs.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
StarFlight: Number of Patient Transports	776	719	625	625
StarFlight: Out of County Patient Transports	575	540	515	515
StarFlight: Number of Search and Rescue Missions	92	108	100	100
StarFlight: Number of Law Enforcement Missions	45	31	45	45
StarFlight: Number of Fire Missions	15	3	20	15
Flight Missed Due to Mechanical Failure	11	9	10	10
Total County Responses (Ground)	17,153	15,287	15,408	15,500
% of Cardiac Arrest Patients Delivered to Med. Facility with a Pulse	31.41%	31.90%	33.00%	33.00%

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$3,532,305	\$3,387,498	\$3,621,047	\$3,761,629	\$140,582
Operating	\$12,093,026	\$12,105,525	\$12,693,806	\$12,837,810	\$144,004
CAR	\$186,232	\$61,494	\$0	\$0	\$0
Total	\$15,811,563	\$15,554,517	\$16,314,853	\$16,599,439	\$284,586
FTEs	32.0	33.0	33.0	33.0	0.0
Other Capital (A)	\$0	\$300,000	\$498,560	\$0	(\$498,560)

(A) Other Capital includes such sources as Certificates of Obligation, bond funds and capital budgeted in other departments.

FY 12 Budget Issues

The FY 12 Adopted Budget for Emergency Medical Services has increased by \$284,586 or 1.7% from the FY 11 budget. The Emergency Medical Services personnel budget increased by \$140,582, while the operating budget increased by \$144,004.

Personnel

Highlights of the \$140,582 personnel budget increase are:

- A net increase of \$42,443 for life, health insurance and retirement adjustments; and
- An increase of \$98,139 from the shift from operating to personnel line items for temporary employee salary and benefits.

Operating

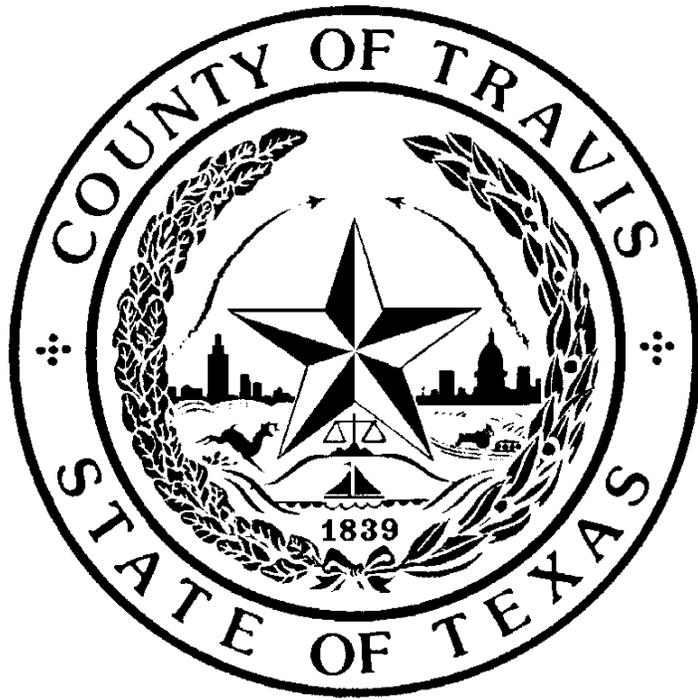
Highlights of the \$144,004 operating budget increase include:

- An increase of \$108,000 from a transfer from the Emergency Services (Dept. 47) made at the County Executive for Emergency Services level;
- An increase of \$121,480 for helicopter scheduled maintenance and aviation fuel;
- An increase of \$42,663 for operating costs related to the Ground EMS Interlocal with the City of Austin;
- A decrease of \$30,000 for one-time expenditures budgeted during FY 11; and
- A decrease of \$98,139 from the shift from operating to personnel line items.

Additionally, a dedicated STAR Flight Maintenance Reserve was established (\$640,000) as part of the first of five donations (\$3,200,000 total) from the Seton Hospital Group related to dedicated basing rights for one of the three STAR Flight helicopters.

FY 12 Capital

A \$330,000 Earmark against Capital Acquisition Resource (CAR) Reserves was approved by Commissioners Court for the replacement of two new Ground EMS Ambulances. The exact funding source, Certificates of Obligation or CAR, will be determined early during the fiscal year.



Program Area Overview

The **Health, Human and Veterans Service** Program Area consists of three departments with the following shared goals:

1. *Reduce the adverse effects of poverty and the incidence of environmental, social and health problems.*
2. *Ensure community-wide awareness and access to comprehensive health and human services.*
3. *Assure optimum levels of self-sufficiency, health and social well being.*
4. *Ensure effective and efficient support structure to foster excellence in health and human services.*

Key Service Populations

Key service populations or major stakeholders of the Health, Human, and Veterans Service Program Area are:

- *Taxpayers*
- *Customers or Clients (both resident and non-resident)*
- *Travis County Elected Officials*

Program Area Structure

The Health, Human and Veterans Service Program Area includes the following three departments:

- *Health and Human Services Department*
- *Veterans Service Office*
- *Texas AgriLife Extension Service*

Since the late 1990s, the Health and Human Services Department has consisted of the former Health Department, Human Services Department, Veterans Services Office, and Texas AgriLife Extension Service.

Health and Human Services Department consists of Research and Planning, Community Services, Family Support Services, and the Office of Children’s Services.

Community Services includes Services for the Deaf and Hard of Hearing, Coming of Age, Work Based Learning (Summer Youth Employment Program), Neighborhood Conference Committee, Graffiti Abatement Program, and Housing Services.

Family Support Services includes Rent, Mortgage, and Utility Assistance, Indigent Burial Program, Social Work and the Air Check Program.

Office of Children’s Services includes Children F.I.R.S.T. (Family Information, Referral, Support and Training), Children’s Partnership, TRIAD, Parenting in Recovery Grant, CPS Reintegration Program, Youth and Family Assessment Center, Healthy Families Program, support for Travis County Children’s Protective Services Board and the management of the Community Partners for Children.

The City of Austin and Travis County operate programs designed to promote and protect the public health. The protection of the public health is best served by a collaborative approach in monitoring and combating community health problems and hazards that occur without regard to jurisdictional boundaries. The provision of essential public health services by the City and the provision of the same or similar services under agreement with the County for the provision of County services, in combination with—County resources made available is intended to result in a service delivery that is effective, efficient and accessible.

The Austin/Travis County Health and Human Services Department administers county public health services through an interlocal agreement with the City of Austin. This structure is intended to foster a consolidation of the county public health and is a move toward more cooperation and coordination with the City of Austin/Travis County Health and Human Services Department. The FY 08 Adopted Budget included the first year of the new overarching agreement for this purpose.

includes a 3 FTE increase compared to FY 11. The new positions will be placed in General Fund slots but the expenses will be reclassified against the grant funds at the end of each month.

Staffing

For FY 2012, the Health, Human and Veterans Service Program Area has 199.04 FTE. Grant funded positions are not included in this figure. Table A shows the number of program area FTEs by department. The FY 12 Adopted Budget

Budget

The General Fund budget for the Health, Human and Veterans Service Program Area has increased from \$27,590,310 in FY 09 to \$29,551,537 in FY 12. This is an increase of \$1,961,227 or a 7.1 % increase over the time period.

The following pages provide more detailed information on the FY 12 budget of each department

Table A

Regular Positions - All Funds FY 2009 - FY 2012							
Department	FY 09	FY 10	FY 11	FY 12	Difference FY 12-09	Change	
Veterans Services	6.00	6.00	6.00	6.00	0.00	0.0%	
Texas AgriLife Extension	15.00	14.00	14.00	14.00	(1.00)	-6.7%	
Health and Human Services	175.66	178.29	178.04	181.04	5.38	3.1%	
Total	196.66	198.29	198.04	201.04	4.38	2.2%	

Table B

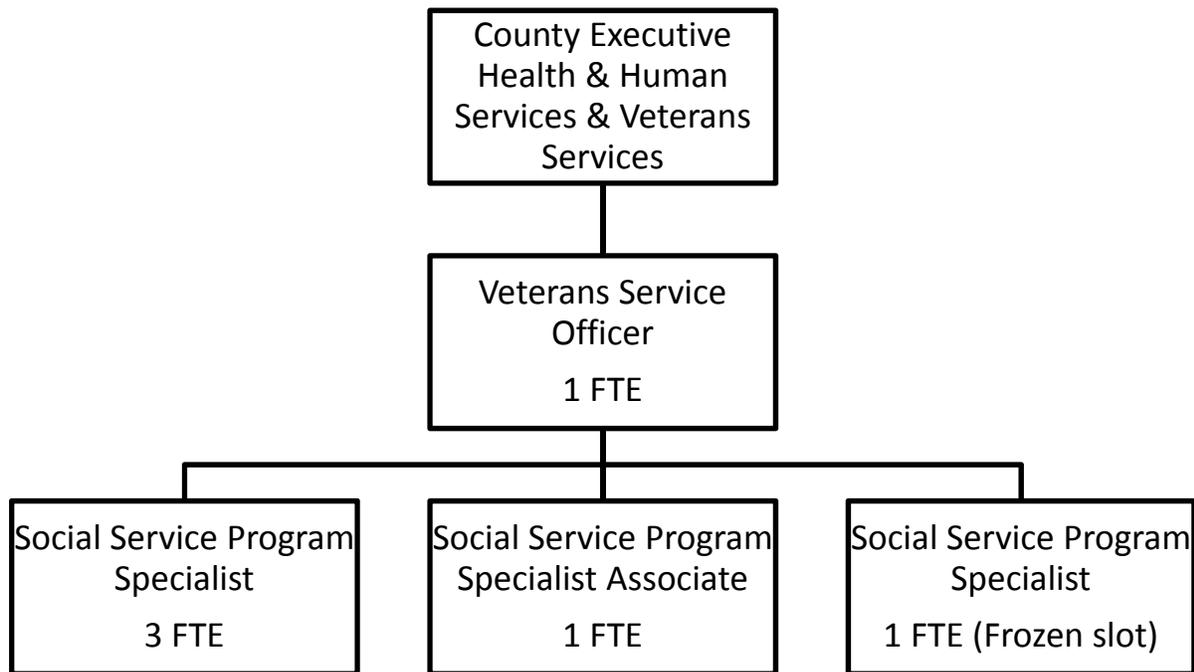
General Fund Spending By Department FY 2009 - FY 2012					
Department	FY 09	FY 10	FY 11	FY 12	Difference FY 12-09
Veterans Services	\$306,522	\$308,069	\$311,836	\$315,115	\$8,593
Texas AgriLife Ext.	\$1,039,728	\$987,757	\$1,005,243	\$1,010,187	(\$29,541)
Health & Human Svcs.	\$26,244,060	\$27,030,294	\$27,614,979	\$28,226,235	\$1,982,175
Total	\$27,590,310	\$28,326,120	\$28,932,058	\$29,551,537	\$1,961,227

Veterans Service Office (16)

Mission Statement

The Travis County Veterans Service Office provides eligible veterans and their dependents and survivors, direct and general support and assistance in obtaining all the benefits to which they are entitled (Section 434.031-434.038, Texas Government Code). The office provides staff support to the Commissioners Court on all matters pertaining to veterans' and military affairs.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Compensation and benefit awards attributed to claims submitted by Travis County	\$4.1 million	\$4.6 million	\$5.2 million	\$5.9 million
Rehabilitation & education awards to veterans of Travis Cty.	\$390,710,000	\$778,237,000	\$850,000,000	\$895,000,000
Veterans disability/life insurance and indemnities received	\$105,838,000	\$107,169,000	\$110,000,000	\$113,000,000

These figures are provided by the US Veterans Administration.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$300,817	\$302,364	\$306,131	\$309,410	\$3,279
Operating	\$5,705	\$5,705	\$5,705	\$5,705	\$0
CAR	\$0	\$0	\$0	\$0	\$0
Total	\$306,522	\$308,069	\$311,836	\$315,115	\$3,279
FTEs	6	6	6	6	0

FY 12 Budget Issues

The FY 12 Adopted Budget for this department includes an increase of \$3,279 over the FY 11 Adopted Budget.

Highlights of a \$3,279 increase in personnel expense include:

- A net increase of \$1,897 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments;
- An increase of \$1,317 for an increase in the retirement benefit rate;
- An increase of \$60 for an increase in the life insurance benefit rate; and
- An increase of \$5 related to the internal reallocation of resources to the Veterans Service personnel budget from the operating budget in Health & Human Services.

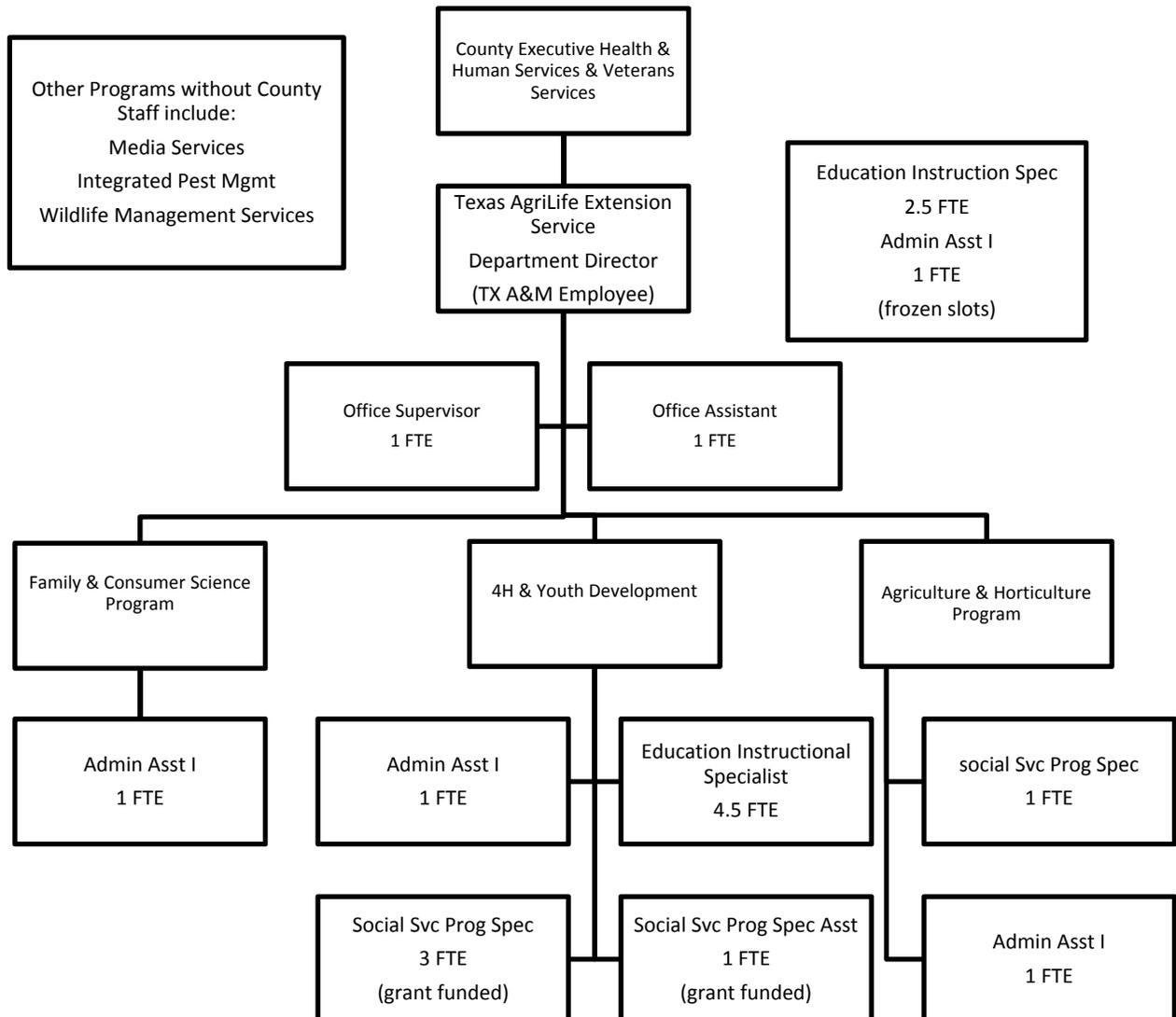
The operating budget remains unchanged from FY 11.

Texas AgriLife Extension (18)

Mission Statement

The Texas AgriLife Extension Office in Travis County has the mission to develop and deliver a researched-based system of informal education to meet the changing needs of the residents. Citizen advisory groups help identify these needs and the County Extension agents help them to use scientific information to solve practical problems using available resources in agriculture, human capital and leadership, and community economic development. Subject matter support is provided by specialists headquartered at the Texas A&M University System in College Station. Within the scope of its mission, the Extension service has developed a long range program plan and will channel resources in a way that most effectively meets the needs of the County residents.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Educational Program Participants	110,000	138,469	125,000	110,000
Educational Programs Presented	3,500	2,015	1,800	1,800
Volunteers Trained	1,500	1,352	1,300	1,300
Clientele Reached by Volunteers	28,000	96,552	28,000	28,000

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$730,668	\$678,697	\$696,183	\$717,932	\$21,749
Operating	\$309,060	\$309,060	\$309,060	\$292,255	(\$16,805)
CAR	\$0	\$0	\$0	\$0	\$0
Total	\$1,039,728	\$987,757	\$1,005,243	\$1,010,187	\$4,944
FTE	15.0	14.0	14.0	14.0	0.0

FY 12 Budget Issues

The FY 12 Adopted Budget for the department includes an increase of \$4,944 compared to the FY 11 Adopted Budget.

Personnel

Highlights of a \$21,749 increase in personnel expense include:

- A net increase of \$1,897 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments;
- An increase of \$2,855 for an increase in the retirement benefit rate;
- An increase of \$192 for an increase in the life insurance benefit rate; and
- The internal reallocation of \$16,805 to the personnel budget of Texas AgriLife Extension from the operating budget.

Operating

The \$16,805 decrease in operating expense is due to the internal reallocation of \$16,805 from the operating budget of Texas AgriLife Extension to the personnel budget.

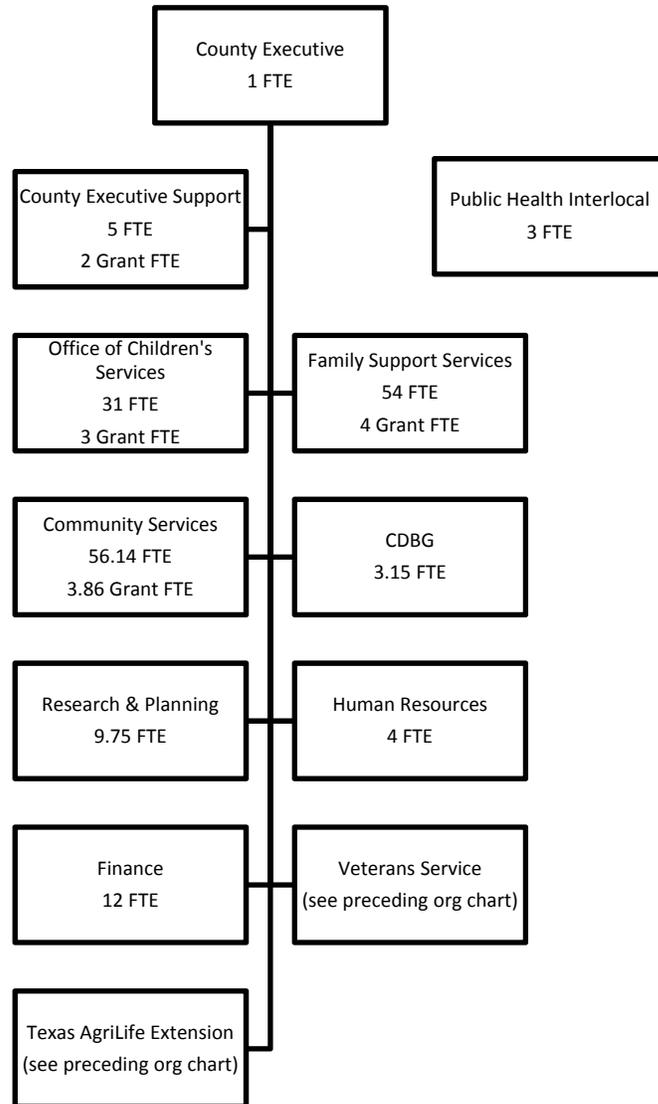
Health and Human Services (58)

General Fund

Mission Statement

The mission of the Health and Human Services Department is to work in partnership with the community to promote the full development of individual, family, neighborhood, and community potential and to optimize self-sufficiency for families and individuals in safe and healthy communities.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
<i>Public Health</i>				
Animal Center: Number of animals sheltered (County)	1,199	2,106	1,200	1,200
Number of food business inspections	827	864	873	873
Citizen requests for vector control services	68	119	275	275
<i>Housing Services</i>				
Number of households served with weatherization and home repair services	1,084	980	880	880
<i>Human Services</i>				
Number of clients receiving food pantry assistance	18,601	21,256	20,000	20,000
Number of paupers' burials provided	145	147	150	150
Number of summer youth participants completing employment period	750	750	750	750
Recidivism of youth w/in one year of completing Neighborhood Conference Committee contract	20%	20%	30%	20%
Number of Coming of Age volunteer svc hours	246,807	212,731	80,000	80,000
Number of unduplicated clients receiving deaf and hard of hearing communication services	656	807	800	800
Number of unduplicated clients receiving direct services/case management	315	232	200	200
Number of children/families served by Healthy Families child abuse prevention and neglect prevention program	232	173	229	230
Number of referrals which meet Texas Family Code definitions and assigned for investigation (Child Protective Services caseload)	9,008	10,066	9,500	9,500
Number of unduplicated families participating in Children F.I.R.S.T.	202	172	185	200
Number of families successfully completing their service plan goals	100	88	85	90
Number of families served by the Youth & Family Assessment Center's wraparound approach	179	214	175	175
Number of children and their families serviced with the Children's Partnership/ TRIAD wraparound services for children and youth with complex mental health needs	648	748	833	918
Avg. # of Travis County children in Conservatorship per month	749	685	725	725

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$10,628,008	\$10,823,258	\$11,169,359	\$11,352,923	\$183,564
Operating	\$15,616,052	\$16,207,036	\$16,445,620	\$16,873,312	\$427,692
CAR	\$0	\$0	\$0	\$0	\$0
Total	\$26,244,060	\$27,030,294	\$27,614,979	\$28,226,235	\$611,256
Total FTE	175.66	178.29	178.04	181.04	3.00

Please note that the FTE count includes three new FTE that were added in FY 12 without budget to improve the ease of administration of two grants. The three positions will be filled by staff in the two grants and the costs of those staff will be reclassified to the grants at the end of each month.

FY 12 Budget Issues

The FY 12 Adopted Budget for the department includes an increase of \$611,256 or a 2.21% increase over the FY 11 Adopted Budget.

Personnel

Highlights of a \$183,564 increase in the personnel budget include:

- A net decrease of \$17,475 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments;
- An increase of \$50,610 for an increase in the retirement benefit rate;
- An increase of \$2,214 for an increase in the life insurance benefit rate;
- An increase of \$119,535 in ongoing resources for salaries and benefits for deaf and hard of hearing interpreters;
- An increase of \$14,170 in ongoing resources to correct the personnel budget for the County Executive’s Court approved salary increase; and
- An increase of \$14,510 from the internal reallocation of operating budget to the personnel budget.

Operating

Highlights of an increase of \$427,692 in operating expense include:

- A decrease of \$134,400 in one-time resources approved in FY 11 for the department’s home repair program;
- A decrease of \$30,000 in one-time resources approved in FY 11 for the Youth and Family Assessment Center Program;
- A decrease of \$25,000 in one-time resources approved in FY 11 for the Mayor’s Mental Health Taskforce;
- A decrease of \$135,847 in one-time resources approved in FY 11 for American Youthworks.
- A decrease of \$25,000 in one-time resources approved in FY 11 for the African American Council;

- A decrease of \$80,000 in one-time resources approved in FY 11 for the Parenting in Recovery Grant match;
- An increase of \$64,900 for the Public Health Interlocal with the City of Austin;
- A one-time increase of \$80,000 for the final year of county grant match required for the Parenting in Recovery Grant Program;
- An increase of \$30,000 for the Youth and Family Assessment Center's Community in Schools program;
- An increase of \$99,787 for a three-year training program at Capital IDEA;
- A \$75,000 ongoing grant match for the Capital Area Rural Transportation System (CARTS) program;
- A one-time increase of \$135,847 for Youth Works to build Park Ranger residences at county parks;
- A one-time increase of \$257,000 for the Harvest Foundation's Youth Resource Center;
- A one-time increase of \$25,000 for the Harvest Foundation's Monthly Youth Conferences;
- A one-time increase of \$4,920 for the SafePlace Caregiver position;
- An increase of \$100,000 for the Youth and Family Assessment Center's Communities in Schools program; and
- A decrease of \$14,515 from the internal reallocation of operating budget to the personnel budgets in HHS and in Veterans Services.

FY 12 Capital

The FY 12 budget does not include any capital budgeted directly in the department.

Health and Human Services (58)
Health Food Permits (Fund 068)

Purpose

The Texas Legislature authorized that Counties may require the payment of a fee for issuing or renewing a permit related to the regulation of food service establishments. The Legislature intended that the revenues collected from these fees be used for conducting inspections and issuing permits for food service establishments.

Funding Sources

The Health and Food Permits Fund derives its income from food establishment fees, mobile food establishment permits, and temporary food establishment permits approved by the Commissioners Court. The County Auditor has certified \$60,600 in fee income and a \$77,423 beginning balance. The total revenue in the fund for FY 12 is \$138,023.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Operating	\$149,540	\$167,610	\$157,354	\$60,600	(\$96,754)
Allocated Reserve	\$0	\$0	\$0	\$77,423	\$77,423
Total	\$149,540	\$167,610	\$157,354	\$138,023	(\$19,331)

FY 12 Budget Issues

The FY 12 Adopted Budget for the Health Food Permits Fund is \$138,023, a decrease of \$19,331. This year PBO has created an Allocated Reserve line item to place the funds that are not intended to be expended in FY 12.

The operating budget includes a portion of the applicable expenses for the City/County Public Health Interlocal. The contract provides public health and human services authorized to be provided by the County through the collaborative use of City staff and a combination of City and County staff and other resources. The majority of the budget for the contract is included in the General Fund budget for Health and Human Services.

Health and Human Services (58)

Child Abuse Prevention (Fund 065)

Purpose

The 79th Texas Legislature approved the imposition of a fee of \$100 paid upon conviction of certain child sexual assault and related offenses. The Code of Criminal Procedure, Art. 102.0186 states that such costs will be deposited into a county Child Abuse Prevention Fund. This fund is designated to be used only to fund child abuse prevention programs in the county where the court is located.

Funding Sources

The Child Abuse Prevention Fund derives its income from a \$100 fee paid on conviction of certain child sexual assault and related offenses. The County Auditor has certified \$750 in fee income and a \$4,300 beginning balance. The total revenue in the fund for FY 12 is \$5,050.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Operating	\$739	\$1,864	\$3,177	\$5,050	\$1,873
Allocated Reserve	\$0	\$0	\$0	\$0	\$0
Total	\$739	\$1,864	\$3,177	\$5,050	\$1,873

FY 12 Budget Issues

The FY 12 Adopted Budget for the Child Abuse Prevention Fund is \$5,050, an increase of \$1,873 from FY 11. The full amount is budgeted in the operating budget.

Program Area Overview

The **Transportation and Natural Resources (TNR)** Program Area consists of one department with the following goals:

- *Manage and protect our natural resources for future generations.*
- *Provide a cost-effective, efficient, and safe transportation system in balance with the social, economic and environmental needs of the community.*
- *Provide increasing and diverse recreational opportunities using public resources.*

Key Service Populations

The key service populations or major stakeholders of the Transportation and Natural Resources Program Area are:

- *Taxpayers - both property owners and renters*
- *Resident Citizens*
- *Commissioners' Court*
- *Employees*
- *LCRA*
- *TXDOT*
- *TCEQ*
- *Builders and Developers*
- *Capital Metro*
- *City of Austin*
- *Austin/Travis County Environmental Community*

Staffing

For FY 12, the Transportation and Natural Resources Program Area has 402.05 permanent positions, as shown in Table A below. A net total of 0.5 FTE was added to TNR for FY 12 due to reallocation of a 0.5 Senior Engineer.

Budget

The total budget for the Transportation and Natural Resources Program Area from both the General Fund and the Road and Bridge Fund has increased from \$47,503,782 in FY 09 to \$51,226,849 in FY 12. This is a increase of \$3,723,067 or approximately eight percent. This combined increase is primarily due to increased costs for county-wide fuel costs of \$880,117, a \$673,756 increase to the Balcones Canyonlands, an increase of \$209,820 for Special Project Temp positions for the current bond program, and an increase of \$181,937 for fuel and maintenance for new public safety vehicles.

For FY 12, the Transportation and Natural Resources program area was appropriated \$3,892,766 for CAR funded capital equipment and projects, \$200,000 in the LCRA-CIP Fund for capital projects, \$109,140 in the BCP for capital projects, and \$12,139,762 for CO funded capital equipment and projects for a total of \$16,341,668. The components of these appropriations are described in the following pages.

Additionally, in November 2011 Travis County voters approved a \$214,945,000 bond program. Proposition 1 for Roadway, Drainage, Bridge and Bike/Pedestrian projects totaled \$132,840,000, while Proposition 2 for Parks and Land Conservation projects totaled \$82,105,000. The program will start in FY12, and it is estimated that the Commissioners Court will issue \$52,645,000 for FY12. All projects in this bond program are to be completed by FY19.

The following pages provide more detailed information on the FY 12 budget, including

information on special funds and capital equipment within TNR. The FY 12 budget for TNR includes a \$1,384,354 budgeted transfer from the Road & Bridge Fund to the General Fund. This transfer was budgeted for the first time in FY 05 and was established due to improved accounting of County fine revenues.

Table A

Permanent Positions - All Funds*						
FY 2009 - FY 2012						
Department	FY 09	FY 10	FY 11	FY 12	FY 09 - FY 12 Difference	Percent Change
TNR - General Fund	183.85	182.50	182.50	178.20	(4.55)	-2.5%
TNR - Road and Bridge Fund	222.20	214.55	214.55	214.60	(7.60)	-3.4%
TNR - BCP Fund	4.50	4.50	4.50	9.25	4.75	105.6%
TOTAL*	410.55	401.55	401.55	402.05	(8.50)	-2.1%

*In addition, TNR has been authorized up to 18.90 positons related to various voter approved Bond programs. These positons are currently classified as Special Project Temps within TNR.

Table B

**TNR Budget
FY 2009 - FY 2012**

Department	Adopted Budget FY 09	Adopted Budget FY 10	Adopted Budget FY 11	Adopted Budget FY 12	FY 09 - FY 12 Difference	Percent Change
TNR-General Fund	\$26,173,883	\$26,662,891	\$27,184,609	\$33,708,847	\$7,534,964	29%
TNR Road & Bridge Fund	\$21,329,899	\$17,299,489	\$18,320,781	\$17,518,002	(\$3,811,897)	-18%
Total TNR *	\$47,503,782	\$43,962,380	\$45,505,390	\$51,226,849	\$3,723,067	8%

* Transfers from the Road & Bridge Fund to the General Fund are excluded from the total budget to avoid double counting. These amounts are: \$3,235,352 in FY 09; \$2,483,051 in FY 10; \$2,349,089 in FY 11; and \$1,384,354 in FY 12.

The following table includes the transfers and ties to the Adopted Budget:

Department	Adopted Budget FY 09	Adopted Budget FY 10	Adopted Budget FY 11	Adopted Budget FY 12	FY 09 - FY 12 Difference	Percent Change
TNR-General Fund	\$26,173,883	\$26,662,891	\$27,184,609	\$33,708,847	\$7,534,964	29%
TNR Road & Bridge Fund	\$24,565,251	\$19,782,540	\$20,669,870	\$18,902,356	(\$5,662,895)	-23%
Total TNR Adopted	\$50,739,134	\$46,445,431	\$47,854,479	\$52,611,203	\$1,872,069	4%

Transportation and Natural Resources (49)

General Fund (001)

Mission Statement

The mission of the Travis County Transportation and Natural Resources department is to provide citizens living in unincorporated areas of the county with comprehensive transportation, natural resources management, and public service systems in order to promote public safety, health and welfare in compliance with Texas laws and mandates of the Travis County Commissioners Court.

Organizational Structure

The organizational chart is attached.

Key Program Statistics

Measures	FY09 Actual	FY10 Projected	FY11 Projected	FY12 Projected
Number of residential development permits reviewed	1,500	1,600	1,600	1,750
Percent of residential permits processed within ten days	80%	80%	85%	90%
Number of park visitors in fee collecting parks	538,100	573,756	545,000	535,000
Number of BCP acres managed by Travis County	5,446	6,750	7,200	7,277
Number of BCP karst features managed by Travis County	14	15	16	18

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$11,435,081	\$11,204,655	\$11,784,181	\$11,700,833	(\$83,348)
Operating	\$14,057,507	\$14,076,899	\$14,836,361	\$18,115,248	\$3,278,887
CAR	\$681,295	\$1,381,337	\$564,067	\$3,892,766	\$3,328,699
Fund Total	\$26,173,883	\$26,662,891	\$27,184,609	\$33,708,847	\$6,524,238
FTE	183.85	182.50	182.50	178.20	-4.30
Other Capital (A)	\$9,524,261	\$10,190,516	\$10,197,537	\$16,341,668	\$6,144,131

(A) Other Capital includes such sources as Certificates of Obligation, Road & Bridge funds, and other funds.

FY 12 Budget Issues

The FY 12 Adopted Budget for Transportation and Natural Resources has increased by \$6,524,238 from the FY 11 budget. This increase is comprised of a \$83,348 decrease in the personnel budget and a \$3,278,887 increase in operating funds, as well as a \$3,328,699 increase in CAR expenditures budgeted in TNR.

History of Relationship between General Fund and Road & Bridge Fund

Prior to FY 98, the General Fund supplemented the Road & Bridge Fund through transfers. In FY 96, the transfer from the General Fund to the Road and Bridge Fund was \$1,950,684. In FY 97 the transfer was budgeted at \$391,161. In FY 98 there was not a transfer from the General Fund into the Road and Bridge Fund. However, in FY 99, there was a \$3,790,151 transfer to the Road & Bridge Fund as a result of a one-cent General Fund tax increase dedicated to road and bridge improvements. In FY 00, the transfer to the Road & Bridge Fund was reduced by \$2,024,745 in order to leave the Road & Bridge Fund's share of the Unallocated Reserve in the General Fund. The Road & Bridge Unallocated Reserve was budgeted directly in the Special Fund in FY 99.

In FY 02, the gross supplement from the General Fund to the Road & Bridge Fund was \$3,790,151, as was approved in FY 99. However, due to changes in the recording of fine revenue collected under Title VII of the Transportation Code, the Road & Bridge Fund received in FY 02 additional revenue from highway fines of \$3,667,864 above and beyond its own historical revenue sources. This money was deposited into the County's General Fund in previous fiscal years. Therefore, the FY 02 net transfer from the General Fund to the Road & Bridge Fund was only \$122,287 (equal to \$3,790,151 less \$3,667,864). Since FY 05, a portion of the fine revenue was transferred from the Road & Bridge Fund to the General Fund due to improved systems that allow the County to identify individual funds by offense conviction statute. While the transfer has varied each year since FY 05, it has always had a net benefit of \$3,790,151 to the Road & Bridge Fund. In FY 11, the net transfer from the Road & Bridge Fund to the General Fund was \$2,349,089. In the FY 12 Adopted Budget the net transfer from the Road & Bridge Fund to the General Fund is \$1,384,354.

Personnel changes in this budget, resulting in a decrease of \$83,348 include:

- A decrease of \$331,767 related to the transfer of 4.75 FTE positions from the General Fund to the BCP Fund;
- An increase of \$209,829 related to the one-time funding of 2.0 Engineer special project temporary positions for the current bond program;
- An additional \$29,469 for transfer of a 0.25 Engineer FTE position within the ongoing TNR target budget submission;
- An increase of 0.2 FTE from the Road & Bridge Fund in the reclassification with internal General Fund personnel funding of an Executive Assistant position approved by Commissioners Court on September 6, 2011;
- An increase of \$55,150 for life insurance and retirement for the employees;
- An increase of \$17,268 due to changes related to the results of the annual open enrollment period for health benefits for employees; and
- A net decrease of \$63,297 due to other personnel actions in TNR in FY 11.

Operating changes in this budget, resulting in an increase of \$3,278,887, include:

- An increase of \$1,504,224 related to the annual asphaltic and non-asphaltic line items for FY 12 projects for the Road & Bridge (R&B) Fund as a General Fund subsidy due to the availability of FY 12 revenue in the R&B Fund;
- An increase of \$880,117 of one-time funding to the vehicle fuel line-item;
- A total increase of \$673,756 in the amount transferred from TNR’s General Fund to the Balcones Canyonland Preservation Fund (BCP – Fund 038). This transfer is based on the new construction revenue from BCP permits and Individual 10A Permits through US Fish and Wildlife;
- An increase of \$181,937 of ongoing funding for fuel and maintenance costs related to the addition of vehicles for Sheriff’s Law Enforcement, Sheriff’s Corrections and Juvenile Probation;
- An increase of \$68,513 for triennial CAPCOG aerial photography of Travis County;
- An increase of \$8,200 in one-time funding for the county contribution for CAMPO funding;
- A decrease of \$34,055 for the transfer of operating expenses from the General Fund to the BCP Fund; and
- A net decrease of \$3,805 in the remaining 213 operating line-items in the TNR General Fund Budget.

FY 12 Capital Budget

Capital equipment and capital projects included in the Adopted Budget from all sources total \$16,341,668. Please note that these figures do not include the issuance of voter approved debt.

Capital Equipment and Projects funded from CAR (\$3,892,766)

- Capitalized Road Maintenance (\$1,800,000)
- County-Wide Vehicles & Equipment (\$1,122,766)
- International Cemetery Expansion (\$885,000)
- Playground Safety Initiative (\$85,000)

Capital Projects funded from LCRA-CIP funds (\$200,000)

- Parks Roads & Parking Lots (\$200,000)

Capital Projects funded from BCP funds (\$109,140)

- Access Roads & Fencing (\$109,140)

Capital Equipment and Projects funded from new Certificates of Obligation (\$12,139,762)

- County-Wide Vehicles and Heavy Equipment (\$5,598,731)
- HMAC and Alternative Paving (\$3,557,820)
- Loop1 TxDOT Settlement (\$2,623,211)
- New Traffic Signals (\$300,000)
- ADA Sidewalk Upgrades (\$60,000)

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**Transportation and Natural Resources (49)
LCRA/TC CIP Fund (Fund 029)**

Purpose

The Lower Colorado River Authority/Travis County Capital Improvements Project (LCRA/TC CIP) Fund provides for the design and construction of capital improvements in accordance with the schedule for construction in the approved Master Park Plan. It also provides for major repair and replacement due to those occurrences described in Article VII, Paragraph F of the LCRA/Travis County Park Lease Agreement.

Funding Source

The source of funding is the day-use fees charged to visitors of the LCRA-owned, county-managed parks. According to the lease agreement, no less than 15 percent of park revenues and no more than 50 percent of all park revenues may be put into this fund. (Travis County currently deposits 15 percent of park revenues into the fund). According to the County Auditor's Revenue estimate, the revenue from this source will be \$246,000 in FY 12 and interest revenue will be \$9,300. The beginning balance for this fund is \$2,813,803, for total budgeted revenue of \$3,069,103.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$0	\$0	\$0	\$0	\$0
Operating	\$2,886,572	\$3,025,885	\$2,693,620	\$3,069,103	\$375,483
Total	\$2,886,572	\$3,025,885	\$2,693,620	\$3,069,103	\$375,483
FTE	0.0	0.0	0.0	0.0	0.0

FY 12 Budget Issues

The LCRA/TC CIP Fund has all of its funds budgeted in that Fund's Allocated Reserve with the exception of \$200,000 for continuation of the park road maintenance program in LCRA parks. These improvements are listed in the TNR Capital Section. Expenditures from this fund require the advance approval of LCRA.

**Transportation and Natural Resources (49)
Balcones Canyonlands Preservation Fund
(Fund 038)**

Purpose

The Balcones Canyonlands Preservation Fund was established to enable the County to meet its obligations and requirements under a Federal Endangered Species Act permit issued to Travis County and the City of Austin jointly (i.e., the Balcones Canyonlands Conservation Plan [BCCP], U.S. Fish and Wildlife Service permit no. PRT 788841). The fund also helps meet the County’s obligations under an interlocal agreement with the City of Austin for the BCCP.

Funding Source

The Balcones Canyonlands Preservation (BCP) program was established in FY 97 within the Transportation and Natural Resources department. A special fund was established in FY 98 for BCP, which derives its income from 50% of the revenue produced from the issuance of participation certificates under the BCCP permit and revenue generated from new construction on BCP land. The City of Austin also receives 50% of the revenue to provide operating funds for habitat lands.

FY 12 revenue for the Balcones Canyonlands Preservation Fund (038) is \$13,317,582 an increase of \$289,441 over FY 11. This increase resulted from a beginning fund balance estimate of \$2,697,936, \$190,000 in the sale of participation certificates, interest income of \$46,350, a \$10,263,296 transfer from the General Fund (representing estimated additional tax revenue from new construction on BCP land), and miscellaneous revenue of \$120,000 for the operations and maintenance of BCP land. The General Fund transfer is based on the new tax revenue from new construction on land covered by BCP permits and Individual 10A permits through US Fish and Wildlife. The total transfer for FY 12 is \$10,263,296.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$248,975	\$252,335	\$300,001	\$638,424	\$338,423
Operating	\$10,535,513	\$11,318,615	\$12,728,140	\$12,679,158	(\$48,982)
Total	\$10,784,488	\$11,570,950	\$13,028,141	\$13,317,582	\$289,441
FTE	4.50	4.50	4.50	9.25	4.75

FY 12 Budget Issues

The FY 12 Adopted Budget for the Transportation and Natural Resources BCP Fund increased by \$289,441 over FY 11 as detailed as follows.

Personnel

Highlights of a \$338,423 increase in personnel include the following changes:

- An increase of \$333,180 for the transfer of 4.75 Full Time Equivalent (FTE) positions from the General Fund into the BCP Fund;
- An increase of \$1,409 for retirement and life insurance costs;
- A net decrease of \$263 due to the results of the annual employee open enrollment period for health benefits;
- An increase of \$301 for longevity pay and related fringe benefits;
- An increase of \$545 for TCLEOSE Pay and related fringe benefits;
- An increase of \$1,361 for EMT Certification Pay; and
- A net increase of \$1,890 related to the annualization of other FY 11 personnel actions.

Operating

The FY 12 Adopted Budget includes a (\$48,982) decrease in the operating budget resulting from the following:

- An increase \$29,639 related to the transfer of 4.75 FTE positions from the General Fund into the BCP Fund;
- An increase of \$15,500 related to one-time repairs inside BCP lands;
- An increase of one-time funding of \$109,140 for BCP road projects and fencing;
- A decrease of \$4,100 in the land acquisition line-item; and
- A net decrease of \$199,161 to the internal Allocated Reserve of this special Fund.

**Transportation and Natural Resources (49)
Mary Quinlan Park Fund (Fund 048)**

Purpose

The Mary Quinlan Park Fund provides funds for improvements at this Travis County park.

Funding Source

The source of funding for this Fund is derived from a lawsuit settlement related to access to the parkland. According to the County Auditor's Revenue estimate, the beginning balance for this fund is \$259,959 and miscellaneous revenue is estimated at \$5,000.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$0	\$0	\$0	\$0	\$0
Operating	\$274,467	\$278,059	\$273,541	\$264,959	(\$8,582)
Total	\$274,467	\$278,059	\$273,541	\$264,959	(\$8,582)
FTE	0.0	0.0	0.0	0.0	0.0

FY 12 Budget Issues

The Mary Quinlan Park Fund has all of its funds budgeted in that Fund's Allocated Reserve. These funds can only be used for improvements to Mary Quinlan Park.

Transportation and Natural Resources (49)

Road and Bridge Fund (Fund 099)

Purpose

The Road and Bridge Fund provides for the maintenance of the Travis County roads and bridges.

Funding Source

The Road & Bridge Fund generates revenue from a \$10 fee on each motor vehicle registration, a portion of the motor vehicle sales tax¹, and a distribution from the state, county, and road district highway fund based on the Travis County's area, rural population, and road mileage. In FY 12, revenue certified to be generated from these sources and sidewalk remediation fees is \$9,410,000. Interest earned on the fund is certified to be \$21,300, a total of \$5,400,000 is estimated as highway fine revenue, and the beginning balance is \$4,071,056. The total revenue available in the Road and Bridge Fund is certified to be \$18,902,356.

Key Program Statistics

	FY 09	FY 10	FY 11	FY 12
Measures	Actual	Actual	Projected	Projected
Miles of Reconstruction	8.82	6.80	9.99	6.90
Miles of Chip Seal	86.00	64.67	63.92	60.20
Miles of HMAC Overlay	38.10	N.A.	N.A.	N.A.
Overall percent of accepted county roads in fair to good condition (Surveys completed in FY 87, 93, 98, 01,04 & 10)*	N.A.	79%	N.A.	N.A.
Percent of bridges with sufficiency ratings below 60 points (Note: Formal survey is performed by TxDOT every two years)**	N.A.	<1%	<1%	N.A.

* Percentages vary by precinct. The most recent Pavement Condition Survey was completed in May 2010. TNR presented these results to Commissioners Court on May 27, 2010.

** The FY10 Actual includes the restoration of an historic bridge that was not completed at the time of the survey. Upon completion in FY11, the percentage of bridges with sufficiency ratings below 60 points will once again be <1%.The next survey will be completed in FY12.

¹ Per Article 9 of HB 3588 of the 78th Legislature (2003), the County will continue to retain a total of 5% of the motor vehicle sales tax. However, effective 2006, the amount deposited to the Road & Bridge Fund decreases by 10% every year for 10 years. The 10% gets deposited into the General Fund. By 2015, all motor vehicle sales tax revenue will go to the General Fund.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$11,678,643	\$11,128,925	\$11,618,627	\$11,668,135	\$49,508
Operating	\$12,886,608	\$8,653,615	\$9,051,243	\$7,234,221	(\$1,817,022)
Total	\$24,565,251	\$19,782,540	\$20,669,870	\$18,902,356	(\$1,767,514)
FTE	222.2	214.55	214.55	214.60	0.05

FY 12 Budget Issues

There is a \$1,767,514 decrease or 8.55% in the Road & Bridge Fund relative to FY 11.

Personnel changes in this budget, resulting in an increase of \$49,508, include:

- An increase of \$53,980 in increased retirement and life insurance costs;
- A net decrease of \$5,337 in health benefit costs related to the results of the annual open enrollment period for this program;
- A decrease of \$15,982 in overtime and related fringe benefits costs; and
- A net increase of \$16,847 to Road & Bridge Fund’s personnel budget due to the annualization of FY 11 personnel actions and internal reallocations resulting in the addition of 0.25 for a Senior Engineer and the reduction of 0.20 for a Executive Assistant FTE position. The net result of these reallocations decreased the FTE count in this Fund by 0.05.

Operating changes in this budget, resulting in a decrease of (\$1,817,022), include:

- A reduction of \$149,635 related to removal of the internal FY 11 Allocated Reserve;
- A net decrease of \$964,735 to the transfer from the Road & Bridge Fund to the General Fund related to decreased fine revenue and Unallocated Reserve requirements;
- An increase for the FY 12 Allocated Reserve within the Road & Bridge Fund of \$856,869; This reserve has no earmarks associated with it and would only be available to the department with Commissioners Court approval. It is expected that these funds will fall to the FY 12 ending fund balance;
- A decrease totaling \$1,504,224 related to annual asphaltic and non-asphaltic projects, by a subsidy of the same amount in the TNR General line-items for these projects. Additional funding for these projects is budgeted in alternative capital funding like CAR and CO’s; and
- The Road & Bridge Fund’s operating budget includes a combined net decrease of \$55,297 to its remaining 118 operating line items.

**Transportation and Natural Resources (49)
NE Metro Park Property Sale Fund (Fund 503)**

Purpose

The NE Metro Park Property Sale Fund provides funds for improvements at this Travis County park.

Funding Source

The source of funding for this Fund is from proceeds from the sale of parkland to the Pflugerville Economic Development Corporation approved by Commissioners Court on August 2, 2011. According to the County Auditor's Revenue estimate, the beginning balance for this fund is \$796,167.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$0	\$0	\$0	\$0	\$0
Operating	\$0	\$0	\$0	\$796,167	\$796,167
Total	\$0	\$0	\$0	\$796,167	\$796,167
FTE	0.0	0.0	0.0	0.0	0.0

FY 12 Budget Issues

The NE Metro Park Property Sale Fund has all of its funds budgeted in that Fund's Allocated Reserve. These funds can only be used for improvements at North East Metropolitan Park as originally authorized under the 1997 Park Bond Program, within twenty-four (24) months of receipt of the proceeds from the land sale, which occurred on August 19, 2011. In the event that Travis County sells more of the parkland, rights-of-way, or easements on the property, those proceeds would also need to be budgeted in this fund and need to be spent within twenty-four months of their receipt.

Program Area Overview

The **General Government and Support Services** Program Area is comprised of a diverse group of twelve departments and offices that share the common goals of:

- *Supporting the goals of Justice and Public Safety, Health and Human Services, and Roads and Land.*
- *Serving taxpayers and protecting their assets.*

The departments and offices that make up the General Government and Support Services Program Area are:

- County Judge
- County Commissioners (Precincts 1-4)
- County Auditor
- Treasurer
- Tax Assessor-Collector
- Planning and Budget Office
- General Administration
- Human Resources Management
- Information and Telecommunication Systems
- Facilities Management
- Purchasing
- Historical Commission
- County Clerk
- Records Management and Communication Resources

Key Service Populations

The key service populations or major stakeholders of the General Government and Support Services Program Area are:

- *All County Departments*
- *Commissioners Court*
- *County Employees*
- *Taxpayers*
- *Travis County Residents and Visitors*

Staffing

In the FY 2012 Adopted Budget, the General Government and Support Services Program Area contains 738 FTE. This Program Area has experienced 2.1% growth (15.5 FTE) in staffing since FY 2009. The year-to-year increase from FY 11 to FY 12 was 5.5 FTE. The increase includes new FTE in ITS and PBO to assist with the implementation of a new financial system, two Purchasing Office FTE added by the Purchasing Board, one internally funded FTE in the Tax Office and a 0.5 FTE added for HRMD to assist with the scheduling of employee clinic appointments.

Table A on the next page provides a departmental summary of the number of regular positions by each department for all funds.

Financial Aspects

The General Fund budget for the General Government and Support Services Program Area has grown from \$75,619,190 in FY 09 to \$107,627,944 in FY 12. This is an increase of \$32,008,754, or 42.3%. The year-to-year increase from FY 11 to FY 12 was \$16,071,679. This increase includes \$1,691,780 in ITS for Countywide Hardware and Software Maintenance (\$748,500) and for Maintenance Agreements and Licensing (\$943,280), \$224,100 in Centralized Facilities for lease space related to equipment required to run the new financial system, BEFIT, and a net \$103,371 increase in the Elections Division for FY 12 Election Cycle preparations. This amount also includes the continuation of \$690,000 for the execution of the Travis County Corrections Master Plan Study (\$490,000) and the IT Strategic Planning Study and Assessment (\$200,000) that did not occur in FY 11.

Table B on the next page provides a summary of the General Fund budget for each department since FY 08.

In the FY 12 Adopted Budget, the General Government and Support Services Program Area has a total of \$12,192,255 in capital projects and equipment funded from the Capital Acquisition Resources Account. This amount includes \$7,272,927 in ITS and \$4,919,328 in Facilities Management. This

Program Area also has \$16,706,431 in funding from new Certificates of Obligation for capital projects and equipment. This includes \$7,055,730 for the County Auditor’s Office; \$1,248,996 for ITS, and \$8,401,705 for Facilities Management. This figure may increase if Commissioners Court chooses to add projects to the CO list at a later date.

Department	FY 09	FY 10	FY 11	FY 12	Difference FY 12-09	Percent Change
County Judge	5.00	5.00	5.00	5.00	0.00	0.0%
Commissioner #1	4.00	4.00	4.00	4.00	0.00	0.0%
Commissioner #2	4.00	4.00	4.00	4.00	0.00	0.0%
Commissioner #3	4.00	4.00	4.00	4.00	0.00	0.0%
Commissioner #4	4.00	4.00	4.00	4.00	0.00	0.0%
County Auditor	81.00	81.00	82.00	82.00	1.00	1.2%
Treasurer	6.00	6.00	6.00	6.00	0.00	0.0%
Tax Assessor-Collector	129.00	129.00	130.00	131.00	2.00	1.6%
Planning and Budget	14.50	16.00	16.00	18.00	3.50	24.1%
General Administration	2.50	2.50	2.50	2.50	0.00	0.0%
Human Resource Mgt.	39.00	38.00	38.00	37.50	(1.50)	-3.8%
Information & Telecomm. Sys.	107.00	107.00	106.00	107.00	0.00	0.0%
Facilities Management	131.00	135.00	137.00	137.00	6.00	4.6%
Purchasing	32.00	32.00	33.00	35.00	3.00	9.4%
Historical Commission	0.00	0.00	0.00	0.00	0.00	N/A
County Clerk	118.00	118.00	120.00	120.00	2.00	1.7%
Records Mgt & Comm Rsc.	41.50	41.00	41.00	41.00	(0.50)	-1.2%
Centralized Computer Services	0.00	0.00	0.00	0.00	0.00	N/A
Central. Facilities-Leases & Utilities	0.00	0.00	0.00	0.00	0.00	N/A
Total	722.50	726.50	732.50	738.00	15.50	2.1%

Department	FY 09	FY 10	FY 11	FY 12	FY 12-09 Difference	Percent Change
County Judge	\$ 421,088	\$ 418,859	\$ 436,267	\$ 440,887	\$ 19,799	4.7%
Commissioner Precinct No. 1	\$ 336,690	\$ 338,579	\$ 350,370	\$ 351,924	\$ 15,234	4.5%
Commissioner Precinct No. 2	\$ 329,622	\$ 326,180	\$ 349,000	\$ 350,524	\$ 20,902	6.3%
Commissioner Precinct No. 3	\$ 331,618	\$ 333,405	\$ 337,118	\$ 340,489	\$ 8,871	2.7%
Commissioner Precinct No. 4	\$ 331,311	\$ 333,166	\$ 338,869	\$ 340,394	\$ 9,083	2.7%
County Auditor	\$ 8,263,246	\$ 8,968,003	\$ 9,208,465	\$ 15,676,888	\$ 7,413,642	89.7%
Treasurer	\$ 517,278	\$ 543,817	\$ 560,738	\$ 563,097	\$ 45,819	8.9%
Tax Assessor-Collector	\$ 7,548,792	\$ 7,529,035	\$ 7,755,998	\$ 7,791,062	\$ 242,270	3.2%
Planning and Budget Office	\$ 1,534,451	\$ 2,551,198	\$ 1,715,664	\$ 1,903,205	\$ 368,754	24.0%
General Administration	\$ 2,830,908	\$ 3,223,641	\$ 4,199,288	\$ 4,340,753	\$ 1,509,845	53.3%
Human Resources Management	\$ 2,776,214	\$ 3,656,921	\$ 9,805,652	\$ 10,376,533	\$ 7,600,319	273.8%
Information & Telecomm Systems	\$17,881,151	\$19,057,931	\$21,524,650	\$ 25,948,055	\$ 8,066,904	45.1%
Facilities Management	\$10,487,953	\$ 9,338,502	\$10,439,059	\$ 14,416,548	\$ 3,928,595	37.5%
Purchasing	\$ 2,581,560	\$ 2,847,062	\$ 3,048,166	\$ 3,282,109	\$ 700,549	27.1%
Historical Commission	\$ 5,442	\$ 1,942	\$ 1,942	\$ 4,942	\$ (500)	-9.2%
County Clerk	\$ 8,674,592	\$ 8,904,839	\$ 8,887,168	\$ 9,122,132	\$ 447,540	5.2%
Records Mgt/Comm Resrcs	\$ 4,603,356	\$ 4,547,453	\$ 4,741,953	\$ 5,157,039	\$ 553,683	12.0%
Centralized Computer Services	\$ 1,533,805	\$ -	\$ 3,059,721	\$ 2,299,894	\$ 766,089	49.9%
Central. Facilities-Leases & Utilities	\$ 4,630,113	\$ 4,686,458	\$ 4,796,177	\$ 4,921,469	\$ 291,356	6.3%
Total	\$75,619,190	\$77,606,991	\$91,556,265	\$107,627,944	\$ 32,008,754	42.3%

Commissioners Court Summary

Overview

Four County Commissioners and the County Judge form the Commissioners Court, which is the chief legislative and executive branch of county government. Their primary function is to lead Travis County in achieving the mission of the County:

“For the people of Travis County, our mission is to preserve health, provide a safety net for the needy, ensure the public safety, facilitate the resolution of disputes, foster an efficient transportation system, promote recreational opportunities, and manage county resources in order to meet the changing needs of the community in an effective manner.”

Adopted Budgets FY 12

	County Judge	Comm. Precinct 1	Comm. Precinct 2	Comm. Precinct 3	Comm. Precinct 4	Total
Personnel	\$434,387	\$346,924	\$345,524	\$335,489	\$335,394	\$1,797,718
Operating	6,500	5,000	5,000	5,000	5,000	26,500
CAR	0	0	0	0	0	0
Total	\$440,887	\$351,924	\$350,524	\$340,489	\$340,394	\$1,824,218
FTE	5.0	4.0	4.0	4.0	4.0	21.0

County Judge (Dept. 01)

Mission Statement

The mission of the County Judge's Office is to provide leadership, coordination, and assistance to County offices in a manner that promotes high quality and efficiency in the delivery of County services to the public.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
% of meetings attended by County Judge	98%	99%	99%	99%
% of agendas distributed by Thursday	100%	100%	100%	100%
Total number of agenda items	2,454	2,544	2,500	2,500
Number of TABC hearings held	2	4	1	3
Number of phone calls received	31,000	37,500	31,000	31,000
Number of pieces of mail received	7,200	7,450	6,500	6,500

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$414,588	\$412,359	\$429,767	\$434,387	\$4,620
Operating	\$6,500	\$6,500	\$6,500	\$6,500	\$0
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$421,088	\$418,859	\$436,267	\$440,887	\$4,620
FTEs	5.0	5.0	5.0	5.0	0.0

FY 12 Budget Issues

The FY 12 Adopted Budget for the County Judge’s Office includes an increase of \$4,620, or a 1.06 %, increase compared to the FY 11 Adopted Budget.

Personnel

The \$4,620 increase in personnel includes:

- A increase of \$4,592 for retirement, life insurance and health insurance for employees and elected official;
- A increase of \$408 for Temporary Employee and Longevity Pay; and
- A decrease of \$380 due to other personnel actions in the County Judge’s Office in FY 11.

Operating

There is no change to the operating budget from FY 11 to FY 12.

FY 12 Capital

The FY 12 Adopted Budget includes no capital for the County Judge’s Office.

Commissioner, Precinct One (Dept. 02)

Mission Statement

The mission of the Precinct One County Commissioner is to use County resources to promote governmental efficiency and fiscal responsibility. The Commissioner will:

- Provide executive oversight of departmental initiatives;
- Determine, implement, and enforce Travis County policies; and
- Ensure adequate roads, better parks, improved county services for the indigent, and the efficient delivery of other county programs.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Number of agenda items sponsored	200	208	215	215
Number of committees and boards on which the Precinct One Commissioner serves	10	10	10	10
Number of special projects	35	35	35	35
Number of letters written on behalf of constituents	1,100	1,200	1,300	1,300
Number of speeches/presentations given on various topics	80	80	85	85

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY12-11
Personnel	\$331,690	\$333,579	\$345,370	\$346,924	\$1,554
Operating	\$5,000	\$5,000	\$5,000	\$5,000	\$0
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$336,690	\$338,579	\$350,370	\$351,924	\$1,554
FTEs	4.0	4.0	4.0	4.0	0.0

FY 12 Budget Issues

The FY 12 Adopted Budget for the Precinct One Commissioner's Office includes an increase of \$1,554, or a 0.44%, increase compared to the FY 11 Adopted Budget.

Personnel

The \$1,554 increase in personnel is for retirement and life insurance for the employees and elected official.

Operating

There is no change to the operating budget from FY 11 to FY 12.

FY 12 Capital

The FY 12 Adopted Budget includes no capital for the Commissioner Precinct 1 Office.

Commissioner, Precinct Two (Dept. 03)

Mission Statement

Create relational power between regional governments, state and federal governments, proxy entities and individuals to define our region’s parameters for quality of life, promote quality of life, and spread quality of life throughout the region and for generations to come.

Key Program Statistics

Although this office is working toward developing internal technological capabilities to measure both proactive and reactive effectiveness, at this time we do not have the personnel or technical resources to track statistics with objectivity. Therefore, what follows is a best guess of office effectiveness. Approximately 70% of office efforts are proactively directed (programmatic goals set and steps taken to achieving them). Approximately 30% of office efforts are reactively directed (responding to and resolving constituent concerns). This office demonstrates a better than average success rate for setting and achieving goals and for responding to constituent inquiries. However, the following estimates are some indication of office performance.

- **Length of work week** – the Commissioner averages 50 hours per week.
- **Attendance** – the Commissioner has a 90% or better attendance record for voting sessions and work sessions.
- **Punctuality** – the Commissioner has a below average punctuality rating and commits to improve.
- **Resolution time** – this office resolves 90% of issues within one week of receiving communication from a constituent.
- **Ratio of issues by subject area** – although this distribution does not reflect the relative importance of these issues to this office, constituent issues raised in the past year break down approximately in the following manner:
 - o Transportation 30%
 - o Justice and Public Safety 30%
 - o Environmental 20%
 - o Health and Human Services 20%

Although not reflected in the above breakdown of constituent issues, we have observed a larger percentage of office time and resources spent on county-wide administrative matters than in previous years.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12–11
Personnel	\$324,622	\$321,180	\$344,000	\$345,524	\$1,524
Operating	\$5,000	\$5,000	\$5,000	\$5,000	\$0
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$329,622	\$326,180	\$349,000	\$350,524	\$1,524
FTEs	4.0	4.0	4.0	4.0	0.0

FY 12 Budget Issues

The FY 12 Adopted Budget for the Precinct Two Commissioner's Office includes an increase of \$1,524, or 0.44 %, compared to the FY 11 Adopted Budget.

Personnel

The \$1,524 increase in personnel is for retirement and life insurance for the employees and elected official.

Note: Pursuant to Texas Local Government Code § 152.052, Commissioner Precinct 2 has requested that her FY 2012 compensation continue to be the annualized amount of her FY 2010 salary plus the FY 11 2.5% increase in the amount of \$88,812.

Operating

There is no change to the operating budget from FY 11 to FY 12.

FY 12 Capital

The FY 12 Adopted Budget includes no capital funding for the Commissioner Precinct 2 Office.

Commissioner, Precinct Three (Dept. 04)

Mission Statement

The Commissioner's mission is to ensure that county services are provided in an efficient and effective manner that is fair to the recipients of those services and to the taxpaying public.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Number of Boards and Committees on which the Commissioner serves	N/A	N/A	15	18
Precinct 3 Maintained Road Miles	N/A	N/A	649.46	649.46
Phone calls received by Precinct 3 Office	N/A	N/A	7,800	17,000
Meetings held by Commissioner and staff	N/A	N/A	1,800	2,100

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$326,618	\$328,405	\$332,118	\$335,489	\$3,371
Operating	\$5,000	\$5,000	\$5,000	\$5,000	\$0
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$331,618	\$333,405	\$337,118	\$340,489	\$3,371
FTEs	4.0	4.0	4.0	4.0	0.0

FY 12 Budget Issues

The FY 12 Adopted Budget for the Precinct Three Commissioner's Office includes an increase of \$3,371, or 1.00% more, than the FY 11 Adopted Budget.

Personnel

The \$3,371 increase is for retirement, life insurance and health insurance for the employees and elected official.

Note: Pursuant to Texas Local Government Code § 152.052, Commissioner Precinct 3 has requested that her compensation for FY 2012 continue to be the annualized amount for the FY 2010 salary in the amount of \$90,109.

Operating

There is no change to the operating budget from FY 11 to FY 12.

FY 12 Capital

The FY 12 Adopted Budget includes no capital funding for the Commissioner Precinct 3 Office.

Other Precinct 3 Information

Item	Precinct 3
Population	266,927
Size in Square Miles	459
Size as % of County	45%
Emergency Services Districts (ESD) By ESD #	1, 3, 8, 10, 14 and parts of 4, 5, 6, 9 Total of 9 ESDs
ESD Appointments	39
Incorporated Municipalities (Not including Austin)	14
Chambers of Commerce (Not including Austin)	4
School Districts (Not including AISD)	6

Commissioner, Precinct Four (Dept. 05)

Mission Statement

The mission of the County Commissioner Precinct Four Office is to provide an effective and efficient team style of government that results from the process of strategic planning. This process will result in better use of the existing tax base, better management of County departments, and improved services to constituents' needs.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
# of internal TNR work orders handled for Pct.4	3,184	3,172	3,126	3,175
# of referrals made to HHS	607	613	591	625
# of referrals made to Other Departments within or outside Travis County	465	470	502	525
# of committees and boards on which the Commissioner Pct. 4 serves	17	16	16	14

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$326,311	\$328,166	\$333,869	\$335,394	\$1,525
Operating	\$5,000	\$5,000	\$5,000	\$5,000	\$0
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$331,311	\$333,166	\$338,869	\$340,394	\$1,525
FTEs	4.0	4.0	4.0	4.0	0.0

FY 12 Budget Issues

The FY 12 Adopted Budget for the Precinct Four Commissioner's office includes an increase of \$1,525 or 0.45%, over the FY 11 Adopted Budget.

Personnel

The \$1,525 increase in personnel is for retirement and life insurance for the employees and elected official.

Operating

There is no change to the operating budget from FY 11 to FY 12.

FY 12 Capital

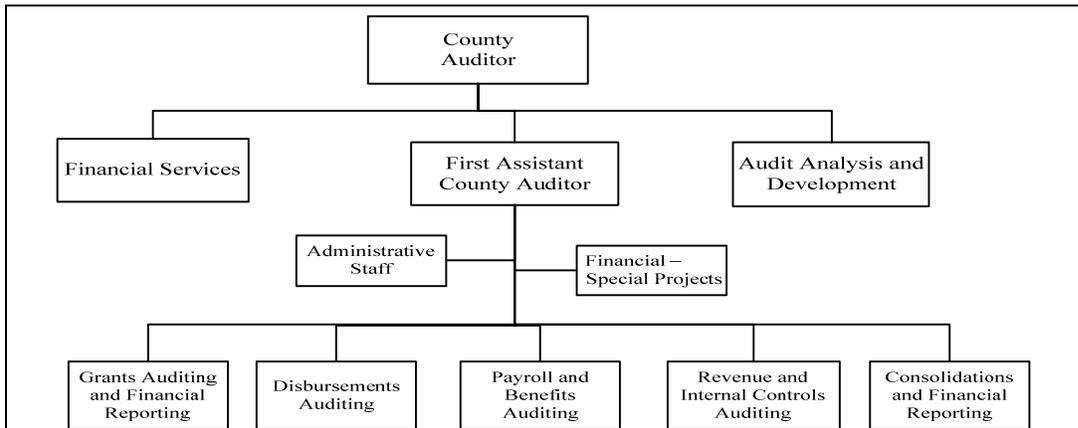
The FY 12 Adopted Budget includes no capital for the Commissioner Precinct 4 Office.

County Auditor (06)

Mission Statement

To ensure that the County meets its fiduciary responsibilities to taxpayers with regard to County finances by strictly enforcing the statutes governing County finances as provided by the local government code (LGC), by providing the technical financial and managerial support necessary to ensure the integrity of the County financial reporting system, by providing the annual revenue estimate as the primary control parameter for the county budget, and by providing technical assistance and analysis to Travis County elected and appointed officials and customers to maximize the effective and efficient use of County resources.

Organizational Structure



The County Auditor is the Chief Financial Officer of the County. By statute, the office reports to the State District Judges, which provides for an independent review of county financial operations, separate from the Commissioners’ Court, the legislative and executive branch of county government.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Unqualified audit opinion from independent audit firm with no significant audit findings	100% - Statutory basis (OCBOA)	100% - Statutory basis (OCBOA)	100% - Statutory basis (OCBOA)	100% - Statutory basis (OCBOA)
General Fund Revenue Estimate as a percent of actual revenue	99.4%	97.1%	95-101%	95-101%
Nr. of A/P Invoice transactions	155,473	160,091	170,249	182,711
Nr. of Checks/Electronic Funds Transfers (Operating Account)	42,412	43,301	43,728	45,040

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Nr. of Active Contracts	1,527	1,537	1,560	1,585
Nr. of General Ledger Transactions	656,347	672,337	705,196	741,306
Nr. of Vendors Paid in Fiscal Year	8,151	8,493	8,793	9,093
Nr. of Funds with Revenue Estimates	91	91	96	96
Nr. of Payroll Checks	124,490	128,175	119,000	130,000
Nr. of Personnel Action Forms (PAFs)	15,038	7,529	11,700	12,000
Nr. of Grants	175	202	177	180
Nr. of Grant Reports	698	770	719	732
% of Grantor Reports on Time	100%	100%	See note A	See note A

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$7,521,512	\$8,285,995	\$8,575,661	\$8,633,466	\$57,805
Operating	\$741,734	\$682,008	\$632,804	\$1,467,665	\$834,861
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total (A)	\$8,263,246	\$8,968,003	\$9,208,465	\$10,101,131	\$892,666
FTE (A)	81.0	81.0	82.0	82.0	0.0

FY 12 Budget Issues

In the FY 12 Adopted Budget, the County Auditor's Office budget includes an increase of \$892,666, or a 9.69% increase from the FY 11 Adopted Budget. (See Note B).

Personnel

The \$57,805 increase in personnel expense includes:

- A net decrease of (\$20,229) from the County Auditor's Office Target Budget per the District Judges Order for Fiscal Year 2012 (FY 12 DJO) which is the result of:
 - A decrease of (\$80,044) in the regular salaries line item related to the realignment of three vacant FTE positions (Slots 19, 41 and 71);
 - An increase of \$15,000 in Termination Pay;
 - An increase of \$5,000 in Temporary Pay;
 - An increase of \$14,000 in Overtime Pay;
 - An increase of \$15,000 in Compensated Absences; and
 - A net increase of \$10,815 for fringe benefits expense line-items
- A net increase of \$39,357 for life insurance and retirement for the employees and appointed official;
- A net increase of \$42,964 in health benefits due to an increase of \$46,755 related to the results of the FY12 annual open enrollment period for health benefits for employees, partially offset by the elimination of the FY11 health benefits adjustment of (\$3,791); and

- A decrease of (\$4,287) to accommodate the increase in operating costs in FY 12 outside the one-time requirements for the County's **(Better Enterprise Financial Information for Travis County (BEFIT) System Hardware and Software.**

Operating

The \$834,861 increase in operating expense includes:

- A net increase of \$880,574 for one-time costs for the BEFIT system;
- A decrease of (\$50,000) for one-time FY11 costs for legal services associated with the contract for the BEFIT system; and
- A net increase of \$4,287 in the remaining 26 operating line-items in the County Auditor's Office budget.

FY 12 Capital Issues

For FY 12, the Commissioners Court approved \$12,055,730 of funding, for the Auditor's Office for the County's **Better Enterprise Financial Information for Travis County (BEFIT) System Hardware and Software.** This funding consists of \$5,000,000 available in existing Certificates of Obligation (COs) subject to Commissioners Court Approval and another \$7,055,730 in COs during FY 12.

Notes:

(A) The FY 12 Adopted Budget includes within the Grants Reserve funding in the amount of \$99,463 for a Financial Auditor/Analyst III position (Slot 19) in the FY 12 DJO and related costs in anticipation of an increased grants workload.

(B) Of the \$892,666 increase, \$830,574 is one-time costs for the BEFIT project. Excluding the one-time BEFIT project costs, the County Auditor's Office budget increased \$62,092 or a 0.67% increase from the FY11 Adopted Budget.

Treasurer (07)

Mission Statement

The mission of the County Treasurer's office is to provide for the safekeeping of all County funds, perform as the chief custodian of County finances; receive, account, and disburse all moneys belonging to the County; keep the public fully informed of County government fiscal affairs; register all claims against the County; expedite the payment to all jurors; improve the processing of funds; perform fiduciary responsibilities as paying agent/registrar of all Travis County bonds; increase interest and accelerate the availability of funds; monitor the portfolio of Travis County; purchase and monitor collateral for all County funds; collect and report unclaimed property held by Travis County; and continually improve the efficiency and effectiveness of the Treasury's administrative operations.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Number of cash receipts processed	15,514	12,746	12,000	12,000
Number of warrants processed	62,035	61,881	60,000	60,000
10% service fee retained for prompt filing	\$394,039	\$378,785	\$350,000	\$350,000

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$396,717	\$398,884	\$415,805	\$418,164	\$2,359
Operating	\$120,561	\$144,933	\$144,933	\$144,933	\$0
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$517,278	\$543,817	\$560,738	\$563,097	\$2,359
FTE	6.0	6.0	6.0	6.0	0.0
Other Capital	\$0	\$0	\$0	\$0	\$0

FY 12 Budget Issues

The FY 12 Adopted Budget for the Treasurer’s Office has increased \$2,359 over the FY 11 Adopted Budget. This increase is isolated to the department’s personnel budget and is related to the annualization of FY 11 personnel actions.

FY 12 Capital Issues

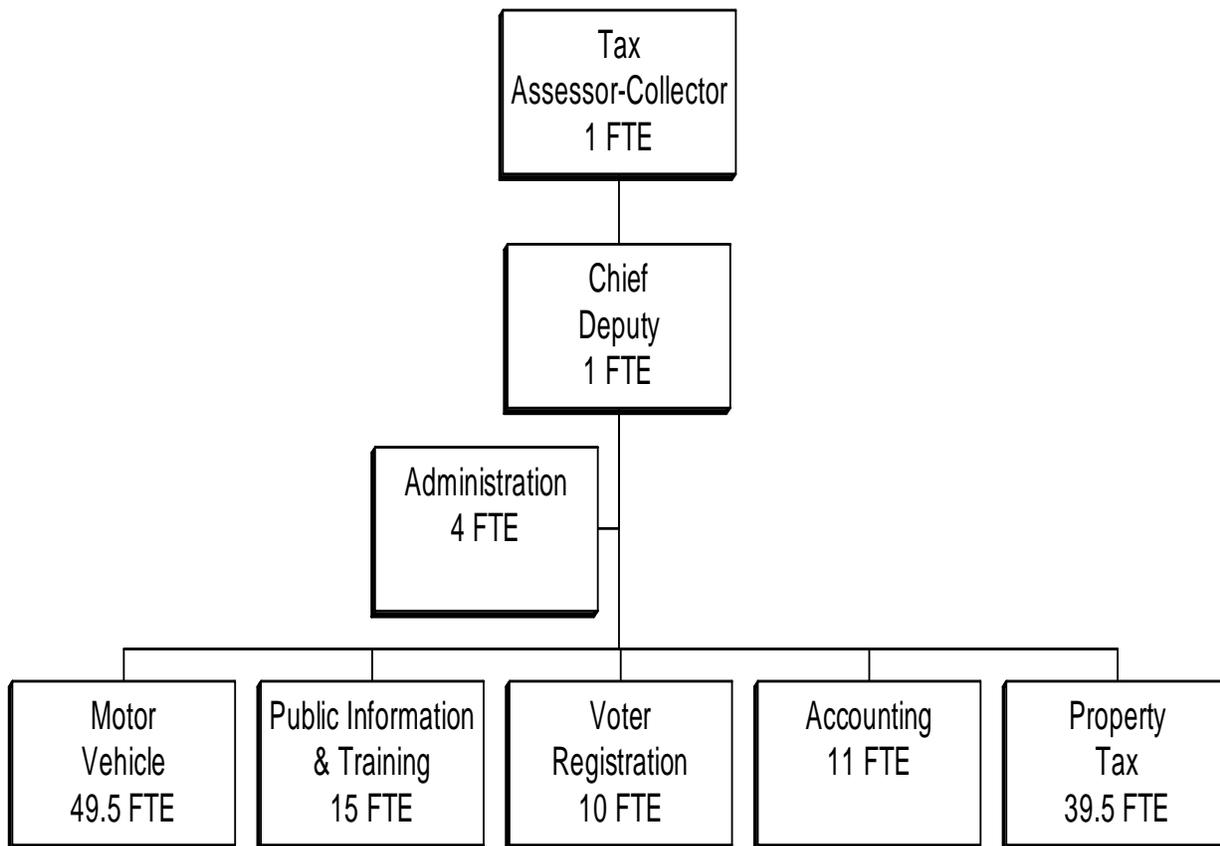
The FY 12 Adopted Budget does not include any funding for capital items for this department.

Tax Assessor-Collector (08)

Mission Statement

The mission of the Travis County Tax Assessor-Collector’s Office is to assess, collect, and disburse property taxes; register and title motor vehicles; and, register eligible citizens to vote. We are committed to carrying out these responsibilities while providing consistently outstanding customer service through a process of continuous evaluation and improvement of the ways in which we conduct business.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Public Training & Information:				
Total Taxpayer demand	453,434	436,172	436,172	436,172
Property Tax:				
Full Tax Payments posted by “Remittance Processing Device”	195,364	198,136	195,698	201,569
# of partial pay agreements set up for County Court-at-Law cases	3,418	2,955	4,356	5,008
# of partial pay agreements set up for JP Court cases	7,767	6,372	7,710	7,941
Motor Vehicle Registration:				
# of mail-in registrations	126,788	128,055	130,391	124,582
# of in-person registrations	144,876	145,000	153,525	146,079
Voter Registration:				
# of precinct maps revised	56	40	90	210
# of registered voters	580,768	604,772	604,090	667,048
Accounting:				
Total collections (all jurisdictions)	\$2.3 billion	\$2.4 billion	\$2.4 billion	\$2.4 billion

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 11-12
Personnel	\$7,103,602	\$7,079,871	\$7,301,268	\$7,337,398	\$36,130
Operating	\$445,190	\$449,164	\$454,730	\$453,664	(\$1,066)
CAR	\$0	\$0	\$0	\$0	\$0
Total	\$7,548,792	\$7,529,035	\$7,755,998	\$7,791,062	\$35,064
FTE	129	129	130	131	1.00

FY 12 Budget Issues

The FY 12 Adopted Budget for the department includes a net increase of \$35,064 as compared to the FY 11 Adopted Budget.

Personnel changes in this budget resulting in an increase of \$36,130 include:

- A decrease of \$11,517 for one-time funding in FY 11 for a temporary employee to do redistricting related work;
- A net increase of \$14,848 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments;
- An increase of \$30,913 related to an increase in the cost of the county’s retirement contribution;
- An increase of \$1,620 related to the increased cost of life insurance benefits.

- An increase of \$266 from the internal reallocation of operating budget to personnel; and
- One new position was funded from internal resources resulting in no net change in the personnel budget.

Operating changes in this budget, resulting in a decrease of \$1,066, include:

- A decrease of \$800 for one-time costs related to redistricting work approved in FY 11; and
- A decrease of \$266 from the internal reallocation of operating budget to personnel.

FY 12 Capital

The FY 12 Adopted Budget includes no capital funding for this department.

**Tax Assessor Collector
Voter Registration Fund
(Fund 018)**

Purpose

Chapter 19 of the Election Code identifies the financing method for certain voter registration activities. In 2007, the State of Texas changed its method of financing these activities, requiring a Special Fund to be established in the county budget. The Travis County Commissioners Court established the Voter Registration Fund in FY 08.

Funding Source

The Voter Registration Fund derives its income from state funds disbursed under Chapter 19 of the Election Code. The statute allows these funds to be used to defray expenses of the registrar’s office in connection with voter registration, including additional expenses related to implementation of the National Voter Registration Act of 1993 and complying with the weekly updating requirements prescribed by statute.

For FY 12, the County Auditor has certified \$200,000 in intergovernmental income and \$91,119 as beginning fund balance for a total of \$291,119.

Adopted Budget FY 09-FY 12

	FY 09	FY 10	FY 11	FY 12	Diff. FY 12-11
Operating	\$131,134	\$175,545	\$139,565	\$181,393	\$41,828
Allocated Reserve	\$33,252	\$67,226	\$251,556	\$109,726	(\$141,830)
Total Budget	\$164,386	\$242,771	\$391,121	\$291,119	(\$100,002)

FY 12 Budget Issues

This budget includes funding for contracted employees, software enhancements to the voter registration system, hardware replacements, advertising, training related to voter registration, maintenance agreements and voter registration supplies. In addition, the Allocated Reserve was decreased by \$141,830 to match decreased revenue.

Planning and Budget Office (09)

Mission Statement

The Planning and Budget Office (PBO) will facilitate the wise use of County resources for the effective provision of public services. PBO will do so by working with Travis County government organizations to plan, research, and evaluate budgetary and policy issues. In addition, PBO will integrate countywide spending and strategic plans and prepare the County budget. The Cash Investment Management Division will effectively and efficiently manage and invest the funds of Travis County within legal and policy parameters, manage the depository banking relationship, and assist the County corporations via contractual agreement.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Total number of budget requests reviewed for Preliminary Budget (General Fund & Capital)	470	462	499	500
Total value of budget requests reviewed for Preliminary Budget:				
General Fund \$	\$48,283,006	\$40,684,403	\$40,000,000	\$40,000,000
Other Funds	\$2,840,864	\$4,464,927	\$5,000,000	\$5,000,000
Capital	\$64,384,180	\$42,389,718	\$50,000,000	\$60,000,000
Average \$ Amount of Each Request (Combined)	\$245,762	\$189,478	\$190,381	\$210,000
Percentage of PBO budget recommendations in Adopted Budget	100%	100%	100%	100%
County Bond Rating	AAA	AAA	AAA	AAA
Number of Budget adjustments processed	5,128	5,900	4,000	4,000
Number of Personal Action Forms processed	2,052	1,047	1,500	1,500
End of Year Balance of Allocated Reserve (adjusted)/	\$6,344,774	\$3,792,074	\$4,000,000	\$4,000,000
Percent of Reserve Spent	4%	75%	40%	40%
Adherence to debt policy guidelines and ratios	Yes	Yes	Yes	Yes
Portfolio yield in basis points over applicable benchmark	173.00	102.00	47.00	65.00

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 11	Diff FY 11-10
Personnel	\$1,464,114	\$1,560,333	\$1,643,909	\$1,831,450	\$187,541
Operating	\$70,337	\$73,692	\$71,755	\$71,755	\$0
CAR	\$0	\$917,173	\$0	\$0	\$0
Fund Total	\$1,534,451	\$2,551,198	\$1,715,664	\$1,903,205	\$187,541
FTE	14.5	16	16	16	0.0

FY 12 Budget Issues

The FY 12 Adopted Budget for the Planning and Budget Office has increased \$187,541 when compared to the FY 11 Adopted Budget. This increase is related to personnel changes only as highlighted below:

- A decrease of \$6,605 related to benefit changes from FY 11 to FY 12;
- A total increase of \$70,520 related for a new Business Analyst position to backfill a position assisting with the implementation of the countywide new financial system; and
- An increase totaling \$123,626 related to a position that was reallocated from Human Resources to support PBO's Planning Division.

FY 12 Capital Issues

The FY 12 Adopted Budget does not include any capital funding directly budgeted in PBO's budget.

General Administration (Dept. 10)

Mission Statement

This department is an administrative function of the Commissioners Court. The General Administration budget is used for expenditures that do not fit easily into any other department. This department's budget consists of five different types of expenditures: Travis Central Appraisal District fees, county membership and participation fees for organizations such as the Texas Association of Urban Counties, contracts for services that are for countywide purposes and transfers from the General Fund to other County funds. In addition, this includes funding for a Special Assistant to the Commissioners Court and the Intergovernmental Relations Office to assist the Court in various planning and legislative projects.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$ 172,296	\$ 248,564	\$ 252,894	\$ 252,766	(\$ 128)
Operating	\$2,658,612	\$2,975,077	\$3,946,394	\$4,087,987	\$141,593
CAR	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$2,830,908	\$3,223,641	\$4,199,288	\$4,340,753	\$141,465
FTEs	2.5	2.5	2.5	2.5	0.0

FY 11 Budget Issues

The FY 12 Adopted Budget for the General Administration General Fund budget includes an increase of \$141,465, or 3.37%, over the FY 11 Adopted Budget.

Personnel

The \$128 decrease in personnel includes:

- A increase of \$881 for retirement and life insurance for the employees; and
- A decrease of \$1,009 due to other personnel actions in General Administration in FY 11.

Operating

The \$141,593 increase in the operating budget includes:

- \$135,852 increase for Travis Central Appraisal District Services;
- \$ 3,735 increase for county-wide Auditing Services;
- \$ 889 increase for the Capital Area Council of Governments;
- \$ 887 increase for County-wide Professional Memberships; and
- \$ 230 increase for all other operating expenses.

Hospitalization Contra Account (Dept. 89)

Mission Statement

This new department was created to contain the hospitalization contra account. The contra account reflects the savings that occur when employees decline health insurance from the Travis County health care provider or when there is a vacant slot in any of the departments. Therefore, it is budgeted as a negative amount in the department.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$0	\$0	\$0	\$0	\$0
Operating	(\$3,678,325)	(\$3,225,621)	(\$2,800,783)	(\$3,305,938)	(\$505,155)
CAR	\$0	\$0	\$0	\$0	\$0
Total	(\$3,678,325)	(\$3,225,621)	(\$2,800,783)	(\$3,305,938)	(\$505,155)
FTEs	0.0	0.0	0.0	0.0	0.0

FY 12 Budget Issues

The Hospitalization Contra Account has increased by (\$505,155) going from (\$2,800,783) in FY11 to (\$3,305,938) in FY12. This new calculation will better reflect the actual savings generated by those employees that decline health insurance or an employment vacancy.

Human Resources Management (11) General Fund

Mission Statement

To recruit and retain a skilled work force committed to quality performance and to promote a healthy and safe work environment.

Department Philosophy

- Commitment to highest standard of ethics, confidentiality and fairness worthy of the trust of those we serve.
- Commitment to excellent customer service guided by a deep sense of integrity, responsibility, and dedication to the development of human resources.

Overview

The Human Resources Management Department (HRMD) develops and implements programs, services and processes in the functional areas of staffing, recruitment, compensation, benefits, training, employee relations, health and safety, and risk management. Additionally, HRMD ensures compliance with Travis County policies and related state and federal laws and regulations.

Organizational Structure



The Director of the Human Resource Management Department reports to the Executive Manager of Administrative Operations.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
# of positions posted	431	414	350	350
# of PAF's processed	6,729	5,589	11,560	16,610
# of consultations with hiring managers, personnel liaisons and applicants	11,000	12,500	12,000	12,000
# of TWCCED/EEO complaints filed	3	4	5	5
# of outreach contacts to recruit a qualified and diverse workforce	23,065	18,891	15,500	15,000
# of classifications analysis	1,672	29	4,770	20
# of positions market surveyed	1,651	1,700	4,770	1,200

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$1,599,396	\$1,622,419	\$1,666,207	\$1,556,616	\$ (109,591)
Operating	\$1,176,818	\$2,034,502	\$8,139,445	\$8,819,917	\$ 680,472
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$2,776,214	\$3,656,921	\$9,805,652	\$10,376,533	\$ 570,881
FTE	16.66	15.66	15.66	14.66	(1)

FY 12 Budget Issues

The FY 12 Adopted Budget for the Human Resources Management Department includes an increase of \$570,881, which is a 5.8% increase compared to the FY 11 Adopted Budget.

Personnel

Highlights of a \$109,591 decrease in personnel expense include:

- A net increase of \$8,388 for adjustments to the department’s hospitalization budget based on actuarial determined cost of healthcare based on the coverage selected by employee’s during open enrollment;
- An increase of \$5,647 for changes in the County’s life insurance and retirement contributions for departmental FTE to maintain the same benefit level; and
- A decrease of \$123,626 related to the reallocation of 1 FTE (HRMD slot 27) to the Planning and Budget Office.

Operating

Highlights of a \$680,472 increase in operating include:

- An increase of \$776,472 for the anticipated number of new retirees on the County's employee/retiree health plan;
- A reduction of \$50,000 to remove one-time funds approved for FY 11 for the Point Factor System; and
- A reduction of \$46,000 related to on-going savings associated with the County self insuring liability coverage for Judges rather than purchasing this coverage from a third party.

Human Resources Management Risk Management Fund (Fund 525)

Purpose

The Risk Management Fund is Travis County's self-insurance pool for Worker's Compensation, auto and general liability, and internal losses. The County also purchases catastrophic loss insurance from this fund.

Funding Source

The Risk Management Fund is funded from transfers from the General Fund budgeted in the Human Resources Management Department for Tort Liability, Unemployment Compensation, and General Insurance Premiums are transferred to the Risk Management Fund. Workers' Compensation is budgeted in each department and transferred to the fund.

Based on a review of the fund's reserve, it was determined the reserve could be reduced and right sized by \$1.2 million one-time reduction each year to the annual transfer from the General Fund. This was first implemented in FY 06 and continued for FY 12. It is believed that FY 12 will likely be the final year of the planned reduction. The fund has \$16,079,986 in available resources for FY 12 and a reserve of \$9,983,825.

Key Program Statistics

	FY 09	FY 10	FY 11	FY 12
Measures	Actual	Actual	Projected	Projected
Number of Safety Training Sessions	28	30	33	35
Annual number of fire safety inspections for all departments	15	12	12	12
Number of Property Claims	312	315	315	315
Number of Worker Compensation Claims	421	435	400	400
Number of alcohol and drug test conducted	401	313	325	320

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$1,117,703	\$1,122,446	\$1,164,906	\$1,166,191	\$1,285
Operating	\$17,560,769	\$19,246,004	\$16,439,521	\$14,913,795	(\$1,525,726)
Total	\$18,678,472	\$20,368,450	\$17,604,427	\$16,079,986	(\$1,524,441)
Capital	\$0	\$0	\$0	\$0	\$0
FTE	8.34	8.34	8.34	8.34	0.0

FY 12 Budget Issues

In the FY 12 Adopted Budget, the Risk Management Fund budget decreased by \$1,524,441, or 8.66% less compared to the FY 11 Adopted Budget.

Personnel

Highlights of a \$1,285 increase in personnel expense include:

- An increase of \$3,665 for changes in the County’s life insurance and retirement contributions for departmental FTE to maintain the same benefit level;
- An increase of \$163 from a reallocation from operating to personnel included in the department’s FY 12 budget submission; and
- A net decrease of \$2,543 for adjustments to the department’s hospitalization budget based on actuarial determined cost of healthcare based on the coverage selected by employee’s during open enrollment.

Highlights of the \$1,525,726 decrease in the operating budget include:

- A decrease of \$1,525,563 in catastrophic reserves due to changes in fund balance; and
- A decrease of \$163 from a reallocation of operating to personnel included in the department’s FY 12 budget submission.

Human Resources Management

Employee Health Benefits Fund (Fund 526)

Purpose

In FY 02, the Commissioners Court approved the establishment of Fund 526 for the self-insurance of employee and retiree health benefits. The advantages of self-insurance include the opportunity to offer a better level of benefits and to provide more control over increasing health benefit costs. Beginning in FY 05, a county employee health clinic was established with the expenses for the clinic budgeted in Fund 526. All employees, retirees, and dependents on a county health plan have access to the clinic and their wellness outreach efforts.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Measures for administration of benefits:				
Number of current/former employees assisted with benefit issues (phone)	2,389	720	5,550	5,554
Number of current/former employees assisted with benefit issues (walk-ins)	699	435	334	780
Number of employees, retirees and COBRA participants enrolled in benefit plans during open enrollment	4,580	4,879	4,888	4,880
Measures for Employee Health Clinic:				
Number of office visits	4,314	5,287	5,500	5,500
Number of employees attending Wellness Programs	1,091*	556	750	750
Numbers of employees having physicals	317	375	500	500
Number of employees in disease management	2,657	3,074	3,556	3,556
Number of employees having hearing screenings	421	114	200	200

* The FY 09 measures includes a higher than a typical number of group wellness classes.

Funding Source

The FY 12 Adopted Budget for the Employee Health Benefits Fund includes revenue of \$69,172,817 that are derived from the following sources: premiums charged to County departments (\$41,635,752), premiums charged to employees and retirees (\$7,434,072), pooled cash investments (\$114,800), rebates from the pharmacy contract and United Health Care (\$525,000), COBRA premiums (\$157,700), and fund balance (\$19,305,493).

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
HRMD					
HRMD (Personnel)	\$1,229,522	\$1,329,242	\$1,461,298	\$1,488,750	\$27,452
HRMD (Operating)	\$67,573,890	\$62,871,963	\$66,312,109	\$67,470,286	\$1,158,177
HRMD Total	\$68,803,412	\$64,201,205	\$67,773,407	\$68,959,036	\$1,185,629
HRMD FTE	14.0	14.0	14.0	14.5	0.5
ITS					
ITS (Personnel)	\$90,520	\$90,520	\$97,748	\$95,974	(\$1,774)
ITS (Operating)	\$8,042	\$8,042	\$141,759	\$117,807	(\$23,952)
ITS Total	\$98,562	\$98,562	\$239,507	\$213,781	(\$25,726)
ITS FTE	1.0	1.0	1.0	1.0	0.0
Total Fund	\$68,901,974	\$64,299,767	\$68,012,914	\$69,172,817	\$1,159,903
Total Fund FTE	15.0	15.0	15.0	15.5	0.5

FY 12 Budget Issues

The FY 12 Adopted Budget of the Employee Health Benefits Fund HRMD budget increased by \$1,159,903, or 1.71% compared to the FY 11 Adopted Budget. The total budget for HRMD within the fund for FY 11 is \$68,959,036 and 14.5 FTE. The Allocated Reserve is \$16,487,686 and is including in the operating total above.

Prior to FY 07, any budgeted health insurance premium savings budgeted in the General Fund was transferred to the Employee Health Benefits Fund at the end of the year. The Commissioners Court approved that these funds remain in the General Fund beginning in FY 07. Transfers of any vacancy premium savings are routinely reviewed on an annual basis to determine if such a transfer is prudent.

The fund includes a separate budget for the Information Telecommunication Systems (ITS) Department since FY 07. The Commissioners Court established a budget for ITS with 1 FTE and operating resources for security systems related to the Health Insurance Portability and Accountability Act (HIPPA) data. The budget for this purpose is \$213,781. Additional details will be provided in the narrative for ITS (Department 12).

Personnel

Highlights of the \$27,452 increase in the personnel budget for HRMD include:

- A net increase of \$12,058 from a reallocation from operating to personnel for a new 0.5 FTE Medical Assistant that will handle appointments for the employee clinic;
- An increase of \$10,095 from a reallocation from operating to personnel included in the department’s FY 12 budget submission;
- An increase of \$6,715 for changes in the County’s life insurance and retirement contributions for departmental FTE to maintain the same benefit level.; and

- A net decrease of \$1,416 for adjustments to the department's hospitalization budget based on actuarial determined cost of healthcare based on the coverage selected by employee's during open enrollment.

Operating

Highlights of the \$1,158,177 increase in the operating budget for the department include:

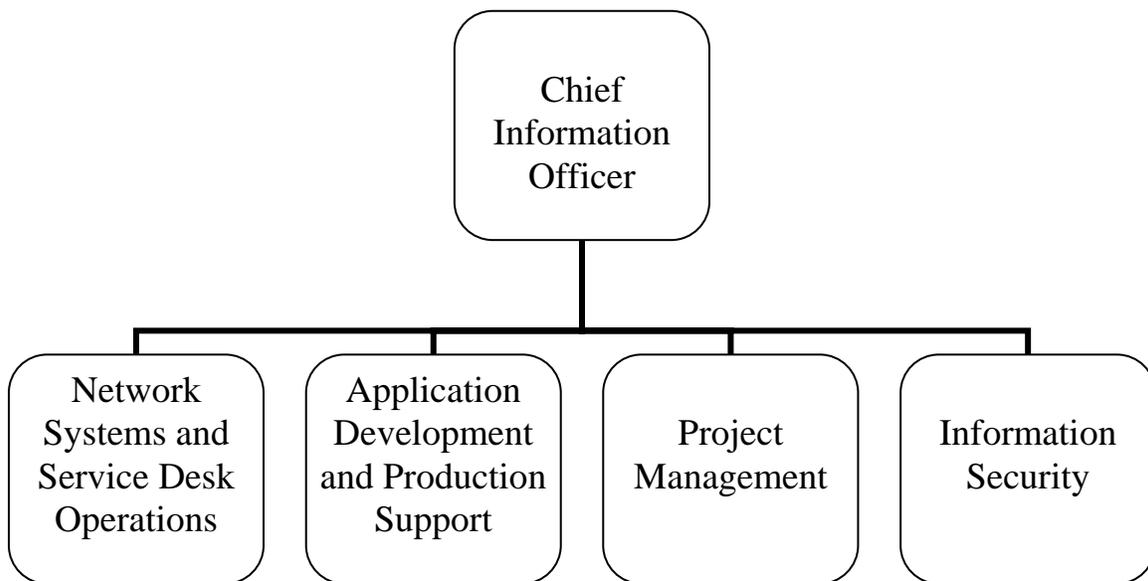
- An increase of \$2,518,543 to align the claims and administration fee budget with anticipated claims;
- An increase of \$10,000 for the comparative research fee associated with the health care legislation;
- A decrease of \$1,348,213 in the Allocated Reserve of the fund compared to FY 11. This is the result of planned actions to reduce the size of the Allocated Reserve;
- A net decrease of \$12,058 from a reallocation from operating to personnel for a new 0.5 FTE Medical Assistant that will handle appointments for the employee clinic; and
- A decrease of \$10,095 from a reallocation from operating to personnel included in the department's FY 12 budget submission.

Information Technology Services (12)

Mission Statement

To assist departments in the execution of their functional responsibilities through the successful application of information technology. To provide a stable, efficient technology infrastructure and effective technology service to departments.

Organizational Structure



The Chief Information Officer reports to the Executive Manager of Administrative Operations.

Key Program Statistics

	FY 09	FY 10	FY 11	FY 12
Measures	Actual	Actual	Projected	Projected
File servers maintained	315	364	401	500
Infrastructure and Operations Support Desk calls - Priority One	31	30	32	24
Network and Telecommunication Support Desk Calls - Priority One	51	121	96	80
Development Projects	12	25	49	20
Maintained Applications	50	78	73	75

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$9,629,916	\$9,857,906	\$10,393,192	\$10,559,518	\$166,326
Operating	\$7,089,678	\$7,292,677	\$7,580,536	\$10,415,504	\$2,834,968
CAR	\$1,161,557	\$1,907,348	\$3,550,922	\$4,973,033	\$1,422,111
Department Subtotal	\$17,881,151	\$19,057,931	\$21,524,650	\$25,948,055	\$4,423,405
Centralized Computer Services, General Fund only (Dept. 90)	\$1,533,805	\$0	\$3,059,721	\$2,299,894	(\$759,827)
Department Total including Dept. 90	\$19,414,956	\$19,057,931	\$24,584,371	\$28,247,949	\$3,663,578
FTE	101.0	103.0	105.0	106.0	1.0
Other Capital (A)	\$2,628,285	\$2,679,335	\$1,920,000	\$1,248,996	(\$671,004)

(A) Other Capital includes such sources as Certificates of Obligation.

FY 12 Budget Issues

The FY 12 Adopted Budget for Information Technology Services (ITS) has increased by \$4,423,405 from the FY 11 budget. The Information Technology Services personnel budget increased by \$166,326 while the operating budget increased by \$2,834,968. One time CAR funded capital requests increased by \$1,422,111 from FY 11. Certificate of Obligation funding decreased by \$671,004.

Personnel

Highlights of the \$166,326 increase in the personnel budget include:

- A net increase of \$44,328 for adjustments to life, retirement and health benefit line item costs;
- An increase of \$121,999 for the annualization costs of an ITS BEFIT System Engineer III FTE approved by the Court during mid-year FY 11; and
- A decrease of \$1 for submitting their budget underneath the target level.

Operating

Highlights of the \$2,834,968 increase in the operating budget include:

- An increase of \$1,901,972 due to maintenance of current effort requests related to maintenance agreement costs, upgrades, licensing and professional services;
- An increase of \$900,000 to transfer Travis County Data Center services and responsibilities to a third-party provider; and
- A net increase of \$32,996 due to the removal of one-time maintenance of current effort operating expenditures funded in FY 11 and the FY 12 addition of BEFIT ongoing supporting platform costs.

FY 12 Capital

ITS received \$4,973,033, in CAR funding for capital equipment and projects. In addition, the department received \$2,299,894 for new technology equipment and countywide replacement computer equipment in ITS, Department 90. Finally, \$1,248,996 of capital equipment and projects is funded from Certificates of Obligation.

Capital Equipment and Projects Funded from New CAR budget, Dept. 12 (\$4,630,000)

- Data Center Relocation, \$2,670,000
- Network Equipment End of Life, \$200,000
- Server Replacement, \$400,000
- Web Services Security, \$220,000
- Unified Communications, \$585,000
- Video Surveillance, \$135,000
- IT Infrastructure completion at 700 Lavaca, \$420,000

Capital Equipment and Projects Rebudgeted from the FY 11 CAR budget, Dept. 12 (\$343,033)

- Data Center, \$298,000
- Wireless Network, \$45,033

Capital Equipment and Projects Funded from New CAR budget, Dept. 90 (\$2,299,894)

- New IT Equipment, \$774,076
- Replacement IT Equipment, \$1,525,818

Capital Equipment and Projects funded from Certificates of Obligation, Dept. 12 (\$1,248,996)

- Data Storage Capacity Increase, \$850,000
- Security access and activity tracking tools, \$398,996

Centralized Computer Services (90)

Purpose

The Centralized Computer Services budget provides for replacement computers and telecommunications equipment funded countywide. In addition, this budget includes funding for computer and telecommunications equipment in various departments for new staff or for newly funded programs. The total budget is comprised of capital equipment.

The Centralized Computer Services Department was created as the result of the implementation of the Uniform Chart of Accounts. The Uniform Chart of Accounts for Texas Counties was developed by the Texas County Financial Data Advisory Committee (FDAC). It is intended to allow Texas counties to utilize a uniform accounting and reporting structure without significant revisions to their current financial systems. It was adopted the State Comptroller in accordance with H.B. 2869 approved by the 2001 Legislature.

FY 12 Budget Issues

The total FY 12 Adopted Budget for this department is \$2,299,894 (\$774,076 new computer equipment, \$1,525,818 replacement) in the General Fund and \$88,520 in the Justice Court Technology Fund (Fund 050). Please see the financial charts at the beginning of this document for a list of all IT equipment that is funded in this department. The Department 90 budget remains under the oversight and management control of ITS.

Information and Telecommunication Systems (12)
HIPAA Compliance Division
Employee Health Benefits Fund (Fund 526)

Purpose

In FY 02, the Commissioners Court approved the establishment of Fund 526 for the self-insurance of employee and retiree health benefits. The advantages of self-insurance include the opportunity to offer a better level of benefits and to provide more control over increasing health benefit costs. Beginning in FY 05, a county employee health clinic was established with the expenses for the clinic budgeted in Fund 526. All employees, retirees, and dependents on a county health plan have access to the clinic and their wellness outreach efforts.

The Health Insurance Portability and Accountability Act (HIPAA) Compliance budget provides health record and information security compliance for Travis County. The division budget is comprised of one FTE (Information Security Analyst) and associated operating expenses.

Funding Source

The FY 12 Adopted Budget for the Employee Health Benefits Fund includes revenues of \$69,172,817 that are derived from the following sources: premiums charged to County departments, premiums charged to employees and retirees, pooled cash investments, rebates from the pharmacy contract and United Health Care, COBRA premiums, and fund balance. Of these total funds, the ITS department is allocated \$213,781. The ITS HIPAA Compliance Division within the Employee Health Benefits Fund was created as the result of security requirements identified by ITS and the Commissioners Court during the FY 07 Budget Process.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY12-11
Personnel	\$91,485	\$90,520	\$97,748	\$95,974	\$(1,774)
Operating	\$4,058	\$8,042	\$141,759	\$117,807	\$(23,952)
Division Total	\$95,543	\$98,652	\$239,507	\$213,781	\$(25,726)
FTEs	1.0	1.0	1.0	1.0	0.0

FY 12 Budget Issues

The total FY 12 Adopted Budget for this division is \$213,781 which funds an Information Security Analyst and associated operating expenses. This budget remains under the oversight and management control of the ITS CIO and County Executive for Administrative Operations.

Personnel

A net decrease of \$1,774 for adjustments in life insurance, retirement and health insurance line item costs.

Operating

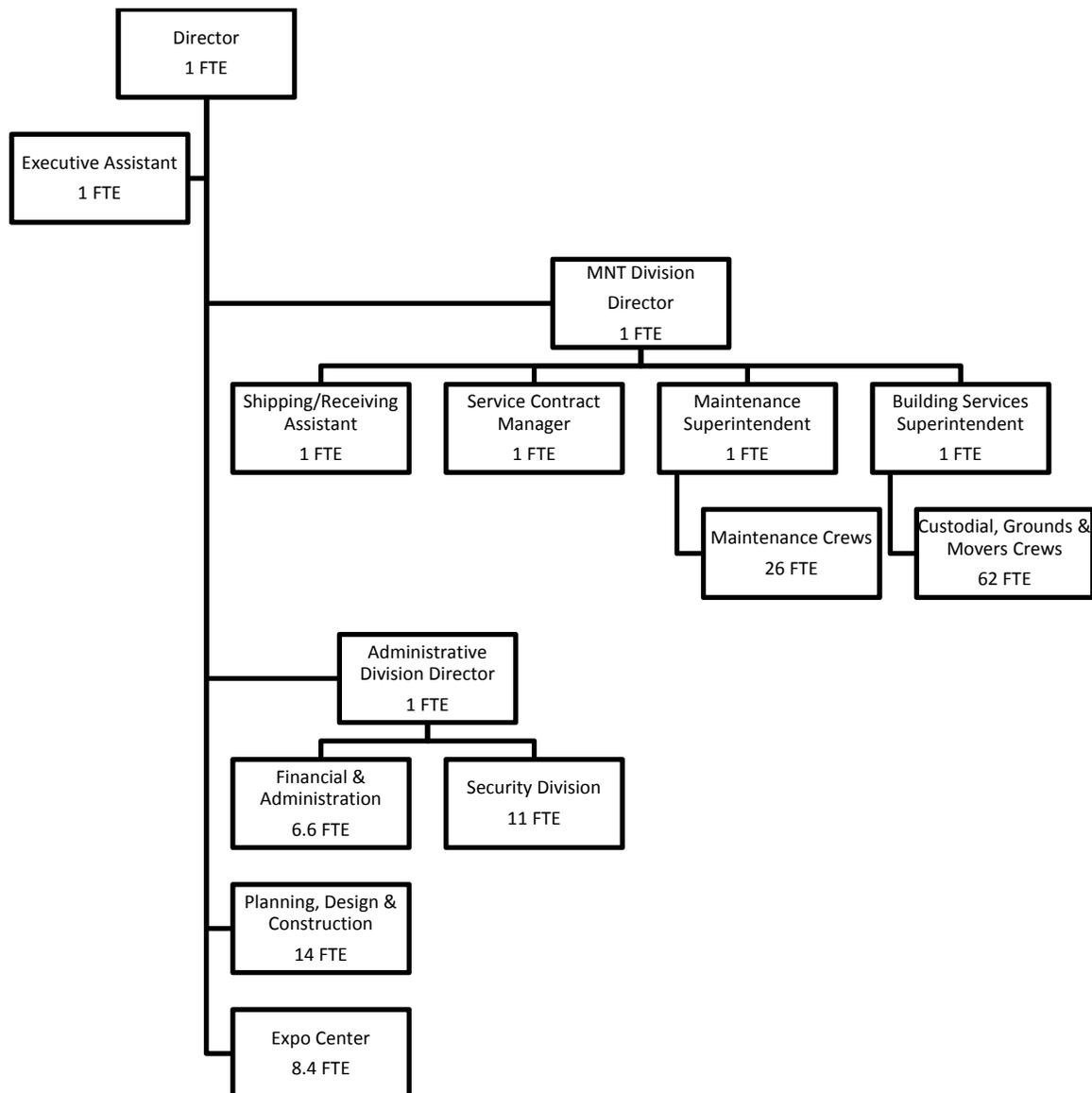
A decrease of \$23,952 for one-time database and security hardware, software and licenses expenditures.

Facilities Management (14)

Mission Statement

To manage the planning, design, construction, maintenance, operations and leases for facilities that effectively and efficiently meet the economic and functional needs of Travis County.

Organizational Structure



The Director of Facilities Management reports to the County Executive of Transportation and Natural Resources.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
% of correct pay applications processed w/ 7 days	97%	93%	94%	95%
% of acceptable invoices processed w/in 7 days	97%	98%	99%	99%
% of correct contract mods processed w/in 7 days	97%	96%	96%	96%
% of budget transfers processed w/in 48 hrs.	100%	98%	99%	99%
% of purchase requisitions processed w/in 7 days	97%	96%	96%	96%
Variation of construction contract modifications				
Small projects	10%	-0.4%	15%	15%
Medium projects	7%	2.3%	12.5%	12.5%
Large projects	4%	0.3%	10%	10%
Construction schedule variance				
Small projects	17%	7.8%	20%	20%
Medium projects	15%	16%	15%	15%
Large projects	12%	2.1%	10%	10%
Design contract modifications				
Small projects	N/A	N/A	N/A	N/A
Medium projects	10%	-2.5%	10%	10%
Large projects	1%	6%	5%	5%
Design schedule variance				
Small projects	16%	0.6%	25%	25%
Medium projects	14%	8.3%	15%	15%
Large projects	12%	15.5%	10%	10%
% of grounds maint completed as scheduled	90%	95%	85%	99%
Total call in job requisitions for custodial services	1,617	2,000	1,800	1,800
Total call in job requests for lock and key services	625	530	625	625
% of emergency maint calls closed w/in 48 hrs.	100%	95%	100%	100%
% of maintenance job orders identified by FMD	34%	60%	70%	75%
% of "routine" maintenance calls closed within month received	69.8%	75%	90%	90%
Total maintenance call in job requests per month	480	400	300	250

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$6,546,761	\$6,666,119	\$7,014,732	\$7,052,881	\$38,149
Operating	\$1,983,335	\$1,623,483	\$2,538,026	\$2,444,339	(\$93,687)
CAR *	\$1,957,857	\$1,048,900	\$886,301	\$4,919,328	\$4,033,027
Department Total	\$10,487,953	\$9,338,502	\$10,439,059	\$14,416,548	\$3,977,489
Centralized Leases & Utilities (Dept. 91)	\$4,630,113	\$4,686,458	\$4,796,177	\$4,921,469	\$125,292
Department Total including Utilities and Leases	\$15,118,066	\$14,024,960	\$15,235,236	\$19,338,017	\$4,102,781
FTE	121.6	126.6	127.6	127.6	0.0
Cert. of Obligation^	\$4,846,041	\$3,354,438	\$4,358,648	\$8,401,705	\$4,043,057

* CAR includes new and rebudgeted capital. This amount does not include amounts for replacement vehicles budgeted centrally in TNR.

^ Certificates of Obligation are subject to change based on Commissioners Court action taken after operating budget is adopted.

FY 12 Budget Issues

The FY 12 Adopted Budget for Facilities Management Department operations has increased by \$3,977,489 from the FY 11 budget. This increase is comprised of a \$38,149 increase in the personnel budget, a \$93,687 decrease in operating funds, and an increase of \$4,033,027 in the CAR budget.

Personnel

Changes in this budget, resulting in an increase of \$38,149, include:

- A net increase of \$35,051 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments;
- An increase of \$25,018 for temporary salaries and benefits related to additional Grounds Keeping staff;
- An increase of \$29,952 related to an increase in retirement benefit costs;
- An increase of \$1,531 related to an increase in life insurance benefit costs; and
- A decrease of \$53,403 due to the department submitting its budget below the target level.

Operating

Changes in this budget, resulting in a decrease of \$93,687 include:

- A decrease of \$73,605 to the target budget related to one-time funding for maintenance, grounds keeping, and custodial equipment funded in FY 11;
- A net decrease of \$90,000 related to the one-time funding for moves into 700 Lavaca;
- An increase of \$81,395 to correct for internal reallocations that were made on a permanent basis;
- An increase of \$30,000 for “green” cleaning supplies; and

- A decrease of \$41,477 due to the department submitting its budget below the target level.

FY 12 Capital Issues

Capital equipment and capital projects included in the FY 12 Adopted Budget from all sources total \$13,321,033.

Capital Equipment and Projects funded in CAR budget (\$4,919,328)

- Replace fire alarm monitoring system at Post Rd north side, \$60,100
- Replace fire alarm monitoring system at Medical Examiner facility, \$50,800
- Replace aging cooling tower at 2201 Post Road, \$44,000
- Granger Renovation, Space, \$1,633,839
- Granger Renovation, Systems, \$1,157,850
- Bridging documents for North Campus, Airport Blvd, \$350,000
- Various improvements to HMS Courthouse, \$155,000
- Install fire alarm system at 2501 S Congress, \$86,500
- Remodel parking spaces at Pct 4 Tax Office for accessibility, \$25,000
- Bring Pct 2 public entryway into ADA compliance, \$15,000
- Bury overhead communication lines on north edge of Starflight, \$42,100
- Replace failing roofing system over TCSO section, \$270,000
- 700 Lavaca Renovation, \$580,000
- CSCD Security Committee Request, \$5,000
- 53rd District Court Security Committee Request, \$2,000
- HMS Courthouse Security Committee Request, \$128,458
- HMS Courthouse Beautification Improvements, \$214,556
- Executive Office Building Energy reduction, \$39,564
- Renovate Space for Records Mgmt Archival Storage Facility, \$8,000
- Expanded Parking at Star Flight Headquarters, \$28,341
- Various improvements to HMS Courthouse, \$19,970
- Re-Coat Metal Roof, West Command, \$3,250

Capital Projects funded by New 5-Year Certificates of Obligation (CO) (\$8,401,705)

(amounts and projects subject to change)

- 700 Lavaca Renovation/Due Diligence Projects, \$7,636,705
- Install fire sprinkler system in Granger Building, \$765,000

There are also several replacement vehicles for FMD totaling \$208,372 funded centrally in TNR as part of CAR. These vehicles include:

- Toro lawnmower, \$20,372
- Two maintenance vans, \$49,000
- Maintenance truck, \$35,000
- Two Grashopper lawnmowers, \$25,500
- Forklift, \$78,500

Centralized Facilities – Leases & Utilities (91)

Purpose

The Centralized Facilities budget includes centralized Travis County leases and utilities expenditures.

Key Program Statistics

Adopted Budgets FY 09 – FY 12

	FY 09	FY 10	FY 11	FY 12	FY 12-11
Operating-Leases	\$570,322	\$626,667	\$736,386	\$861,678	\$125,292
Operating-Utilities	\$4,059,791	\$4,059,791	\$4,059,791	\$4,059,791	\$0
Total	\$4,630,113	\$4,686,458	\$4,796,177	\$4,921,469	\$125,292
Capital	\$0	\$0	\$0	\$0	\$0
FTE	0.00	0.00	0.00	0.00	0.00

This budget is also shown under Facilities Management (Dept. 14).

FY 12 Budget Issues

The FY 12 Adopted Budget for Centralized Facilities – Leases & Utilities has increased by \$125,292 from the FY 11 budget. The change in this budget is due to an increase of \$224,100 in leases to cover a midyear approved increase for lease space related to the new equipment required to run the new financial system, BEFIT. In addition, other lease costs decreased by \$98,808 for a net increase of \$125,292.

Exposition & Heritage Center – Fund 501

Purpose

The multi-purpose Exposition & Heritage Center hosts events such as receptions, concerts, trade shows, and livestock and horse shows. The Center provides affordable meeting space to Travis County citizens and organizations and contributes to the local economy by attracting out-of-county patrons.

Funding Source

The Exposition & Heritage Center generates revenue for this fund by charging facility rental and service fees. The fund also receives a percentage of the concessions revenue generated. The certified revenue for FY 12 in this special fund is comprised of \$1,269,952 in beginning fund balance, \$227,550 in charges for services, \$2,660 in interest income, and \$584,684 in miscellaneous revenue for a total budget of \$2,084,846.

Adopted Budgets FY 09 – FY 12

	FY 09	FY 10	FY 11	FY 12	FY 12-11
Personnel	\$583,922	\$551,980	\$554,099	\$560,501	\$6,402
Operating	\$1,005,345	\$1,109,880	\$1,226,467	\$1,524,345	\$297,878
Total	\$1,589,267	\$1,661,860	\$1,780,566	\$2,084,846	\$304,280
Capital	\$0	\$0	\$0	\$0	\$0
FTE	9.40	8.40	8.40	8.40	0.00

FY 12 Budget Issues

The FY 12 Adopted Budget for the Exposition & Heritage Center has increased by \$304,280 from the FY 11 budget. This increase is comprised of a \$6,402 increase in the personnel budget and a \$297,878 increase in the operating budget.

Personnel

Changes in this budget, resulting in an increase of \$6,402 include:

- An increase of \$101 related to a higher life insurance benefit cost;
- An increase of \$2,349 related to a higher retirement benefit cost; and
- An increase of \$3,952 due to the internal reallocation of funds to the personnel budget.

Operating

Changes in this budget, resulting in an increase of \$297,878 include:

- A decrease of \$77,000 for the one-time funding of a replacement forklift;
- An increase of \$175,000 for the one-time funding of a new boom lift; and
- An increase of \$199,878 in the Allocated Reserve line item to balance the expenditure budget to the revenue budget.

700 Lavaca Complex – Fund 007

Purpose

This special fund was created midyear FY 10 upon the purchase of the building and parking garage at 700 Lavaca Street. This fund will be used to separately account for revenues and expenditures related to the tenants with existing leases in the facilities.

Funding Source

The source of funds in Fund 007 is lease payments made by current tenants. The Auditor's Fifth Revenue Estimate includes \$2,642,624 in beginning balance, \$3,630 in interest income and \$2,315,000 in miscellaneous revenue for total resources of \$4,961,254.

FY 12 Budget Issues

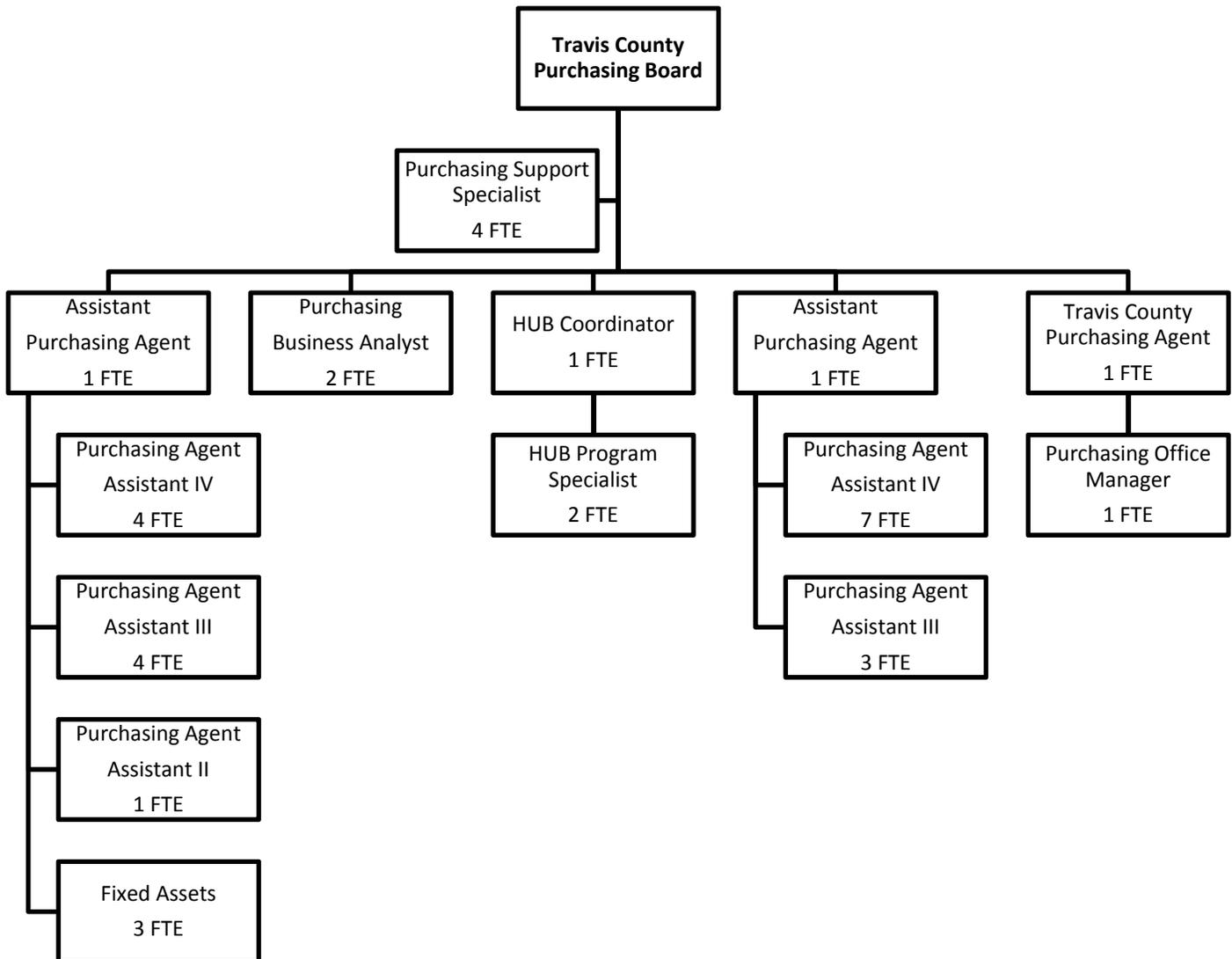
The FY 12 Adopted Budget includes funding of \$88,478 for one Financial Analyst, Senior FTE and \$315,000 in operating costs related to property management services, general insurance premium, and expected repair costs. The remainder, \$4,557,776, is budgeted in the fund's Allocated Reserve.

Purchasing (15)

Mission Statement

The mission of the Travis County Purchasing Office is to: Ensure compliance with the County Purchasing Act as well as other state and federal laws applying to county purchasing; Provide equal access to all vendors, including HUBs, participating through competitive acquisition of goods and services; Provide an ongoing supply of quality goods and services too all County offices; Account for and dispose of all County assets through an effective fixed asset management system; and Protect the interests of Travis County taxpayers without regard to any undue influence or political pressures.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Customer Satisfaction (1-6 Scale)	100%	100%	90%	90%
# of purchase orders processed	21,752	25,370	25,800	25,800
# of requisitions processed	30,159	28,914	28,000	28,000
# of formal solicitations	96	96	175	175
# contracts written	371	315	320	320

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$2,334,983	\$2,525,485	\$2,726,089	\$2,960,032	\$233,943
Operating	\$246,577	\$321,577	\$322,077	\$322,077	\$0
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$2,581,560	\$2,847,062	\$3,048,166	\$3,282,109	\$233,943
FTE (see Note A)	32.0	32.0	33.0	35.0	2.0

FY 12 Budget Issues

The FY 12 Adopted Budget for the Purchasing Office includes an increase of \$233,943, or a 7.67% increase over the FY 11 Adopted Budget.

Personnel

Highlights of a \$233,943 increase in the personnel budget include:

- An increase of \$14,201 for temporary salaries budget for ¾ year of a part-time transition slot;
- An increase of \$10,032 to correct the salary budget for the American Recovery and Reinvestment Act (ARRA) FTE added in FY 11;
- A net increase of \$12,961 related to the budgeting of the actual cost of health insurance benefits based on FY 12 enrollments;
- An increase of \$12,242 related to an increase in the cost of retirement benefits;
- An increase of \$384 related to an increase in the cost of life insurance benefits; and
- An increase of \$184,123 two fund one Purchasing Agent Assistant IV and one Purchasing Agent Assistant III recommended by the Purchasing Board to help with additional workload relating to construction projects and IT contracts.

Operating

There were no changes to the office’s operating budget.

FY 12 Capital

The FY 12 Adopted Budget includes no capital funding for this office.

Historical Commission (Dept. 17)

Mission Statement

Travis County Historical Commission initiates and conducts programs as authorized by Chapter 152, Acts of the 50th Legislature, 1963 as amended, (Art. 6145-1, VACS) for the preservation of the heritage of Travis County, Texas and its citizens.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Number of Special Projects	4	5	4	4
Number of Volunteer Hours Contributed	1,300	1,400	1,400	1,400
Number of Marker Applications Processed	4	8	10	4
Number of Markers Sponsored	2	1	2	0
Number of Publications Sponsored	N/A	N/A	N/A	2
Number of Resource Surveys	N/A	N/A	N/A	1

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$0	\$0	\$0	\$0	\$0
Operating	\$5,442	\$1,942	\$1,942	\$4,942	\$3,000
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$5,442	\$1,942	\$1,942	\$4,942	\$3,000
FTE	0.0	0.0	0.0	0.0	0.0

FY 12 Budget Issues

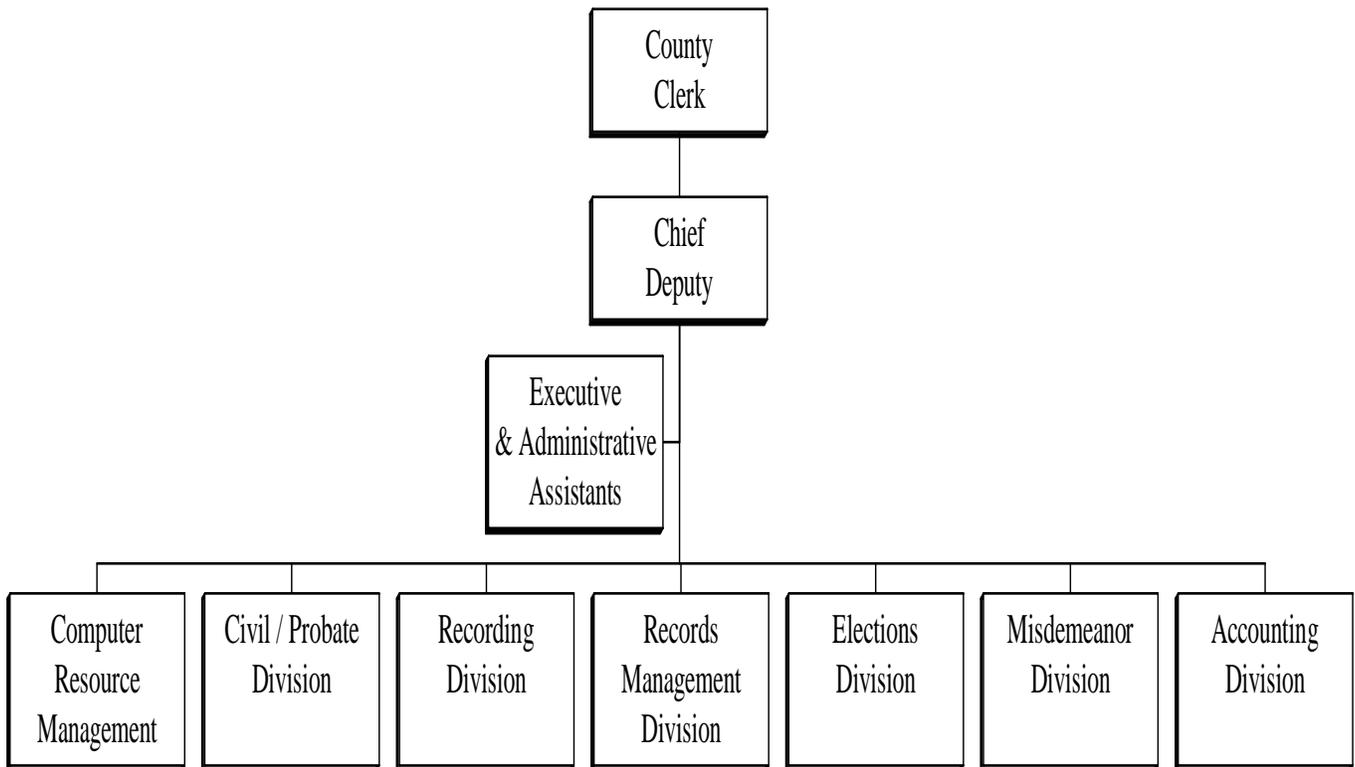
The \$3,000 increase in the Historical Commission operating budget is due to a one time cash match for a grant from the Texas Historical Commission to conduct a survey of Eastern Travis County.

County Clerk (20)

Mission Statement

The mission of the County Clerk’s Office is to promptly and efficiently serve as the official recordkeeper for the public and the courts and to conduct fair and convenient elections for Travis County voters.

Organizational Structure



Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Number of mandated elections held	1	1	1	1
Number of civil lawsuits filed	8,824	8,565	8,700	8,800
Number of bond forfeiture cases filed	5,194	3,746	4,500	4,750
Number of probate cases filed	1,903	2,073	2,000	2,100
Number of mental health cases filed	2,979	3,063	3,000	3,000
Number of documents noted on computer docket detail	128,028	136,988	145,000	145,000
Number of new criminal cases filed with charging instrument	32,568	33,738	35,000	36,000
Number of real property documents recorded	207,437	194,868	196,498	197,480
Number of marriage licenses issued	8,472	8,669	8,054	8,135
Number of foreclosures processed	6,201	8,670	9,038	8,946
Number of images scanned	1,043,048	992,946	1,083,797	1,089,210

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 11	Diff FY 12-11
Personnel	\$7,892,997	\$8,014,464	\$8,081,467	\$8,213,060	\$131,593
Operating	\$781,595	\$890,375	\$805,701	\$909,072	\$103,371
CAR	\$0	\$0	\$0	\$0	\$0
Fund Total	\$8,674,592	\$8,904,839	\$8,887,168	\$9,122,132	\$234,964
FTE	107.0	107.0	108.0	108.0	0.0

FY 12 Budget Issues

The FY 12 Adopted Budget for the County Clerk’s Office has increased by \$131,593 in the personnel budget and increased by \$103,371 in the operating budget for a total increase of \$234,964.

Personnel

Highlights of a \$131,593 increase in the personnel budget include:

- An increase of \$39,113 for life, health insurance and retirement adjustments;
- A net \$95,102 increase for changes to the Elections Division baseline budget to account for resources required for the FY 12 Election Cycle.
- A net decrease of \$2,622 due to departmental reallocation from personnel to operating line items

Operating

Highlights of a \$103,371 increase include:

- A net \$103,371 increase for changes to the Elections Division baseline budget to account for resources required for the FY 12 Election Cycle, which includes preparation for the November 2012 Presidential Election.

FY 12 Capital

No capital was budgeted in the department for FY 12. A total of \$139,262 in Capital Acquisition Resource (CAR) funding was budgeted in the Information Technology Services, Department 90, to continue the Elections Division Electronic Voter Qualification Station initiative.

County Clerk (20)
Records Management Fund (Fund 028)

Purpose

The Records Management Fund supports the County's records management functions in the County Clerk's Office and the District Clerk's Office.

Funding Source

The Records Management and Preservation Fund derives its income from fees placed on certain court cases and legal transactions. FY 12 revenue for the Records Management Fund (Fund 028) is \$2,006,891, an increase of \$187,037 over FY 11. This was a result from a \$1,034,391 beginning fund balance, a \$2,500 in interest income and a \$970,000 in projected charges for services.

Of the total \$2,006,891 in the fund, \$1,054,324 is budgeted in the County Clerk's Office for personnel and operating expenditures, and \$952,567 is budgeted in the Allocated Reserve for the fund.

Key Program Statistics

Measures	FY 2009 Actual	FY 2010 Actual	FY 2011 Projected	FY 2012 Projected
Number of Civil, Probate and Misdemeanor docs filed	362,021	364,566	365,000	365,000
Number of court case files rotated, recalled, and refiled	394,063	403,137	413,000	413,000
Number of microfilm roll conversion and indexing	517	714	160	160

Adopted Budget FY 09–FY 12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel					
County Clerk	\$651,139	\$657,410	\$676,105	\$674,254	(\$1,851)
RMCR	\$49,385	\$0	\$0	\$0	\$0
Personnel Total	\$700,524	\$657,410	\$676,105	\$674,254	(\$1,851)
Operating					
County Clerk *	\$345,588	\$956,770	\$1,143,749	\$1,332,637	\$188,888
RMCR	\$178,388	\$0	\$0	\$0	\$0
Operating Total	\$523,976	\$956,770	\$1,143,749	\$1,332,637	\$188,888
Total	\$1,224,500	\$1,614,180	\$1,819,854	\$2,006,891	\$187,037
FTE	8.50	7.50	7.00	7.00	0.00

* Operating includes the Allocated Reserve for Fund 028.

FY 12 Budget Issues

The FY 12 Adopted Budget for the County Clerk Records Management Division in this fund has increased overall by \$187,037 due to a \$1,851 decrease in personnel costs and a \$188,888 increase in operating expenditures.

Personnel

The \$1,851 decrease in the Fund 028 personnel budget is a net reduction for life, health insurance and retirement adjustments.

Operating

Highlights of an \$188,888 increase in the Fund 028 operating budget include:

- An increase of \$62,500 for new and replacement computer equipment; and
- A net increase of \$126,388 to balance against the Auditor’s certified revenue estimate for FY 12 in the Allocated Reserve for this fund.

County Clerk (20)
Elections Contract Fund (Fund 056)

Purpose

The Elections Contract Fund is to fund all expenditures related to election services contracts. In FY 03, the county entered into an agreement with the City of Austin whereby the County Clerk’s Office will administer the City of Austin’s elections. The county also has an agreement with Austin Community College and may enter into agreements with other local jurisdictions as required.

Funding Source

The revenue for this fund derives from the reimbursement of election services provided by the county to other jurisdictions. For FY 12, \$1,124,392 of revenue is certified in the fund. This is a decrease of \$585,848 over the FY 11 certified amount. The Auditor’s Office has certified a beginning fund balance of \$333,152, \$790,000 in charges for services, and \$1,240 in interest earned.

Adopted Budget FY 09 - 12

	FY 09	FY 10	FY 11	Diff FY 11-10
Personnel	\$533,136	\$1,082,604	\$551,017	(\$531,587)
Operating	\$802,638	\$627,636	\$573,375	(\$54,261)
Total	\$1,335,774	\$1,710,240	\$1,124,392	(\$585,848)
FTE	0.0	0.0	0.0	0.0

* Operating includes the Allocated Reserve for Fund 056.

FY 12 Budget Issues

The FY 12 budget will fund election services related to the conduct of the November 2011 Constitutional Election, the May 2012 local elections and possible June runoffs (City of Austin, AISD, ACC, etc.), and initial preparations for the November 2012 Presidential Election.

Previously, expenses for election services were simply reclassified from General Fund to the Elections Contract Fund as revenue for the services was certified by the Auditor’s Office. Beginning in FY 07, an expense budget was set up to allow Travis County to more closely track expenditures related to the numerous election service contracts it manages. Baseline budgets were developed for the three types of election years that the Election Division faces: Presidential, Gubernatorial and odd-year elections. The annual expenditure budget is then based upon the expenses that are planned to be reclassified depending on which type of election the fiscal year holds.

County Clerk (20)

Archival Fund (Fund 057)

Purpose

The Archival Fund supports the County's preservation and restoration services performed by the County Clerk in connection with maintaining a County Clerk's records archive. A records archive is defined by statute to mean public documents filed with the County Clerk before January 1, 1990.

Funding Source

The revenue for this fund derives from a \$5 records archive fee charged when a person, excluding a state agency, presents a public document to the County Clerk for recording or filing. The revenue certified for the entire fund in FY 12 totals \$1,161,057. This is an increase of \$150,502 over the FY 11 certified amount. This resulted from a \$231,357 beginning fund balance, \$928,000 in fees, and \$1,700 in interest earned.

Adopted Budget FY 09 - 12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel					
County Clerk	\$375,559	\$271,742	\$352,716	\$348,518	(\$4,198)
RMCR	\$0	\$48,946	\$48,999	\$49,288	\$289
Personnel Total	\$375,559	\$320,688	\$401,715	\$397,806	(\$3,909)
Operating					
County Clerk *	\$916,618	\$1,016,747	\$430,452	\$584,863	\$154,411
RMCR	\$0	\$178,388	\$178,388	\$178,388	\$0
Operating Total	\$916,618	\$1,195,135	\$608,840	\$763,251	\$154,411
Total	\$1,292,177	\$1,515,823	\$1,010,555	\$1,161,057	\$150,502
FTE	3.5	4.5	5.5	5.5	0.0

* Operating includes the Allocated Reserve for Fund 057.

FY 12 Budget Issues

The FY 12 Adopted Budget for the County Clerk's Records Management Division portion of the Archival Fund (Fund 057) increased by \$154,411 due to a decrease of \$4,198 in the personnel budget and a \$154,411 increase in the fund's operating line items.

Personnel

There was a net decrease of \$4,198 for life, health insurance and retirement adjustments.

Operating

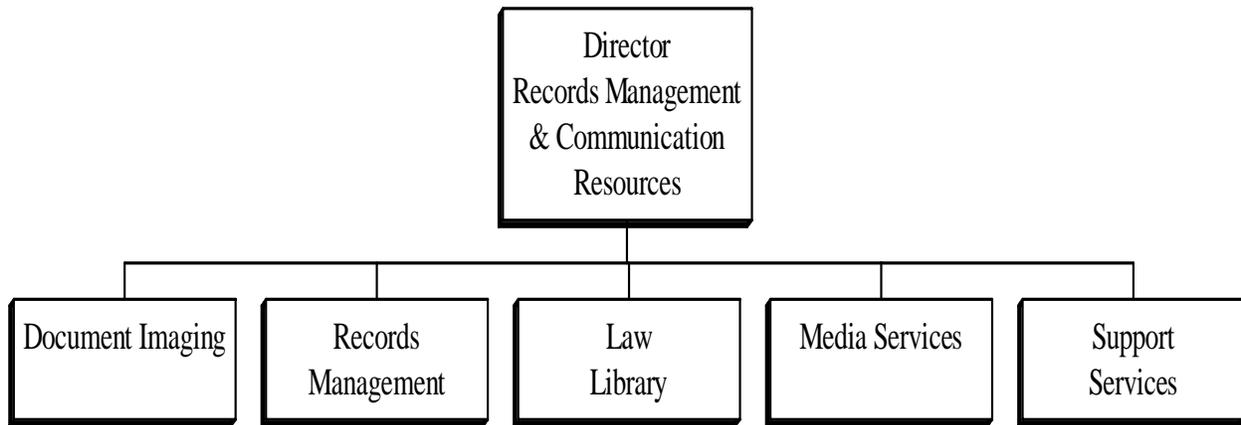
A total of \$154,411 was added to balance against the Auditor's certified revenue estimate in the Allocated Reserve for this fund.

Records Management and Communication Resources General Fund (57)

Mission Statement

The Records Management and Communication Resources (RMCR) Department’s mission is to identify and implement programs that deliver the greatest value to our customers who wish to convey or preserve information by print, mail, television, or digital image. Further, the department seeks to preserve and protect county records in such a way that promotes ease of use as well as complies with all statutory requirements.

Organizational Structure



The Director of RMCR reports to the County Executive for Administrative Operations.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Administration/Support Services:				
# of work orders on County copier fleet	95	99	95	95
Total cubic feet of records in storage	178,580	189,066	199,000	210,000
Mailroom:				
# of pieces of metered mail	1,263,576	1,257,610	1,200,000	1,225,000
Media:				
# of new TV programs produced	144	150	175	200
# of productions for website	1	15	12	12
Print Shop:				
# of turnaround days for press/copy jobs	10/10	5/7	5/7	5/7
Imaging:				
# of images scanned	11,417,000	1,441,946	2,600,000	1,300,000
# of microfilm images scanned	566,545	3,953,000	1,500,000	1,500,000

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$1,570,964	\$1,570,960	\$1,627,369	\$1,636,890	\$9,521
Operating	\$2,859,397	\$2,968,493	\$3,095,584	\$3,520,149	\$424,565
CAR	\$118,000	\$8,000	\$19,000	\$0	(\$19,000)
Total	\$4,548,361	\$4,547,453	\$4,741,953	\$5,157,039	\$415,086
FTE	21.05	21.05	21.05	21.05	0.00
Other Capital (A)	\$0	\$32,900	\$0	\$0	\$0

(A) Other Capital includes such sources as Certificates of Obligation.

FY 12 Budget Issues

The FY 12 General Fund Adopted Budget for the Records Management and Communication Resources Department includes an increase of \$415,086 or 8.8% over the FY 11 Adopted Budget.

Personnel

Highlights of a \$9,521 increase in the personnel budget include:

- A net increase of \$7,423 for life, health insurance and retirement adjustments;
- An increase of \$2,098 due to departmental reallocation from operating to personnel line items to cover longevity pay increases.

Operating

Highlights of the \$424,565 increase in the operating budget include:

- An increase of \$385,000 for postage costs related to redistricting notices, voter registration and tax notices;
- An increase of \$77,328 for law books for various county courts and departments;
- A decrease of \$35,665 for one time funding of optical character recognition (OCR) software for the department’s Imaging Division in FY 11;
- A decrease of \$2,098 due to departmental reallocation from operating to personnel line items.

FY 12 Capital Issues

The FY 12 Adopted Budget included no capital items for the department.

Records Management and Communication Resources (57) Law Library Fund (Fund 011)

Purpose

The Law Library Fund is established by the Texas Local Government Code. It is used to provide legal materials to court litigants. The Library maintains two primary branches for use by the general public, attorneys, judges as well as County employees.

Funding Source

The Law Library Fund generates funds through fees placed on civil court filings. The County Auditor has certified \$848,547 in fee income and \$1,280 in interest income for FY 12. The Law Library has a beginning balance of \$40,394, for total fund revenue of \$890,221.

Program Statistics for FY 12

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
% of reference/research questions completed on day of inquiry	99%	99%	95%	90%
Number of patrons assisted	56,972	58,865	70,290	73,000
Number of patrons assisted by reference attorney	3,581	3,819	4,385	4,585
% of materials processed and delivered within one week of arrival	90%	80%	70%	85%
Number of forms, brochures, web pages created or updated	80	90	90	90
Number of forms, brochures, web pages created or updated in Spanish	68	50	30	40

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$596,973	\$600,541	\$625,771	\$597,573	(\$28,198)
Operating *	\$670,726	\$471,176	\$358,441	\$292,648	(\$65,793)
Total	\$1,267,699	\$1,071,717	\$984,212	\$890,221	(\$93,991)
FTE	7.35	7.85	7.75	7.75	0.00

* Operating includes the Allocated Reserve for Fund 011.

FY 12 Budget Issues

In FY 12, the Adopted Budget for the Law Library includes a net decrease of \$93,991 from the FY 11 Adopted Budget. In FY 12, the Law Library has an Allocated Reserve of \$43,194, which is included in the operating budget row in the table on the previous page.

Personnel

Highlights of a \$28,198 decrease in the personnel budget include:

- A net decrease of \$1,976 for life, health insurance and retirement adjustments;
- A decrease of \$26,222 due to departmental reallocation from operating to personnel line items.

Operating

Highlights of a \$65,793 decrease to the operating budget include:

- A net decrease of \$65,793 in the fund's allocated reserve in order to balance the Fund 011 budget to the Auditor's certified revenue estimate.

**Records Management & Communication
Resources (57) - Records Management and
Preservation Fund (Fund 030)**

Purpose

The Records Management and Preservation Fund supports the state mandated records management function that Travis County has centralized in the Records Management and Communication Resources Department.

Funding Source

The Records Management and Preservation Fund generates funds through fees placed on certain court cases and legal transactions. The County Auditor has certified \$280,934 in fee income and \$9,300 in interest income for FY 12. The Records Management and Preservation Fund has a beginning balance of \$18,676 for total fund revenue of \$300,180.

Key Program Statistics

Measures	FY 09 Actual	FY 10 Actual	FY 11 Projected	FY 12 Projected
Archival Documents Preserved	100 cu ft	40 cu ft	100 cu ft	100 cu ft
Researchers/Patrons Served	23	75	125	100

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$358,538	\$334,728	\$354,283	\$293,872	(\$60,411)
Operating *	\$170,293	\$74,534	\$12,682	\$6,308	(\$6,374)
Total	\$528,831	\$409,262	\$366,965	\$300,180	(\$66,785)
FTE	4.70	4.70	4.52	4.12	(0.40)

* Operating includes the Allocated Reserve for Fund 030.

FY 12 Budget Issues

In FY 12, the Adopted Budget includes a decrease of \$66,785 from the FY 11 Adopted Budget. The Records Management and Preservation Fund has an Allocated Reserve of \$6,308, which is included in the operating budget row in the table above.

Personnel

Highlights of a \$60,411 decrease in the personnel budget include:

- A net decrease of \$6,511 for life, health insurance and retirement adjustments;
- A decrease of \$54,372 to move partial salaries for two FTE from Fund 030 to Fund 072;
- An increase of \$472 due to departmental reallocation from operating to personnel line items.

Operating

A net decrease of \$6,374 is included to balance against revenue in the Allocated Reserve for this fund.

**Records Management and
Communication Resources (57)
County Clerk Archival Fund (Fund 057)**

Purpose

The County Clerk Archival Fund (Fund 057) supports the County's preservation and restoration services performed by the County Clerk in connection with maintaining a County Clerk's records archive. A records archive is defined by statute to mean public documents filed with the County Clerk before January 1, 1990.

Funding Source

For FY 12, total fund revenue is certified at \$1,161,057, an increase of \$150,502 from FY 11. Of the total budget for the County Clerk Archival Fund, Records Management and Communication Resources is budgeted \$227,676.

Adopted Budgets FY 09-11

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$0	\$48,946	\$48,999	\$49,288	\$289
Operating	\$0	\$178,388	\$178,388	\$178,388	\$0
Total *	\$0	\$227,334	\$227,387	\$227,676	\$289
FTE	0.00	1.00	1.00	1.00	0.00

*See County Clerk Archival Fund (Fund 057) departmental budget for complete fund details.

FY 12 Budget Issues

The FY 12 Budget includes funding for one Imaging Tech and County Clerk Offsite Storage costs. The County Clerk contributes a portion of Fund 057 to RMCR for records management activities. These activities include document imaging, creation of archival microfilm, and offsite storage. There was a \$289 increase for life, health insurance and retirement adjustments.

Records Management and Communication Resources (57) Court Records Preservation Fund (Fund 072)

Purpose

The Court Records Preservation Fund (Fund 072) supports the County's preservation and restoration services performed by RMCR through a filing fee in each civil case filed to be used for court record preservation for the courts in Travis County.

Funding Source

The County Auditor has certified \$76,247 in fee income and \$160 in interest income for FY 12. The Court Records Preservation Fund has a beginning balance of \$110,003 for total fund revenue of \$286,410.

Adopted Budgets FY 09-12

	FY 09	FY 10	FY 11	FY 12	Diff FY 12-11
Personnel	\$0	\$0	\$53,889	\$120,366	\$66,477
Operating	\$0	\$0	\$98,298	\$166,044	\$67,746
Total *	\$0	\$0	\$152,187	\$286,410	\$134,223
FTE	0.00	0.00	0.10	0.50	0.40

*FY 11 is the fund's first year with an established budget.

FY 12 Budget Issues

Created in FY 10, FY 12 is the second year an Adopted Budget has been established for the fund. The Court Records Preservation Fund has a personnel budget of \$120,366, an operating budget of \$86,194 and an Allocated Reserve of \$79,850, which is included in the operating budget row in the table above.

Personnel

Highlights of a \$66,477 increase in the personnel budget include:

- An net increase of \$12,958 for salaries and benefits for temporary employees to digitize court records;
- An increase of \$54,372 to move 20% each of two FTE salaries into this fund from Fund 030;
- A net decrease of \$853 for life, health insurance and retirement adjustments.

Operating

Highlights of the \$67,746 increase in the operating budget include:

- An increase of \$11,113 for digitization supplies and maintenance of imaging systems;
- An increase of \$56,633 in the Allocated Reserve to balance against revenue for this fund.

**SECTION IV - APPENDIX
REVENUE ESTIMATE & OTHER MATERIAL**

January 30, 2001

Travis County Financial and Budgeting Guidelines

Travis County's financial and budgeting guidelines, compiled below, set a basic framework for the overall fiscal management of the County. These guidelines assist the decision-making process of the Commissioners Court.

Most of the guidelines represent long-standing principles, traditions and practices which have guided the County in the past and have helped maintain financial stability over many years. They were originally developed and approved in July 1996. They were updated in April 1999 and again in January 2001.

I. General Financial Guidelines

A. County Bond Rating

The County's bond rating is an important reflection of the County's financial strength to the national credit markets, and any actions that negatively affect the County's bond rating should be avoided.

B. Investments

Investments made by the County shall comply with the Travis County Investment Policy and Procedures Manual and the State of Texas Public Funds Investment Act. Such investments shall be governed by the following investment objectives, in order of priority: consistency with statutory provisions, safety of principal, maintenance of adequate liquidity, and return on investments.

C. Ending Fund Balance

The Commissioners Court is mindful of the financial importance of maintaining a healthy ending fund balance. The County's goal is to have a stable ending fund balance from year to year in the range of between 11% and 12% of budgeted expenditures in the total of the following funds: the General Fund, Road and Bridge Fund, and Debt Service Fund. The ending fund balance will be derived from the Unallocated Reserve (budgeted between 10% and 12% of expenses as outlined in Section IVA) and unspent but budgeted funds remaining at the end of the current fiscal year.

D. Use of One-Time Revenues

The County's goal is to only use permanent revenue sources for on-going, permanent expenses. This means that one-time revenue sources (including ending fund balance) will not be used for on-going commitments. Temporary revenues are intended to be used solely for temporary expenses.

E. Performance Measures

The use of performance measures is essential for the Commissioners Court to explain the relationships between the level of service and the level of an appropriation. Such performance measures are key to understanding core operations as well as any plan or any request for additional funding. Both output measures and outcome measures should be used. Departments that receive approval for funding new activities will be asked to report regularly on progress toward meeting applicable performance measures that are associated with those activities.

F. Physical Assets

The County will maintain its physical assets at a level that is sufficient to protect the County's capital investment and to minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the orderly replacement of capital equipment and facilities in order to avoid deterioration of the County's basic infrastructure. The Commissioners Court is also mindful of the County's natural assets and will protect Travis County's unique environmental quality including its lakes, parks, rivers, and open wildlife areas.

G. Budget Adherence

The most preeminent budget rule is that County departments must live within the constraints of the County budget. Departments may not obligate the County to spend more money than budgeted and must process all budget transfers through the Planning and Budget Office. This office will help facilitate the appropriate reviews and necessary approvals consistent with Budget Rules that are adopted annually by the Commissioners Court.

H. Public Scrutiny

The Commissioners court welcomes public scrutiny of its budget deliberations and will televise them. Public hearings beyond those mandated by law are encouraged. The budget document will be prepared in such a manner as to facilitate understanding by County residents and officials about the expenditure of their public funds and the services provided by Travis County.

I. Collaboration

The Commissioners Court fosters County-wide collaboration to help guide resource decisions, and wishes to review innovative proposals that involve multiple departments, measurable outcomes, and agreed-upon multi-year plans. Departments are strongly encouraged to collaborate with the Court and other partner agencies inside and outside the County to gain mutual agreement on future plans.

J. Procurement

Travis County has established a centralized purchasing office to ensure compliance with the County Purchasing Act. County departments are required to purchase all goods and services through the Purchasing Office. Departments are strongly encouraged to plan their procurements in far enough advance to allow the Purchasing Office to complete the procurement process so that tax dollars are saved.

K. Investments in Human Development

The Commissioners Court recognizes the long term value that well placed investments in human development can have on the health of a community and on avoiding increased future costs. As such, the Court supports such investments when there are well-defined performance measures that show not only social rewards from a particular expenditure but financial benefits as well.

L. Execution of Court Approved Programs

Commissioners Court approved programs should be executed in a timely, efficient, and effective manner. In the event that departments confront problems or impediments to such execution, the Court should be briefed in a timely fashion to allow the Court to determine how best to proceed.

II. General Budgeting Guidelines

A. Planning Before Budgeting

The Commissioners Court wishes to ensure that formal planning occurs before funds are requested or allocated. Departments are encouraged to collaborate with the Commissioners Court on the development of plans for future operations. The Court wishes to have a Court approved plan before any new programs or services are considered for funding.

B. Departmental Budget Requests

Should projected economic conditions show an immediate negative impact on the County's ability to meet its financial goals and standards, then the Planning and Budget Office may ask departments to submit budgets that are less than the department's Current Funding Level. In that event, then the departments should outline the impact on the department's performance measures of such a reduction in resources.

C. Annualizing the Cost of New Positions and Programs

When new positions or programs are added to the budget, they will be budgeted on an annual basis. This will avoid having the County's budget automatically increase in subsequent years for such positions or programs.

D. Capital Planning

The County encourages departments to submit three to five year capital plans for approval by the Commissioners Court. Approved plans shall be given priority during the annual budget process.

E. County-wide Issues

The Commissioners Court intends to fund countywide issues before committing resources for specific departmental programs. Such issues include:

- a. legally mandated requirements;
- b. issues that have such a substantial impact on the community that they must be accommodated first;
- c. funding needs that affect every County department such as performance pay or other compensation needs or employee benefits; and
- d. needs that impact the County's fiscal strength such as reserves.

F. Mid-Year Budget Increases

Departmental budget increases proposed after the beginning of the fiscal year will be considered for funding if the Commissioners Court indicated during the budget mark-up process that the proposal was not yet fully developed and should be considered for funding from Allocated Reserves. Otherwise, such a funding proposal must meet the following criteria: It is of an emergency nature, funding cannot be identified internally, and it cannot be delayed until the next fiscal year without a very significant negative impact on the public.

G. Matching Funding to Expenditures

The goal of the Commissioners Court is to have funds expended for their intended use in a timely fashion and to match the schedule of funding both operating and capital needs as closely as possible to the expected expenditure pattern, being mindful of meeting the financial goals described in these guidelines. The Court wishes to schedule the actual inflow of public tax dollars to the County in direct relationship to the outflow of projected expenditures for all funds.

III. Debt Guidelines

A. Debt Policy

The Commissioners Court has established a formal debt policy that provides guidelines in deciding whether to issue additional debt and to keep the debt issuance of the County within established limits. These guidelines are intended to ensure that Travis County will maintain a prudent approach to the issuance of debt. This debt policy is attached.

B. Short Term Debt

The Commissioners Court will work toward reducing its reliance on short-term debt. Major capital expenditures that are not funded from annual appropriations to the General Fund Capital Acquisition Resources Account will be considered for short term debt.

C. Use of Outstanding Certificates of Obligation

Toward the end of each fiscal year, all remaining balances in projects funded through Certificates of Obligation will be reviewed to determine whether such balances will: (a) become undesignated for use by a particular department and identified as available for future use within the scope of the purposes for which the Certificate of Obligation was issued; (b) be rolled over into the next fiscal year for the department to use for the same purpose; or (c) be used to retire principal.

IV. Reserves Guidelines

A. General Fund and Debt Service Reserves

The goal of the Commissioners Court is to maintain an Unallocated Reserve equal to between 10% and 12% of the total budgeted expenses for the combined General Fund, Road and Bridge, and Debt Service Funds. Historically, the individual reserve ratio for the Debt Service Fund has been higher than the reserve ratio for General Fund. It is the intent of the Commissioners Court that each of these two funds will eventually have reserves that are more equalized between the two funds.

B. Capital Acquisition Resources Account

The County funds purchases of capital equipment through either short-term debt or through a Capital Acquisition Resources Account (CAR). This account is established by an annual General Fund appropriation and it is intended to reduce the County's reliance on short-term debt. This account provides the Commissioners Court with increased flexibility on the use of these funds as well as the timing of their availability compared to Certificates of Obligation. The Commissioners Court has set a goal of having all equipment with a unit cost of at least \$100,000 or less funded out of current funds through CAR, rather than from debt issuance.

C. Allocated Reserves

The Commissioners Court has established an Allocated Reserve for unforeseen operating expenditures after the budget has been adopted. It is expected that some or all of this reserve will be expended, depending upon the needs that emerge during the year. This is a fund source to be used sparingly, and only after all other alternatives have been fully explored. The amount of the Allocated Reserve shall be established during the budget process, depending upon the degree to which mid-year needs are known and the amount of budget flexibility desired by the Commissioners Court. As a rule of thumb, however, this reserve should be between .5% and 1.0% of the total General Fund budgeted expenditures.

D. Other Reserves

The Commissioners Court may also wish to establish specialized reserves when it is known that a major future expenditure will occur in one or more subsequent years, to ease the impact on the future tax rate and to reduce the likelihood of sharp changes in revenue requirements. Such specialized reserves would anticipate major improvements in technology or facilities, unusually large anticipated staffing requirements required by law or as part of an approved plan, and other investments known to be so large that they should be phased over time.

E. Unallocated Reserve

The Unallocated Reserve is not intended to be used for any purpose other than a serious public calamity or other emergency during the year. It is intended to establish the County's fiscal soundness and is a key part of the County's bond rating. Under special circumstances, the Court may choose to adopt a reimbursement resolution that allows a temporary transfer from the Unallocated Reserve which will be reimbursed within the same fiscal year from bond or Certificate of Obligation proceeds. All permanent expenditures from this reserve will be reported in detail in the County's Comprehensive Annual Financial Report (CAFR).

IV. Revenue Guidelines

A. Tax Rate

It is the goal of the Commissioners Court that the tax rate proposed in the County's Preliminary Budget should be at or near the Effective Tax Rate.

B. Non-Property Tax Revenue

For the foreseeable future, the Commissioners Court expects that the County will be reliant on revenue from property taxes, and recognizes that this revenue stream is limited due to taxpayer concerns over historical increases in property taxes. Therefore,

the Commissioners Court will positively consider other forms of revenue as a way of ensuring a balanced budget from a more diversified source of income.

C. Revenue Benchmarking

Market rates and charges levied by other public entities and private organizations for similar services will be used as an important consideration when establishing fees and charges for service.

Approved By Commissioners Court unanimously on January 30, 2001

TRAVIS COUNTY DEBT POLICY

The purpose of this policy is to provide guidelines for the Commissioners' Court in deciding whether to issue additional debt and to attempt to keep the debt issuance of the County within established limits.

General Approach to Debt

- I. Travis County will maintain a prudent approach to the issuance of debt that includes the following:
 - Travis County will ensure that necessary services are provided in this community in a timely and sufficient manner using current revenues.
 - Travis County will ensure that necessary equipment and facilities are provided to County departments in a timely manner using the most frugal method of payment available for such expenditures.
 - Routine purchase and replacement of capital equipment, such as computer equipment, furniture, and "down payments" on larger capital projects will be financed through the Capital Acquisition Resources Account from current operating revenues. This account will be gradually adjusted as existing funds become available and as economic circumstances allow, to reduce or eliminate the need for issuing debt or entering into any other financing arrangement for recurring operating equipment purchases.
 - Sale of bonds or certificates of obligation will follow general market conventions assuring the best interest rate deemed possible at the time, as determined by the Commissioners' Court, based upon advice from the County's financial advisors.
- II. The Travis County Commissioners' Court will not issue long-term debt (with a repayment period in excess of five years) without the approval of such bond issue by the voters at an election, except under the following circumstances:
 1. The expenditure is legally required of the County, where penalties or fines could be imposed on the County if the expenditure is not made. Or,
 2. When a financial analysis demonstrates that during a stipulated term Travis County would spend significantly less. Or,
 3. The voters have previously approved the issuance of general obligation bonds but, for valid reasons, certificates of obligation must be substituted for such bonds in order to carry out the voters' authorization. Or
 4. When the expense is for necessary planning services or acquiring options for a future capital project that will be submitted to the voters.
- III. Capital expenditures, particularly those involving the issuance of debt, will be approved only in the context of multi-year planning by the County.

Process to Determine Needs

- Expenditures for capital improvements and equipment will be requested, justified and approved, specifying the recommended method of finance for such expenditures as part of the annual County budget process, prior to budget adoption.
- Each year as part of the budget process, the Planning and Budget Office will prepare a debt report analyzing all recommended expenditures which are proposed to be financed with debt. The report will explain the impact the proposed new debt will have on the County's debt service tax rate and an analysis of such impact on the average county taxpayer, and the impact of the issuance of the proposed County debt in light of the general obligation debt of other taxing entities in Travis County (schools, cities, special districts).
- Building renovation or construction projects will be reviewed and assessed by the Facilities Management Department prior to consideration by the Commissioners' Court.
- The Transportation and Natural Resources Department will review and assess any project which includes roads, drainage or parks prior to consideration by the Commissioners' Court.
- The Commissioners' Court will decide which projects will be undertaken, the timing of those projects and the source of funding to be provided for accomplishment of those projects.

Debt Policies

- A debt service reserve of at least 10% of total debt service requirements for the current fiscal year will be maintained to ensure availability of funds to meet the debt service payments in the event of tax revenue shortfalls.
- The term of any debt should not exceed 20 years, and should never exceed the useful life of the asset, or the weighted average useful life of a group of assets when multiple assets are funded in a single issue.
- Except in the case of revenue producing facilities, debt will not be issued for the purpose of making debt service interest payments. If interest capitalization becomes necessary, it will only be used for three years or the period of the construction phase, whichever is the shorter period.
- Delays in repayment of principal will be part of the debt structure only if in a particular circumstance such delay is seen to be in the County's best financial interest.
- Interest earnings on bonds which have been sold will be retained in the project until that project is completed unless the Commissioners Court has instructed otherwise in a bond covenant or official statement. Funds unneeded for the project after its completion will be either transferred to the Interest and Sinking Fund in order to

mitigate the need to increase the debt service tax rate or may be used for projects of a similar nature as allowed by law. Excess funds will not be allowed to increase the scope of the original project without additional justification and analysis.

- Optional debt redemption shall be provided for, based upon the advice of the County's financial advisor.
- Travis County will maintain a ratio of annual short-term debt service payments to total debt service of 25% or less, and short-term debt service payments to total General Fund expenditures of 5% or less.
- Guidelines in the form of industry-standard ratios will be reviewed in conjunction with each debt issuance in order to provide a framework within which to view overall Travis County debt. Those guideline ratios include:

Primary Guidelines

1. Net bonded debt to taxable value should not exceed the range of 1.0%-1.5%.
2. Net bonded debt to population should not exceed \$800 per capita.
3. Debt service to total expenditures (operating expenditures and debt service combined) shall be approximately 20% or less.

Secondary Guideline

A total debt target of 5% of taxable value for all overlapping debt in Travis County (county, city, school district and other) will be established, in concert with cooperative efforts toward sharing this goal with the other debt-issuing entities.

- The debt analysis will also show the anticipated net bonded debt per taxable value and the net bonded debt per capita that will be shown as a part of an upcoming official statement.

Approved by the Commissioners Court on March 18, 2008

***Approved by Commissioners Court on February 22, 2011
with the following modification:***

The Commissioners Court will limit the approval of the use of temporary salary savings as well as other large operating transfers in FY 11 to those requests that are either emergency in nature or represent a critical need. The department will need to submit any of these urgent requests to PBO and substantiate such needs as part of their budget adjustment back up. PBO will then fully analyze these requests and make a recommendation to Commissioners Court.

FY 12 Budget Guidelines

Introduction

The County's annual budget process provides departments an opportunity to prioritize their programs and re-evaluate how best to execute their overall mission to serve the citizens of Travis County. Likewise, the Commissioners Court supports its overall policy, mission and goals for Travis County through the budget process. These budget guidelines are written, therefore, with the goal of providing departments with general countywide financial direction for the upcoming budget, as well as specific assistance and guidance to formulate their FY 12 budget submissions.

Travis County continues to be impacted by the local and regional economic climate. This budget cycle is expected to be more challenging than the FY 11 process due to the potential impact of decisions made during the Texas Legislature's 82nd Regular Session. Continued cooperation and restraint will ensure a successful FY 12 budget cycle with the least possible impact on Travis County residents.

The Commissioners Court continues its commitment to a wide variety of County services and programs. This includes maintaining its infrastructure (roads, facilities, parks, and technology), providing appropriate law enforcement and justice support to Travis County residents (including fair and efficient judicial services for both Civil and Criminal cases), addressing various social ills (such as child abuse, truancy, domestic violence, and poverty), continuing to support efficiencies in general government services, and helping to ensure that emergency functions are funded (medical, fire and public safety).

Current FY 12 forecasts for new construction have increased slightly as compared to FY 11. However, it is important to note that this increase is still \$1.85 billion below the FY 09 new construction level of \$3.972 billion. Therefore,

FY 09 could be viewed as a baseline year prior to the current recession. It took approximately seven years for new construction values to climb back to pre-recession levels during the last recessionary cycle starting in FY 02. It is projected that Travis County will continue to feel the effects of the economic downturn for the next few fiscal years prior to economic conditions returning to the FY 09 baseline. Departments are asked to continue working with PBO to maximize scarce resources and ensure a smooth and efficient budget process.

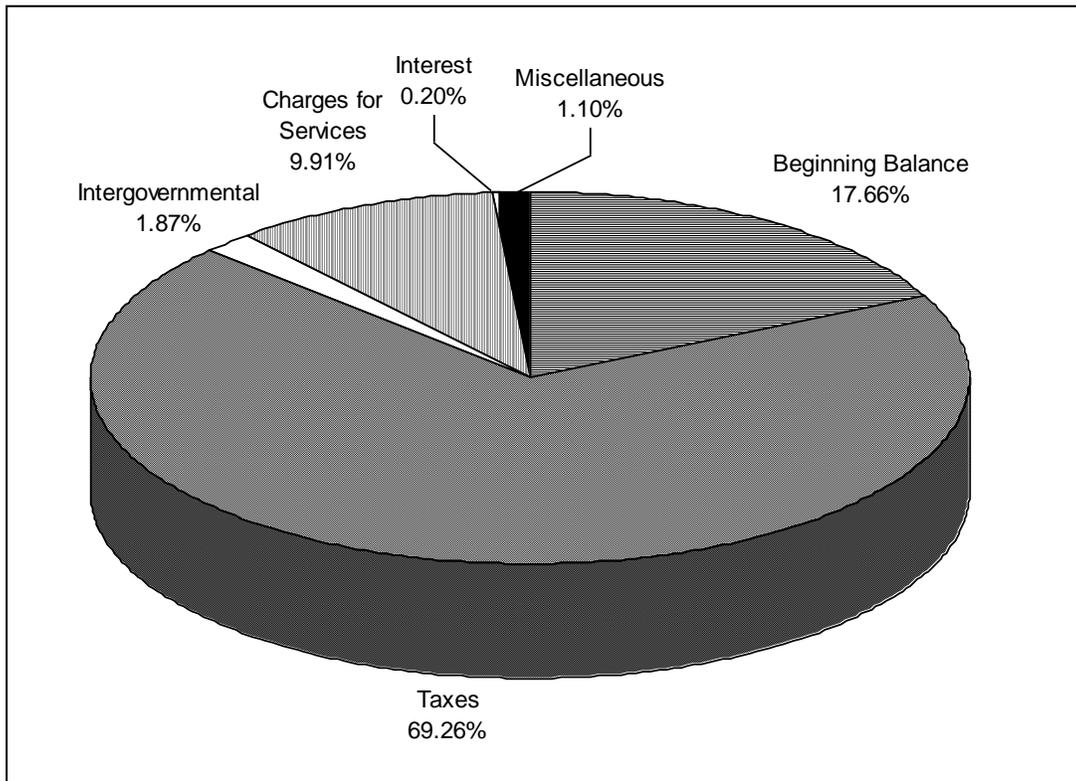
Background Information and Economic Summary and Forecast

The FY 12 budget cycle is framed in the context of changing economic news and increasing expectations that reductions at the State will impact Travis County operations. It is the Commissioners Court expectation that these challenges will be balanced against Travis County's core mission and responsibilities towards its residents.

Bloomberg Online reports that the State of Texas is currently facing the biggest two-year budget gap in state history and some have compared this crisis to the oil bust of the 1980s (<http://www.bloomberg.com/news/2011-01-11/rick-perry-faces-the-biggest-drop-in-texas-revenue-since-oil-bust-in-1980s.html>). While the state is grappling with a 2.9% decrease in revenue and a \$4.3 billion shortfall in the current budget, it is expected that the State's probable budget cuts will shift the burden of many programs to local governmental agencies. These decisions are expected to have tangible effects on Travis County. At this time, it is estimated that Travis County could receive \$6.9 million less in State funds for each of the next two years. Given the current funding commitments, it will be very difficult for the County to absorb those reductions. Therefore, it is anticipated that there will be some necessary changes made to State grant funded programs.

As presented in the FY 11 Adopted Budget, the total taxable value for all Travis County property decreased from \$98.4 billion in the FY 10 Adopted Budget to \$94.4 billion for FY 11. Total taxable value for FY 12 is expected to continue to decrease to approximately \$92 billion. In addition, the new property value totaled only \$1.8 billion in FY 11 compared to new property value of \$2.9 billion in FY 10 and \$3.9 billion in FY 09. Growth in new property values is expected to increase slightly in FY 12. Since Travis County receives almost 70% of its revenue from property taxes, any changes to new construction property values significantly impacts the resources available for the annual budget process.

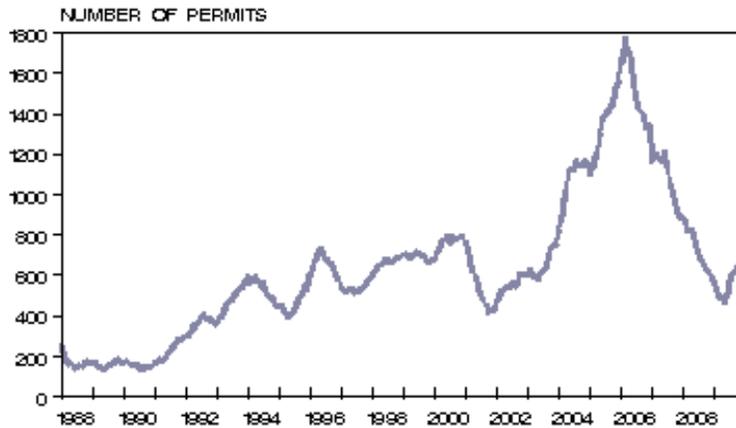
Percentage of Travis County General Fund Revenue by Source – FY 11



While last year's indicators from the Federal Reserve Bank (FRB) of Dallas showed that single-family housing permit activity was beginning to increase, this year's figures indicate that the increase was not long standing. Austin single-family housing permits peaked in 2006 and sharply decreased after that point. Furthermore, the FRB Dallas states that the housing market remains weak and homebuilding activity continues to bounce along a lower trend line. This information may be more easily seen in the following two charts. The first graph was obtained in January of 2010 and gave some indication that the housing permits trend may be increasing while the second graph is from January of 2011 and shows that the uptick was not sustained and permit activity continues at a lower level.

AUSTIN SINGLE-FAMILY HOUSING PERMITS

MONTHLY, SEASONALLY ADJUSTED, NUMBER OF PERMITS



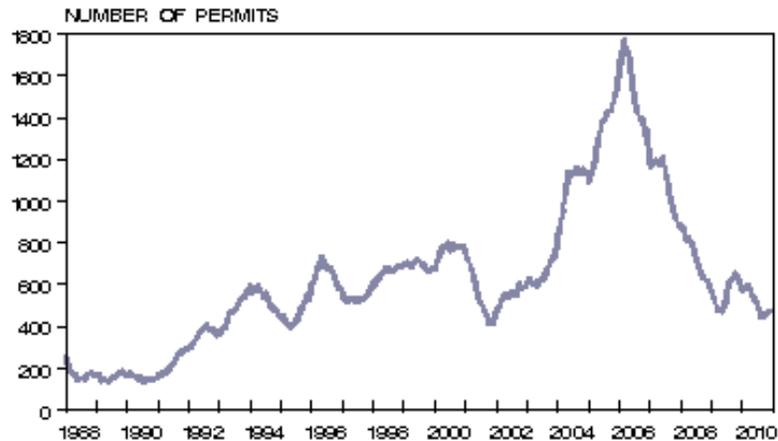
LAST DATA ENTRY NOVEMBER 2009

S-MONTH MOVING AVERAGE.

<http://dallasfed.org/data/data/aus1.htm>

AUSTIN SINGLE-FAMILY HOUSING PERMITS

MONTHLY, SEASONALLY ADJUSTED, NUMBER OF PERMITS



LAST DATA ENTRY NOVEMBER 2010

S-MONTH MOVING AVERAGE.

<http://dallasfed.org/data/data/aus1.htm>

The *Austin Business Journal* reported that Austin single-family home sales were down approximately 5% in 2010 yet pending sales were up 3% in December 2010 compared with one year earlier.

Property Tax Impact on Homestead Owners

	Current FY 11	Projected FY 12	Difference	
			\$	%
Average Homestead Value	\$272,820	\$266,000	-\$6,820	-2.50%
Average Taxable Value After 20% Homestead Exemption	\$218,256	\$212,800	-\$5,456	-2.50%
FY 11 Adopted/FY12 – 3% above Effective Tax Rate	\$.4658	\$.5022	\$.0364	+7.81%
Impact on Average Homestead at 3% above the Effective Tax Rate (after 20% exemption)	\$1,016.64	\$1,068.68	\$52.04	+5.12%

FY 12 Budget Preparation Guidance:

The Commissioners Court is adopting these FY 12 Budget Process Guidelines in the context of these many economic uncertainties and urges Elected and Appointed Officials to work together with PBO to begin preparing their FY 12 budget in light of current state plans and reduction proposals. Below are some key elements of these guidelines that will assist departments in the preparation of their FY 12 budget submissions.

A. The Tax Rate for the FY 12 Preliminary Budget

The tax rate for the Preliminary Budget shall be at or near the effective tax rate. A tax rate within 3% of the Effective Tax Rate should be considered “near” for the purpose of the FY 12 Preliminary Budget.

B. Budget Submissions

Departments are required to submit their budgets at the Target Budget Level. This Target Budget Level represents the department’s FY 11 Adopted Budget plus the annualized impact of any FY 11 increases less any one-time expenses and other reductions related to pilot programs and/or programs moved from on-going to one-time funding status.

As was requested previously, departments are asked to supplement their budget submission with a list of proposed programmatic cuts totaling **5% of their total FY 12 Target Budget**. A summary of the implications of such cuts is required. Additional care should be given to preparing the programmatic implications of

proposed reductions including the department's plan on how it will continue operations given the reduction. It is likely that PBO may have to recommend implementation of some of the reductions to fund other statutory functions that currently rely heavily on State and Federal funding. The Commissioners Court wishes to avoid across-the-board cuts and believes that specific programmatic reduction proposals provide a more strategic approach. Departments are urged to collaborate with the Planning and Budget Office (PBO) through April 2011 to identify such opportunities for savings. **Budget submissions are due on April 25, 2011.**

All reductions should be able to be implemented for at least three years from FY 12 and should include a clear understanding of the proposal's impact on the program's performance measures and service levels. Departments are asked to concentrate on identifying proposals for programs that have service levels above any minimum required by law and avoid any proposal that would not allow the County to meet a statute or mandated requirement. Reduction proposals should differentiate between those services that are statutorily mandated and those that are not. This approach should also identify those services that may be mandated but for which the quality or level of service is not required by law.

In addition, departments will be asked to prioritize all of their current programs. This will assist the departments in identifying those activities that are the most essential, to help focus on functions or services that are more likely candidates for reduction. This strategy of prioritizing current programs and identifying reductions (along with the implications of such reductions) assists the County to efficiently allocate limited resources.

Departmental reduction proposals should be submitted in priority order in the event that an amount different than the full 5% is needed to balance the budget. In the event a department is unable or unprepared to identify and prioritize a 5% cut to their FY 11 Budget Target, PBO is directed to make such proposals and recommendations, and provide departmental observations to the Commissioners Court on the impact of those savings in the PBO budget write-ups.

Based on a preliminary review of a draft State budget plan, some programs funded through state grants and contracts may expect to see deep state funding cuts up to and including elimination.

PBO has compiled a list of impacted County programs based on available information regarding state reduction proposals to date and will make this list available to departments after consideration and discussion with Commissioners Court. As part of the budget package this year, all County departments that receive state or federal funding are asked to submit a plan to handle proposed

state or federal funding cuts. These plans should identify options and the impacts of such options. Options include program elimination, program restructuring, program service level reduction or internal departmental absorption of the reduction.

C. Compensation & Benefits

At this time, it appears that there will be insufficient funds available for compensation increases in FY 12 (including the implementation of any results from all market salary surveys being conducted).

An employee public hearing in June will provide employees and employee groups an opportunity to comment specifically on FY 12 compensation and benefit funding proposals.

Career ladders

Departments should redirect savings from career ladder vacancies, other permanent salary savings and any other resources within their target budget to continue to internally fund departmental career ladder increases for positions in high priority programs.

Benefits

While health benefits had been stable from FY 07 to FY 10, the FY 11 budget required increases to the County, employee, and retiree share of health care premiums. Plan design changes were also required. It is possible that there could be additional increases needed for FY 12 along with other plan design changes. It is assumed that any increase would be shared between the County, employees, and retirees. The need for additional resources will not be determined until after discussions between the actuary for the Health Plan and members of the Employee Health Benefits Committee that will occur in the spring.

Elected Officials' Salaries

The Citizens Advisory Committee on Elected Officials' Salaries reviewed the full complement of elected officials' salaries for FY 08. This Committee has made such recommendations on an annual basis in the past. Given the limited availability of resources, the Commissioners Court deferred a full review of every elected official's salary during the last three budget cycles. Instead, elected officials' salary increases were matched to rank and file increases. This same approach will be taken in FY 12.

D. Meeting MCE & New Needs Without New Resources

Departments are required to reprioritize within their existing resources to fund any Maintenance of Current Effort (MCE) or new needs. If a department believes it needs additional positions, it will have the flexibility to create additional FTE (excluding new programmatic enhancements) if the department can find the permanent resources internally. However, these situations should be minimized. Those departments that are a part of a larger family of departments (such as in Health and Human Services) should consult with their Executive Manager since the basic budget control rests at that organizational level. Departments should expect to accommodate workload or other MCE increases internally. The requirement to fund any new contractual or statutory obligations and other expenses related to maintaining a department's current efforts take priority over any program enhancements or expansions and should also be funded internally. Departments are urged to focus on efficiencies, increased productivity, and simplification in FY 12 rather than on budget requests for increased resources.

PBO will not be authorized to recommend any new FTE's in the Preliminary Budget other than those that are (1) internally funded on a permanent basis for existing program needs, (2) supported by new revenue (including the departmental indirect cost rate above direct costs to account for administrative support, space, and associated infrastructure costs), (3) related to the opening of new facilities, (4) related to new state or federally mandated programs, or (5) to continue long standing programs with previously approved plans in place to mitigate reductions in state or federal support. Any recommendations will be based on the availability of resources.

In addition, PBO will review and make recommendations on the continuation of positions that were funded in the previous budget years based on the certification of additional revenue. Should it be found that revenues do not support the cost of the services as previously projected, PBO may recommend that the programs be eliminated. PBO will work closely with the Auditor's Office to ensure revenues are accounted for and validate expenditures before such actions are taken.

E. Non-County Requests

It is likely that economic conditions will prevent much programmatic growth in FY 12. In the event a non-County entity wishes to request new funding from the County budget, such request needs to be coordinated through the County department in charge of the service. The request must be submitted to the relevant County department no later than **March 25** so that it can be incorporated and carefully prioritized by the department based on the merits of the proposal.

Given the limited availability of resources, FY 12 proposals should, at a minimum, demonstrate one of the following:

1. The proposal leverages a County investment in order to receive a proportionally larger amount of new outside resources to address a compelling community need.
2. The proposal seeks to restore a loss of community resources that, if left unfunded, would result in a compelling and unsupportable impact to those most in need.

All county departments are asked to advise any related community groups, employee groups, or other governmental or local agencies of the County's budget process, schedule, and likely financial environment for FY 12. Non-County organizations submitting a request during the current economic environment are urged to carefully consider their most critical need and how the request provides the most significant impact to the community.

Please note that the Board of Directors of the County Corporations has declared a moratorium on funding any non-County capital requests.

Any request not submitted within the approved time frame will not be considered, unless there is an extraordinary and compelling reason to do so. As an example, the ability to leverage county dollars for a substantially larger amount of outside funding. The item must be submitted to the Commissioners Court as well as the relevant County department. A member of the Commissioners Court must sponsor any request submitted after the due date for it to be considered for the FY 12 budget process.

F. Non-Tax Revenue

Departments are strongly encouraged to identify reasonable ways to increase non-property tax revenue as another strategy for helping to balance the budget. Departments are specifically encouraged to review all fines and fees, especially those that have not been reviewed in several years, to ensure that they are set at appropriate amounts.

G. Unspent Balances, Salary Savings, and Zero-Based Line Items

PBO is instructed to annually review the last three years of unspent operating budgets that are reasonable to reduce without substantially affecting service levels. PBO is also instructed to ensure that the budget for salary savings countywide be as realistic and accurate as possible, and aligned with departments' vacancy trends. The purpose of this exercise is to "right-size"

budgets, while still meeting service level demands and obligations. Departments will have an opportunity to request the replacement of some or all budget reductions through a specific budget request.

Departments with certain critical line items will be asked to build the line item from the ground-up (“zero-based”), such as leases, maintenance contracts, other purchased services, consulting, and contributions to grants. Other line items to be zero-based may be identified as the budget process matures.

H. Pilot Programs

The FY 11 Adopted Budget included funding for various pilot programs that have been funded on a year by year basis. These programs are reevaluated each year during the budget process for continued and appropriate funding. Requests to continue funding pilot programs must include the relevant performance measures to allow PBO to make an informed recommendation for FY 12 funding.

I. Programs Moved from On-going to One-Time in FY 11

Over the past several budget cycles, the Commissioners Court approved moving a select number of programs’ funding from on-going to one-time status due to uncertainty related to the revenue projected to be collected by those programs. Any programs moved to one-time in FY 11 have been pulled out of the FY 12 departmental target budgets and will need to be requested by the departments for consideration in FY 12.

J. Promote Efficiencies

The Commissioners Court is supportive of employees and departments identifying county operations that can be improved and where efficiencies may be gained that will result in either cost decreases or avoided costs. Departments and/or employees are therefore encouraged to propose any simplification of processes and procedures.

K. Future Unknowns

There are a variety of issues that will need to be monitored throughout FY 12 and beyond. Many of these issues could have an impact on the development of the budget. These include:

- New construction estimates are still very preliminary;
- Employee and retiree healthcare expenditures may likely increase;
- Tax collections may drop below expected levels;
- Reduction or elimination of State and Federal grant awards;

- Unexpected or uncontrolled increases in indigent attorneys fees and/or Sheriff's Office overtime/medical services;
- National health care policy and its impact on local governments is still unknown;
- The outcome of the Central Booking interlocal agreement negotiations with the City of Austin;
- Continued impact of state changes to the Juvenile and Adult Probation departments;
- Potential closing of State jails;
- Litigation from property tax valuations may increase;
- Mandatory contract increases may arise; and
- Energy costs continue to be volatile and trending upwards.

In conclusion, Travis County departments have proven that they can work together to weather any economic conditions that occur. We again urge departments to work with PBO to proactively deal with known and unknown future economic events.

TRAVIS COUNTY
AUDITOR'S OFFICE

SUSAN A. SPATARO, CPA, CMA
COUNTY AUDITOR



TRAVIS COUNTY
ADMINISTRATION BUILDING
P.O. BOX 1748
AUSTIN, TX. 78767
(512) 854-9125
FAX: (512) 854-9164

Date: September 26, 2011

To: Commissioners' Court

From: Susan Spataro
County Auditor

A handwritten signature in black ink, appearing to read "SS", is placed to the right of the typed name "Susan Spataro".

Subject: Amendment to FY12 Fifth Revenue Estimate

We are amending the fifth revenue estimate to include Fund 503. This fund includes the revenue from the sale of the entrance to the Northeast Metro Park. These revenues are segregated into this fund as they can only be used for improvements to this park. Total FY12 resources for Fund 503 are \$796,167, and total resources for Capital Project funds are now \$139,458,192.

cc: Planning and Budget Office

TRAVIS COUNTY
AUDITOR'S OFFICE

SUSAN A. SPATARO, CPA, CMA
COUNTY AUDITOR



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ADMINISTRATION BUILDING
P.O. BOX 1748
AUSTIN, TX. 78767
(512) 854-9125
FAX: (512) 854-9164

Date: September 19, 2011
To: Commissioners' Court
From: Susan Spataro
County Auditor
Subject: Fifth Revenue Estimate

Attached is the Fifth Revenue Estimate for the FY 2012 budget process. This estimate includes all budgeted funds and contains all revenue line items that can be included at this time. At the request of the Planning & Budget Office (PBO), the tax rate for this estimate is 48.55 cents.

General Fund

Total FY12 resources available for the General Fund are just over \$541.2 million, of which \$107.3 million is the beginning balance. These total resources represent an increase of \$9.9 million over the fourth revenue estimate.

A portion of this increase was caused by a \$2.7 million reduction in forecast FY11 expenditures and a \$2.6 million increase in forecast FY11 revenues. This resulted in a \$5.3 million increase in the ending FY11 fund balance. The increases in the FY11 forecast primarily related to an updated forecast of park entrance fees, the receipt of a \$640,000 payment to Emergency Services in August, and new billing systems for Emergency Services patient transport (both ground and air).

In addition, our estimate of FY12 revenues increased by \$4.6 million, primarily due to a \$2.3 million reduction in contingent liabilities for current property taxes and the new billing systems for Emergency Services patient transport noted above.

Other Funds

The Road & Bridge Fund estimated FY12 resources increased by \$700,000 due to revised forecasts of criminal fine and auto registration collections.

The Employee Health Insurance Fund now reflects revenue based on actual FY 2012 Open Enrollment information.

Attachments

Travis County Auditor's Office
5th Revenue Estimate
Summary of FY12 Funds Available

Fund #	Fund Name	Estimated Available Funds for FY12
001	GENERAL FUND	541,232,832
007	700 LAVACA COMPLEX FUND	4,961,254
011	LAW LIBRARY FUND	890,221
016	DISPUTE RESOLUTION CENTER FUND	402,830
018	VOTER REGISTRATION FUND	291,119
021	JUVENILE FEE FUND	392,224
023	JJAEP FUND	1,604,443
028	CTY CLERK RECORDS MGMNT & PRESERV FUND	2,006,891
029	LCRA-TC PARKS CIP FUND	3,069,103
030	RECORDS MGMNT & PRESERVATION FUND	300,180
031	COURTHOUSE SECURITY FUND	3,018,900
036	COURT REPORTER FUND	371,138
037	JUVENILE DEFFERED PROSECUTION FUND	83,701
038	BALCONES CANYONLAND PRESERVATION FUND	13,317,582
040	CSCD EQUIPMENT ACQUISITION	1,118
041	LEOSE-COMMISSIONERS COURT FUND	4,836
043	JUVENILE DELINQUENCY PREVENTION FUND	526
047	PROFESSIONAL PROSECUTORS FUND	62,500
048	MARY QUINLAN PARK FUND	264,959
049	JUDICIARY FEE FUND-PROBATE	432,589
050	JUSTICE COURT TECHNOLOGY FUND	471,371
054	TRUANCY COURT FUND	236,016
055	DISTRICT CLERK RECORDS MGMT FUND	244,136
056	ELECTIONS CONTRACT FUND	1,124,392
057	COUNTY CLERK ARCHIVAL FUND	1,161,057
058	FAMILY PROTECTION FUND	62,954
059	DRUG COURT PROGRAM FUND	311,160
060	PROBATE GUARDIANSHIP FUND	238,437
063	VITAL STATISTIC PRESERVATION FUND	34,660
064	FIRE CODE FUND	280,752
065	CHILD ABUSE PREVENTION FUND	5,050
066	JUSTICE CT. BUILDING SECURITY FUND	311,778
067	JUVENILE CASE MANAGER FUND	1,296,889
068	HEALTH FOOD PERMITS FUND	138,023
070	DISTRICT COURTS RECORDS TECHNOLOGY FUND	147,211
071	COUNTY & DISTRICT COURT TECHNOLOGY FUND	43,373
072	COURT RECORDS PRESERVATION FUND	286,410
073	CAPCOG 9-1-1 FUND	23,475
099	ROAD AND BRIDGE FUND	18,902,356
394	DEBT SERVICE FUND	80,895,445
397	DEBT SERVICE FUND - TAXABLE	4,897,702
501	TX EXPOSITION AND HERITAGE CENTER FUND	2,084,846
525	RISK MANAGEMENT FUND	16,079,986
526	EMPLOYEE HEALTH BENEFIT FUND	69,172,817
551	GARDNER HOUSE HANDICRAFT FUND	3,293
Various	CAPITAL PROJECT FUNDS	139,458,192

Estimate of Available General Fund Resources for FY12

FY11 Forecast:

Adjusted Beginning Fund Balance 10/1/10	\$105,176,256
Taxes	\$364,844,451
Intergovernmental	11,939,449
Charges for Services	52,726,906
Fines	2,131,124
Interest Income	1,069,203
Miscellaneous Revenue	3,858,436
Other Financing Sources	<u>4,898,963</u>
Plus total forecasted revenues	\$441,468,532
Less total forecasted FY11 expenditures (Provided by PBO)	(439,306,886)
Estimated Fund Balance 9/30/11	<u>\$107,337,902</u>

FY12 Estimate:

Estimated Fund Balance 10/1/11	\$107,337,902
Taxes	\$368,016,119
Intergovernmental	8,003,066
Charges for Services	52,129,414
Fines	1,350,993
Interest Income	654,250
Miscellaneous Revenue	2,104,664
Other Financing Sources	<u>1,636,424</u>
Plus total estimated revenues	\$433,894,930
Estimated Resources for FY 2012	<u>\$541,232,832</u>

FY 2012 5th Revenue Estimate - Other Funds/Debt Service

Fund Name	Fund #	Revenue Type	FY11 Forecast	FY12 2nd Rev Est.
700 Lavaca Complex	007	Beginning Fund Balance	\$842,624	\$2,642,624
		Interest Income	(25,000)	3,630
		Miscellaneous Revenue	2,200,000	2,315,000
		Total Resources	\$3,017,624	\$4,961,254
		Forecasted Expenditures	375,000	
		Ending Fund Balance	\$2,642,624	
Law Library Fund	011	Beginning Balance	\$100,171	\$40,394
		Charges for Services	869,426	848,547
		Interest Income	2,905	1,280
		Total Resources	\$972,502	\$890,221
		Forecasted Expenditures	932,108	
		Ending Fund Balance	\$40,394	
Dispute Resolution	016	Beginning Balance	\$51,971	\$14,115
		Charges for Services	357,730	343,200
		Interest Income	467	150
		Miscellaneous Revenue	3,959	3,700
		Other Financing Sources	41,665	41,665
		Total Resources	\$455,792	\$402,830
		Forecasted Expenditures	441,677	
		Ending Fund Balance	\$14,115	

FY 2012 5th Revenue Estimate - Other Funds/Debt Service

Fund Name	Fund #	Revenue Type	FY11 Forecast	FY12 2nd Rev Est.
Voter Registration	018	Beginning Balance	\$91,250	\$91,119
		Intergovernmental	117,982	200,000
		Other Financing Sources	0	0
		Total Resources	\$209,232	\$291,119
		Forecasted Expenditures	118,113	
		Ending Fund Balance	\$91,119	
Juvenile Fee	021	Beginning Balance	\$376,702	\$385,294
		Charges for Services	5,138	5,800
		Interest Income	3,454	1,130
		Total Resources	\$385,294	\$392,224
		Forecasted Expenditures	0	
		Ending Fund Balance	\$385,294	
Juvenile Justice Alternative Education Program (JJAEP)	023	Beginning Balance	\$1,554,958	\$1,299,430
		Intergovernmental	80,464	110,000
		Interest Income	18,402	5,700
		Other Financing Sources	189,313	189,313
		Total Resources	\$1,843,137	\$1,604,443
		Forecasted Expenditures	543,707	
Ending Fund Balance	\$1,299,430			

FY 2012 5th Revenue Estimate - Other Funds/Debt Service

Fund Name	Fund #	Revenue Type	FY11 Forecast	FY12 2nd Rev Est.
CC. Records Management & Preservation	028	Beginning Balance	\$868,851	\$1,034,391
		Charges for Services	996,196	970,000
		Interest Income	6,703	2,500
		Other Financing Sources	0	0
		Total Resources	\$1,871,750	\$2,006,891
		Forecasted Expenditures	837,359	
		Ending Fund Balance	\$1,034,391	
LCRA-TC Parks CIP	029	Beginning Balance	\$3,081,913	\$2,813,803
		Charges for Services	228,177	246,000
		Interest Income	25,000	9,300
		Total Resources	\$3,335,090	\$3,069,103
		Forecasted Expenditures	521,287	
		Ending Fund Balance	\$2,813,803	
Records Management & Preservation	030	Beginning Balance	\$69,174	\$18,676
		Charges for Services	288,093	280,934
		Interest Income	1,568	570
		Total Resources	\$358,835	\$300,180
		Forecasted Expenditures	340,159	
		Ending Fund Balance	\$18,676	

FY 2012 5th Revenue Estimate - Other Funds/Debt Service

Fund Name	Fund #	Revenue Type	FY11 Forecast	FY12 2nd Rev Est.
Courthouse Security	031	Beginning Balance	\$33,148	\$24,639
		Charges for Services	481,583	469,441
		Interest Income	1,905	1,000
		Other Financing Sources	2,525,047	2,523,820
		Total Resources	\$3,041,683	\$3,018,900
		Forecasted Expenditures	3,017,044	
		Ending Fund Balance	\$24,639	
Court Reporter Service	036	Beginning Balance	\$81,780	\$21,768
		Charges for Services	364,649	348,890
		Interest Income	1,768	480
		Total Resources	\$448,197	\$371,138
		Forecasted Expenditures	426,429	
		Ending Fund Balance	\$21,768	
		Juvenile Deferred Prosecution	037	Beginning Balance
Charges for Services	7,898			7,300
Interest Income	542			180
Total Resources	\$76,221			\$83,701
Forecasted Expenditures	0			
Ending Fund Balance	\$76,221			

FY 2012 5th Revenue Estimate - Other Funds/Debt Service

Fund Name	Fund #	Revenue Type	FY11 Forecast	FY12 2nd Rev Est.
Balcones Canyonland Preservation	038	Beginning Balance	\$12,463,154	\$2,697,936
		Charges for Services	181,000	190,000
		Interest Income	75,000	46,350
		Miscellaneous Revenue	170,535	120,000
		Other Financing Sources	9,589,540	10,263,296
		Total Resources	\$22,479,229	\$13,317,582
		Forecasted Expenditures	19,781,293	
		Ending Fund Balance	\$2,697,936	
CSCD Equipment Acquisition	040	Beginning Balance	\$1,118	\$1,118
		Intergovernmental	0	0
		Total Resources	\$1,118	\$1,118
		Forecasted Expenditures	0	
		Ending Fund Balance	\$1,118	
LEOSE Comm. Court	041	Beginning Balance	\$2,738	\$3,786
		Intergovernmental	1,048	1,050
		Total Resources	\$3,786	\$4,836
		Forecasted Expenditures	0	
		Ending Fund Balance	\$3,786	

FY 2012 5th Revenue Estimate - Other Funds/Debt Service

Fund Name	Fund #	Revenue Type	FY11 Forecast	FY12 2nd Rev Est.
Juvenile Delinquency Prevention	043	Beginning Balance	\$334	\$526
		Charges for Services	189	0
		Interest Income	3	0
		Total Resources	\$526	\$526
		Forecasted Expenditures	0	
		Ending Fund Balance	\$526	
Professional Prosecutors	047	Beginning Balance	\$0	\$0
		Other Financing Sources	62,500	62,500
		Total Resources	\$62,500	\$62,500
		Forecasted Expenditures	62,500	
		Ending Fund Balance	\$0	
Mary Quinlan Park	048	Beginning Balance	\$265,329	\$259,959
		Miscellaneous Revenue	5,000	5,000
		Total Resources	\$270,329	\$264,959
		Forecasted Expenditures	10,370	
		Ending Fund Balance	\$259,959	

FY 2012 5th Revenue Estimate - Other Funds/Debt Service

Fund Name	Fund #	Revenue Type	FY11 Forecast	FY12 2nd Rev Est.
Judiciary Fee-Probate	049	Beginning Balance	\$265,733	\$276,889
		Charges for Services	150,000	155,000
		Interest Income	1,775	700
		Total Resources	\$417,508	\$432,589
		Forecasted Expenditures	140,619	
		Ending Fund Balance	\$276,889	
Justice Court Technology	050	Beginning Balance	\$515,479	\$294,200
		Charges for Services	188,772	174,571
		Interest Income	9,283	2,600
		Total Resources	\$713,534	\$471,371
		Forecasted Expenditures	419,334	
		Ending Fund Balance	\$294,200	
Truancy Court	054	Beginning Balance	\$21,883	\$23,524
		Charges for Services	136,239	136,239
		Interest Income	(15)	50
		Other Financing Sources	76,203	76,203
		Total Resources	\$234,310	\$236,016
		Forecasted Expenditures	210,786	
Ending Fund Balance	\$23,524			

FY 2012 5th Revenue Estimate - Other Funds/Debt Service

Fund Name	Fund #	Revenue Type	FY11 Forecast	FY12 2nd Rev Est.
District Clerk Records Management	055	Beginning Balance	\$229,738	\$165,481
		Charges for Services	81,040	77,605
		Interest Income	2,940	1,050
		Total Resources	\$313,718	\$244,136
		Forecasted Expenditures	148,237	
		Ending Fund Balance	\$165,481	
Elections Contract	056	Beginning Balance	\$278,030	\$333,152
		Charges for Services	1,316,113	790,000
		Interest Income	5,464	1,240
		Miscellaneous Revenue	0	0
		Total Resources	\$1,599,607	\$1,124,392
		Forecasted Expenditures	1,266,455	
		Ending Fund Balance	\$333,152	
County Clerk Archival	057	Beginning Balance	\$195,333	\$231,357
		Charges for Services	973,873	928,000
		Interest Income	197	1,700
		Total Resources	\$1,169,403	\$1,161,057
		Forecasted Expenditures	938,046	
		Ending Fund Balance	\$231,357	

FY 2012 5th Revenue Estimate - Other Funds/Debt Service

Fund Name	Fund #	Revenue Type	FY11 Forecast	FY12 2nd Rev Est.
Family Protection	058	Beginning Balance	\$33,264	\$9,529
		Charges for Services	56,798	53,185
		Interest Income	652	240
		Total Resources	<u>\$90,714</u>	<u>\$62,954</u>
		Forecasted Expenditures	<u>81,185</u>	
		Ending Fund Balance	\$9,529	
Drug Court Program	059	Beginning Balance	\$122,079	\$132,680
		Charges for Services	160,016	178,280
		Interest Income	1,082	200
		Total Resources	<u>\$283,177</u>	<u>\$311,160</u>
		Forecasted Expenditures	<u>150,497</u>	
		Ending Fund Balance	\$132,680	
Probate Guardianship	060	Beginning Balance	\$171,429	\$162,157
		Charges for Services	79,837	76,000
		Interest Income	1,009	280
		Total Resources	<u>\$252,275</u>	<u>\$238,437</u>
		Forecasted Expenditures	<u>90,118</u>	
		Ending Fund Balance	\$162,157	

FY 2012 5th Revenue Estimate - Other Funds/Debt Service

Fund Name	Fund #	Revenue Type	FY11 Forecast	FY12 2nd Rev Est.
Vital Statistic Preservation	063	Beginning Balance	\$32,591	\$33,430
		Charges for Services	1,050	1,150
		Interest Income	289	80
		Total Resources	\$33,930	\$34,660
		Forecasted Expenditures	500	
		Ending Fund Balance	\$33,430	
Fire Code	064	Beginning Balance	\$123,672	\$155,452
		Charges for Services	175,030	125,000
		Interest Income	157	300
		Total Resources	\$298,859	\$280,752
		Forecasted Expenditures	143,407	
		Ending Fund Balance	\$155,452	
Child Abuse Prevention	065	Beginning Balance	\$2,552	\$4,300
		Charges for Services	1,746	750
		Interest Income	2	0
		Total Resources	\$4,300	\$5,050
		Forecasted Expenditures	0	
		Ending Fund Balance	\$4,300	

FY 2012 5th Revenue Estimate - Other Funds/Debt Service

Fund Name	Fund #	Revenue Type	FY11 Forecast	FY12 2nd Rev Est.
Justice Ct Building Security	066	Beginning Balance	\$222,595	\$270,620
		Charges for Services	46,525	40,698
		Interest Income	1,500	460
		Total Resources	<u>\$270,620</u>	<u>\$311,778</u>
		Forecasted Expenditures	<u>0</u>	
		Ending Fund Balance	\$270,620	
Juvenile Case Manager	067	Beginning Balance	\$1,023,542	\$1,101,131
		Charges for Services	222,820	193,458
		Interest Income	8,266	2,300
		Total Resources	<u>\$1,254,628</u>	<u>\$1,296,889</u>
		Forecasted Expenditures	<u>153,497</u>	
		Ending Fund Balance	\$1,101,131	
Health Food Permits	068	Beginning Balance	\$96,287	\$77,423
		Charges for Services	65,276	60,600
		Total Resources	<u>\$161,563</u>	<u>\$138,023</u>
		Forecasted Expenditures	<u>84,140</u>	
		Ending Fund Balance	\$77,423	

FY 2012 5th Revenue Estimate - Other Funds/Debt Service

Fund Name	Fund #	Revenue Type	FY11 Forecast	FY12 2nd Rev Est.
District Court Records Technology	070	Beginning Balance	\$65,113	\$88,998
		Charges for Services	61,915	58,013
		Interest Income	290	200
		Total Resources	<u>\$127,318</u>	<u>\$147,211</u>
		Forecasted Expenditures	<u>38,320</u>	
		Ending Fund Balance	\$88,998	
County & District Courts Technology	071	Beginning Balance	\$10,376	\$27,925
		Charges for Services	17,703	15,418
		Interest Income	(154)	30
		Total Resources	<u>\$27,925</u>	<u>\$43,373</u>
		Forecasted Expenditures	<u>0</u>	
		Ending Fund Balance	\$27,925	
Court Records Preservation	072	Beginning Balance	\$58,310	\$110,003
		Charges for Services	190,370	176,247
		Interest Income	(95)	160
		Total Resources	<u>\$248,585</u>	<u>286,410</u>
		Forecasted Expenditures	<u>138,582</u>	
		Ending Fund Balance	\$110,003	

FY 2012 5th Revenue Estimate - Other Funds/Debt Service

Fund Name	Fund #	Revenue Type	FY11 Forecast	FY12 2nd Rev Est.
CAPCOG 9-1-1	073	Beginning Balance	\$988,301	\$23,425
		Intergovernmental	0	0
		Interest Income	20,674	50
		Total Resources	\$1,008,975	\$23,475
		Forecasted Expenditures	985,550	
		Ending Fund Balance	\$23,425	
Road and Bridge	099	Beginning Balance	\$7,325,910	\$4,071,056
		Intergovernmental	75,891	0
		Charges for Services	10,842,000	9,410,000
		Fines	5,319,401	5,400,000
		Interest Income	76,030	21,300
		Miscellaneous Revenue	64,881	0
		Total Resources	\$23,704,113	\$18,902,356
		Forecasted Expenditures	19,633,057	
		Ending Fund Balance	\$4,071,056	
Debt Service	394	Beginning Balance	\$13,457,873	\$13,593,682
		Current Property Taxes	71,885,404	66,900,073
		Delinquent Property Taxes	521,914	343,986
		Interest Income	72,714	57,704
		Other Financing Sources	0	0
		Total Resources	\$85,937,905	\$80,895,445
		Forecasted Expenditures	72,344,223	
		Ending Fund Balance	\$13,593,682	

FY 2012 5th Revenue Estimate - Other Funds/Debt Service

Fund Name	Fund #	Revenue Type	FY11 Forecast	FY12 2nd Rev Est.
Debt Service -Taxable	397	Beginning Balance	\$29	\$683,590
		Current Property Taxes	3,268,773	4,197,540
		Delinquent Property Taxes	0	13,513
		Interest Income	884	3,059
		Total Resources	\$3,269,686	\$4,897,702
		Forecasted Expenditures	2,586,096	
		Ending Fund Balance	\$683,590	
TX Expo/Heritage Center	501	Beginning Balance	\$1,156,350	\$1,269,952
		Charges for Services	310,000	227,550
		Interest Income	8,000	2,660
		Miscellaneous Revenue	825,000	584,684
		Other Financing Sources	0	0
		Total Resources	\$2,299,350	\$2,084,846
		Forecasted Expenditures	1,029,398	
Ending Fund Balance	\$1,269,952			
Risk Management	525	Beginning Balance	\$13,869,932	\$12,136,203
		Interest Income	220,000	71,400
		Misc. Revenue (Premiums)	3,698,154	3,872,383
		Total Resources	\$17,788,086	\$16,079,986
		Forecasted Expenditures	5,651,883	
Ending Fund Balance	\$12,136,203			

FY 2012 5th Revenue Estimate - Other Funds/Debt Service

Fund Name	Fund #	Revenue Type	FY11 Forecast	FY12 2nd Rev Est.
Employees Health Benefit	526	Beginning Balance	\$19,093,084	\$19,305,493
		Interest Income	300,000	114,800
		Misc. Revenue (Premiums)	49,355,247	49,752,524
		Total Resources	<u>\$68,748,331</u>	<u>\$69,172,817</u>
		Forecasted Expenditures	<u>49,442,838</u>	
		Ending Fund Balance	\$19,305,493	
Gardner House Handicraft	551	Beginning Balance	\$3,293	\$3,293
		Miscellaneous Revenue	0	0
		Total Resources	<u>\$3,293</u>	<u>\$3,293</u>
		Forecasted Expenditures	<u>0</u>	
		Ending Fund Balance	\$3,293	

FY2012 REVENUE ESTIMATE - CAPITAL PROJECTS

Fund Number	Beginning Balance
405	126,414
406	0
413	0
422	0
430	185,710
431	4,909
432	31,450
433	2,072
434	7,235
435	1,644
437	45,764
439	1,272,662
440	157,067
441	0
444	748,836
446	0
449	85
450	710,470
451	0
452	492,441
453	2,963
454	25,481
455	0
456	2,479
457	15,170
458	9,006
459	1,259,883
460	2,383,219
461	2,012,030
463	677,475
464	802,412
465	22,674,348
466	0
467	904,059
468	1,793,507
469	4,259
470	131,255
471	832,668
472	2,852,843
473	4,931,711
503	796,167
506	388,109

FY2012 REVENUE ESTIMATE - CAPITAL PROJECTS

Fund Number	Beginning Balance
507	1,931,843
508	12,000,083
509	691,860
510	2,636,028
511	623,694
512	16,646,647
513	2,619,551
514	1,247,603
515	7,280,394
516	8,633
517	20,687,414
518	10,294,721
519	3,617,768
520	118,354
521	7,205,189
522	1,832,583
523	3,730,024
Total	139,458,192